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**PACIFIC GAS AND ELECTRIC COMPANY**

**2018 NUCLEAR DECOMMISSIONING COST TRIENNIAL PROCEEDING**

**PREPARED TESTIMONY**  
**ATTACHMENTS SUPPORTING CHAPTER 1**

**VOLUME 2**

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PACIFIC GAS AND ELECTRIC COMPANY  
2018 NUCLEAR DECOMMISSIONING COST TRIENNIAL PROCEEDING  
PREPARED TESTIMONY

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**PACIFIC GAS AND ELECTRIC COMPANY**  
**CHAPTER 1**  
**ATTACHMENT A**  
**INDEPENDENT REVIEW OF**  
**DIABLO CANYON POWER PLANT**  
**DECOMMISSIONING COST ESTIMATE,**  
**HIGH BRIDGE ASSOCIATES, NOVEMBER 2018**

**Independent Review of  
Diablo Canyon Power Plant  
Decommissioning Cost Estimate and Schedule**



For Pacific Gas & Electric Company



**December 2018**

**Prepared By:**





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## I. Executive Summary

**High Bridge Associates, Inc.** (“HBA”) was retained in September 2018 by Pacific Gas & Electric (“PG&E”) to perform an independent review of the Diablo Canyon Power Plant (“DCPP”) site-specific decommissioning project execution schedule and selected portions of the project cost estimate prepared in support of the PG&E application in the forthcoming 2018 Nuclear Decommissioning Cost Triennial Proceeding (“NDCTP”) before the California Public Utilities Commission (“CPUC”).

PG&E requested HBA to focus its independent review to eight (8) primary Focus Areas associated with the DCPP site specific decommissioning project execution schedule and cost estimate.

**Focus Area 1:** Decommissioning Summary Schedule

**Focus Area 2:** Decommissioning Security Plan

**Focus Area 3:** Waste Disposal Costs

**Focus Area 4:** Reactor Pressure Vessel and Internals Segmentation Schedule

**Focus Area 5:** Building Demolition Plan

**Focus Area 6:** System and Area Closure Plan

**Focus Area 7:** PG&E Oversight Structure

**Focus Area 8:** Contingency Strategy

The results of HBA’s independent review have been captured in this report titled, “**Independent Review of Diablo Canyon Power Plant Decommissioning Cost Estimate and Schedule**” (“HBA Report” or “Report”). This Report includes the results of the HBA analysis for each Focus Area, including concise conclusions and recommendations to address any noted findings.

To complete this focused review and prepare the Report of its findings and recommendations, HBA assembled an Independent Review Team (“HBA IRT” or “IRT”) comprised of ten (10) very seasoned subject matter experts with the prerequisite skills and capabilities to effectively review the subject matter in each of the identified Focus Areas. The resumes of the review team members are included in Attachment A. Responsibility to lead each of the eight (8) Focus Areas was assigned to an individual review team member (Focus Area Lead). Each Focus Area Leader tailored the review approach and informational requirements for the subject Focus Area to ensure meeting PG&E’s work scope for the review.

The HBA IRT reviewed approximately one-hundred (100) documents provided by PG&E in response to requests for information. A complete list of the documents and materials provided by PG&E and reviewed by the HBA IRT are listed in Attachment B.

The HBA IRT reviewed the documents and materials provided by PG&E to gain a firm understanding of PG&E’s approach to its cost and schedule development. Following a systematic process, the HBA IRT identified and validated its observations and formed conclusions regarding

strengths and findings in each of the eight (8) Focus Areas. A strength, as used by HBA IRT in this Report is a good or beneficial quality or attribute. Whereas, a finding is considered by the HBA IRT to be a weakness, a lack of quality, a suggestion for improvement, or topic for additional investigation. The detailed analysis and conclusions for each Focus Area are presented in Section IV of the HBA Report.

In Section IV of the Report, the HBA IRT has made several predominant conclusions regarding strengths and findings about the DCPP site-specific decommissioning project execution schedule and selected portions of the project cost estimate.

The four (4) overarching/summary strengths noted by the HBA IRT are:

The estimated costs represented in the DCE areas the IRT reviewed (minus any contingency allowance for unforeseen costs within the defined project scope of work) were accurate and reasonable within the range of accuracy HBA would expect for this level of site-specific budget estimate (-15% to +30%).

The level of detailed site-specific planning for the myriad of anticipated decommissioning work activities six (6) years in advance of the expected shutdown of DCPP Unit 1 in November 2024 is considered a strength. This detailed site-specific planning is reflected in the various project management plans, schedules, and cost estimates reviewed. Detailed planning improves the quality, usefulness, credibility, and confidence of the schedule and cost estimate.

The utilization of subject matter experts from renowned companies with direct relevant experience in the nuclear facility decommissioning field to develop detailed site-specific plans and estimates for major portions of the work is considered a strength. Simultaneously, PG&E has incorporated applicable relevant experience gained with ongoing decommissioning work at its Humboldt Bay Nuclear Power Plant in Eureka, California, as well as decommissioning of Zion Nuclear Power Station Unit 1 and Unit 2 in Zion, Illinois, a dual-reactor design similar to Diablo Canyon.

The development of very detailed cost estimates and schedules for the building demolition and the system area closure plans, along with performing a detailed analysis of PG&E staffing requirements to provide oversight, operations, and support activities during the discrete decommissioning work that will be performed by experienced subcontractor resources are considered to be strengths. PG&E has designed a flexible staffing plan to ramp-up and ramp-down to meet changing requirements defined by specific key decommissioning project milestones.

The four (4) most significant findings noted by the HBA IRT are:

The planned overall duration of just over thirteen (13) years for the decommissioning of two (2) units at DCPD from the planned shutdown of Unit 2 (August 2025) to the completion of Final Landscaping, Re-Vegetation, & Demolition, referred to as Site Restoration (December 2038), is atypically long compared to other recently completed or currently planned nuclear plant decommissioning projects resulting in higher total project costs than expected. Unit 1 is planned to be shutdown (November 2024) prior to the shutdown of Unit 2. During this ten (10) month timeframe, PG&E is responsibly planning to limit decommissioning work to avoid impacting Unit 2 operations.

The currently planned average duration of about seven (7) years after shutdown of each unit for cooling and transfer of the spent fuel to dry storage at the on-site Independent Spent Fuel Storage Installation (ISFSI) is atypically long compared to other currently planned nuclear plant decommissioning projects.

The currently planned duration of over six (6) years from unit shutdown to commencement of reactor vessel internals segmentation is atypically long compared to other planned nuclear plant decommissioning projects.

The current plans to use a marine contractor to demolish the East and West Breakwaters would necessitate the use of a jack-barge and in HBA's opinion would not be the most cost-effective approach to accomplishing this demolition. Moreover, demolishing and removing the East and West Breakwaters at the end of the project adds approximately thirteen (13) months to the overall decommissioning project duration.

A complete listing of the more than thirty (30) suggested recommendations offered by the HBA IRT to address these findings and other findings are listed by Focus Area in Section V of the Report. These recommendations are offered as suggestions for PG&E to consider incorporating in its planning efforts going forward to address any noted findings.

## II. Introduction and Background

**High Bridge Associates, Inc.** (“HBA”) was retained in September 2018 by Pacific Gas & Electric (“PG&E”) to perform an independent review of the Diablo Canyon Power Plant (“DCPP”) site-specific decommissioning project execution schedule and selected portions of the project cost estimate prepared in support of the PG&E application in the forthcoming 2018 Nuclear Decommissioning Cost Triennial Proceeding (“NDCTP”) before the California Public Utilities Commission (“CPUC”).

DCPP is a nuclear fueled electricity-generating facility operated by PG&E in San Luis Obispo County, California. The facility has two (2) units sited on about 900 acres of land along the Pacific Ocean. Unit 1 was commissioned in May 1985 and Unit 2 was commissioned in March 1986. Each unit has a Westinghouse four (4) loop pressurized-water nuclear reactor designed to produce about 1100 MW of electric power. In June 2016, PG&E announced its plans to shut down Unit 1 in November 2024 and Unit 2 in August 2025 when each unit’s operating license expires. PG&E plans are to proceed with immediate decommissioning work using the DECON method where the equipment, structures, and portions of the facility and site containing radioactive contaminants are removed or decontaminated to levels permitting termination of the license removing the facility from regulatory control and available for unrestricted use.

The results of HBA’s independent review of the DCPP site-specific decommissioning schedule and selected portions of the cost estimate have been captured in this report titled, “**Independent Review of Diablo Canyon Power Plant Decommissioning Cost Estimate and Schedule**” (“HBA Report” or “Report”). This Report includes for each Focus Area the highlights of the HBA IRT analysis, including concise conclusions and recommendations to address any noted findings.

PG&E requested HBA to focus its independent review to the following eight (8) primary Focus Areas associated with the DCPP site specific decommissioning project execution schedule and cost estimate.

**Focus Area 1:** Decommissioning Summary Schedule

**Focus Area 2:** Decommissioning Security Plan

**Focus Area 3:** Waste Disposal Costs

**Focus Area 4:** Reactor Pressure Vessel and Internals Segmentation Schedule

**Focus Area 5:** Building Demolition Plan

**Focus Area 6:** System and Area Closure Plan

**Focus Area 7:** PG&E Oversight Structure

**Focus Area 8:** Contingency Strategy

The HBA independent review approach and assumptions are discussed in Section III of the Report. The HBA analysis and conclusions for each Focus Area are presented in Section IV of the Report. Lastly, the HBA recommendations are separately listed in Section V of the Report.

### III. Review Approach

HBA is a seasoned Project Management, Project Controls, Estimating, and Engineering consulting and services firm. HBA has broad based experience in the nuclear power electric generation and nuclear facility decommissioning/closure market providing consulting and technical subject matter expert services in the areas of cost estimating, scheduling, cost/schedule reviews, and project assessments. An overview of the vast history of representative independent estimates, analysis and assessments that HBA has completed is included in Attachment A.

HBA assembled an Independent Review Team (“HBA IRT” or “IRT”) comprised of ten (10) very seasoned subject matter experts with the prerequisite skills and capabilities to effectively review the subject matter in each of the eight (8) identified Focus Areas. The IRT was led by review team member, Mr. Michael Foley, PE, PMP, CCP under the HBA executive sponsor, Mr. Steve Maehr. Mr. Foley and these review team members have worked together in the past on similar reviews and assessments. Resumes of the review team members are also included in Attachment A.

At the on-set of the independent review HBA requested from PG&E information including the following:

- Site layout and building drawings along with radiological/dose rates within each building
- Project schedule in the maximum available level of detail in Primavera P6 file format
- Basis of estimate documents for each phase of the project and/or estimate package reviewed
- Project organization charts and staffing plans for the Focus Areas to be reviewed
- Project Risk Register and contingency analysis

PG&E fulfilled this request with an initial production of twenty-one (21) documents.

The IRT began the review effort with a kick off meeting to understand the purpose, objectives, scope, and schedule requirements for the review. Subsequently, the IRT reviewed the information available in the PG&E initial document production to understand the detail of the information available. The IRT tailored its technical approach, resource assignments, and schedule to ensure fulfillment of the purpose of the independent review and scope of work. Each of the eight (8) Focus Areas was assigned to a review team member for lead Focus Area review responsibility (Focus Area Lead).

PG&E supplemented the document production with approximately eighty (80) additional documents to address about forty-nine (49) follow-on HBA requests for information. A complete list of the documents and materials provided by PG&E to the HBA IRT are listed in Attachment B. The IRT also complemented its data gathering with some publicly available documentation including prior NDCTPs before the CPUC concerning Diablo Canyon decommissioning.



Each Focus Area Lead evaluated the applicable PG&E provided documents and prepared draft working hypotheses regarding strengths and findings for their respective Focus Area. A strength, as used by HBA IRT in this Report, is a good or beneficial quality or attribute. Whereas, a finding is considered by the HBA IRT to be a weakness, a lack of quality, a suggestion for improvement, or a topic for additional investigation. The working hypotheses were presented to the entire HBA IRT for discussion and refinement. The surviving working hypotheses were presented to and discussed with PG&E representatives on Thursday, October 18, 2018 during a weekly review meeting. The information gathered during the presentation was factored into the HBA IRT analysis and final strengths and findings presented in Section IV of the HBA Report. A complete listing of the more than thirty (30) HBA IRT recommendations to address any noted findings are listed by Focus Area in Section V of the HBA Report. These HBA IRT recommendations are offered as suggestions for PG&E to consider incorporating in its planning efforts going forward to address any noted findings.

## IV. Analysis and Conclusions

In this Section IV, the HBA IRT provides its analysis and conclusions of strengths and findings for each of the eight (8) Focus Areas reviewed.

### Focus Area 1: Decommissioning Summary Schedule

HBA was asked to perform an independent review of the DCPD Decommissioning Summary Schedule (“DSS”) to evaluate the DSS for accuracy and reasonableness. Specific focus was to be on schedule logic, sequencing of major activities, activity durations, and identified major milestones for accuracy and reasonableness. Similar major scopes of work from other decommissioning projects were requested to be utilized as benchmarks for comparison to the logic, sequencing, durations and milestones in the DSS.

PG&E provided HBA with a printout of its DSS titled # Level 3 DCPD Sum 11 x 17 and dated 21 Sep 2018. The DSS is a 2-page, high-level Gantt chart representation of the scope of essential work necessary to decommission DCPD Unit 1 and Unit 2. This schedule presentation is done at a level of detail described at level 3 showing major projects with typical activity durations of 6 months to 2 years. The schedule shows the 14-year period from Unit 1 Shutdown in early November 2024 to the completion of Final Landscaping, Re-Vegetation, & Demolition in December 2038, referred to as completion of Site Restoration. The schedule does not show the completion of the transfer of the spent nuclear fuel to the DOE, transfer of the GTCC, or demolition of the on-site Independent Spent Fuel Storage Installation (ISFSI) slated to finish on or about 2071.

HBA reviewed the DCPD DSS for accuracy and reasonableness of schedule logic, sequencing of major activities, activity duration and major milestones. The review was based on comparison of logic, durations and milestones to those from previously performed decommissioning projects with an emphasis on the recent decommissioning of DCPD sister station Zion. Zion is very similar to DCPD in mechanical design of the power block. However, there are many additional structures at DCPD that were not required at Zion, such as the Sea Water Reverse Osmosis Facility and the East and West Breakwaters that protect the intake structure. Moreover, DCPD is a much bigger site in physical dimensions. These differences impact many scopes of work including system and area closure, demolition work, and site restoration. HBA has taken these differences into account in its comparison.

In follow-up, PG&E provided HBA with an electronic copy of the DCPD DSS in its native language Primavera P6 without supporting schedule details because many of the schedule details remained under development. PG&E did provide printouts of various detailed schedules including schedules for the demolition of the auxiliary building, containment building, turbine building and breakwaters; the system and area closure plans for the auxiliary building,

containment building, turbine building; and the reactor pressure vessel and internals segmentation.

HBA relied on PG&E provided Project Management Plans (PMPs) that cover the scopes of the summary activities to clarify assumptions, reasoning and requirements which influence the logic and durations shown in the DCPD DSS.

HBA has not reviewed whether the DCPD DSS correctly reflected the various detailed decommissioning schedules provided for select PMPs. Because the fully detailed P6 schedule was not included in this review, verification that the DCPD DSS correctly represents the detailed decommissioning schedules was not performed.

#### **STRENGTHS:**

The DCPD DSS is a high-level summary schedule that provides a more detailed view of the scope of work than most summary schedules included in DCE's from other facilities. The development of a summary schedule at level 3 allows their audience to easily understand the scope of work, relationships, and durations. While PG&E has chosen to leave out support activities and level of effort work in favor of showing field work only in the DCPD DSS, this provides additional clarity by not cluttering the DSS with additional information when trying to explain the schedules for the major projects to the audience.

#### **Comprehensive Scope Coverage**

The DCPD DSS represents the work covering most of the cost related to the decommissioning of DCPD. All major scopes are organized into major groupings that follow standard industry practice. Each major group is then represented by approximately 10-20 summary activities organized by start date making it easy to follow the logic and understand the scopes of work being presented.

The DCPD DSS also represents the Unit 1, Unit 2 and Common activities as different colors to help clarify the mix of activities. DCPD's units are contained within a single power block that have some common or shared systems. Because of this, the schedules of both units are interconnected and do not stand alone. PG&E's representation of a combined schedule makes this clear.

#### **Critical Path Shown**

PG&E correctly uses a longest path analysis to identify and represent the schedule critical path of activities, which is the industry standard. The schedule critical path of activities is highlighted in red on the DCPD DSS making it easy to understand the work activities that PG&E believes leads to



the overall duration of approximately 13.3 years after shutdown of Unit 2 (August 2025). Logic lines between critical activities are also included making it easy to follow the series of activities leading to this longest path.

The critical path shown on the DCPD DSS includes planned work activities customarily expected to be on critical path of a nuclear power plant decommissioning schedule, including the Spent Fuel Cooling Period and Containment Demolition. It is clearly labeled and understandable as presented in the DCPD DSS.

### **Logic and Scopes Easy to Follow**

The DCPD DSS contains approximately ten (10) to twenty (20) schedule activities for each of the major scopes of work, organized by their planned start date. These groupings and the organized presentation facilitate understanding the scopes of work and schedule activities, following the inferred relationships. This is very helpful in understanding the relationships between these activities because the relationships can be inferred even though schedule logic/relationship lines are not cluttering the schedule presentation.

### **Milestones**

A schedule milestone is a point in time in the schedule associated with a significant project event. The DCPD DSS shows a series of nine (9) schedule milestones reflecting the completion of major scopes of decommissioning work. The list of milestones presented covers much of the scope of work and appears to be correct other than a few minor items. With a few minor exceptions presented in the minor findings section, these milestones correctly represent the information presented in the DCPD DSS.

### **FINDINGS:**

HBA identified several findings during its review of the DCPD DSS. The most significant finding is the overall fourteen (14) year schedule duration for the decommissioning work from shutdown of Unit 1 to the end of site restoration is longer than the current industry norm. This duration is primarily due to a longer than expected period for fuel cool down and other activities that could be managed so they are off the schedule critical path. HBA has also identified some findings in schedule durations and logic associated with specific scopes of work.

These findings identified by HBA include:

- Overall decommissioning schedule duration is more than the industry norm
- Critical path is not optimal
- Early Demolition is not optimal
- Duration to the start of power block demolition is longer than industry norm

- Reactor Vessel Internals duration is shorter than industry experience
- Final Status Survey is longer than industry norm

Each of these findings are discussed in more detail below.

### **Overall Schedule Duration**

The planned overall duration for the DCPD DSS from the planned shutdown of Unit 1 (November 2024) to the completion of site restoration (December 2038) is about 14.1 years. The planned shutdown of Unit 2 (August 2025) occurs about ten (10) months or eight-tenths (0.8) years after the shutdown of Unit 1. During this planned time between shutdown of Unit 1 and shutdown of Unit 2, PG&E has responsibly limited decommissioning work in order to not disrupt Unit 2 operations. As a result, Unit 2 shutdown more accurately defines the start of the DCPD DSS project critical path (i.e., Shutdown of Unit 2 is on the schedule critical path defining the overall duration for the DCPD DSS. Shutdown of Unit 1 could occur sooner, and the overall decommissioning work could not be finished any earlier.)

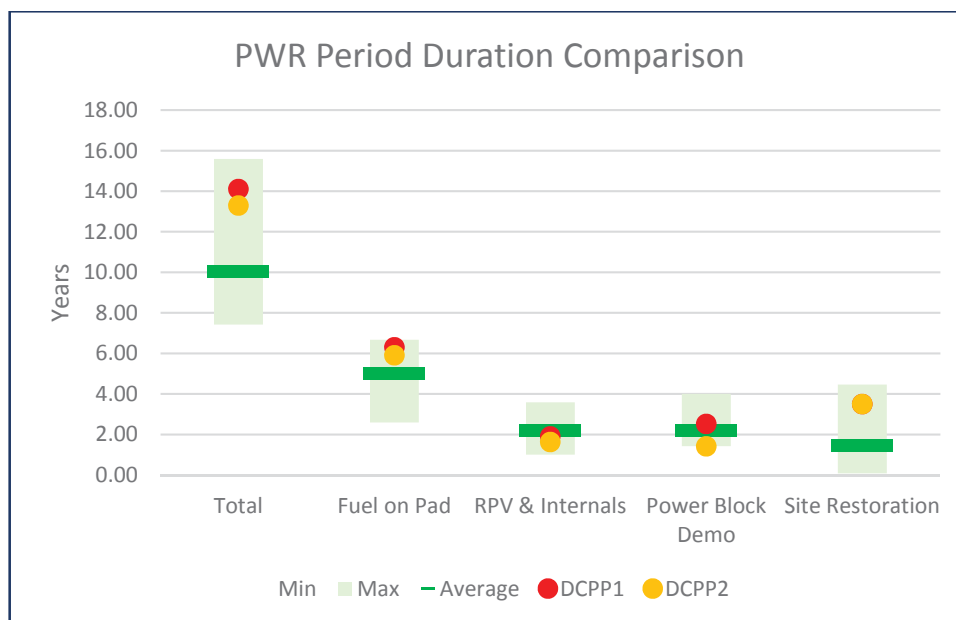
For comparative purposes HBA considered the overall duration for the DCPD decommissioning schedule to be about 13.3 years, representing the time between the planned shutdown of Unit 2 (August 2025) and the completion of site restoration (December 2038). This planned overall schedule duration of 13.3 years is several years longer than shortest current schedule estimates for recently planned decommissioning projects (7.4 years). This duration is also longer than the expected actual duration for Zion Station decommissioning period of nine (9) years, excluding the twelve (12) year SAFSTOR period prior to starting active decommissioning (DECON). While site-specific conditions at DCPD may cause its overall schedule duration to be longer than the shortest schedules, it is possible to reduce the length of the overall period of performance. For example, the East and West Breakwater demolition work alone adds thirteen (13) months to the overall project duration.

Shown in Figure IV.1.1 below is a chart comparing DCPD's current planned schedule durations for major decommissioning work activities to similar work activities at thirteen (13) other US PWR decommissioning projects for 1- and 2-unit sites. These thirteen (13) US PWR decommissioning projects include four (4) completed or nearly completed projects; one (1) project in a similar stage of near term planning as DCPD; and eight (8) projects planned significantly farther in the future. HBA has included all these projects in its comparative analysis because the number of completed decommissioning projects is very small. A list of the decommissioning projects and their available attributes used by HBA to develop the data presented in Figure IV.1.1 is included in Attachment C. The range and averages of other decommissioning projects are displayed as light green vertical bars and dark horizontal green bars respectively. DCPD's schedule data is highlighted with red (Unit 1) and yellow (Unit 2) circles over them. Because DCPD is a 2-unit

location it is expected to be slightly longer than normal, however because the units are essentially being decommissioned concurrently, overall project durations are not significantly extended.

HBA compared the total duration and duration for four (4) major periods reflected in the DCPD DSS to other similar US PWR decommissioning projects. These four (4) major periods include:

- **Total Duration** – The period from unit shutdown or the start of DECON to the completion of initial site restoration and the commencement of the ISFSI only period. This comparison is done at the site level.
- **Fuel on Pad** – The period from unit shutdown to the completion of the transfer of spent fuel to dry storage at the on-site ISFSI. Note DCPD DSS shows one bar representing both units combined cooling periods to the completion of spent fuel transfer. Each DCPD unit was separated and normalized for comparison to other projects.
- **RPV and Internals** – The period from when field work on reactor vessel internals begins to the completion of the reactor pressure vessel segmentation. DCPD’s reactors are represented individually.
- **Power Block Demo** – The period from when both spent fuel transfer to dry storage and RPV Segmentation are complete through the completion of power block demolition. This comparison focuses on the element of demolition that is on the critical path because this affects the overall project schedule and cost.
- **Site Restoration** – The period from the end of power block demo to the completion of initial site restoration and the commencement of the ISFSI only period.



**Figure IV.1.1: Period Duration Comparison (US PWRs)**

As indicated in the comparison provided above in Figure IV.1.1, DCP's Total Duration is above average. This above average condition is primarily due to additional time in two (2) of the four (4) major periods examined.

The first major period examined, DCP's Fuel on Pad period is near the high end of all planned and executed decommissioning schedules. When compared against results from past plants, DCP is above average. Because of DCP's unique seismic profile and operating history, HBA does not expect it to be as short as other plants in this comparison. However, decommissioning projects in similar stages of planning to DCP are several years shorter than DCP. Additional discussion on the Fuel on Pad period is included later in the section covering durations.

The second major period examined, DCP's Site Restoration period, is also longer than average. The duration of the Site Restoration period is directly related to the physical size of the site and the number of buildings. DCP is one of the largest sites in this comparison, meaning it is expected to be above average. However, DCP's Site Restoration driver is the demolition of the East and West Breakwaters, which is a unique DCP feature that does not exist at most sites. When the duration of the breakwater demolition work is removed, DCP's Site Restoration time is reduced to 2.4 years, which is close to the average duration.

The comparison provided in Figure IV.1.1 also shows the DCP DSS has slightly shorter than average planned durations for the periods associated with RPV & Internals segmentation and Power Block Demolition.

### **Critical Path**

The schedule critical path with activities highlighted in red on the DCP DSS has several findings that directly contribute to a longer total project duration than expected. HBA believes the schedule critical path and other decommissioning work can be optimized to result in a shorter overall schedule duration and costs for the decommissioning project. The three (3) primary schedule critical path findings are:

- Reactor Vessel Internal Segmentation is incorrectly marked as part of the critical path
- Reactor Pressure Vessel Segmentation is on the critical path
- Breakwater Demolition is on the critical path

Each of these three (3) primary schedule path findings are discussed in more detail below.

### **Reactor Vessel Internal (RVI) Segmentation and Removal is not Critical Path**

The schedule critical path shown in the DCP DSS visually identifies several schedule activities that should not be shown as part of the schedule critical path. It is important when representing the schedule critical path, only those activities and their sequence or logic resulting in the actual

longest schedule critical path of logic between the start and finish date of the project be so identified. The DCPD DSS visually shows activities that occur before the end of the Spent Fuel Cooling Window as being on the schedule critical path. These activities are not part of the longest path since they appear to have no start constraints yielding significant float before the start of these activities. These activities include *Spent Fuel/GTCC Transfers to ISFSI – Unit 1, RVI Segmentation & Removal - Unit 1, Spent Fuel/GTCC Transfers to ISFSI - Unit 2, and RVI Segmentation & Removal - Unit 2.*

#### **Reactor Pressure Vessel (RPV) Segmentation and Removal is on Critical Path**

DCPD has planned/sequenced the completion of the Unit 2 Reactor Vessel Internal Segmentation and Removal work to occur simultaneously with the end of the Spent Fuel Cooling Window in order to ensure the removal of and placement of Unit 2 Greater Than Class C (GTCC) waste into dry storage by the time the Unit 2 spent fuel is placed into dry storage. This planned sequencing has left the Unit 2 RPV segmentation and removal work to be completed on the overall schedule critical path after the Spent Fuel Cooling Window. Unit 2 RPV segmentation and removal work should be planned to finish before the Spent Fuel Cooling Window is completed, removing this work from the overall schedule critical path.

If the RPV segmentation and removal work is removed from overall schedule critical path, there would be a shortening of the overall schedule critical path by four (4) months, however this places more of the power block demolition on critical path, which is the industry norm.

#### **East and West Break Water Demolition on Critical Path**

The demolition and the disposal of the East and West Breakwaters (“Breakwaters”) is currently shown to be on the DCPD DSS schedule critical path for a period of about thirty-nine (39) months starting in mid-2035. Inclusion of the Breakwaters work on the overall schedule critical path is based on a PG&E assumption that will likely not lead to the best possible price. This assumption appears on page 29 of Plan 31.

*“for the purposes of levelizing the waste shipments, the demolition of the breakwaters has been deferred in the project’s schedule until such point in time that the power block structures have been demolished.”*

This PG&E assumption and the total expected timeframe *contributes* to the demolition and disposal of the Breakwaters falling on the overall schedule critical path. HBA believes the demolition and disposal of the Breakwaters could possibly be planned and sequenced to occur earlier and off the overall schedule critical path, resulting in shortening the total project duration by thirteen (13) months, and a cost savings. However, in order to plan the demolition and disposal of the Breakwaters to occur off-critical path and earlier, two (2) additional scopes of

work need to be evaluated because of their need for the breakwater to be “in place”. Those two (2) scopes of work are building demolition and Non-Radiological water management.

Demolition of the intake structure requires the Breakwaters to be in place to protect the project from ocean waves. The demolition of the intake structure could potentially be advanced up towards the beginning of the project, soon after the intake structure is no longer needed and taken out of services, eliminating the need for the Breakwaters to remain in place.

The current Decommissioning Cost Estimate is based on the Non-Radiological Water Management plan which utilizes a 3-phase approach for ocean water supply to provide feedwater to the Sea Water Reverse Osmosis (“SWRO”) facility to produce freshwater and to provide means to discharge waste water effluents (including radiological). The first phase will continue to use the intake structure as a water supply until this facility is removed from service. The second phase uses a floating barge protected by the East and West Breakwaters for water supply until demolition of the breakwater begins. The third phase replaces the floating barge pump with an open water pumping system for water supply without the need for protection of the east and west breakwaters. In order to remove the need for a water supply protected by the east and west breakwaters, DCPD should consider installing the open water pumping solution for both phase 2 and phase 3, eliminating the cost for a floating barge.

Installing the open water pumping solution in phase 2 would allow DCPD to advance removal of both East and West Breakwaters before the demolition of the power block. However, the feasibility of doing both East and West Breakwaters before the demolition of the power block is subject to the final planned duration of the Spent Fuel Cooling Window and completion of RVI and RPV segmentation. As the planned duration of the Spent Fuel Cooling Window and completion of RVI and RPV segmentation is shortened, one of the Breakwaters (East or West) could be deferred to after building demolition without increasing the overall duration of the schedule critical path because the duration of a single breakwater is shorter than the other activities in this period. Splitting the demolition of the Breakwaters may result in additional costs of equipment mobilizations and demobilizations, however would most likely provide a cost savings to the total project.

Implementing an alternative such as this would result in several positive and negative cost impacts and should be studied in more detail.

- Shortening the overall duration of the schedule critical path by thirteen (13) months during the site restoration period.
- Reduction of the costs of implementing the barge-based pumping solution.
- Possible additional costs for the operation and maintenance of a more expensive pumping solution during Phase 2.

Further study of implementing this plan is required to determine the feasibility of these recommendations. The following limitations have been identified.

- Duration of the fuel cooling period and RVI segmentation phase could be shortened to a duration that makes this plan unworkable.
- The open water pumping supply solution is currently a conceptual design and parametric estimate level of maturity.
- Permitting of the open water pumping solution within the new time constraints may be difficult and has not been planned.
- Limitations on transportation of waste have not been fully evaluated. This plan requires transportation of waste that overlaps with other demolition activities that may exceed DCP's waste transportation capabilities.

### **Expected Critical Path**

An optimal decommissioning schedule critical path is one that is managed to reduce the project schedule from the start of decommissioning to the completion of site restoration to its shortest duration which will result in the least total overall project cost. The most common schedule critical path for decommissioning projects generally consists of the following series of activities: *Fuel Cooling & Transfer, Containment Interior Demolition, Containment Bldg Demolition, Final Site Survey, Backfill & Landscaping, and Demobilization.*

PG&E should look at scheduling the major projects so that the total duration of the project is as short as possible, with other work sequenced around the planned schedule critical path activities. HBA believes this will lead to a significantly shorter overall project duration which will in turn reduce costs of level of effort activities by a significant amount. PG&E should challenge their assumptions about the duration after reactor shutdown and defueling until 1.) start of fuel movement to the on-site ISFSI (i.e., Spent Fuel Cooling Period, average ~5.8 years) and 2.) start of reactor vessel internal segmentation and removal (i.e., Reactor Vessel Cooling Period, average ~6 years). Shortening the durations for the period of time after shutdown prior to starting this work may result in a higher direct cost in these projects that would be offset by shortening the total project duration.

There are three (3) areas where HBA believes the decommissioning project schedule could be changed to shorten or reduce the overall project schedule duration and achieve cost savings. These three (3) areas are identified in Table IV.1.1 on the following page.



## Independent Review of Diablo Canyon Decommissioning Cost Estimate

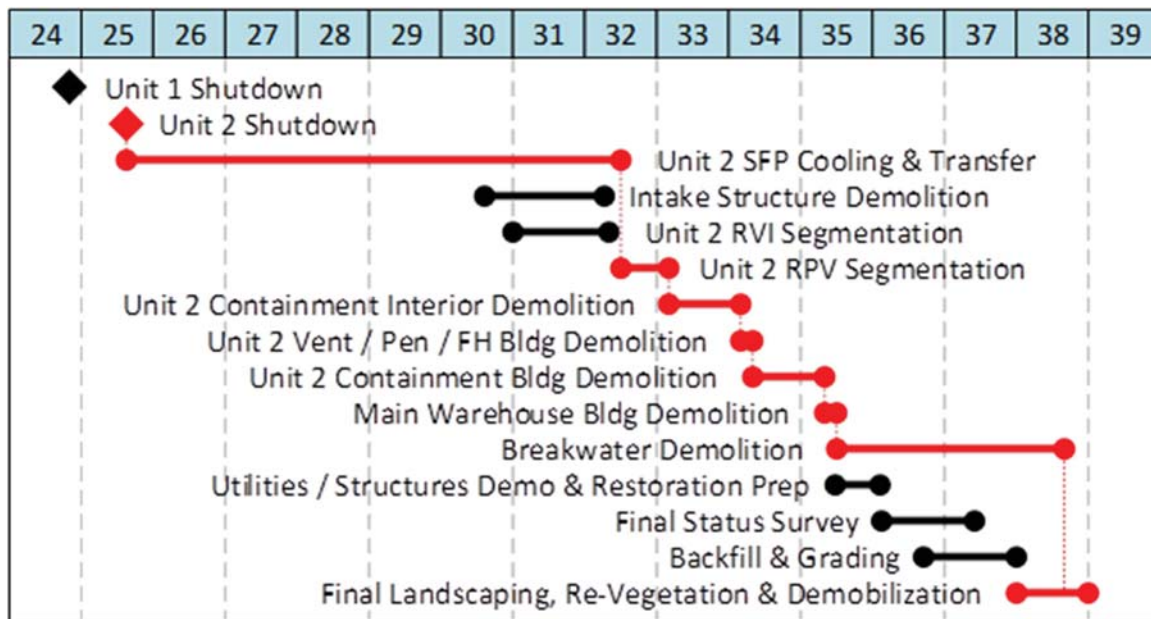
Proposed Summary Schedule Change	Estimated Schedule Savings	Estimated Cost Savings (in \$ millions)	Basis of Estimated Savings	Comments
Reduce Duration of Spent Fuel (SF) Cooling & Transfer Period	2 Year Reduction in SF Cooling & Transfer Period	\$213 (\$8.89/month)	<ul style="list-style-type: none"> <li>Reduction in the SF Cooling duration allows for earlier completion of the transfer of SF to the on-site ISFSI, resulting in earlier security and administrative staff reductions in the 2030-2031 timeframe.</li> <li>As the SF Cooling &amp; Transfer duration is shortened in length, it is likely that the project will have secondary schedule critical paths and additional costs arise that have not been accounted for in the estimated savings associated with this proposed change.</li> </ul>	<ul style="list-style-type: none"> <li>Requires completion of RVI and RPV Segmentation to be concurrently accelerated by 2 years to achieve full estimated savings of \$213M.</li> <li>Requires further evaluation to establish optimum achievable SF Cooling and Transfer period.</li> </ul>
Remove RPV Segmentation from Critical Path	4 Month Reduction in Project Schedule Critical Path	\$18 (\$4.45/month)	<ul style="list-style-type: none"> <li>Reduction in the duration between completion of SF at ISFSI and commencement of power block demolition will result in additional reduction in administrative staff in the 2032-2034 timeframe.</li> <li>Removing RPV Segmentation from critical path by advancing the commencement date will likely result in additional costs that have not been accounted for in the estimated savings associated with this proposed change.</li> </ul>	<ul style="list-style-type: none"> <li>Requires further evaluation to determine optimum start date and finish date for RVI and RPV segmentation.</li> <li>Requires further evaluation of eliminating any critical path activities after the end of the SF Cooling and Transfer window to allow start of power block demolition.</li> </ul>
Remove Breakwater Demolition from Critical Path	13 Month Reduction in Project Schedule Critical Path	\$35 (\$2.72/month)	<ul style="list-style-type: none"> <li>Removing the Breakwaters Demolition from critical path reduces the overall project duration resulting in additional reduction in administrative staff in the 2036-2037 timeframe.</li> <li>Removing the Breakwaters Demolition from critical path by advancing the commencement date will most likely result in some additional costs not accounted for in the estimated savings associated with this proposed change.</li> </ul>	<ul style="list-style-type: none"> <li>Requires further evaluation of open water pumping solution along with feasibility of obtaining associated permits in accordance with the optimized schedule.</li> <li>Requires evaluation of waste handling and transportation limitations to ensure waste management plan can accommodate compounded volume of demolition waste generated during the Breakwater Demolition.</li> </ul>

**Table IV.1.1: Proposed Summary Schedule Changes**



The following schedule critical path graphics provided in Figure IV.1.2, Figure IV.1.3, and Figure IV.1.4 show a comparison of the current project schedule critical path and those elements that are near the schedule critical path. In each of the schedule critical path graphics where applicable, schedule critical path activities are highlighted in red; secondary or near schedule critical path activities are highlighted in yellow; and schedule non-critical path support activities are highlighted in black.

The first schedule critical path graphic in Figure IV.1.2 shows the DCCP DSS current overall schedule critical path leading to just over thirteen (13) years from Unit 2 shutdown (August 2025) to demobilization (December 2038).

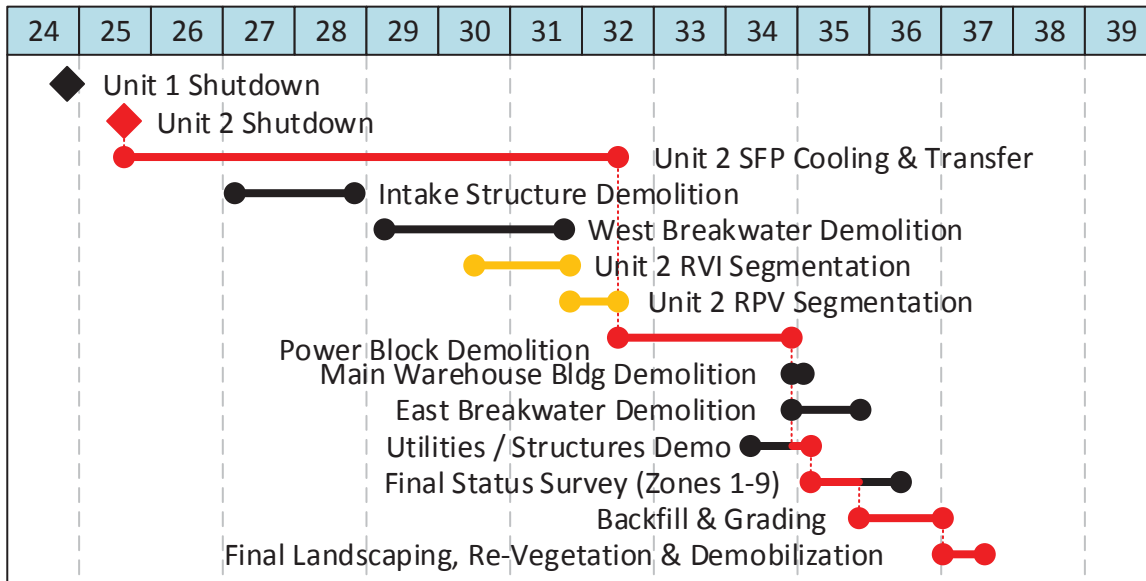


**Figure IV.1.2: DSS CURRENT CRITICAL PATH – UNIT 2 SHUTDOWN TO DEMOBILIZATION, (~13.3 YEARS)**

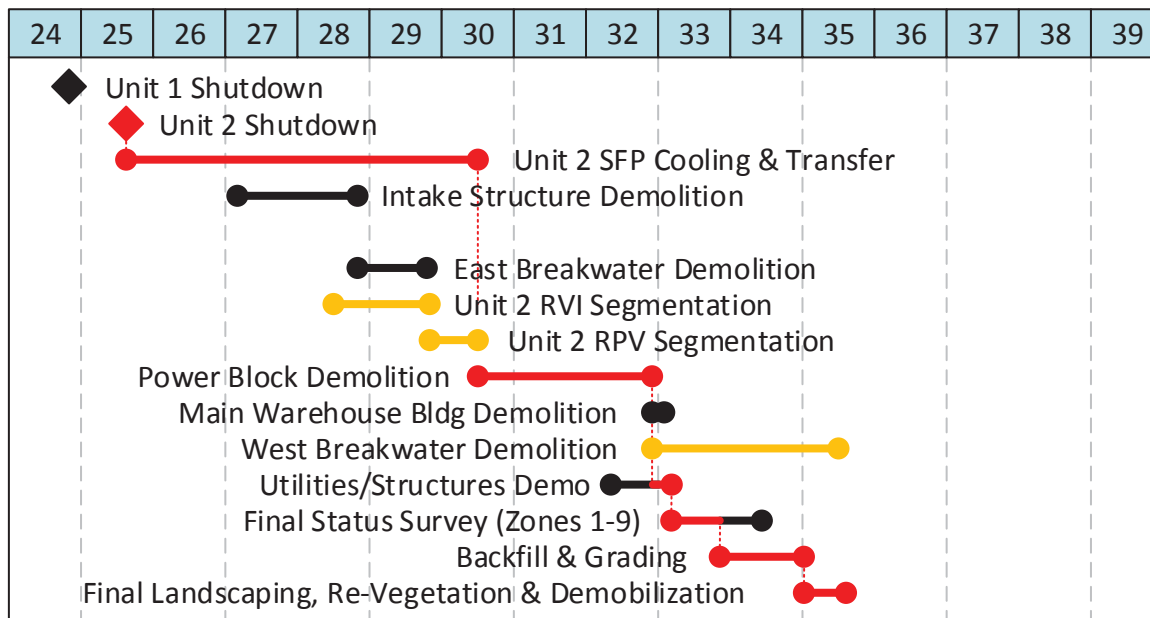
The second schedule critical path graphic in Figure IV.1.3 shows a shorter overall schedule duration of twelve (12) years based on current assumptions for advancing reactor vessel segmentation and removing the breakwaters demolition from the schedule critical path.

The final schedule critical path graphic in Figure IV.1.4 shows a much more aggressive plan yielding an overall duration of ten (10) years, based on recent experience with much shorter periods for spent fuel cooling and transfer to the on-site ISFSI. HBA believes this aggressive duration is achievable based on challenges to assumptions dealing with the cooling of spent fuel and the reactor vessel internals along with advancing reactor vessel segmentation and breakwater demolition to occur off the schedule primary critical path. It is possible findings not presented in this review and summary schedule may affect the feasibility of these scenarios. HBA was as thorough as possible in its review of the summary schedule and Project Management

Plans that provide the basis for this plan. However, the DCPD DSS is a representation of detailed schedule activities and logic not available to HBA. This more detailed information may identify schedule activities and logic that may result in a longer critical path.



**Figure IV.1.3: OPTIMIZED CRITICAL PATH – UNIT 2 SHUTDOWN TO DEMOBILIZATION, (~12 YEARS)**



**Figure IV.1.4: ACCELERATED CRITICAL PATH – UNIT 2 SHUTDOWN TO DEMOBILIZATION, (~10 YEARS)**

This schedule critical path comparison reflects both the recommended logic and the adjustments to duration presented in the following sections. As the schedule critical path is shortened in length, it is likely that the project will have secondary schedule critical paths and may incur

additional costs in the form of additional packaging, high contingency requirements, etc. These additional costs should be evaluated with the potential cost savings to be realized at the period of time that the schedule critical path is shortened in order to determine the lowest cost alternative.

### **Additional Logic Findings**

Two (2) additional findings in the DCPD DSS activity logic that do not affect the critical path have been identified. These are:

- Break in Phase 1 and Phase 2 Demolition work
- Use of a single schedule activity for the Spent Fuel Pool Cooling Window

These two (2) additional logic findings are discussed further below.

### **Break in Phase 1 and Phase 2 Demolition work**

The DCPD DSS shows Phase 1-Early Non-Heavy Demolition with a duration of twenty-one (21) months and shows Phase 2-General Non-Heavy Demolition with a duration of forty-five (45) months. Phase 1 and Phase 2 demolition work are separated by approximately forty-nine (49) months. Separating these two (2) demolition phases by forty-nine (49) months will most likely result in two (2) mobilizations/demobilizations of demolition crews and equipment. Refer to the HBA analysis and conclusions regarding Phase 1 and Phase 2 demolition work presented in Section IV Focus Area 5: Building Demolition Plan.

### **Single Spent Fuel Cooling Window**

While most activities in the DCPD DSS include duplicate activities for work that is the same between Units 1 and 2, the Spent Fuel Cooling Window is only a single activity that encompasses both periods. DCPD contains 2 separate spent fuel pools for storage of spent fuel. The spent fuel in each unit is cooling independently based on different unit shutdown dates. This creates a challenge when reviewing the scopes of work that are linked to this single activity. Activities scheduled based on the cooling period in Unit 1 do not have the activity to which they are logically linked to displayed on the DSS. Because this is a schedule critical activity, the Spent Fuel Cooling Window activity should be represented for each unit individually.

### **Duration Findings**

The following four (4) duration findings have been identified:

- Duration to the beginning of power block demolition is longer than industry norm
- Reactor Vessel Internal Segmentation is shorter than industry experience

- Demolition of the power block is shorter than industry experience
- Final Status Survey scope is duplicated

These four (4) duration findings are discussed in more detail below.

### **Duration to the Beginning of Power Block Demolition**

The planned duration to reach the start of the demolition of the power block is influenced by several activities that could become the schedule critical path. The two biggest drivers of this duration are the Spent Fuel Cooling Window and the segmentation of the RVIs and RPVs. DCP's summary schedule for the start of power block demolition is currently driven by the Spent Fuel Cooling Window and RPV Segmentation. DCP has assumed that the duration of the Spent Fuel Cooling Window should be seven (7) years and planned for the completion of segmentation work to coincide with this window. To shorten this period, both activities need to be evaluated concurrently for the impact for any schedule and cost savings. Shortening both of these activities together will result in the reduction of time sensitive costs but may also increase the cost of these activities. As shown in Table IV.1.1, PG&E could reduce the DCE in the range of about \$8.9 million for each month the spent fuel cooling period is reduced. Reducing the spent fuel cooling period two (2) years to five (5) years which is more typical of other projects would save in the range of about \$213 million in project oversight staffing and security costs.

#### *Spent Fuel Cooling Window*

The Spent Fuel Cooling and Transfer to Dry Storage window is the time that is required to allow the spent fuel to cooldown and be transferred to dry storage at the on-site ISFSI. HBA understands the current dry cask storage design basis considers a ten (10) year cooldown period. This ten (10) year cooldown period was challenged in the 2015 NDCTP before the CPUC. PG&E has subsequently determined reducing the duration for the spent fuel cooldown and transfer to dry storage window from ten (10) to seven (7) years is technically feasible with the implementation of a new dry-cask storage design with a higher heat load capacity. Consequently, PG&E used seven (7) years for the duration for the Spent Fuel Cooling and Transfer to Dry Storage window.

Although HBA believes a ten (10) year cooldown period is very conservative, there is currently no approved technical basis to support a shorter period. Due to seismic activity being outside the norm, DCP cannot utilize the general license casks utilized by most nuclear stations. Therefore, PG&E is currently limited to using site-specific licensed casks with a limited thermal capacity. While HBA accepts this difference, no calculation-based model of cask loading has been presented for HBA to review and therefore HBA cannot establish the validity of this assertion.

The PG&E assumed duration for the Spent Fuel Cooling and Transfer to Dry Storage window of seven (7) years in the DCPP DSS is longer than comparative averages as shown in Figure IV.1.1. HBA experience with other decommissioning plans would indicate that this period could be reduced substantially, however a site-specific technical analysis will be required to support any reductions in the current 10-year cooldown period license basis.

In an attempt to validate the benchmark for PG&E's duration, HBA reviewed an excerpt of PG&E's DCE titled "RFI 24 DCE Section for Spent Nuclear Fuel" which includes a comparison to five (5) other facilities and a comparison to the average of these five (5) facilities. While HBA has also prepared an average of planned and actual durations as a benchmark using a different set of facilities, no plants have actually performed this activity with the same level of pre-planning, preparedness, technology and technical requirements as DCPP. Because a like for like comparison on a population of actual durations cannot be performed, this diminishes the value of any benchmark being used to establish the validity of DCPP's Spent Fuel Cooling Window.

Because HBA was unable to validate the seven (7) year duration through technical review or benchmarking, it is recommended that PG&E pursue further analysis of the required duration for the spent fuel cooling window. In addition, as PG&E states in its analysis, significant cost savings may be possible to achieve if future dry cask technology results in a dry cask design that is capable of supporting a greater heat load than current cask technology allows. Refer to Table IV.1.1-1 for the estimated cost savings for reducing the current duration of the Spent Fuel Cooling and Transfer to Dry Storage window. It is recommended that PG&E engage in conversations with nuclear fuel cask vendors on this topic and remain engaged throughout the entire pre-shutdown period with the goal of further reducing duration for the fuel cooldown period.

#### *RVI and RPV Segmentation Completion*

PG&E has assumed a seven (7) year Spent Fuel Cooling and Transfer to Dry Storage Window. Consequently, PG&E has correctly planned to complete both RVI segmentation efforts to finish around the same time. Allowing the Reactor Vessel Internals to cool down as much as possible reduces the number of cuts required and the number of shipping containers required. This reduction lowers the total dose accumulation and the cost of segmentation, which includes cutting labor, packaging, transportation and disposal.

In the DCE write up, PG&E states the waste characterization analysis determined that the optimal time to commence RVI segmentation and packaging is approximately 5.3 years post shutdown.<sup>1</sup> This allows time for adequate radioactive decay of short-lived gamma-emitting radionuclides which will reduce accumulation of worker dose, allows for immediate transportation of waste to

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<sup>1</sup> Section 4.1.1.4. DCE, Reactor Pressure Vessel and Internals Removal and Disposal page 97

licensed off-site waste disposal facilities, optimizes reactor internals segmentation duration by allowing for larger individual pieces, and supports timely reduction in security requirements for areas beyond the Independent Spent Fuel Storage Installation (ISFSI) by ensuring the reactor internals waste classified as GTCC is removed from the containment buildings and placed for storage on the ISFSI pad no later than seven years post shutdown of Unit 2. The waste characterization analysis also concluded that additional delay in commencement of segmentation beyond 5.3 years post shutdown will not result in appreciable further radioactive decay of long-lived gamma-emitting radionuclides until greater than twenty years post shutdown, which is beyond the planned decommissioning duration.

HBA believes that PG&E has limited numerical basis for 5.3 years post shutdown to commence RVI segmentation and packaging work. Near term decommissioning projects are planning to begin RVI segmentation in less than one year after shutdown. Starting RVI segmentation earlier than 5.3 years after shutdown would most likely result in a reduction of overall schedule duration and cost. While starting RVI segmentation earlier than 5.3 years may result in additional segmentation and packaging costs, the cost benefit of doing this schedule acceleration in combination with a shorter Spent Fuel Cooling Window is significant and should be evaluated to optimize schedule and cost savings. Refer to Table IV.1.1 for the estimated cost savings in completing the RVI and RPV segmentation work earlier than currently shown in the DCPD DSS.

#### **Reactor Vessel Internals Duration**

The schedule duration for RVI segmentation is fifty-four (54) weeks. None of the previously completed RVI segmentation efforts on other decommissioning projects have been completed within that time frame. The Zion Unit 1 and Humboldt Bay RVI segmentation efforts were completed in seventy-eight (78) weeks. That's the shortest duration that any RVI segmentation project has taken. Zion Unit 2 RVI segmentation, which was the first RVI segmentation effort at Zion, took one hundred thirty (130) weeks. Connecticut Yankee RVI segmentation took a similar duration.

The project plan for each of the Zion RVI segmentation efforts originally contained a schedule duration of fifty-two (52) weeks. However, unanticipated delays caused the duration for each unit to far exceed the original schedule duration. Unanticipated delays encountered during the Unit 2 RVI segmentation effort including failed segmentation cutting tooling, failed hydraulic hoses for cutting equipment, failed temporary supports for the thermal shield when it was being severed from the core barrel, failed rigging during a lower internals lift, and lower than planned component cutting rates resulted in the extended duration identified above for the first RVI segmentation effort. All of those problems, except for the lower cutting rates, were resolved during the Unit 2 RVI segmentation effort, so they did not occur during the Unit 1 RVI segmentation effort. However, even without encountering the same problems as experienced

during the Unit 2 work, the Unit 1 RVI segmentation effort required an eighteen (18) month duration to complete. HBA believes the scheduled RVI segmentation duration should be seventy-eight (78) weeks for each unit.

#### **Demolition of the Power Block Duration**

The current schedule indicates a duration of thirty (30) months, which appears to be an executable schedule. However, allowing additional time for production loss due to work area constraints, weather impacts, and ongoing maintenance issues related to heavy demolition would be a good concept for further consideration. Utilization of the heavy demolition crew in the execution of Phases 1 and 2 of the non-heavy demolition will allow an earlier start to the heavy demolition, consequently the duration could increase, if needed, without extending the completion date. The light demolition crew and most of their equipment would also be utilized in the heavy demolition phases, assuring optimum personnel and equipment utilization during both light demolition and heavy demolition phases.

#### **Final Status Survey Duplication**

The DCPD DSS includes two (2) schedule activities covering most of final status survey that duplicates scope based on the descriptions. These schedule activities appear to show zones 10-13 in both summary activities. The schedule activity labeled for only Zones 10-13 is longer than the following schedule activity, which also appears to include these zones and eight (8) others. The later schedule activity is seven (7) months shorter. It appears that the description of zones of one or both activities is in error. The duration of the activity *Final Status Survey - Zones 1-3 & 5-13* was used for evaluation of the duration.

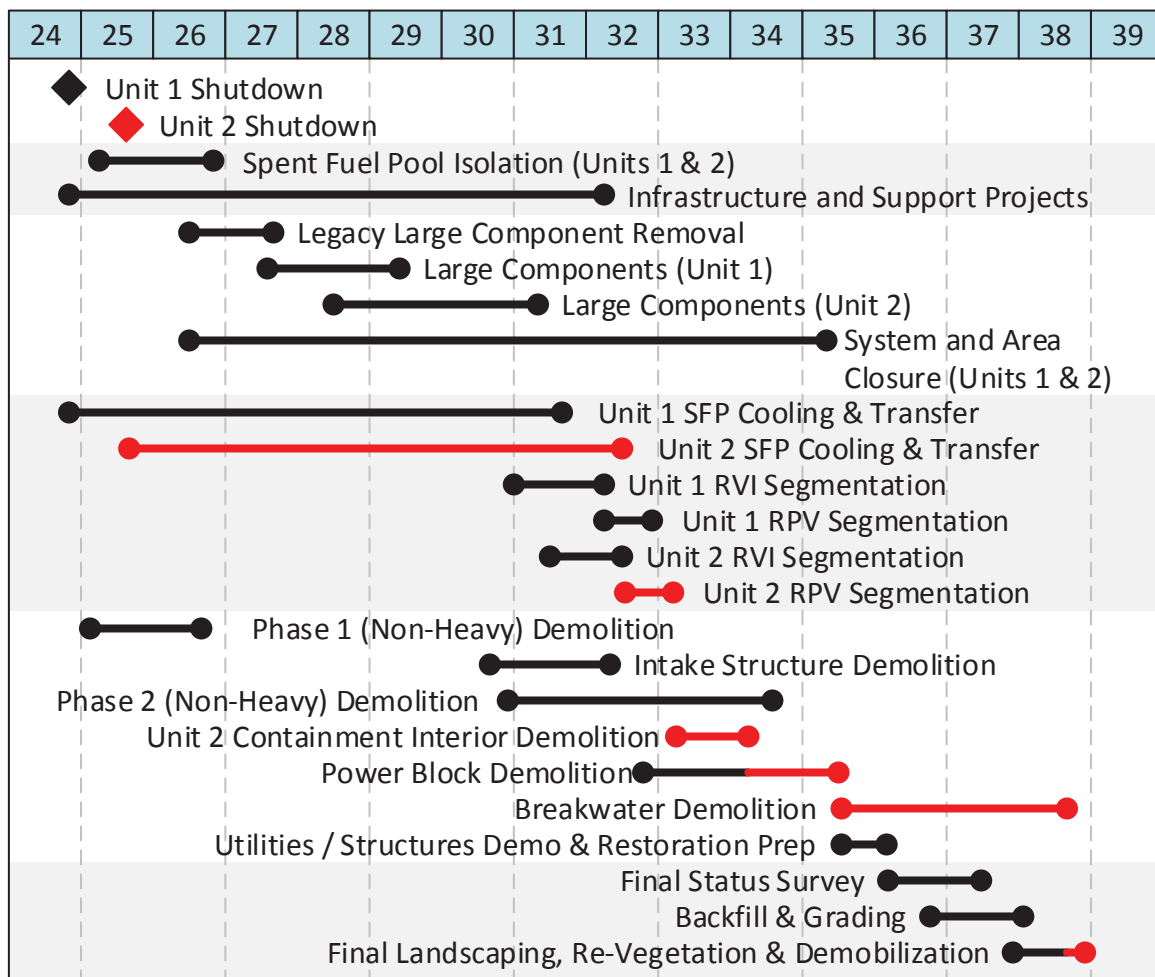
#### **Summary of changes to the DSS**

To clarify how some of the HBA suggested changes affect PG&E's DCPD DSS, HBA has created two (2) summary schedules that graphically show the scopes of work for which HBA has made recommendations to achieve a more optimal schedule. In each summary schedule critical path activities are highlighted in red; secondary or near schedule critical path activities are highlighted in yellow; and schedule non-critical path support activities are highlighted in black.

The first schedule in Figure IV.1.5 shows PG&E's Current Summary Schedule requiring just over thirteen (13) years as it appears in the DCPD DSS provided.

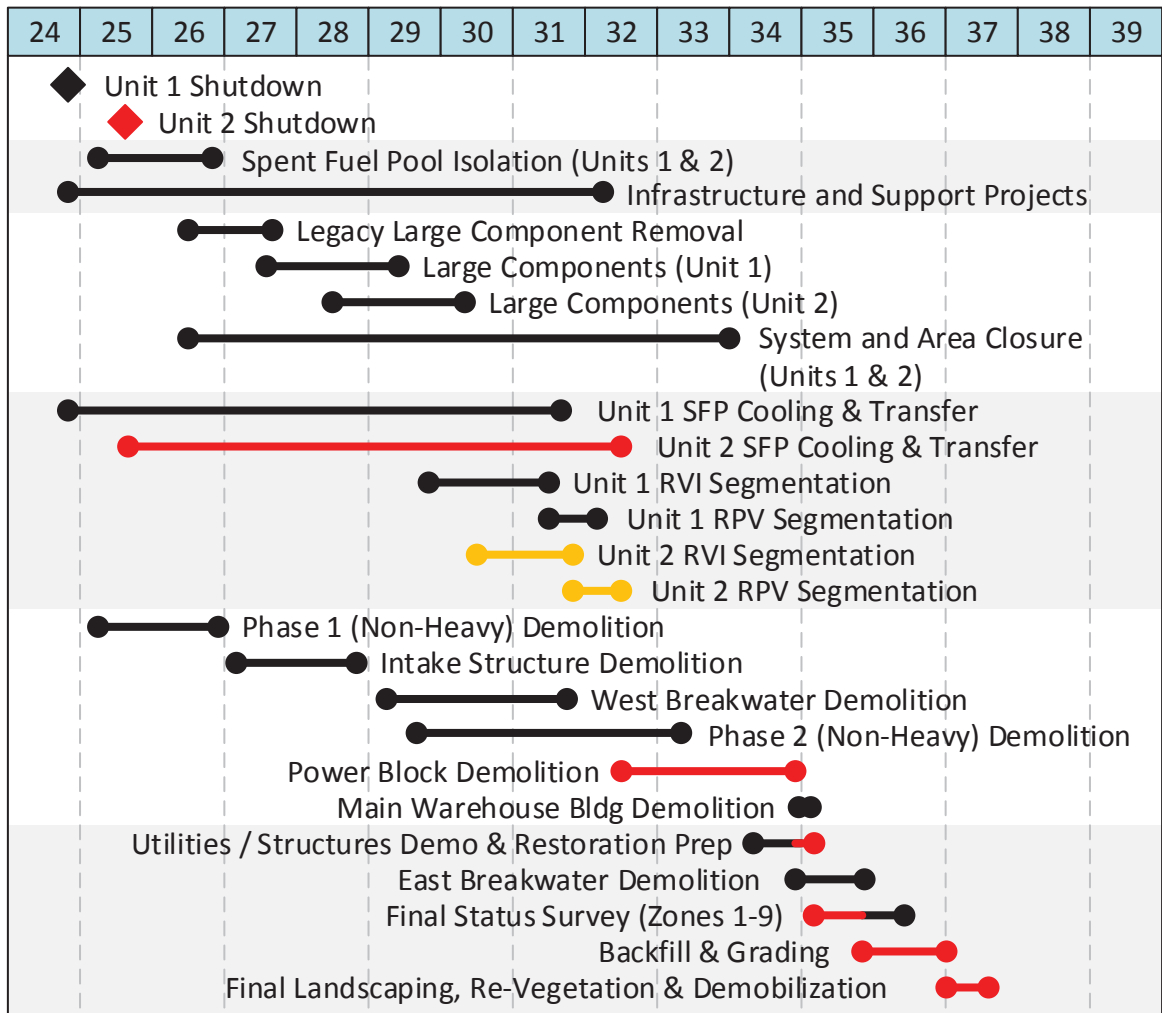
The second schedule in Figure IV.1.6 shows the Optimized Summary Schedule reduced to about twelve (12) years. This Optimized Summary Schedule retains the current seven (7) year duration for Unit 2 spent fuel cooling and transfer to the on-site ISFSI, as well as and incorporating certain HBA's suggestions. HBA suggestions incorporated include a.) advancing the RVI/RPV

segmentation to occur off the schedule critical path; b.) advancing the west Breakwaters Demolition to finish concurrently with transfer of the Unit 2 spent fuel to the on-site ISFSI; c.) starting Power Block Demolition immediately after spent fuel transfer to the on-site ISFSI and the completion of RVI/RPV segmentation including increasing the duration; and d.) completing the east Breakwaters Demolition after the finish of Power Block Demolition. Refer to Table IV.1.1 for the estimated cost savings resulting from advancing the RVI and RPV segmentation and removing the Breakwaters Demolition from the schedule critical path.



**Figure IV.1.5: CURRENT DECOMMISSIONING SUMMARY SCHEDULE (~13.3 YEARS)**





**Figure IV.1.6: OPTIMIZED DECOMMISSIONING SUMMARY SCHEDULE (~12 Years)**

### **Other Minor Findings and Errors**

During its detailed review, the HBA IRT found four (4) minor errors that do not have a significant impact on the schedule. The findings include:

- Milestone errors
- Missing Milestone for Completion of Reactor Vessel Segmentation
- Galbestos Siding Naming
- Main Warehouse Demolition Description

Each of these minor errors are discussed in more detail below.

#### **Milestone Errors**

The name of the milestone *Transfer to ISFSI Planning and Procurement* is unclear. It is a completion Milestone that appears to start the activity *Pre-SNF and GTCC Transfer Readiness Scope*.

The Milestone for Building Demolition appears to have missed the completion of activity #84 *Final Site Area & Bldg Demolitions*. The title of these activities should be clarified so that there is no longer any confusion in the descriptions.

#### **Missing Milestone for Completion of Reactor Vessel Segmentation**

A milestone is not included for the completion of Reactor Vessel Segmentation work. This is one of the most significant scopes of work on site, so is normally included in the milestone list. As DCPD has two (2) reactors, it would normally include one milestone for segmentation of each reactor vessel. Along with transfer of the spent nuclear fuel to the on-site ISFSI, this will allow the audience to quickly see when there is a significant reduction in risk associated with the power block.

#### **Galbestos Siding Naming**

The use of Galbestos Siding's brand name that leads to some lack of clarity to readers that are not familiar with this specific product name. Use of a more generic description which contains the word Asbestos or ACM would lead to more clearly communicating the difficulty of this work to an unfamiliar audience.

#### **Main Warehouse Demolition Description**

A schedule activity for the Main Warehouse Demolition is shown to be on the current schedule critical path. It is understood that PG&E plans to repurpose the Main Warehouse to serve as the radiological waste processing facility and will not be demolished until all radiological waste has

been removed from DCP. In order to clearly explain the reason for scheduling the removal of the main warehouse at the end of the demolition schedule, it would be helpful to include the intended use of the main warehouse during decommissioning to the description of this activity.

## Focus Area 2: Decommissioning Security Plan

HBA was requested to evaluate the decommissioning security schedule from post Unit 2 shutdown (26 AUG 2025) through the completion of the transfer of the spent nuclear fuel to the Department of Energy (“DOE”).

PG&E presented its security plans for DCPP after shutdown and during decommissioning in the Site Security Modifications for Diablo Canyon Power Plant during Decommissioning Project Management Plan (Plan 35). Plan 35 identifies the planned security related modifications and security staffing changes to occur between permanent shutdown and the transfer of the spent nuclear fuel to the DOE.

HBA focused on the schedule as it relates to the proposed decommissioning security modifications and estimated security staffing levels against the current and proposed Physical Security Plan (“PSP”) to maintain an effective defensive strategy.

HBA Focus Area 2 Team Lead for Security traveled to DCPP between 10/28/18 to 10/30/18 and met with the PG&E Security Strategy Expert and the PG&E Decommissioning Manager responsible for security to discuss and review relevant decommissioning plans and documents, to include: Plan 35, the PSP, Target Sets/component, and any security regulatory commitments. The focus was to understand PG&E’s security strategy during decommissioning and to identify any possible opportunities to reduce cost/staffing and minimize security risk throughout the decommissioning schedule.

PG&E’s plans for DCPP security staffing is based on the required number of security posts necessary to protect DCPP during the decommissioning of Unit 1, Unit 2 and operation of the on-site ISFSI, transfer of the spent fuel to the DOE and termination of the NRC license. In plan 35, PG&E defines the required site security posts and site security staffing requirements using the following four (4) periods defined by key NRC identified decommissioning milestones.

- **Period 0 – Initial Shutdown:** This period starts when Unit 1 is shut down (4-NOV-2024) and defueled with Unit 2 operational and ends when Unit 2 is shut down and defueled (26 AUG-2025). The duration of Period 0 is approximately ten (10) months.
- **Period 1 - Wet Storage During Zirc Fire Window:** This period starts when Unit 2 is shut down and defueled (26-AUG-2025) with the Unit 1 and Unit 2 spent fuel stored in the spent fuel pools. The period ends when the spent fuel from both units has sufficiently cooled to a temperature where the probability of a zirc-fire accident is very low (26-FEB 2027). The duration of Period 1 is approximately eighteen (18) months. Period 1 is further broken down into Period 1a and Period 1b. Period 1a is a six (6) month period starting with Unit 2 is shutdown and defueled (26-AUG-2025) and ends after NRC exemptions

granted for devitalization of the control room (FEB 2026), allowing a reduction in site security forces protecting certain interior positions. Period 1b is a twelve (12) month period beginning after the Period 1a NRC exemptions are implemented (FEB 2026) and ends when the spent fuel from both units has sufficiently cooled to a temperature at which the probability of a zirc-fire accident is very low (26-FEB 2027).

- **Period 2 - Wet Storage Post Zirc Fire Window:** This period starts after spent fuel is stored in the spent fuel pools; however, the probability of a zirc-fire accident is very low (26-FEB 2027) and ends when all the spent fuel and GTCC waste is moved to dry storage at the on-site ISFSI (24-JUN 2032). The duration of Period 2 is approximately sixty-four (64) months. The entire wet storage duration from Unit 1 shutdown until all Unit 1 and Unit 2 spent fuel is in dry storage is approximately eighty-four (84) months.
- **Period 3 - Dry Storage:** This period starts when all spent fuel and GTCC is stored at the on-site ISFSI (24-JUN 2032) and ends when all the spent fuel and GTCC is transferred off-site to DOE (2067). The duration of Period 3 is approximately thirty-five (35) years.

PG&E has identified nine (9) modifications totaling approximately \$11.1 million (w/o contingency) to the DCPD physical protection system. These modifications are scheduled to be implemented after the shutdown of Unit 1 between November 2024 and February 2027. These modifications when implemented are expected to increase security efficiencies allowing a reduction in security staff and overall security costs.

- Install a 45-degree angled “kicker” to the existing north and west side of the Main Protected Area (PA) fence.
- Reconfigure the delay fence inside of the protected area to facilitate decommissioning efforts pertaining to vehicle traffic.
- Backfill the intake and discharge tunnels with dirt or concrete for protected/non-traversable pathways.
- Install delay cages/gates for the personnel and roll-up doors leading into the Turbine Building, Auxiliary Building, and Fuel Handling Building.
- Remove the 140’ pedestrian bridge and associated commodities between the Administration Building and the Turbine Building.
- Remove overhead transmission lines that are de-energized.
- Remove the sheet metal siding skin from the Unit 1 and Unit 2 Buttresses to improve line of sight and enhance the ability to detect and neutralize potential security threats.
- Construct and install 4 fighting positions (2 per unit); each with a sliding gun port.
- Seal six (6) doorways (3 per unit) which will not be used during decommissioning.

In addition, PG&E also evaluated relocating the Main Warehouse outside of the Main Protected Area boundary, estimated to cost approximately \$4 million. PG&E deleted this modification because it would not likely result in more efficient security operations or a reduction in security staffing.

PG&E’s security posts and security staffing projections in full-time-equivalents (FTEs) to comply with DCPD protective strategy, and California labor laws are shown in Table IV.2.1 below.

DCPP Milestones	DCPP Period	Period Time Frame	Security Posts	Security Staffing (FTEs)	Duration (~ months)
<b>Pre-Unit 1 Shutdown</b>	N/A	Pre-02-NOV-2024	Unpublished Safeguards Information	272	N/A
<b>Unit 1 Shutdown/Defueled with Unit 2 Operational, no plant modifications or regulatory approvals</b>	0	02-NOV-2024 to 26-AUG 2025	Unpublished Safeguards Information	272	10
<b>Unit 1 and Unit 2 Shutdown and defueled, no plant mods or regulatory approvals</b>	1a	26-AUG-2025 to 02-FEB-2026	52	289 (+17)	6
<b>Unit 1 and Unit 2 Shutdown and defueled, no plant mods, and with regulatory approvals</b>	1b	02-FEB-2026 to 26-FEB 2027	51	283 (-6)	12
<b>Unit 1 &amp; 2 Shutdown and defueled, with plant mods and regulatory approvals</b>	2	26-FEB-2027-24-JUNE-2032	39	207 (-76)	64
<b>Stand Alone ISFSI</b>	3	24-JUN 2032 to 2067	6	29 (-178)	420

**Table IV.2.1: Security Posts and Staffing Forecast**

PG&E’s security staffing forecast is based on the number of security posts necessary to protect DCPD during decommissioning and operations of the ISFSI. Each security post requires 5.5 FTEs for continuous coverage. (24 hours/day, 7 days/ week) and 1.5 FTEs for each 12-hour shift. In

addition, the State of California labor laws require an additional 1 relief post assigned to every four (4) security posts to account for personnel breaks. PG&E describes its methodology to estimate the necessary staffing for each security post in Plan 35.

Through comprehensive discussions and strategy reviews HBA determined the level of detail and planning supporting DCPD security cost estimate exceeded expectations in their due diligence in confirming staffing level requirements for each period of the decommissioning process. During the decommissioning process, target sets no longer requiring protection will be eliminated. However, an increase in compensatory measures will be necessary to protect against new vulnerabilities that did not exist when both Unit 1 and Unit 2 were operational. Also, staffing levels will need to be adjusted to align with the implementation of the security related plant modifications and changes to the protective strategy as decommissioning progresses.

To ensure regulatory compliance yet minimize costs, DCPD Security evaluated a myriad of security options, conducted extensive table top exercises, and contracted a 3<sup>rd</sup> party industry SME in strategy development to identify security options and possible reduction in staffing from its current levels. PG&E also utilized 3D software to assess security risk and optimize planned security effectiveness.

PG&E initiated 10CFR 50.54(p) to reduce three (3) security posts, establishing a zero margin for error threshold then subsequently failed an annual Force on Force (FOF) exercise. In one instance, PG&E evaluated a single security post for elimination and conducted over 60 limited scope (live) FOF exercises, exhausting any doubt that the removal would not decrease the PSP effectiveness. However, the risk factor determined the security post was necessary and could not be removed. Each security post, area and modification in Plan 35 have been evaluated and received equivalent persistence and attention to detail to arrive at their conclusions, to include appropriate staffing reductions in Period 2 and 3 with in Plan 35.

**STRENGTHS:**

PG&E has carefully evaluated various alternatives to comply with regulatory requirements for security during decommissioning. PG&E's analyses to evaluate/identify staffing level increase or decrease opportunities using limited scope FOF drills, 3<sup>rd</sup> party SME's analysis, and AVERT modeling results is commendable.

PG&E expectations to maintain the existing security force of 272 FTEs during period 0 through Unit 2 Shutdown on 26-AUG 2025 when decommissioning activities are limited to ensure no impact on Unit 2 operations is reasonable.

PG&E inclusion of approximately \$11.1 million in costs (w/o contingency) for implementing nine (9) modifications to optimize security staffing requirements is reasonable.

PG&E expectations to increase the security force seventeen (17) FTEs (i.e., 272 to 289 FTEs) during Period 1a (approximately 6 months with no plant modifications and no NRC regulatory approvals) to account for compensatory measures necessary to protect against new security vulnerabilities that did not exist with both units operational (e.g., new openings in structures to facilitate equipment removal and draining piping that was previously filled with water) is reasonable.

PG&E's expectations to meet California State laws by utilizing an additional fifty-five (55) FTEs during Period 0 through Period 1 along with an additional thirty-eight (38) FTEs during Period 2 is reasonable.

The bounding conditions between Period 1a and Period 1b are defined/explained for a decrease in security force staffing six (6) FTEs (i.e., 289 to 283 FTEs) with NRC regulatory approvals (e.g. devitalization of the control room) is reasonable.

PG&E expectation to reduce staffing seventy-six (76) FTEs during Period 1b through Period 2 (i.e., 283 to 207 FTEs) when the nine (9) listed plant modifications and exemptions are implemented is reasonable.

PG&E's security force reduction of one-hundred-seventy-eight (178) FTEs (i.e., 207 to 29 FTEs) after the transfer of all spent fuel to dry storage at the on-site ISFSI is reasonable.

**FINDINGS:**

The predominate security-related cost driver is attributed to estimated two-hundred seven (207) FTEs in security staffing during the sixty-four (64) month duration for Period 2 until all the spent fuel is in dry storage at the on-site ISFSI. Reducing the duration of Period 2 would save approximately \$2.4 million per month in security costs alone. This estimated security cost savings is included in the estimated cost savings of \$8.89M/month shown in Table IV.1.1 for reducing the duration of the spent fuel cooling and transfer period.



### Focus Area 3: Waste Disposal Costs

HBA was requested to provide an estimated total cost for disposal for waste type and classification expected during decommissioning of DCPD using the PG&E provided waste volume tables listing eleven (11) waste types.

The two (2) PG&E provided waste volume tables for DCPD decommissioning waste have been populated and are shown in Figure IV.3.1. At the top of Figure IV.3.1 is a table of HBA proposed base waste disposal unit rates (\$/cubic foot) for each of the eleven (11) waste types based on the expected disposal location. At the bottom of Figure IV.3.1 is a table of estimated disposal costs for each of the eleven (11) waste types using the PG&E estimated waste volumes (cubic feet) and the HBA proposed base disposal unit rates (\$/cubic foot).

The waste disposal unit price data was derived from various sources and recent industry experience.

Waste with detectable levels of radioactivity is classified as radioactive waste. The waste classification for radioactive waste ultimately determines whether waste is acceptable for shallow land burial in an NRC- or state-licensed facility. The four (4) primary levels of nuclear waste classes identified by 10 CFR Section 61.55 based on radionuclide concentration limits are:

- **Class A:** waste containing the lowest concentration of short-lived and long-lived radionuclides. Examples include personal protective clothing, instruments, tools, and some medical wastes. Also, waste containing any other radionuclides left unspecified by 10 CFR 61.55 is classified as A.
- **Class B:** is an intermediate waste classification that primarily applies to waste containing either short-lived radionuclides exclusively, or a mixture of short-lived and long-lived radionuclides in which the Long-lived concentration is less than 10% of the Class C concentration limit for long-lived radionuclides.
- **Class C:** wastes containing long-lived or short-lived radionuclides (or mixtures of both) at the highest concentration limit suitable for shallow land burial. Examples include ion exchange resins and filter materials used to treat reactor cooling water and activated metals (metal exposed to a neutron flux — irradiation — that creates a radioactive isotope from the original metal).
- **Greater than Class C (“GTCC”):** waste generally not acceptable for near-surface disposal. Greater than Class C wastes from nuclear power plants include irradiated metal components from reactors such as core shrouds, support plates, and core barrels, as well as filters and resins from reactor operations and decommissioning.

Waste that has no detectable levels of radioactivity should be classified as clean waste. Clean waste is exempt from regulatory control for radiation protection purposes.

The NRC has licensed four (4) low-level waste disposal facilities.

- **EnergySolutions Barnwell Operations, located in Barnwell, South Carolina**  
Currently, Barnwell accepts waste from the Atlantic compact states (Connecticut, New Jersey, and South Carolina). Barnwell is licensed by the State of South Carolina to dispose of Class A, B, and C waste.
- **U.S. Ecology, located in Richland, Washington**  
Richland accepts waste from the Northwest and Rocky Mountain compacts. Richland is licensed by the State of Washington to dispose of Class A, B, and C waste.
- **EnergySolutions Clive Operations, located in Clive, Utah**  
Clive accepts waste from all regions of the United States. Clive is licensed by the State of Utah for Class A waste only.
- **Waste Control Specialists (WCS), LLC, located near Andrews, Texas**  
WCS is licensed by the State of Texas to dispose of Class A, B, and C waste. WCS accepts waste from the Texas Compact generators i.e., Vermont and Texas. Outside generators may be accepted with permission from the Compact at rates agreed to at the time of disposal for non-Compact waste generators. The Texas Compact Commission on March 23, 2012 approved amendments to rules allowing the import of non-Compact generated radioactive waste for disposal. The Texas Commission on Environmental Quality (“TCEQ”) promulgated regulations on maximum pricing for WCS operations for compact and non-Compact generators, for both start-up years and steady-state operations.

The Southwest Compact, of which California is a part, does not have disposal agreements with any of the four (4) NRC licensed facilities, and does not currently have an in-Compact disposal facility available. Additionally, PG&E is not a member of the Texas Compact and therefore disposal rates at WCS for Texas Compact members are not available to PG&E.

The HBA proposed base rates for disposal of low-level waste were generally developed from average waste disposal rate estimates of other reactor decommissioning projects by radioactive waste type that were estimated between 2015 and 2017. All waste disposal rates were indexed to 2017 pricing. Waste disposal rates include Class B&C rates, Large component rates, low-level Class A Rates, and compactible/non-compactible Class A rates. Public information pertaining to Texas State regulatory maximum rates for WCS were indexed to 2017 and were used to help classify waste rate information and provide an upper price boundary for individual rates. The HBA proposed base rates were applied against the PG&E provided waste quantities without any contingency.

Provided below are more detailed explanations for each of the HBA proposed base waste disposal unit rates shown in the table at the top of Figure IV.3.1.

- **Non-Detect: Metal – Recycle**

This classification contains metal waste with no detectable levels of radioactivity that will be recycled at an out-of-state metal waste recycling facility. Price of residual value of steel recovered from the clean area demolition of the plant is based on the current national scrap price of \$ 0.05875/lb (Oct-18 price) and a working face scrap metal density of 32 lbs/cubic foot.

- **Non-Detect: Concrete/Asphalt – Recycle**

This classification contains concrete and/or asphalt waste with no detectable levels of radioactivity that will be recycled at an out-of-state asphalt recycling facility. The recycle price is dependent upon the fill needs of the recycler at the time of demolition and cannot be determined. To capture this potential cost, the recycle rate is based on a worst-case scenario of out of state disposal, at an industrial solid waste landfill, at a rate of \$60/ton and at a rubble density of 85 lbs/cubic foot. An opportunity is included in the Risk Register to eliminate this cost if a recycler can be found.

- **Non-Detect: Concrete/Asphalt**

This classification contains concrete and/or asphalt waste with no detectable levels of radioactivity that will be disposed at an out-of-state solid waste landfill. The disposal rate for this out of state disposal is calculated from a disposal rate of \$60/ton and at a rubble density of 85 lbs/cubic foot.

Concrete and asphalt rubble deemed to be clean waste and not designated for re-use on site can be sent to a municipal waste landfill out of state. The disposal rate is based on a published 2017 survey of western landfills. The tipping fee (disposal rate) per ton is \$60/ton. This rate may be increased by the facility to offset the negative public connotations generated by the acceptance of nuclear plant debris. This is a high value out-of-scope risk item and should be added to the project risk register.

- **LARW 20.2002: Metal/Concrete/Asphalt**

This classification consists of Class A metal, concrete, or asphalt waste containing some residual, very low activity for which extensive controls of 10 CFR 61.55 are not needed to ensure protection of public health and safety and the environment. Waste classified as LARW 20.2002 can be disposed of in near surface landfill type facilities with limited regulatory control. Such landfill type facilities may also contain other non-radioactive

hazardous waste materials. Typical waste types of 20.2002 include soil and rubble with low levels of activity concentration. This category of waste provides opportunity for cost reductions if decommissioning efforts produce waste meeting these criteria. Tennessee has developed a Bulk Survey for Release (BSFR) program to permit use of specified landfills for this type of waste. The cost presented in the disposal rate is based on historical rates indexed to 2017, from other projects utilizing BSFR facilities.

- **Class A: Metal/Concrete/Asphalt**

This classification consists of metal, concrete, asphalt waste containing the lowest concentration of short-lived and long-lived radionuclides. The low-level landfill located in Clive, UT can accept Class A waste from all regions of the United States. The disposal rates were calculated from 2015 rates previously received directly from Clive and indexed to 2017 pricing.

- **Class B&C: Resins/Other**

This classification consists of sealed radioactive sources, filters, and resins containing either short-lived radionuclides exclusively, or a mixture of short-lived and long-lived radionuclides in which the long-lived concentration is less than 10% of the Class C concentration limit for long-lived radionuclides. The disposal rates were calculated using an average rate data from estimated reactor B&C wastes destined for WCS and that were estimated in 2016 and 2017 and indexed to 2017 pricing.

- **Other Regulated Wastes: Debris & Soil**

This classification consists of regulated non-detectable hazardous waste generally in the form of debris and soil. The low-level landfill located in Clive, UT can accept regulated wastes meeting their waste acceptance criteria following treatment at Clive, if treatment is required. The rates were calculated from 2015 rates previously received directly from Clive and indexed to 2017 pricing.

- **Class A: Large Components**

This classification consists of large components containing the lowest concentration of short-lived and long-lived radionuclides. The low-level landfill located in Clive, UT can accept Class A Large Component waste from all regions of the United States. The rates were calculated from 2015 rates previously received directly from Clive and indexed to 2017 pricing.

- **Class A: Activated Metal – Reactor & Internals**

This classification consists of reactor and internals containing the lowest concentration of short-lived and long-lived radionuclides. The low-level landfill located in Clive, UT can accept Class A oversized activated metal waste from all regions of the United States. The rates were calculated from 2015 rates previously received directly from Clive and indexed to 2017 pricing.

- **Class B&C: Activated Metal – Reactor & Internals**

This classification includes reactor components containing either short-lived radionuclides exclusively, or a mixture of short-lived and long-lived radionuclides in which the long-lived concentration is less than 10% of the Class C concentration limit for long-lived radionuclides. The disposal rates were calculated using an average rate data from estimated reactor B&C wastes destined for WCS and that were estimated in 2016 and 2017 and indexed to 2017 pricing.

- **Class A: Misc. Metal/Concrete/Dry Active Waste**

This classification consists of trash or mildly radioactive contaminated metal, concrete, and dry active waste such as contamination control clothing and cleaning wipes. The rates were calculated from 2015 rates previously received directly from Clive and indexed to 2017 pricing.

Any GTCC classified waste will be packaged and stored on-site at the ISFSI along with the spent nuclear fuel. GTCC waste will be ultimately be relocated to an acceptable disposal facility at the time the spent nuclear fuel is transferred to the DOE. PG&E has included an allowance in the DCE for packaging, storage and disposal of GTCC waste. HBA did not evaluate the PG&E allowance for packaging, storage and disposal of any GTCC waste.

**FINDINGS:**

HBA did not identify any weaknesses with the waste disposal costs. HBA does recommend for PG&E to provide proper consideration and evaluation for any risk events outside the project scope that may result in an unplanned increase in overall waste disposal costs such as interruptions by interested intervenors delaying transportation and unexpected landfill access restrictions/closures.



**Independent Review of Diablo Canyon Decommissioning Cost Estimate**

**HBA Proposed Waste Disposal Base Unit Rates (Dollars/cubic foot)**

Classification	Physical Type	Base Disposal Rate					Scrap Recycle
		WCS (Andrews, TX)	Clive, Utah	Bulk Survey For Release (BSFR) TN	Out of State	Scrap Recycle	
Non-Detect	Metal - Recycle						
Non-Detect	Concrete / Asphalt - Recycle				\$2.55		-\$1.88
Non-Detect	Concrete / Asphalt				\$2.55		
LARW 20.2002	Metal / Concrete / Asphalt			\$25.60			
Class A	Metal / Concrete / Asphalt		\$67.46				
Class B&C	Resins / Other	\$3,067.75					
Other Regulated Wastes	Debris & Soil		\$61.34				
Class A	Large Components		\$306.83				
Class A	Activated Metal - Reactor & Internals		\$117.82				
Class B & C	Activated Metal - Reactor & Internals	\$7,241.00					
Class A	Misc. Metal / Concrete / Dry Active Waste		\$67.46				

**Estimated Waste Disposal Costs (Dollars)**

Classification	Physical Type	Volume (ft <sup>3</sup> )	Total Disposal Cost				Site E
			WCS (Andrews, TX)	Clive, Utah	Bulk Survey For Release (BSFR) TN	Out of State	
Non-Detect	Metal - Recycle	803,123					
Non-Detect	Concrete / Asphalt - Recycle	1,098,584				\$2,801,389	
Non-Detect	Concrete / Asphalt - Disposal	9,925,004				\$25,308,760	
LARW 20.2002	Metal / Concrete / Asphalt	5,019,379			\$128,496,102		
Class A	Metal / Concrete / Asphalt	2,885,408		\$194,649,624			
Class B&C	Resins / Other	1,070	\$3,282,489				
Other Regulated Wastes	Debris & Soil	856,572		\$52,542,126			
Class A	Large Components	174,326		\$53,488,447			
Class A	Activated Metal - Reactor & Internals	18,616		\$2,193,337			
Class B & C	Activated Metal - Reactor & Internals	7,440	\$53,873,040				
Class A	Misc. Metal / Concrete / Dry Active Waste	66,367		\$4,477,118			

(All cost figures shown are in 2017 Dollars)

**Figure IV.3.1: HBA Proposed Waste Disposal Base Unit Rates and Estimated Waste Disposal Costs**

#### Focus Area 4: Reactor Pressure Vessel and Internals Segmentation Schedule

HBA was requested to evaluate the reactor pressure vessel and internals removal and disposal schedule with emphasis on the reasonableness and appropriateness of discrete schedule activity durations.

The Diablo Canyon Decommissioning Project (“DCDP”) Reactor Pressure Vessel and Internals Removal and Disposal Plan (Plan 27 or RPV Plan) sets forth the recommended approach, sequence and estimated cost to remove and dispose the Reactor Pressure Vessel (“RPV”) and Reactor Vessel Internals (“RVI”) from Diablo Canyon Power Plant (“DCPP”) Units 1 & 2. The project plan and the detailed executable baseline schedule were reviewed for reasonableness and appropriateness of the overall project, as well as for individual discrete activities.

The DCDP RPV Plan is based on and is very similar to the plan used for the segmentation of the reactor vessels and internals at Zion Station, which is a sister station to DCPP. Hence, the DCDP RPV Plan is based on utilization of proven segmentation tooling and techniques. The DCDP RPV Plan identifies facility modifications that must be in place prior to the commencement of segmentation activities. The DCDP RPV Plan project plan also addresses the disposal of the waste, which was not included in the segmentation project plan for Zion.

#### **STRENGTHS:**

With its close relationship to the segmentation plan used at Zion, the DCDP RPV Plan contains several inherent areas of strength. Those strengths include, but are not limited to, the following:

- Segmentation tooling is proven to be successful
- Segmentation techniques are proven to be successful
- Adequate time is allotted for design, fabrication, and testing of the segmentation tooling
- Laydown space requirements addressed
- Polar crane maintenance and inspection activities addressed
- Facility modifications required prior to commencement of segmentation activities addressed
- Coordination with other project plans

Each of these strengths is discussed in more detail below.

#### **Segmentation Tooling**

The DCDP RPV Plan includes the use of proven segmentation tooling successfully deployed at Zion, such as the Primary Segmentation Station (PSS) for size reduction along with the Bolt Milling

Tool (“BMT”) and Former attachment Severing Tool (“FaST”). The FaST was developed during the Zion decommissioning project as an improvement on the original former severing tool called the “BeaST”.

#### **Segmentation Techniques**

The DCDP RPV Plan incorporates successful segmentation techniques used at Zion, including thermal cutting for the vessel.

#### **Tooling Design, Fabrication and Testing**

The DCDP RPV Plan allows seventeen (17) months for mechanical tooling design, fabrication and testing from “Notice to Proceed” to “Internals Tooling Mobilization Complete” on site. That is approximately five (5) more months than the RPV segmentation contractor was allowed at Zion. The Zion decommissioning project allowed only twelve (12) months for tooling design, testing and fabrication. The Zion project experienced significant delays in the RVI segmentation work for Unit 2 (the first reactor segmented) due to failure of tooling, in particular, failure of the former severing tool known as the BeaST, which had to be replaced with a new tool design, as discussed above. The DCDP RPV Plan allowing an extra five (5) months for the tooling design, testing and fabrication is considered a strength because it should minimize the probability of a tooling design failure.

#### **Laydown Space Requirements**

The DCDP RPV Plan provides a specific minimum requirement (5000 square feet) for laydown area on the refueling floor. That provides clear direction to the project team regarding how much equipment must be removed prior to mobilization of the RPV segmentation team. To satisfy this laydown area requirement will most likely require removal of the fan coolers and ductwork on the refueling floor. Removal of those coolers would represent an improvement over the working conditions at Zion where a large electrical penetration support structure and four of the five fan cooler intake ducts were left in place on the refueling floor, which had a negative impact on reactor segmentation productivity.

#### **Polar Crane Maintenance and Inspections**

The DCDP RPV Plan addresses polar crane inspection and maintenance activities. Performing scheduled daily, quarterly and annual inspections will serve to minimize schedule delays caused by the crane malfunctioning. During decommissioning, the polar cranes will be used on a much more frequent basis than they routinely are used during plant operations, leading to crane components failing. Performing all of the scheduled inspections on the polar crane will minimize the occurrence of malfunctions and schedule interruptions.



### **Facility Modifications**

The DCDP RPV Plan addresses facility modifications required prior to commencement of RPV internals segmentation activity. In addition to the need to clear space on the refueling floor as discussed above, the plan correctly identifies the need to verify the load carrying capacity of all structural components involved in the removal and transport of the waste generated by the RPV segmentation activity. It is highly probable some structural components will need to be modified in order to support the loads associated with disposal. Waiting to do the structural analysis and modifications until RPV segmentation activities have begun, would jeopardize the ability to meet the schedule.

### **Coordination with Other Project Plans**

The DCDP RPV Plan integrates the activities associated with other project plans, such as the System and Area Closure Plan (Plan 02) and the Large Component Removal Plan (Plan 30). The System and Area Closure Plan activities include clearing equipment from the refueling floor to provide room for reactor segmentation activities, as well as removing spent fuel racks from the Unit 1 Spent Fuel Pool to provide room for storing waste generated by reactor internals segmentation activity. Completion of the Large Component Removal Plan activities allows the Polar Crane to be available throughout the course of the reactor segmentation activities. The coordination with the other project plans is considered a strength.

### **FINDINGS:**

The DCDP RPV Plan and schedule are based on and very similar to the RPV and RVI segmentation plan and schedule developed for the Zion RPV and RVI segmentation work. As discussed above, the DCDP RPV Plan correctly addresses the change made at Zion for the tool used to detach the former plates from the reactor. However, the DCDP RPV Plan does not address other developments that unexpectedly delayed the segmentation of the Zion reactor internals. Additionally, the waste transport activities were not included in the Zion RPV Plan. Two (2) key findings in the DCDP RPV Plan include:

- Overly optimistic duration for internals segmentation
- Overly optimistic duration for rail shipments to WCS

Each of these findings is discussed in more detail below.

### **Schedule Duration for DCDP RPV Internals Segmentation is Overly Optimistic**

The primary finding is present in the schedule duration for the DCDP RPV internals segmentation work. The DCDP RPV Plan allows approximately twelve (12) months for the segmentation of the

reactor internals for each unit. The original planned schedule duration prepared for Zion RPV internals segmentation work was also approximately twelve (12) months. The actual duration for the Zion RPV internals segmentation work for each reactor was significantly greater. The Zion Unit 2 RPV was the first RPV internals to be segmented. The Zion Unit 2 RPV internals segmentation work required more than two and a half (2-1/2) years to complete due to a variety of unexpected problems. The Zion Unit 1 RPV reactor internals segmentation work was completed in a little over one and half (1-1/2) years. The one (1) year schedule duration improvement in the Zion Unit 1 RPV internals segmentation work was primarily attributable to lessons learned during segmentation of the Zion Unit 2 RPV internals, including the use of the FaST tool for all the Unit 1 former plate separation work.

The unexpected delays experienced during the Unit 2 Zion RPV segmentation work were the result of several different issues. The inadequacy of the BeaST to function efficiently was described above. Additional issues causing unanticipated delays in timely completion of RPV internals segmentation include but are not limited to the following: 1) failure of tooling components, such as hydraulic hoses; 2) inadequate design of thermal shield temporary support structure; 3) remotely operated segmentation equipment operator inefficiencies; 4) biological contamination of the reactor cavity water; and 5) rigging failure during movement of lower internals.

The Zion Unit 1 RPV internals segmentation work effectively avoided the issues experienced during the Zion Unit 2 RPV internals segmentation effort as a result of lessons learned and solutions developed during the Zion Unit 2 work. However, despite avoiding the significant unexpected delays experienced during the Zion Unit 2 work, the Zion Unit 1 RPV internals segmentation work still required an eighteen (18) month duration. The original planned schedule for completing the Zion RPV internal segmentation work in twelve (12) months was overly optimistic regarding the actual durations required for segmenting the various reactor internal components. These schedule delay issues were only identified after starting the actual reactor vessel internal segmentation work. Hence, it is reasonable to assume DCDP actual RPV internals segmentation work will require more than the currently planned schedule duration of twelve (12) months. It is reasonable to expect the DCDP reactor internals segmentation work for each unit will not take less than eighteen (18) months based on recent experience incurred during the reactor internals segmentation work at Zion.

**Schedule Duration for Rail Shipments of RPV Waste is Overly Optimistic**

The primary finding is present in the four (4) week schedule duration for transporting RPV waste to the Waste Control Specialists (WCS) facility in Texas is too short.

The Waste Handling, Transportation and Disposal section of the DCDP RPV Plan and schedule provides a detailed list of activities associated with loading, transporting and offloading rail cars of waste to the WCS facility in Texas and returning the rail cars to the Pismo Beach railyard. The planned round-trip duration for the rail car round trip was four (4) weeks.

The actual round-trip durations for rail shipments from Zion to the Energy Solutions (ES) waste facility in Clive, Utah, routinely took between five (5) and six (6) weeks.

The distance between Zion and Clive, Utah, is approximately two hundred ten (210) miles greater than the distance between Pismo Beach and Andrews, Texas. This additional distance can conservatively be assumed to add one (1) day to the duration of travel in each direction. Subtracting the additional two (2) days of round trip would still result in a conservative duration of the DCDP waste shipments to WCS being at least five (5) weeks, one (1) week greater than the planned duration scheduled for the DCDP work.

The most likely contributor to this discrepancy in the DCDP transportation schedule is the planned out-going duration of four (4) days for the train to travel from Pismo Beach to Andrews, Texas. The schedule has an eight (8) day duration for the return trip. Revising the duration for the outgoing trip from Pismo Beach to Andrews from the current schedule duration of four (4) days to a revised duration of eight (8) days to match the return trip scheduled duration would result in a round trip duration of five weeks. Switching of waste-loaded rail cars to different trains by the chosen railroad at intermediate railyards between Pismo Beach and Andrews is a likely source for increasing the transport duration from four (4) days to eight (8) days. If DCDP desires to maintain a four (4) week round trip duration, it is recommended that utilization of dedicated trains and a sufficient number of train cars be pursued.

### Focus Area 5: Building Demolition Plan

HBA was asked to evaluate the building demolition detail schedule for reasonableness and appropriateness in accordance with the Building Demolition Plan. Specific focus was directed to be on the discrete schedule activities associated with demolition of the Unit 1 and Unit 2 Turbine Buildings, Auxiliary Buildings, Containment Buildings and the East and West Breakwaters. Additionally, HBA was asked to evaluate the associated labor hours, and costs for the equipment, materials, labor and other costs.

This Diablo Canyon Decommissioning Project (DCDP) Building Demolition Plan (PMP-031 Plan) sets forth the recommended approach, sequence and estimated cost to demolish the Diablo Canyon Power Plant (“DCPP”) Units 1 & 2 in total. The project plan and the detailed baseline schedule were reviewed for reasonableness and appropriateness of the overall project, as well as for discrete activities associated with Units 1 and 2 Turbine Building, Auxiliary Building (including Fuel Handling Buildings), Containment Buildings, and the East and West Breakwaters.

### **BUILDING DEMOLITION SCHEDULE**

The DCDP Building Demolition Plan is very similar to the plan used for the Demolition Plan at Zion Station and the Team Holtec Draft Demolition Plan written for the decommissioning of San Onofre Nuclear Generating Station (“SONGS”). Consequently, the DCDP Building Demolition Plan is generally based on ideas and approaches to demolition that have been well thought out and worked successfully at other decommissioning projects.

### **STRENGTHS:**

The DCDP Demolition Plan contains several areas of strength which include, but are not limited to, the following:

- Categorizing buildings according to their level of radiation contamination
- Acknowledgement of the need for a “Light / Clean” Demolition Team and a “Heavy / Contaminated” Demolition Team
- Acknowledgement of the many permits required for the decommissioning of the DCPP
- Laydown space requirements addressed
- Polar crane maintenance and inspection / recertification activities addressed
- Facility structural integrity verifications by a California licensed structural engineer required prior to commencement of demolition activities addressed

Each of these strengths is discussed in more detail below.

**Building Categorization**

The DCDP Demolition Plan includes the categorization of all buildings / structures at DCDP. Category 1 structures will require minimal or no preparatory operations prior to the beginning of demolition activities with systems removal in accordance with the System and Area Closure Plan and the removal of hazardous and / or regulated materials in accordance with the Decontamination Plan. Category 2 structures will require a significant amount of preparatory operations prior to the start of demolition activities with systems removal in accordance with the Systems and area Closure Plan and the removal of hazardous and / or regulated materials in accordance with the Decontamination Plan. Category 3 structures include the intake structure, discharge structure, turbine buildings, auxiliary / fuel handling buildings, and the containment buildings.

**Classification of Demolition Teams – Light / Clean and Heavy / Contaminated**

Demolition at DCDP will be completed in two phases – early and late with two different teams equipped with different sizes of equipment. The early demolition phase will be completed with smaller and more conventional excavators equipped with thumbs, shears, and universal processors in the 80,000 lb. – 100,000 lb. range. The late demolition phase will be done with larger and greater numbers of 200,000 lb. to 250,000 lb. excavators equipped with hydraulic hammers, universal processors, and shears and will include 200,000 lb. plus high reach excavators.

**Acknowledgement of the Many Permits Required to Execute the Decommissioning of DCPD**

Completing the necessary permitting with federal, state, and local jurisdictions is a time-consuming requirement which must be completed prior to any actual site work. Coordination and cooperation between agencies can also be challenging, hence the realization to begin the process early is very important.

**Laydown Space Requirements**

The DCDP Demolition Plan provides a specific area for the segregation of the waste streams, which include ferrous material and concrete material. The area appears to be large enough area to enable sorting of the waste streams by type of material and by level of contamination, consequently ensuring correct handling, packaging, and routing by the Waste Management Group.

**Polar Crane Maintenance and Inspections**

The DCDP Demolition Plan addresses polar crane inspection and maintenance activities. Performing scheduled daily, quarterly and annual inspections will serve to minimize schedule delays caused by the crane malfunctioning. During decommissioning, the polar cranes will be used on a much more frequent basis than they routinely are used during plant operations, leading to crane components failing. Performing all of the scheduled inspections on the polar crane will minimize the occurrence of malfunctions and schedule interruptions.

**Facility Modifications and Required Design Guidance by a CA Licensed Structural Engineer**

The DCDP Demolition Plan addresses facility modifications required prior to commencement of demolition activities on certain structures, including the two containments. The plan correctly identifies the need to gain access to the interior of the containments with demolition equipment and the use of the polar crane to complete the demolition of internal walls and floors. The demolition plan also addresses the requirement to design and construct on both containments accesses which can be kept closed with all internal air being exhausted through HEPA filters during internal demolition. The demolition plan requires a California licensed structural engineer to verify the load carrying capacity of all structural components involved in demolition activities and completed prior to any demolition. It is likely some structural components may need to be modified or additional support members added in order to support the equipment loads associated with demolition or access by heavy machines prohibited due to structural limitations. Structural analysis of all structures by a licensed structural engineer will be required for the demolition teams to gain the necessary Demolition Permits prior to beginning demolition. The Demolition Plan correctly identifies the approaches and discrete activities that will be utilized in the demolition of the Turbine Building, Auxiliary Building, and Containment Buildings.

**FINDINGS:**

The DCDP Demolition Plan contains the following seven (7) findings:

- Long duration for the light demolition activities
- Compressed duration for the heavy demolition activities
- Potential/realistic realization of the loss of equipment and demolition equipment attachments due to radiological contamination is not considered a direct project cost
- Inefficient method proposed for auxiliary building demolition
- Confusing information on the extent of auxiliary building and turbine building demolition
- Apparent excessive estimated costs for non-manual activities and per diem
- Breakwater removal by marine contractor appears to be prohibitively expensive.

Each of these findings is discussed in more detail below.

**Long Schedule Duration for Phases 1 and 2 Non-Heavy Demolitions**

In the Decommissioning Summary Schedule PG&E has identified 2 distinct phases of the non-heavy demolition: “Early Non-Heavy Demolitions - Phase 1” with a duration of 21 months and “General Non-Heavy Demolitions - Phase 2” with a duration of 45 months. The two phases will incur extra cost due to the four (4) years separating the phases and the consequent two mobilizations/demobilizations of demolition crews and equipment. Phases 1 and 2 of the non-heavy demolition could be concluded very quickly as the heavy demolition crew and the large associated equipment would also be used in these phases, since they are not radiologically contaminated at this time. The DCDP demolition will likely be completed by a large firm that would ostensibly mobilize two complete crews (contaminated and non-contaminated) with the necessary equipment required for their scopes of work. Mobilization/demobilization of one demolition company one time would save money and the retention of a labor force that has been trained according to PG&E’s protocols will result in personnel well-versed in PG&E’s safety culture with a resultant efficiency in project performance.

**Compressed Schedule Duration for the Heavy Demolition**

The current schedule indicates a duration of thirty (30) months, which appears to be an executable schedule. However, allowing additional time for production loss due to work area constraints, weather impacts, and ongoing maintenance issues related to heavy demolition would be a good concept for further consideration. Utilization of the heavy demolition crew in the execution of Phases 1 and 2 of the non-heavy demolition will allow an earlier start to the heavy demolition, consequently the duration could increase, if needed, without extending the completion date. The light demolition crew and most of their equipment would also be utilized in the heavy demolition phases, assuring optimum personnel and equipment utilization during both light demolition and heavy demolition phases.

**Potential Loss of Equipment and Equipment Attachments Due to Radiological Contamination**

Potential loss of equipment in total, or portions thereof, due to radiological contamination is a reality which must be recognized. Demolition machines that are very large with expensive modifications implemented for the dangerous and destructive nature of demolition work, do constitute a high dollar value to replace. This replacement cost should be recognized and factored into the total project cost, which would also include the containerization, transportation, and disposal of the affected machines at an approved facility.

**Inefficient Method for Auxiliary Building Demolition**

The PG&E approach to auxiliary building demolition outlined in the Building Demolition Plan appears to be inefficient and expensive. The approach is driven by the assumption that the Auxiliary Building floor at El. 85' is not substantial enough to support demolition equipment and proposes that demolition above El. 85' must be performed with demolition equipment placed on grade around the building. Demolition being done from the perimeter with the equipment located at the existing ground surface will be less efficient due to line loss from friction on hydraulic piping extending 100 plus feet vertically to the hydraulic hammer or concrete processor which will also be smaller in size due to being located at the end of a 100 plus foot boom. Utilizing a hydraulic hammer or processor attached at the second arm of an excavator will allow a much larger attachment to be used, consequently production is increased.

Based on the experience of HBA personnel and a cursory examination of the Auxiliary Building equipment layout drawings, HBA believes that the El. 85' floor should be structurally able to support demolition equipment, resulting in a more efficient demolition process and reduced demolition costs. In the unlikely event of areas with inadequate floor support, installation of shoring towers beneath the floor in those areas could be easily accomplished.

**Confusing information on the extent of auxiliary building and turbine building demolition**

The Diablo Canyon Waste Disposal Table provides confusing information regarding the concrete demolition below a point three (3) feet below grade in the auxiliary building and turbine building. PG&E explained that the columns below the heading "Bathtub" represent the interior concrete and rebar below a point three (3) feet below grade and do not include the exterior walls and floor slabs of these two buildings. When these "bathtub" quantities are added to the concrete and rebar above that elevation, they represent the total concrete and rebar demolished in these buildings.

HBA recommends that the "Bathtub" label be changed to "Interior concrete more than 3 feet below grade" or similar wording to eliminate any confusion.

**Large Per Diem and Non-Manual Support Costs**

The detailed demolition estimate contains per diem and non-manual costs in excess of those normally assumed by a demolition contractor. HBA has compared anticipated contractor per diem and non-manual costs with those included in the detailed estimate for the demolition of the turbine buildings, auxiliary / fuel handling buildings, and the containment structures, resulting in about \$9 million higher costs to the PG&E estimate. Because an undetermined amount of these estimated costs may be required to be assumed by PG&E or others, HBA has removed the \$9 million in the PG&E estimate for comparison to the HBA estimate.



**Breakwater removal by marine contractor appears to be prohibitively expensive**

HBA's analysis of the demolition of the east and west breakwaters has determined that execution by a marine contractor would necessitate the use of a jack-barge and would most likely be prohibitively expensive. Based on the open-water configuration and the radius required, a floating barge is not feasible. Moreover, the drying, surveying, and trucking off-site of the removed breakwater materials will most-likely be the critical process defining the overall 40-month duration. A marine contractor would have to slow down the pace of the breakwater material removal to less than the industry practice of a 7-day work week.

A more cost-effective, preferable "land-based" approach for consideration would be to use a large crane and specialty material handlers to remove the east and west breakwaters. After removing most of the above-water portions of the breakwaters, a wide surface would be constructed to support the large crane with grapple attachment material handlers and loading debris haulers, on their way back to shore. This land-based demolition approach appears to have several advantages with controllable risk including eliminating waste material barges, the ability to maximize material handling efficiencies, and more cost effectively pace the breakwater demolition work with off-site trucking, yielding a potentially substantial cost savings in the PG&E estimate. Factors that should be considered are equipment utilization in an open environment with impacts from weather and production slowdowns dealing with breakup of injected concrete using strategically placed underwater explosives. In addition, if material handling activities on shore limited the available laydown space for material, the standby time expense of land-based equipment would be much less than that of a marine-based operation.

## **BUILDING DEMOLITION COST**

This Diablo Canyon Decommissioning Project (DCDP) Building Demolition Plan (PMP-031 Plan) presents the recommended approach, sequence and estimated cost to demolish the Diablo Canyon Power Plant (DCPP) Units 1 & 2 in total. The project plan and the detailed demolition costs were evaluated analyzing the costs for labor, equipment, and demolition material costs, including fuel and maintenance costs for reasonableness and accuracy for the overall project, as well as for discreet demolition activities and costs associated with Units 1 and 2 Turbine Building, Auxiliary Building, and Containment Buildings.

## **HBA EVALUATION**

The HBA evaluation of the demolition estimate was based on production times, materials required, equipment required, the fuel and maintenance costs of the equipment for the project duration, and the qualified personnel required to execute the demolition scope of the project in a safe and expeditious manner. Knowledge of production number and durations gained from many

demolition projects of similar size and scope were utilized to produce an accurate evaluation of the demolition estimate which include the following for the DCDP:

- Heavy Demolition Duration – 2.5 years (30 months)
- Machine Operating Hours / 10 Hour Day – (7.5 hours) – (Morning Break, Lunch Break, Afternoon Break = 1.5 hours + .25 hour morning safety meeting + .75 hour to pass through site security = 2.5 hours deduction); 7.5 operating hours / day x 5 days / week x 50 work weeks / year = 1,875 machine operating hours / year (50 hour work week)

**NOTE:** If the actual machine operating time is shortened due to increased security / site access time, equipment and personnel numbers would have to be increased to complete the demolition in the 30-month duration, resulting in a greater cost.

- Concrete Demolition Production Rate (8,000 – 9,000 PSI) – 15 tons / hour / 1 machine
  - \* 446,647 tons (Power Block) divided by 15 tons / hour / 1 machine = 29,776 hours / 1 machine
  - \* 29,776 hours / 1 machine divided by 1,875 machine operating hours / year = 15.9 years with 1 machine
  - \* 15.9 years for 1 machine divided by 2.5 years duration = 7 demolition excavators (200,000 lb. class) + support equipment (loaders, 30 ton articulated haul trucks, skid steers, sorting / segregating / loading excavators)

**NOTE:** All DCCP concrete is very dense and contains heavy rebar mats horizontally and vertically, consequently the demolition machines are dealing with the reduction and separation of two commodities that are designed to remain as a single structure, all while being completed in conditions requiring constant attention to the structural integrity of what the machines are sitting on and where they are located.

- Ferrous / Non-Ferrous Demolition Production Rate – 9.5 tons / hour / 1 machine
  - \* 111,675 tons (Power Block) divided by 9.5 tons / hour / 1 machine = 11,755 hours / 1 machine
  - \* 11,755 hours / 1 machine divided by 1,875 machine operating hours / year = 6.3 years with 1 machine
  - \* 6.3 years for 1 machine divided by 2.5 years duration = 3 demolition excavators (200,000 lb. class) + support equipment (loaders, 30 ton articulated haul trucks, skid steers, sorting / segregating / loading excavators)

Utilizing the above durations, actual operating machine hours, and production rates, allowed for the determination of numbers of equipment, types of equipment, fuel consumption/each per hour, predictions on other operating / maintenance expenses, and the numbers and qualifications of personnel required to operate, support, and manage the execution of the demolition scope. The following Table IV.5.1 illustrates about 1.5% variance when comparing the

DCDP total estimated demolition costs and the HBA total demolition estimated costs for the buildings reviewed.

<b>ID</b>	<b>SCOPE DESCRIPTION</b>	<b>DCDP DEMOLITION TOTAL COSTS</b>	<b>HBA DEMOLITION TOTAL COSTS</b>
9.03	Unit 1 Turbine Building	\$4,900,036	\$4,733,390
9.06	Unit 2 Turbine Building	\$5,466,991	\$4,733,390
10.03	Unit 1 Auxiliary / Fuel Handling Building	\$15,834,258	\$12,788,217
10.06	Unit 2 Auxiliary / Fuel Handling Building	\$12,860,720	\$12,788,272
11.03	Unit 1 Containment	\$16,767,821	\$14,966,863
11.06	Unit 2 Containment	\$16,972,840	\$14,966,864
	<b>SUB-TOTAL</b>	<b>\$72,806,666</b>	<b>\$64,976,996</b>
	PG&E Non-Manual & Per Diem for the Above Structures	(\$8,821,336)	
	<b>TOTAL</b>	<b>\$63,985,330</b>	<b>\$64,976,996</b>

**Table IV.5.1: DCDP and HBA Building Estimate Comparison**

**STRENGTHS:**

The DCDP Demolition Plan / Decommissioning Milestone Framework Cost Estimate Summary contains several areas of strength which include, but are not limited to, the following:

- Separating demolition costs for each structure / area
- Breaking down demolition costs for each structure / area by category – labor, equipment, material
- Developing demolition costs using production rates experienced at other decommissioning sites

**FINDINGS:**

- The DCDP estimated demolition costs for the Power Block structures appear to be accurate when the non-manual and per diem costs are accounted for. HBA recommends that PG&E further evaluate the non-manual and per-diem costs to eliminate any excesses.
- The demolition cost of the east and west breakwaters appears to be excessive based on using a marine jack-barge. A complete land-based approach to removing the east and west breakwaters would appear to significantly reduce costs.

### Focus Area 6: System and Area Closure Plan

HBA was asked to evaluate PG&E's system and area closure detailed schedule with specific focus on discrete activities associated with system and area closure of the Unit 1 and Unit 2 Turbine Buildings, Auxiliary Buildings, Containment Buildings and East and West Breakwaters. Additionally, HBA was asked to evaluate the associated labor hours, and costs of equipment, materials, labor and other costs.

The Diablo Canyon Decommissioning Project (DCDP) System and Area Closure (SAC) Plan (Plan 02) sets forth sequence, methodology and estimated cost to prepare the Diablo Canyon Power Plant (DCPP) systems, structures, buildings, and areas for eventual demolition under the Building Demolition Plan 31 scope of work. The project plan and its interaction with other related plans were reviewed for reasonableness and appropriateness.

The Diablo Canyon Power Plant (DCPP) is similar to its sister station, Zion Nuclear Generating Station, in several ways. The reactors and Nuclear Steam Supply Systems are nearly identical. Both stations utilize four (4) loop Westinghouse-designed Pressurized Water Reactors (PWR). Additionally, DCPP uses the same system names as Zion for all of the Emergency Core Cooling Systems. Both stations have similar Polar Crane designs which are supported from the Containment Building refueling floor rather than from the walls of the Containment Buildings. The primary differences in the power block are architectural in nature. DCPP has separate Auxiliary and Fuel Handling Buildings for each unit, whereas Zion had a single Auxiliary Building and a single Fuel Handling Building which served both units.

The DCDP SAC Plan incorporates best practices and lessons learned from past decommissioning projects for the removal of systems, structures and components (SSC), particularly from Zion which is the most recently decommissioned PWR station. Hence, the DCDP SAC Plan is based on advances and improvements that have been proven to reduce both the schedule and the cost of decommissioning a nuclear power plant. The DCDP SAC Plan also addresses current federal, state and local rules, regulations and guidelines that will govern the scope of work.

#### **STRENGTHS:**

With its incorporation of best practices and lessons learned from past decommissioning projects, the DCDP SAC Plan contains several inherent areas of strength. Those strengths include, but are not limited to, the following:

- Site-Specific Open-Air Demolition (OAD) criteria is incorporated
- Activities performed by other project plans required to facilitate the DCDP SAC Plan are incorporated

- Activities required to facilitate other project plans are incorporated
- Utilization of the 10CFR50.59 process to evaluate and control removal of SSC is incorporated
- Utilization of mixed craft crews is incorporated
- Rigging and lifting equipment needs are identified
- Requirement to maintain ventilation during removal activities is identified
- Original Work Plan and Work Execution resource estimates revised

Each of these strengths is discussed in more detail below.

**Site-Specific Open-Air Demolition (OAD) Criteria Incorporated**

One of the most important lessons learned from past decommissioning projects is the cost savings realized by maximizing the amount of material removal performed using large mechanical equipment and minimizing the amount of material removed by surgical removal. The DCDP SAC Plan incorporates the results of the site-specific OAD criteria developed in Plan 18. The OAD criteria developed in Plan 18 provides more liberal limits than previous decommissioning projects for the allowable surface contact dose rate (20 mr for DCPD versus 2 mr for Connecticut Yankee and Zion) of material left in the plant for Open Air Demolition. The more liberal limits for allowable surface contact dose rate will allow more material to be left in place for OAD activities resulting in cost savings for the overall decommissioning project.

Utilizing the above criteria, the DCDP SAC Plan identifies equipment, piping and components that cannot be left for OAD and must be removed under the DCDP SAC Plan. That subject material is primarily associated with the Emergency Core Cooling Systems (ECCS) but also include components of the Liquid Radwaste System, Component Cooling System and Spent Fuel Pool Cooling System. The list of material to be removed under the DCDP SAC Plan is very similar to the list of material removed prior to OAD at Zion Station.

**Activities Performed by Other Project Plans Required to Facilitate the DCDP SAC Plan Are Incorporated**

The DCDP SAC Plan receives input from the Decontamination Plan (Plan 03), Materials Management Plan (Plan 07), the Source Term Reduction Study (Plan 15), the Open Air Demolition Study (Plan 18), the Reactor Vessel and Internals Segmentation Plan (Plan 27), the Spent Fuel Pool Island Plan (Plan 28), the Large Component Removal Plan (Plan 30) and the Site Infrastructure Plan (Plan 32). The DCDP SAC Plan includes a table (Table 5-1) which provides a brief description of the required interface activities. The table provides a valuable road map to

the interactions of the various plans which displays the planning and coordination efforts that were included in the development of the DCDP SAC Plan.

The identification of the material to be removed under Plan 03 prior to the commencement of the DCDP SAC Plan activities and the criteria contained in Plan 18 are very important to the successful and efficient completion of the DCDP SAC Plan activities. This coordination between the various plans as described in the DCDP SAC Plan is a strength.

**Activities Required to Facilitate Other Project Plans Are Incorporated**

The DCDP SAC Plan provides input to the Decontamination Plan (Plan 03), the Waste Management and Disposal Plan (Plan 04), the Transportation Plan (Plan 05), the Building Demolition Plan (Plan 31) and the Site Infrastructure Plan (Plan 32). Table 5-1 provides a brief description of the required interface activities. The table provides a valuable road map to the interactions of the various plans which displays the planning and coordination efforts that were included in the development of the DCDP SAC Plan.

The identification of the waste streams to be generated by the DCDP SAC Plan is important to the successful execution of Plan 04. Similarly, the identification of material to be left in place for later removal under Plan 31 is important to the successful execution of Plan 31. This coordination between the various plans as described in the DCDP SAC Plan is a strength.

**Utilization of the 10CFR50.59 Process to Evaluate and Control Removal of SSC Is Incorporated**

Even though a nuclear power plant may be shutdown, there are still SSC that are required to remain functional to satisfy regulatory requirements during the decommissioning process. The Defueled Safety Analysis Report (DSAR) identifies which SSC must remain functional and part of the plant's licensing basis. Any changes to those SSC must be made using the 10CFR50.59 change process. The DCDP SAC Plan properly identifies the need to utilize that change process to comply with regulatory requirements.

**Utilization of Mixed Craft Crews Is Incorporated**

Past decommissioning projects have determined that the use of mixed craft crews is the most efficient method of performing surgical removal of plant components. The DCDP SAC Plan included the use of mixed craft crews so that each crew has all of the required work skills that might be encountered in preparing the building for demolition.

**Rigging and Lifting Equipment Needs Are Identified**

The DCDP SAC Plan correctly identifies the requirement for localized rigging and lifting equipment in order to be able to safely handle the components undergoing surgical removal. Many of the components being surgically removed, as well as some being removed as bulk building preparation activities, will be located in areas that are difficult to access and which are not compatible for use of installed building cranes and trolley beams. The DCDP SAC Plan provides a list of rigging and lifting equipment that will typically be required to support surgical removal of plant components.

**Requirement to Maintain Ventilation During Removal Activities Is Identified**

Although the buildings included in the DCDP SAC Plan activities will have been identified as not being required for continued operation of the plant, those buildings which are located within the Radiologically Controlled Area (RCA) of the plant must maintain negative pressure relative to the outside atmosphere in order to prevent the unmonitored airborne release of radioactive material. The DCDP SAC Plan correctly identifies the need to maintain a ventilation system which maintains building air pressure negative relative to the outside environment, including the need to protect the ventilation system throughout the demolition process until OAD criteria have been satisfied.

**Original Work Plan and Work Execution Resource Estimates Revised**

The DCDP SAC Plan estimates for Work Plan and Work Execution resources were too high. The DCDP project team identified this during their review. The DCDP project team performed a more detailed analysis of the Work Plan and Work Execution resource needs. As a result of the more detailed analysis, the DCDP Project Team reduced the resource estimates by three hundred thousand (300,000) man-hours or approximately \$27.2 million. The effort to revise the Work Plan and Work Execution resource estimates is a strength. The resulting labor manhours and labor costs for SAC associated with the buildings reviewed by HBA are reasonable.

**FINDINGS:**

While the DCDP SAC Plan does a fine job of incorporating lessons learned from previous decommissioning projects, few findings have been identified. They are as follow:

- Material estimates for Turbine Building area preparation too high
- Material estimates for Auxiliary Building area preparation too high
- Surgical removal scope of work potential error
- Overall material cost estimate for executing the DCDP SAC Plan is too high

Each of these findings is discussed in more detail below.

**Material Estimates for Turbine Building Area Preparation Too High**

The DCDP Decontamination Plan (Plan 3) removes all regulated and hazardous material from each of the Turbine Buildings. Additionally, there are very few radiologically contaminated components in the Turbine Buildings. The DCDP SAC Plan estimate includes material costs for several activities which appear to require very little, if any, material. The following is a partial list of line items identified as requiring more than \$66,000 in material but which appear to need little, if any, material:

- Transfer reuse materials to staging area per Materials Management Plan
- Remove and dispose of all non-metallic insulation from piping and equipment
- Remove inline fluid filters/resin beds, wipe down to remove contamination
- Remove and wipe down all inline HVAC filters, charcoal beds, etc.

The estimate repetitively applies what appears to be a place holder estimate of \$66,000+ for virtually every activity identified under WBS 1.10.01.06.02.01 (for Unit 1). The result is an excessively high estimate for the material required for area preparation of each Turbine Building.

**Material Estimates for Auxiliary Building Area Preparation Too High**

Like the discussion above for the Turbine Building area preparation estimate, the material estimate for the Auxiliary Building area preparation is too high and includes material costs for activities which appear to require very little, if any, material. The following is a partial list of line items identified as requiring more than \$142,000 in material but which appear to need little, if any, material:

- 10226300 – Transfer reuse materials to staging area per Materials Management Plan
- 10226600 – Remove and dispose of all non-metallic insulation from piping and equipment
- 10226700 – As necessary, remove interferences to work locations
- 10226915 – Remove inline fluid filters/resin beds, wipe down to remove contamination
- 10226935 – Remove and wipe down all inline HVAC filters, charcoal beds, etc.
- 10227000 – Air gap and vent all systems and components, including piping low spots
- 10227400 – Notify WOG when waste containers to be exchanged at the staging area

The estimate repetitively applies what appears to be a place holder estimate of \$142,000+ for virtually every activity identified under WBS 1.10.01.06.08.01 (for Unit 1). The result is an excessively high estimate for the material required for area preparation for each Turbine Building.



**Surgical Removal Scope of Work Potential Error**

The surgical removal scope of work identified in Attachment 5 of the DCDP SAC Plan appears to have some errors. Under WBS 1.10.01.06.01.01 – Unit 1 Area Dismantling (Containment Building), the DCDP SAC Plan specifies the removal of the guide tubes from under the reactor vessel to the seal table. The tubes should not be removed under this plan. They are included in the reactor vessel segmentation plan. The tubes must remain in place during reactor internals segmentation due to the reactor being flooded during that effort.

**Overall Material Cost Estimate for Executing System and Area Closure Plan Is Too High**

The overall material cost estimate for executing the DCDP SAC Plan appears to be too high by approximately five to ten (5-10) percent.

The above discussions for the Turbine Building and Auxiliary Building material estimates identify approximately \$1.25 million in savings (\$1 Million for the Auxiliary Building and \$0.25 million for the Turbine Building) for specific line item activities that should have no material needs.

The above high-level review identifies approximately \$1.25 million in material cost savings. The total material cost estimate is \$24.1 million. Therefore, the above identified savings is approximately 5% of the total estimate. It is reasonable to assume that another 1% to 5% of savings could be found by performing a more detailed review of the material cost estimate based on the casual observation that placeholder numbers have apparently been used for material estimates rather than providing more exact task-specific material costs. Hence, it is reasonable to conclude the material cost estimate for executing the DCDP SAC Plan is approximately 5% to 10% too high.

### Focus Area 7: PG&E Oversight Staffing Structure

HBA was asked to evaluate the PG&E provided organizational structure for reasonableness and appropriateness for decommissioning. Specific focus shall be on the PG&E oversight staffing that will be implemented from 2019 through the completion of DCPD decommissioning.

The Diablo Canyon Decommissioning Project (“DCDP”) “Staffing Plan for Diablo Canyon Power Plants Unit 1 & 2 Decommissioning 2017-2071” (Plan 1 or Staffing Plan) sets forth the recommended approach, sequence and estimated cost associated with providing oversight and support staffing for the decommissioning of Diablo Canyon Power Plant (“DCPD”) Units 1 & 2 from initial planning stages through site restoration. HBA reviewed the Staffing Plan for reasonableness and appropriateness to support the overall decommissioning of DCPD.

The Staffing Plan identified the knowledge, skills, and abilities needed to oversee and/or support the planned decommissioning activities as well as the timeframes and quantities of personnel needed with those attributes. The information contained in the Staffing Plan is based on material provided by PG&E management personnel with decommissioning experience with Humboldt Bay Power Plant decommissioning and vendor personnel with decommissioning experience.

HBA evaluated the Staffing Plan and the staffing levels provided therein for each department in conjunction with the current project schedule and its associated milestones. Staffing for discrete work is captured in the estimates for that work and not included in oversight and support staffing. However, consideration was given to oversight and support staffing needs during discrete work based on vendor requirements for mobilization support, security, radiation protection, and demobilization. Staffing ramp-up and ramp-down was based on the DCPD Level 1 Decommissioning Milestone Schedule.

HBA’s review of oversight staffing included both management/administrative and operational staffing areas. Management and administrative staffing reviewed included the following management areas:

- Core management group
- Project implementation planning, detailed ongoing planning
- Scheduling and cost control
- Safety and environmental analysis, ongoing studies
- Quality assurance and quality surveillance
- General administration and accounting
- Public relations and stakeholders’ involvement
- Training support
- Information system and computer support
- Waste management support

- Personnel management and training
- Documentation and records control
- Procurement, warehousing, and materials handling
- Health physics
- Industrial safety

PG&E provided the following information pertaining to corporate reach back support for DCDP decommissioning effort:

Burdened staff, staff that is part of the corporate burden includes:

- IT department/support
- Human Relations group
- Payroll group
- Legal support
- Fleet services
- Some Procurement Support

HBA determined that the staffing levels for twelve (12) of the fifteen (15) management areas listed above were reasonable. HBA had some concerns regarding the staffing for three (3) of the management areas. HBA made the following observations with regard to the oversight and support staffing for those twelve (12) areas. The HBA concerns for those three (3) areas are contained in the Findings section of the review of this Focus Area.

### **Core management group**

The core management group is led by the Sr. Director Nuclear Decommissioning. This position directs a flat operational and support organization. The position has seven (7) project operational direct reports and four (4) administrative reports. Additionally, HR and Legal support are matrixed from the parent organization. This organization structure provides a span of control that is manageable for the Director and provides short lines of communication. The project operational and support staff responsibilities are consistent with other effective decommissioning efforts.

### **Quality assurance and quality surveillance**

One Quality/Value position is a direct report to the Director within the core management organization. When implementing lean strategies, companies build value by reducing turnaround times, lowering costs, and improving quality. However, the need for classic quality oversight

expected by NRC, may diminish the need for lean strategies and be more narrowly focused on assessment and quality control.

#### **General administration and accounting**

Administrative support is available for most departments within the organization. Project accounting is supported by positions within Project Controls. No local business accounting/site controller positions have been identified within the organization (i.e. controller, AR, AP, and payroll specialists). PG&E indicated that this support will be provided by corporate offices.

#### **Public relations and stakeholder involvement**

Two government/public relations positions within regulatory services, will be more than adequate to support decommissioning. This group will also be supported by the core management communications position.

#### **Training support**

Training support appears adequate to satisfy the project training needs.

#### **Information system and computer support**

The DCDP Oversight Staffing Plan does not identify any Information technology (“IT”) and computer support resources being present on-site during decommissioning. Subsequent discussions with PG&E identified IT and computer support resources will be present on-site. IT and computer support resources were not included in the Staffing Plan because these positions are provided by corporate reach back and will be charged to the project through burden markups on direct costs.

#### **Waste management support**

The Waste Oversight Manager reports to the Projects Director, who in turn, can provide priorities for site project waste activities. The waste organization is sized correctly to oversee a field generation scheme where the generator is responsible for properly packaged waste. Radwaste and RCRA waste expertise is provided within the group. Transportation expertise is also a part of this staff.

#### **Personnel management and training**

Personnel Management/Human Resources (“HR”) is matrixed to the organization from corporate support. Employee concerns is a direct report within the core management organization. Training

is embedded within Security and Emergency Services. Training demands to provided General Employee Training (“GET”) will be high at the on-set of decommissioning to accommodate the initial surge of subcontractors and increase again at the start of the building demolition. Operational training will stop 8 months prior to the fuel transfer and all duties go to the GET trainer and discontinued after fuel transfer to the on-site ISFSI. After the surge of contractor personnel at the start of the Building Demolition phase, the training organization should be reduced to only one trainer.

#### **Documentation and records control**

Document control and records management is adequately staffed with a lead and 4 support positions. The group reports to the Support Director and provides the emphasis needed within the other staff groups to ensure proper control and preservation of documents.

#### **Procurement, warehousing, and materials handling**

The DCDP Oversight Staffing Plan does not identify the presence of any local purchasing support on-site during decommissioning. Subsequent discussions with PG&E identified that dedicated purchasing support will be present on-site during decommissioning. It was not identified in the Oversight Staffing Plan because these positions are provided by corporate reach back and will be charged to the project through burden markups on direct costs.

#### **Health physics**

There are thirty-eight (38) personnel within the HP organization, this level of staffing meets all needs of routine support. Subcontractor provided technicians will accomplish non-routine rad monitoring. There may be an opportunity to reduce routine staff as decommissioning transitions from unit shutdown and decontamination into the project phases of the effort.

#### **Industrial safety**

Two safety professionals and one industrial hygienist report to the Safety Manager. The Fire Captains and Fire Brigade will be reduced following removal of the zirconium fire hazard but a Fire Protection team will remain on site to support demolition efforts due to remote location of site.

**STRENGTHS:**

The DCDP Staffing Plan contains several areas of strength. Those strengths include, but are not limited to, the following:

- Detailed analysis of department-by-department staffing requirements
- Detailed analysis of flexible staffing requirements as project proceeds through various phases
- Detailed organization charts for the overall project and each support organization
- Sufficient staffing is provided for timely development and submittal of licensing and permitting documents
- Sufficient staffing is provided for timely development and issuance of bid specifications for discreet projects
- Overall Staffing Plan is reasonable

Each of these strengths is discussed in more detail below.

**Detailed Analysis of Department-by-Department Staffing Requirements**

The DCDP Staffing Plan contains a detailed analysis of the positions required to be filled in each department in order to provide proper oversight and support of decommissioning activities. The analysis identifies unique numbers of employees required for each position within each department.

**Detailed Analysis of Flexible Staffing Requirements as Project Proceeds Through Various Phases**

The DCDP Staffing Plan repeats the department-by-department staffing analysis discussed above on an almost continuous basis as the project proceeds through various phases. Staffing adjustments are made as various milestones are achieved, as well as within time periods between milestones. The DCDP Staffing Plan addresses ramping up and ramping down the staff which serves to minimize the inefficiencies associated with step changes in staffing levels.

**Detailed Organization Charts for the Overall Project and Each Support Organization**

The DCDP Staffing Plan provides detailed organization charts for the overall project and for each of the seven (7) organizations reporting to the Senior Director of Nuclear Decommissioning. The organization charts include the detailed department-by-department maximum staffing levels. Due to the flexible nature of the staffing requirements as the decommissioning of the station continues, it would be burdensome and too voluminous to include in the Staffing Plan document to show the precise staffing totals for each department for each individual phase of the project. The organization charts with the maximum staffing levels adequately depict the project

organization allowing for all employees to understand reporting responsibilities and chain-of-command.

**Sufficient Staffing is Provided for Timely Development and Submittal of Licensing and Permitting Documents**

The DCDP Staffing Plan provides direction for establishing a planning organization several years prior to plant shutdown. The early staffing of the decommissioning organization provides adequate time and resources for development and submittal of all licensing and permitting documents required on the national, state and local levels.

**Sufficient Staffing is Provided for Timely Development and Issuance of Bid Specifications for Discreet Projects**

The DCDP Staffing Plan recognizes the need for personnel staffing to develop and issue bid specifications for discreet projects, such as reactor segmentation, spent fuel dry cask storage and large component removal. The associated bid specifications are quite complex and not easily developed. The DCDP Staffing Plan addresses this issue by providing adequate staffing prior to plant shutdown.

**Overall Staffing Plan Is Reasonable**

The strengths identified in the above paragraphs have led to development of an overall Staffing Plan with reasonable levels of staff throughout the various phases of the project. The determination of the staffing requirements on a department-by-department basis identified in the DCDP Staffing Plan minimizes uncertainty, which leads to a reasonable level of staffing. The peak level of staffing appears excessive at first viewing but is found to be reasonable once required Security staffing levels are understood. Reductions in staffing after the conclusion of the Zirc Fire period and again at the conclusion of the spent fuel transfer campaign are reasonable. The HBA IRT review identified very few minor staffing level findings, as discussed below.

**FINDINGS:**

The DCDP Staffing Plan relies on estimates provided by cognizant managers regarding the number of personnel required and the length of time each position would be required with due consideration of the project milestone schedule. The resulting staffing levels were reviewed by comparing them to the staffing levels used at DCDP sister station Zion during its decommissioning project which is ninety-nine (99) percent complete at this time. Findings identified during this review include:

- Operations support staffing levels
- Maintenance department staffing levels
- Engineering department staffing levels
- ISFSI staffing level
- Project Controls staffing
- Project implementation planning, detailed ongoing planning
- Scheduling and cost control
- Safety and Environmental analysis

Each of these findings are discussed in more detail below.

#### **Operations Staffing Levels**

The DCDP Staffing Plan identifies the requirement for eight (8) Certified Fuel Handlers (CFH) and sixteen (16) Non-Certified Operators (NCO) to be on the staff after both units are shut down and the spent fuel remains in the pool. Assuming the Operations Department is working twelve (12) hour shifts, only five (5) CFH are required to maintain around the clock staffing. It is prudent to have a one (1) backup CFH and two (2) backup NCO to cover vacations, illness and other absences. Therefore, the HBA IRT believes only six (6) CFH and twelve (12) NCO are required after both units are shut down.

#### **Maintenance Department Staffing Levels**

The DCDP Staffing Plan identifies thirty-seven (37) maintenance personnel during the period between shut down of Unit 2 and completion of the spent fuel transfer to the on-site ISFSI. This level of maintenance personnel is higher than the level which successfully maintained Zion Station during the similar period in the project. Once the Spent Fuel Island installation is complete, the number of required plant systems and components which need to be maintained is significantly reduced. Additionally, the number of systems, structures and components requiring action by the Fix-It-Now (FIN) team is significantly reduced. At Zion, the FIN team was eliminated after the Spent Fuel Island was installed. The responsibilities were handled by the maintenance technicians responsible for maintaining the Spent Fuel Island and the other systems and components which were required to remain operable.

Assuming the contactors on-site will be required to maintain their own equipment and with the Spent Fuel Island installed, the HBA IRT believes the number of Mechanical Maintenance (MM) and Electrical Maintenance (EM) technicians can be reduced to four (4) of each. Instrumentation and Control (I/C) supporting site security will remain unchanged. The Facility Maintenance staff



can be reduced from five (5) to three (3) personnel. Those reductions would result in a Maintenance Department staff of twenty-eight (28) personnel being required.

#### **Engineering Department Staffing Levels**

The DCDP Staffing Plan identifies the requirement for ten (10) Engineering Department personnel at the time of Unit 1 shut down. The ten (10) personnel consist of a manager, one (1) engineer from each of seven (7) disciplines and two (2) Fire Protection engineers. For the time period from Unit 1 shutdown until all of the spent fuel is transferred to the on-site ISFSI, this staffing level is too low. Review of contractor-prepared modifications to the Fuel Building to support the spent fuel transfer campaign, review of maintenance work packages, review of contractor demolition plans, support of contractor engineering requests and review of Defueled Safety Analysis Report (DSAR) changes are just some of the activities for which the Engineering Department will be responsible. The Engineering Department staff should have a minimum of two (2) Civil, Electrical, Mechanical and I&C/Security engineers on the staff. Those additions would increase the Engineering Department staff to fourteen (14) personnel.

#### **ISFSI Staffing Level**

The ISFSI staffing level appears high. Regulatory support and contract management can be provided by PG&E corporate office. Maintenance can be subcontracted. Staffing level can be reduced to approximately thirty (30) from the currently planned staffing level of thirty-seven (37). With the ISFSI currently scheduled to operate for thirty-five (35) years, the cost savings accumulated over the operating life of the ISFSI would be in the tens of millions of dollars.

#### **Project Controls Staffing**

The overall Project Controls staffing level is correct. However, the distribution of the personnel should be further evaluated. The DCDP Oversight Staffing Plan specifies four (4) Invoice Coordinators. Two (2) invoice coordinators should be sufficient to support the project. Conversely, the number of Project Controls Specialists currently planned is insufficient during peak decommissioning work activity. The number of Project Controls Specialists should be increased to four (4) from the currently planned level of two (2).

#### **Project implementation planning, detailed ongoing planning**

Work Control within Project management is possibly understaffed, especially during the plant cleanout phase following unit shutdown. Project managers are adequately staffed, but the only planners within the organization are within maintenance and not projects.

**Scheduling and cost control**

Project Controls has over eighteen (18) personnel assigned, with contract managers and project accounting as a significant part of this staff. With only two project/risk control specialists and two schedulers in the group, there could be insufficient support for the core responsibility of the group during peak site work activities.

**Safety and environmental analysis, ongoing studies**

Safety analysis will be accomplished within the Safety Manager's organization. Four (4) environmental professionals support Regulatory Services Manager. This amount of environmental support is excessive, unless significant remediation activities are initiated. This support if required, could be subcontracted in accordance with a subcontracting strategy to be developed

### Focus Area 8: Contingency Strategy

HBA was asked to evaluate PG&E's current strategy for DCPD Decommissioning Cost Estimate contingency for reasonableness and appropriateness.

#### PG&E'S CONTINGENCY STRATEGY

PG&E's initial contingency strategy for the Diablo Canyon Decommissioning Cost Estimate was to apply a fixed contingency factor of 25% to the estimated base costs for the known scope of work. PG&E asserts this fixed percentage contingency factor accounts for:

- a. The differences between the base cost and unforeseen, but anticipated, costs,
- b. Unforeseen costs within the defined activity scope (i.e., events that will occur in the field during the implementation of the overall decommissioning work period and which are not accounted for in the base cost estimate),
- c. Events characterized as the "known unknowns" that will occur over the duration of the decommissioning project,
- d. Specific risks of increased costs resulting from conditions at the project site after the commencement of the decommissioning work, and
- e. Assurance that sufficient funding is available to accomplish the intended project scope and are expected to be fully expended during decommissioning.

PG&E's Contingency factor does not include scope changes, or "unknown unknowns" such as a change in regulatory criteria, significant natural disasters, and security or terrorist activity.

PG&E initially applied to the estimated base costs a fixed contingency factor value of 25%. This contingency factor was based on research started in 2008 of government published reports and guidance, industry practices, and recommended cost engineering practices including those promulgated by the Association for the Advancement of Cost Engineering ("AACE"), the American Institute of Consulting Engineers ("AICE"), and the Construction Industry Institute ("CII"). PG&E published its initial research in ***Technical Position Paper for Establishing an Appropriate Contingency Factor for Inclusion on the Decommissioning Revenue Requirements, Study Number: DECON-POS-H002, Revision B***, Status Final, April 2009 which was made part of the 2009 NDCTP filing.

Subsequently, PG&E has augmented its research on contingency factors to reflect additional information collected since the 2009 Technical Paper and to reflect new published reports or guidance on decommissioning cost estimates and how contingency factors are applied. The

results of PG&E's updated research on contingency factors is presented in the recently issued ***Technical Position Paper for Establishing an Appropriate Contingency Factor for Inclusion on the Decommissioning Revenue Requirements, Study Number: DECON-POS-H002, Revision C***, Status Final, November 2018. As noted in the Technical Paper, PG&E and SCE have consistently applied the 25% contingency factor to their decommissioning cost estimates for DCPD and other decommissioning projects since the 2009 NDCTP filings. PG&E maintained the contingency factor of 25% in the 2015 NDCTP Filing submitted to the California Public Utilities Commission ("CPUC") in March 2016.<sup>2</sup>

PG&E also has a formal Risk Management Program to identify and analyze the effects of "uncertainties" of the occurrence of an event during the DCPD decommissioning project and the negative effect on the project baseline objectives (scope, schedule, cost, quality). This program is described in DCPD-PMP-006, Risk Management Program, Rev. 0 dated September 2018.

The events addressed in the Risk Management Program may or may not occur, and therefore are generally considered to be outside or not intended to be covered by the 25% contingency factor.

#### CPUC POSITION ON CONTINGENCY

The CPUC stated in its decision regarding the 2012 NDCTP Filing<sup>3</sup>:

"The Commission finds the reasonableness of a contingency amount is significantly related to the stage of decommissioning and the activities projected, including particular site-specific challenges. Consequently, the reasonable contingency factor may vary between nuclear plants and at different stages of decommissioning."

The CPUC further clarified its position on contingency regarding the 2015 NDCTP Filing<sup>4</sup>:

"[The CPUC] do[es] not accept PG&E's premise that a 25% contingency is Commission policy."

"PG&E should not rely on SONGS contingency factor as a premise for maintaining a 25% contingency factor going forward."

"As [the CPUC] move[s] into the next stage of NDCTPs and the site-specific study is completed, PG&E is expected to provide more specific details regarding costs that

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<sup>2</sup> Decision 17-05-020, May 25, 2017, Section 4.1, Assumptions, page 29

<sup>3</sup> Decision 17-05-020, May 25, 2017, Section 4.3.2, Page 47 and D.14-12-082 at 38.

<sup>4</sup> Decision 17-05-020, May 25, 2017, Section 4.3.2 Contingency, Page 46 & 47

will allow the CPUC to better assess the reasonableness of the assumed contingency rate.”

“[The CPUC] will carefully consider ORA’s recommendation of adopting a reduction of overall project contingency estimates from the current level to account for less uncertainty over time and greater industry experience in future NDCTPs.”

### **PG&E FURTHER CONTINGENCY ANALYSIS**

Since the start of the HBA independent review, PG&E has amended its contingency strategy to embrace a more detailed contingency analysis of the Decommissioning Cost Estimate. Accordingly, PG&E provided HBA with its Decommissioning Cost Estimate with contingency analysis details. This detailed contingency analysis was conducted on a line item basis for each of the one-hundred-seven (107) cost details (referred to by PG&E as the “white lines”) for the twenty (20) Unassigned and Discrete Cost Summary categories (referred to by PG&E as the “blue lines”) in the Decommissioning Milestone Framework Cost Estimate. PG&E applied a contingency percentage value to each of the one-hundred-seven (107) white lines. The contingency percentage value was based on the individual conditions, characteristics, and perceived uncertainty for the given white line item. A contingency dollar value was then calculated for each white line item by multiplying the applied contingency percentage times the sum of the white line item details for labor, material, equipment, and other costs. PG&E subtotaled the contingency for each of the twenty (20) Unassigned and Discrete Cost Summary categories and the grand total for the Decommissioning Cost Estimate.

### **STRENGTHS:**

PG&E has conducted research on contingency and presented its findings in the updated Technical Paper, DECON-POS-H002. The information collected provides some good benchmarking data on how to evaluate the results of more rigorous line-by-line item basis analysis.

PG&E’s use of contingency in its decommissioning cost estimates is consistent with industry practices to serve as a specific provision for unforeseeable elements of cost within the defined project scope and address less than ideal conditions on which the cost estimate is based.

PG&E’s recent deterministic contingency analysis carried out on an estimate line item basis is a step forward to understanding and factoring in the individual conditions, characteristics, and perceived uncertainty at the PG&E “white-line” item detail (one level of detail lower than the PG&E “blue-line” detail shown in the Decommissioning Milestone Framework Cost Estimate).

This “white-line” item level contingency analysis is an improvement to the previous methodology utilizing a single contingency factor to the entire DCE.

**FINDINGS:**

The recently performed detailed contingency analysis of the Decommissioning Cost Estimate recently completed by PG&E at the “white-line” item level of detail does not meet current industry “best practices” in the development of project contingency values and specifically does not:

- Use a range of contingency values at the “white-line” level of detail based on the type of cost estimate and expected accuracy range (low to high);
- Consider the impact to the schedule and associated time sensitive costs as a result of unforeseen events within the project scope; and
- Utilize a Monte-Carlo/probabilistic modeling tool to analyze the cumulative impact of the individual line item contingency value ranges and consequently the establishment of an overall project contingency profile showing the level of confidence in attainment of success, i.e., 50%, 80%, 90%, etc. An overall project contingency profile is important and useful management decision making information.

## V. Recommendation Summary and Next Steps

Listed below are the suggested recommendations of the HBA IRT to address the findings identified for each of the eight (8) Focus Areas in Section IV.

### **Focus Area 1: Decommissioning Summary Schedule**

As detailed in Section IV, there are identified findings in the Decommissioning Summary Schedule (DSS). HBA recommends each of these findings be corrected by making the following revisions to the DSS.

- A. Evaluate potential for shortening the timeframe for spent fuel cooling and transfer to dry storage at the on-site ISFSI for each unit by taking advantage of developing improvements in dry cask technology. This effort would include conducting discussions with cask vendors and would consider site specific seismic requirements for DCCP. Additionally, consider including activities for fuel cooling and transfer to the on-site ISFSI for each unit individually in the schedule. [Refer to Table IV.1.1 Proposed Summary Schedule Changes]
- B. Evaluate the optimum start and completion dates for RVI and RPV segmentation. This effort would include comparing the potential savings resulting from removing RPV segmentation from the critical path with additional segmentation and waste packaging costs associated with an earlier start of segmentation activities. [Refer to Table IV.1.1 Proposed Summary Schedule Changes]
- C. Evaluate the project schedule critical path to determine whether the stated schedule activities are truly part of the longest schedule critical path, as well as whether or not the schedule activities should be on the schedule critical path. In order to minimize costs, it is recommended that efforts should be made to shorten the critical path by rescheduling activities that can be performed off the schedule critical path and including only those activities that must be completed in series. For example, evaluate advancing the east and west breakwater demolition in the schedule and removing the work from the overall project critical path. [Refer to Table IV.1.1 Proposed Summary Schedule Changes]
- D. Evaluate increasing the total duration for the heavy demolition portion of the project from its current scheduled duration of thirty (30) months to thirty-six (36) months, with the six additional months being gained from the non-heavy demolition completion date moving left on the schedule. Lessons learned from heavy demolition work performed on other large projects include the realization that equipment and related attachments do experience mechanical problems which can take time to correct. It is recommended that

the additional time in the heavy demolition schedule be distributed among the various buildings/structures comprising the total heavy demolition work.

- E. Evaluate clarity of schedule activity descriptions to determine if revising those descriptions can be made more easily understood by a less informed audience. Two (2) examples include: 1) Final Status Survey for Zones 10-13 are addressed in two (2) different activities; and 2) Main Warehouse Building Demolition.
- F. Evaluate revising the project milestones to address the findings presented in Section IV, including adding a Reactor Vessel Segmentation Complete milestone.

### **Focus Area 2: Decommissioning Security Plan**

As detailed in Section IV, there are identified findings in the Decommissioning Security Staffing Plans. HBA recommends each of these findings be corrected by making the following changes.

- A. PG&E should evaluate means available to reduce the duration for Period 2 per the recommendations provided in Focus Area 1. Any reduction in the duration of the wet-fuel window would result in a estimated security staff cost savings of approximately \$3 million per month.

### **Focus Area 3: Waste Disposal Costs**

HBA did not identify any weaknesses with the Waste Disposal Costs. HBA does recommend for PG&E to provide proper consideration and evaluation for any risk events outside the project scope that may result in an unplanned increase in overall waste disposal costs such as interruptions by interested intervenors delaying transportation and unexpected landfill access restrictions/closures.

### **Focus Area 4: Reactor Pressure Vessel and Internals Segmentation Schedule**

As detailed in Section IV, there are two (2) findings in the Reactor Pressure Vessel and Internals Schedule that have been identified. Based on experience gained on the Zion project as detailed in the above discussion, HBA recommends each of these findings be addressed by evaluating the following revisions to planned schedule durations for the Unit 1 and Unit 2 Reactor Pressure Vessel and Internal Segmentation:



- A. Evaluate increasing the total duration for segmentation of the reactor internals for Unit 1 from its current scheduled duration of one (1) year and ten (10) days to a total of eighteen (18) months based on experience gained during the reactor internals segmentation work completed at Zion. It is recommended that the additional time be distributed among the various activities which comprise the critical path for the internals segmentation work.
- B. Evaluate increasing the total duration for segmentation of the reactor internals for Unit 2 from its current scheduled duration of ten (10) months and twelve (12) days to eighteen (18) months. It is recommended that the additional time in the Unit 2 schedule be distributed among the various activities which comprise the critical path for the internals segmentation work.
- C. Evaluate increasing the planned duration for rail travel from Pismo Beach to the WCS facility in Andrews, Texas, from four (4) days to eight (8) days or investigate the utilization of dedicated trains for the waste transport. Also evaluate that there are a sufficient number of rail cars available to avoid any schedule interruption/delay.

#### **Focus Area 5: Building Demolition Plan**

HBA has identified several findings in the Demolition Plan Schedule, Cost, and process. Based on experience gained on other large demolition projects, it is recommended that each of these findings be evaluated and the estimate revised if appropriate:

- A. HBA suggests that an evaluation be completed by PG&E to determine if much of the Phase 1 demolition could be delayed to start at a later date that would immediately precede Phase 2, allowing one mobilization of the majority of equipment and personnel. Decreasing the total duration for Phases 1 and 2 non-heavy demolitions by eliminating the time interval of 26 months between the phases. The non-heavy demolition schedule could also be compressed as the demolition contractor would mobilize the majority of the equipment spread and related crews planned for both non-heavy demolition and heavy demolition one time. The larger equipment planned to be used on the heavy demolition portion would arrive in a non-contaminated condition, consequently would also be used in the non-heavy demolition with increased production times and a shorter schedule being the result.
- B. Evaluate increasing the total duration for the heavy demolition portion of the project from its current scheduled duration of thirty (30) months to thirty-six (36) months, with

the six additional months being gained from the non-heavy demolition completion date moving earlier in the schedule and the same completion date attained. Lessons learned from heavy demolition work performed on other large projects include the realization that equipment and related attachments do experience mechanical problems which can take time to correct. It is recommended that the additional time in the heavy demolition schedule be distributed among the various buildings/structures comprising the total heavy demolition work.

- C. Evaluate including the potential loss of equipment in total, or portions thereof, and associated attachments due to radiological contamination. Such losses are a reality which should be recognized by PG&E. Analytical data at the conclusion of the project will indicate if radiological contamination is present and levels, with PG&E being responsible for that replacement cost, as reflected by the current market value and an independent valuation by a qualified equipment appraiser. The replacement cost for equipment and related attachments should be factored into the total project cost, including the containerization, transportation, and disposal at an approved facility.
- D. Revisit the plan for demolition of the Auxiliary Building. HBA suggests that PG&E have the El 85' floor analyzed by a structural engineer to confirm its ability to support or augmented to support the necessary demolition equipment. Completing the demolition from this elevation allows the use of shorter booms and heavier attachments and will increase the production rates.
- E. Resolve the apparent confusion in the Waste Disposal Table regarding the quantities of the auxiliary and turbine building structures to be left in place below three feet in the ground, by renaming the "Bathtub" columns with a more descriptive title.
- F. Evaluate utilizing a land-based approach to remove the east and west breakwaters in lieu of a marine-based operation requiring the use of a cost prohibitive jack-barge. In addition, given the overall duration of forty (40) months, consideration should be given to the cost benefit of hiring an experienced demolition company to provide skilled labor and purchasing the large equipment, which could be sold at the conclusion of the work.
- G. Evaluate reducing apparent excessive estimated costs for non-manual activities and per diem.

### **Focus Area 6: System and Area Closure Plan**

As detailed in Section IV, HBA has identified several findings with PG&E's System and Area Closure Plan. HBA recommends each of these findings be addressed by making the following revisions to the decommissioning schedule:

- A. Evaluate revising material estimates for area preparation of the Turbine Buildings to remove inappropriate material expenses. In addition to removing or reducing those inappropriate material expenses identified above, the entire Turbine Building area preparation estimate should be revised by replacing placeholder values with actual "best estimate" values.
- B. Evaluate revising material estimates for area preparation of the Auxiliary Buildings to remove inappropriate material expenses. In addition to removing or reducing those inappropriate material expenses identified above, the entire Auxiliary Building area preparation estimate should be revised by replacing placeholder values with actual "best estimate" values.
- C. Evaluate to ensure removal of Incore Detection System guide tubes removal scope of work, identified in Attachment 5 of the DCDP SAC Plan, is paired with the appropriate plan (Plan 02 or Plan 27) and its cost only included in one plan to eliminate duplicating the associated cost.
- D. Evaluate revising the material cost estimate by approximately five to ten (5-10) %.

### **Focus Area 7: PG&E Oversight Staffing Structure**

As detailed in Section IV, there are several findings that have been identified with PG&E's Oversight Staffing Structure. Based on experience gained during the decommissioning of DCPD sister station, Zion, it is recommended that the following changes be implemented to the oversight Staffing Plans:

- A. Evaluate the feasibility of reducing the Operations Department staffing level after both units are shut down and the spent fuel remains in the pool to six (6) CFH and twelve (12) NCO
- B. Evaluate the feasibility of reducing the Maintenance Department staffing level during the period between shut down of Unit 2 and completion of the spent fuel transfer to the on-site ISFSI from thirty-seven (37) to twenty-eight (28).
- C. Evaluate the feasibility increasing the Engineering Department staffing level at the time of Unit 1 shut down from ten (10) personnel to fourteen (14).

- D. Evaluate the feasibility of reducing the ISFSI staffing level from thirty-seven (37) to thirty (30)
- E. Evaluate the feasibility of reducing the number of Invoice Coordinators from four (4) to two (2)
- F. Evaluate the feasibility of increasing the number of Project Controls Specialists from two (2) to four (4)
- G. Additional recommendations affecting the Staffing Plan that are a function of schedule durations are discussed in the Decommissioning Summary Schedule review in Focus Area 1 of this Report.
- H. Recommended changes for security staffing are discussed in Focus Area 2 of this Report.
- I. Evaluate the feasibility of adding work planners to the project organization.
- J. Evaluate the feasibility of reducing the number of environmental support personnel.

### **Focus Area 8: Contingency Strategy**

As detailed in Section IV, there are several findings that have been identified with PG&E's Contingency Strategy. HBA suggests for future decommissioning cost estimates PG&E consider implementing the following actions to bring its contingency strategy more in line with best practices.

- A. Analyze the impact of unforeseen events within the project scope on the cost estimate at the next lower level of detail in the WBS.
- B. Apply a range of contingency factors based on the type of cost estimate and level of accuracy following guidelines established by the NEA/IAEA published International Structure for Decommissioning Costing (ISDC), 2013.
  - Order of Magnitude Estimate: -30% to +50%
  - Budgetary Estimate: -15% to +30%
  - Definitive Estimate: -5% to +15%
- C. Analyze the impact of unforeseen events within the project scope on the schedule and associated time sensitive costs. Apply a range of contingency factors to the schedule activity durations similar to the range of contingency factors applied to the cost estimate.
- D. Harness the analytical power gained by applying an integrated cost/schedule Monte-Carlo/probabilistic modeling tool such as Oracle Primavera Risk Analysis ("OPRA"). This modeling tool will allow an evaluation of the identified range of contingency factors at the

line item level of detail and is essential to account for the interdependency of cost and schedule. Moreover, a probabilistic risk analysis tool would produce an overall project contingency profile showing the level of confidence in attainment of success, i.e., 50%, 80%, 90%, etc., relative to the contingency factor percentage.

- E. Care should be taken when developing the integrated cost/schedule Monte-Carlo/probabilistic simulation model to ensure PG&E individually and independently capture the contingency profile for each of the nineteen (19) Unassigned and Discrete Cost Summary categories (referred to by PG&E as the “Blue Lines”) in the Milestone Framework cost estimate and totaled to establish the overall estimate contingency.



## VI. Attachments



[Attachment A: HBA Experience Overview and Independent Review Team Resumes](#)



# History of Independent Estimates, Analysis and Assessments

*High Bridge* is a Project Management, Project Controls, Estimating and Engineering consulting and services company. Its Principals have extensive experience supporting capital projects, decommissioning/closure projects, and operating/maintenance programs in various markets. This includes the power/energy, petro/chemical, infrastructure, government, industrial, commercial, telecommunication, and environmental/waste management business sectors. We have delivered managed task services and served as owner's representative for managing the execution of engineering, construction, and operations for projects/programs of various size and complexity. *High Bridge has provided consulting and technical subject matter expert services to customers spanning Cost Estimating, Cost/Schedule Reviews, Risk Assessments, Due Diligence Evaluations, Feasibility Studies, Readiness Assessments, Contract Change Management/Claims, and Technical/Management Assessments. Some representative assignments are summarized below.*

## **TVA- Browns Ferry Nuclear Plant--2018**

LP Turbine Replacement

## **TVA- Watts Bar Nuclear Plant--2018**

Bentley Nevada Vibration Monitoring  
Digital Controls Main Feed Pumps  
Replacement ICCM  
EDG Power Pack Replacement  
Main Bank Transformers

## **TVA- Sequoyah Nuclear Plant-2018**

Steam Generator Replacement Estimate

## **Southern Company- Vogtle 3 and 4 AP 1000-2018**

Membrane Roofing Install-Fair Price Estimate  
Cathodic Protection- Fair Price Estimate  
Remaining Insulation- Fair Price Estimate  
Penetration Seals- Fair Price Estimate  
Demin and Effluent lines - Fair Price Estimate  
Perm Plant Communication - Fair Price Estimate  
Underground Electrical- Fair Price Estimate  
Lightning Protection- Fair Price Estimate  
Heat Trace- Fair Price Estimate  
Shield Bldg Stairlift- Fair Price Estimate  
SWS Bldg Coatings- Fair Price Estimate  
Class 1E Raceways- Fair Price Estimate

## **Duke Cogema Stone and Webster (DCS) – 2002 to Present**

Assessed project scope, risks, schedule, and capital cost elements, and assisted with developing the project risk mitigation plan, management staffing resources, baseline re-estimate, and preparing the schedule for a \$1.5B Mixed Oxide Nuclear Fuel Fabrication Facility for the US Department of Energy at the Savannah River Site.

## **Entergy-ANO-2018**

EDG Voltage Regulator





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# History of Independent Estimates, Analysis and Assessments

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## **Entergy-Riverbend Nuclear-2018**

Instrument Air Compressors

## **Black & Veatch-PGE Diablo Canyon-2018**

Diablo Canyon Super Bundle Decommissioning Estimate

## **Team Holtec-2018**

Independent review of decommissioning cost estimates for Pilgrim and Palisades Nuclear Stations

## **D&Z-Roxboro Plant-2018**

FGD WWT Project

## **Dominion-North Anna Nuclear Plant-2018**

Feedwater Heater Replacement Project

## **SCE SONGS Decommissioning-2018**

Change Order Delay Options

Nuclear Island Maintenance

FTO Waste Transportation and Disposal

ISFSI Vehicle Barrier System

On-Site Scheduling and Estimating Support and Development

Erosion Control for Lot 4 Slope

Beach Discharge Drainage Feature

Deferment Beyond 12 Months

## **Entergy Nuclear - Jackson, MS - 2017**

Project Controls Program Development

## **Entergy Nuclear - Arkansas Nuclear One – 2017**

Nalco Inject Pipe Replacement

A&B EDG Voltage Regulator Exciter Replacement

ICW Heat Exchanger "C" Replacement

## **Entergy Nuclear - Grand Gulf Nuclear Station - 2017**

Domestic Water Plant Brine Tank Replacement

Main Security Sallyport Swing Gate

Seal Steam Generator Replacement

Circ Water Expansion Joint Replacement

Fire Detection System (P65)

## **Entergy Nuclear - Waterford 3 - 2017**

Vibration Monitoring Equipment

Replacement of Seismic Monitoring Equipment

Provide Manual Transfer Switching Capability on TEDG

Turbine Trip System, Mechanical Overspeed and Protective Trip Devices Replacement

Travelling Screens Auto Controls Implementation

Replace ENI Safety Channel Processing Drawers due to Obsolescence

Broad Range Gas Monitors

PWR Incores RF22

Steam Generator Feeding Modification

Intake Cannel Weir Wall Replacement

Address Obsolete Rosemount Xmters

Turbine Valve Refurb RF22



## History of Independent Estimates, Analysis and Assessments

HP Turbine Diagonal Stage Replacement  
MCC 315B Repair & Corrosion Mitigation  
RF22 Feed Pump B Rotor Replacement  
Fire Protection Valves Replacement  
Replace All MXL Fire Protection Panels

### Entergy Nuclear - River Bend Nuclear Generating Station - 2017

Fire Detection System  
Acid Feed System Skid Replacement  
Replace Liquid Radwaste (LWS) Discharge Line  
Radwaste Streaming

### TVA - Sequovah Nuclear Plant - 2017

316b Travelling Water Screen Replacement

### TVA - Watts Bar Nuclear Generating Station - 2017

316b Travelling Water Screen Replacement  
Replace Category 1- A&B SDBR and A&B MCR Chillers  
Replace U1 EGTS Modulating Dampers  
ERCW Motor Power Cable Replacement  
CO2 Compressor Replacement for 6-Ton & 24-Ton Cardox Units  
Replace TDAFW Traps with Orifices  
MDAFW LCV Replacement  
Demin Water Booster Pump Installation for 2 Unit Operation  
Obsolete Target Rock Valves in the SGBD System  
Replace Radiation Monitoring System-Phase 2 (6 skids) 400's  
WBN Replace U1 Incore Instrument Room Chilled Water Check Valves (4)  
Waste Gas Compressor Replacement

### TVA - Browns Ferry Nuclear Plant - 2017

3A1 & 3C1 HP Feedwater Heater Replacement  
U2 and U3 Amertap System Upgrade  
CRD RPIS and Temperature Indication Improvement  
Replace 4kV Shutdown Board Battery Chargers  
Generator Relaying  
Ventilation System Air Wash Material Upgrade  
Maintenance Building – Cost Savings Study  
Travelling Water Screens 4kV Infrastructure & Controls  
CCW Cable Replacement

### AECON - Darlington Nuclear Plant - 2017

Heavy Water Management Building West Annex

### DUKE ENERGY - Oconee Nuclear Station - 2017

Main Power Relay

### Exelon - Calvert Cliffs Nuclear Power Plant - 2017

Metal Clad Building

### Day & Zimmerman - 2017

ACI System Mechanical Install



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# History of Independent Estimates, Analysis and Assessments

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**Day & Zimmerman - Plant Bowen - 2017**

Front Reheater Replacement

**Day & Zimmerman - Plant Neal - 2017**

Submerged Chain Conveyor

**Day & Zimmerman - Plant Roxboro - 2017**

SFC Piping Project

**Southern Nuclear - Plant Farley - 2017**

R60s & R70x Rad Monitor Replacement

**Southern Nuclear – Vogtle Unit 3 & 4 - 2017**

EDCR No. SV3-CC01-GEF-000091\_Personnel Hatch  
Coatings

**Southern Nuclear - Vogtle Unit 4 - 2017**

CWS Pump Intake Structure Concrete Embeds

**NIPSCO - Bailly Generating Station - 2017**

Mega Voltage Amerage Reaction (MVAR)

**NIPSCO - Mitchell Generating Station - 2017**

Mega Voltage Amerage Reaction (MVAR)

**WACHS - P&G Beauty Care Building - 2017**

Off-Rack Piping Estimate

**Southern California Edison - SONGS - 2017**

Fuel Transfer Ops  
Repair of the Rip Rap Scope per M2 Amendment 8  
Class B/C Waste Filters Disposal- Co.11

**San Onofre Nuclear Generating Station - 2017**

HOLTEC – ISFSI Pad Expansion  
Phase 3 Demolition Below 3 FT  
Site Dewatering

**WACHS Technical Services—Protor&Gamble-2017**

Estimate for new production line piping

**Entergy—Grand Gulf -2017**

Estimate for Domestic Water Brine Tank Replacement

**Entergy—ANO-2017**

Estimate for Nalco Injection Pipe Replacement

**Southern Company—Gorgas Generating Plant--2016**

Screening Estimate New Start-Up Boiler

**NextEra Energy--Point Beach Nuclear Plant--2016**

Bottoms Up Spent Fuel Pool Heat Exchanger Modification



# History of Independent Estimates, Analysis and Assessments

## **Exelon- Calvert Cliffs Nuclear Plant—2016**

Perform Estimate LITE for installation of 3<sup>rd</sup> Feed Pump

## **Exelon--Peach Bottom—2016**

ISFSI Pad Expansion Project Independent Bottoms Up Cost Estimate

## **Exelon--Calvert Cliffs Nuclear Power Plant--2016**

ESFAS/AFAS Independent Cost Estimate

## **Exelon-- Nine Mile Point--2016**

Unit 2 Generator Step-up Transformer Replacement Conceptual Estimate

## **Duke Energy-Oconee Station-2016**

Bottoms Up estimate for Installation of New Power Circuit Breakers

## **Dominion Nuclear—Millstone U2—2016**

Bottoms up Estimate for TDAFW Pump Full Flow Test Line

## **NiSource/Nipsco – Gas Pipeline – 2015**

Perform independent bottoms up estimate to install a 4.5 mile long gas pipe line to the St. Joseph Energy Center.

## **TVA– Sequoyah – 2015**

Perform independent bottoms up estimate for Open Phase Relay Project.

## **Southern California Edison-SONGS-2015**

Perform independent bottoms up estimate for Decommissioning Modifications

## **PPL – Susquehanna – 2015**

Perform independent bottoms up estimate for Hardened Containment Vent System

## **NextEra – Turkey Point – 2015**

Perform independent bottoms up estimates for Flooding Modifications Project and Incipient Fire Detection Project

## **NextEra – Fleet – 2015**

Perform independent bottoms up estimates for Open Phase Protection Projects at Point Beach, Duane Arnold, St Lucie, and Turkey Point

## **Exelon – Peach Bottom – 2015**

Perform independent bottoms up estimate for Hardened Containment Vent System Project

## **Southern Company – Vogtle Unit 1 – 2015**

Perform independent bottoms up estimate for Digital Turbine Controls Project

## **Enercon – License Extension Projects – 2015**

Perform independent bottoms up estimates for Independent Spent Fuel Storage Installation, Cooling Tower Installation, and Steam Generator Replacement Projects for undisclosed utility

## **NiSource/Nipsco – Gas Pipeline – 2015**

Perform independent bottoms up estimate to install a 4.5 mile long gas pipe line to the St. Joseph Energy Center

## **TVA– Sequoyah – 2015**

Perform independent bottoms up estimate for Open Phase Relay Project



# History of Independent Estimates, Analysis and Assessments

## **PPL – Susquehanna – 2015**

Perform three (3) independent bottoms up estimates for Fire Pump Replacement, Service Water Pipe Replacement, and Open Phase Protection projects

## **NextEra/FPL – Turkey Point – 2015**

Perform three (3) independent bottoms up estimates for cooling upgrade projects for CCW, ICW, and TPCW systems

## **CBI – Crystal River – 2015**

Perform bottoms up estimate for Independent Spent Fuel Storage Installation Project at Crystal River

## **Duke – Sutton CT Project – 2015**

Perform independent 3<sup>rd</sup> party estimate review for the Sutton LM6000 CT Project

## **Southern – Vogtle Unit 1 – 2015**

Perform independent bottoms up estimate for GE Turbine Digital Controls Upgrades Project

## **TVA– Watts Bar and Browns Ferry – 2015**

Perform independent bottoms up estimate for Open Phase Relay Projects

## **Exelon– Calvert Cliffs – 2015**

Perform independent bottoms up estimate for Open Phase Relay Projects

## **TVA– Sequovah – 2014**

Perform independent review of estimate for Fukushima Flood Mode Mitigation Project

## **Duke Energy – Fossil – Ash Management – 2014 - Current**

Provide assistance and augmented staffing to develop estimates for Ash Basin Strategic Action Team across Duke fleet of 22 sites

## **TVA– Browns Ferry – 2014**

Perform independent bottoms up estimate for new site maintenance building

## **Entergy – Waterford 3 – 2014**

Perform independent assessment of project scope and field logistics for Condenser replacement and additional diesel fuel oil storage tank projects

## **Exelon – Ginna – 2014**

Develop detailed bottom up estimate for Alternate Charging Pump replacement

## **Southern California Edison – S.O.N.G.S. – 2014**

Develop detailed bottom up estimates for multiple Cold and Dark modifications in preparation for decommissioning.

## **Entergy – JA Fitzpatrick – 2014**

Develop a detailed bottom up estimate based on design mods resulting from NRC order EA-13-109 for Reliable Containment Hardened Vents in response to Fukushima disaster

## **Wolf Creek Nuclear Operating Corp – 2014**

Developed three detailed bottoms up estimates for design, procure and installation: 1) new 1E Equipment Room Chillers, 2) Containment Cooler replacements and 3) ESW Water Hammer Mitigation mods.



# History of Independent Estimates, Analysis and Assessments

## **Constellation/Exelon – 2014**

Developed detailed estimates and scope documents for various plant modification projects at Calvert Cliffs Nuclear Power Plant including: GSI-191, NFPA-805, PAMS Node Box replacements, and new 500kV transformer

## **Tennessee Valley Authority – 2014**

Developed high level conceptual estimates and scope documents for future plant modifications including:  
Sequoyah – New Auxiliary Air Compressors and RCS Temperature Element Replacement  
Browns Ferry – 161kV Switchyard Replacement and Traveling Water Screen Replacement  
Sequoyah – Exo-sensor Temperature Monitors and Part 21 Valve Pin Replacement projects

## **Entergy – 2014**

Developed detailed estimates and scope documents for fleet wide plant modifications including: ANO – 3 options to replace or repair Essential Service Water supply piping

## **NIPSCO – 2014**

Developed detailed bottom up estimates for three new construction transmission and distribution projects including a new substation, new 69kV transmission lines, and new fiber optic circuits

## **TetraTech (NPPD-Cooper) – 2014**

Develop a detailed bottoms up estimate and Level 2 Scheduled based on design mods resulting from NRC order EA-13-109 in response to the Fukushima disaster associated with Reliable Containment Hardened Vents.

## **Entergy – 2014**

Developed detailed estimates and scope documents for fleet wide Fukushima modifications based on issued final design packages for mechanical and electrical modifications (Flex and Spent Fuel Pool Instrumentation).

## **NIPSCO – 2014**

Developed detailed bottom up estimates for various modification projects throughout their fossil/hydro fleet including a dam spillway expansion and a 3 unit stack and precipitator demolition

## **Wolf Creek Nuclear Operating Corp – 2014**

Developed a total project bottom up independent estimate for the Independent Spent Fuel Storage Installation (ISFSI) project

## **American Electric Power – 2013**

Developed a bottom up independent scope and estimate for DC Cook's Unit 2 Heater Drain Pump Replacement Project

## **Wolf Creek Nuclear Operating Corp – 2013**

Perform analysis and comparison of estimates for two scope options on 1E Equipment Room Chiller mods. Develop ROM estimates as needed to improve accuracy of WCNOG estimates for valuable option comparison.

## **NPPD – 2013**

Developed a comprehensive and detailed bottoms up scope and estimate for implementation of Cooper's EPU required modifications

## **Dominion Power – 2013**

Developed detailed bottom up scope and estimate for the Unit 3 CCW Heat Exchanger Replacement Project at Millstone

## **NIPSCO – 2014**

Developed detailed bottom up estimates for various modification projects throughout their fossil/hydro fleet including Stack Inlet duct repairs, conveyor heating mods, dam buttress repairs, and bypass stack isolation mods



# History of Independent Estimates, Analysis and Assessments

## **FPL/NextEra – 2013**

Perform parametric estimate evaluation of client prepared Fukushima modification estimates addressing FLEX Mods, FLEX equipment, FLEX storage, Spent Fuel Pool level indication, and Containment Hardened Vents for entire FPL/NextEra fleet including St. Lucie, Turkey Point, Seabrook, Point Beach, and Duane Arnold.

## **Entergy – 2013**

Developed detailed scope and estimate documents for Fukushima modifications addressing FLEX Mods, FLEX equipment, FLEX Storage, Spent Fuel Pool level indication, Containment Hardened Vents, and EP- Communication initiatives for entire Entergy fleet including ANO, Indian Point, Grand Gulf, Waterford, River Bend, Fitzpatrick, Pilgrim, Vermont Yankee, and Palisades.

## **Dominion Power – 2012 - 2013**

Developed 2 detailed bottom up major project scope and estimate documents – 1) Reserve Station Service Transformer Replacement project at North Anna and 2) Feedwater Heater Replacement Project at Millstone

## **Dominion Power – 2012**

Developed estimates for various design options for Fukushima required FLEX equipment storage facilities at North Anna, Surry, and Millstone sites

## **Omaha Public Power District – 2012**

Developed initial conceptual estimate for Ft. Calhoun's Containment Internal Structure Repair Project

## **AREVA - Tennessee Valley Authority – 2012**

Performed review and gap analysis of estimating process and estimate to complete for AREVA portion of Bellefonte Nuclear Project

## **American Electric Power – 2012**

Developed 3 bottom up independent estimates for DC Cook projects – 1) Glycol Chiller Replacement, 2) Ice Equipment Replacement, and 3) Feedwater Heater Replacement

## **Duke Energy -Zapata Engineering – 2012**

Performed detailed cost evaluation of containment repair project at Progress Energy's Crystal River Nuclear Plant

## **Wolf Creek Nuclear Operating Corp – 2012 - 2013**

Developed total project cost, bottoms up independent estimates for 9 separate major modification projects at the Wolf Creek operating site 1) Station Blackout Diesel addition, 2) Replacement of all Essential Service Water System above ground piping, 3) Replacement of all 480v non-safety breakers, 4) Replace Westinghouse 7300 System, 5) Replace LP Feedwater Heaters, 6) Emergency Diesel Gen Load Shed Sequencer Control system digital upgrade, 7) Emergency Diesel Gen Start Circuit Control system digital upgrade, 8) Emergency Diesel Gen Instrumentation system digital upgrade, and 9) Site Supervisory System Digital Upgrade

## **Florida Power & Light / NextEra – 2012**

Developed bottom up independent conceptual estimates for Turkey Point and St. Lucie to remove all fibrous piping and equipment insulation from containment in accordance with GSI-191.

## **Progress Energy – 2012**

Performed independent bottom up estimates for Brunswick Nuclear Plant diesel generator upgrade project – safety related and non-safety related scope

## **Florida Power & Light / NextEra – 2012**

Performed independent review and analysis and bottoms up estimate on MCR annunciator replacement and Fire Protection upgrade projects



# History of Independent Estimates, Analysis and Assessments

## **Tennessee Valley Authority – 2012**

Performed independent review and analysis of the Watts Bar Unit 2 estimate to complete. Developed estimate baseline database in WinEstimator® for implementation of change management and earned value management (EVM) processes.

## **Bechtel / Florida Power & Light – 2012**

Performed independent estimates on multiple scope additions to the Turkey Point Nuclear Plant Extended Power Uprate project

## **Dominion – 2012**

Performed independent bottom up estimate for Millstone Nuclear Plant's Electro Hydraulic Controls replacement project

## **NextEra Energy – 2011**

Performed independent analysis and assessment of implementation contractor estimate deviations on the Point Beach Nuclear Plant Extended Power Up Rate Project

## **Tennessee Valley Authority – 2011**

Performed independent review of project estimate for Steam Generator Replacement Project at the Sequoyah Nuclear Plant

## **Entergy – 2011**

Performed independent bottom up scope and estimate development on 5 individual projects for direct implementation craft labor and materials for Extended Power Uprate at Grand Gulf Nuclear Station. Performed evaluation and validation of the existing EPU estimates for field non-manual, craft indirects, distributables, and facilities costs.

## **Bechtel Power Corporation - 2011**

As an independent third party, participated in a joint assessment and evaluation of the m-Power small modular reactor project estimate.

## **Xcel Energy– 2011**

Performed independent assessment and evaluation of the overall cost at completion for the Extended Power Uprate Project at the Monticello Nuclear Station.

## **Exelon – 2011**

Performed independent project scope development and estimate validation on 30 individual projects for direct implementation craft labor and materials for Extended Power Uprate at Peach Bottom Atomic Power Station.

## **Bechtel / Florida Power & Light – 2011**

Performed independent bottom up estimates on 36 individual projects for direct implementation craft labor and materials for Units 3 & 4 Extended Power Uprate at Turkey Point Nuclear Station.

## **Tennessee Valley Authority – 2011**

Performed independent bottom up estimate for Tritiated Water Storage Tank Project at Watts Bar Nuclear Plant

## **American Electric Power – 2011**

Performed independent bottom up estimate for Low Pressure Rotor Replacement Project at DC Cook Unit 1

## **NextEra Energy – 2010 - 2011**

Performed independent bottom up estimates on 16 individual projects for implementation labor on the Unit 2 EPU and AST projects at the Point Beach Nuclear Station.

## **Luminant Energy – 2010**

As Owner's Representative worked with Luminant management to perform review and analysis of MNES/URS/B&V estimate data during annual update of Comanche Peak Units 3 & 4 project.





## History of Independent Estimates, Analysis and Assessments

### **NuScale Power – 2010**

Performed independent review and analysis of the design and implementation estimates for the NuScale Small Modular Reactor project.

### **Tennessee Valley Authority - NGDC – 2010**

Developed working desktop procedure for project estimate development for the NGDC PMO organization. Developed and conducted two-day training course for implementation with PMO personnel.

### **UniStar Nuclear – 2010**

Performed independent review and analysis of EPC Contractor's field non-manual and Owner's non-manual oversight organizations proposed for the Calvert Cliffs 3 nuclear project.

### **Arizona Public Service (APS) Palo Verde – 2010**

Performed evaluation of onsite PMO organization's estimating programs, procedures, and personnel. Developed detailed analysis report and recommendations.

### **Louisiana Energy Services – National Enrichment Facility– 2010**

Performed independent bottom up estimate for construction of SBM-1003 facility

### **American Electric Power – 2010**

Perform detailed independent estimate for DC Cook's Condensate Polisher System Project.

### **Florida Power & Light – 2009-2010**

Performed independent bottom up estimates on 44 individual projects including design and implementation labor and materials, field non-manual, owner's oversight and LAR costs for the Unit 3 Extended Power Uprate at Turkey Point Nuclear Station.

### **Dominion – 2009 - 2010**

Performed assessment of five consortium proposals for the North Anna Unit 3 New Nuclear Project.

### **Luminant Energy – 2009**

As Owner's Representatives worked with Luminant management to perform review and analysis of MNES/URS/B&V estimate data during annual update of Comanche Peak Units 3 & 4 project.

### **STP Nuclear Operating Company – 2009**

Worked with NRG, STP-NOC and Bechtel to perform review and analysis of STP Units 3 & 4 estimate information from Toshiba and Fluor.

### **NextEra Energy – 2009**

Performed independent review and analysis of the Point Beach Station Unit 1 EPU project estimate.

### **American Electric Power – 2009 - 2010**

Perform detailed independent estimates for ISFSI (Dry Cask Storage) and Security Computer Replacement projects. Also perform independent estimate validations on 6 capital modification projects including MSR replacement.

### **Duke Energy - 2009**

Performed independent review and analysis of McGuire Station Main Generator Stator Project

### **Louisiana Energy Services – National Enrichment Facility – 2009**

Developed a detailed conceptual estimate for design, procure and construction of the first expansion phase at the National Enrichment Facility in Eunice, NM.



# History of Independent Estimates, Analysis and Assessments

## **Constellation Nuclear – 2007 – 2009**

Performed multiple independent cost estimates for capital modifications at all three Constellation nuclear facilities (Calvert Cliffs, Nine Mile Point, and Ginna).

## **Duke Energy – 2008 – 2009**

Performed assessment of Westinghouse/Shaw proposal for the Lee Units 1&2 New Nuclear Project

## **UniStar Nuclear - 2008**

Performed an independent analysis of construction craft performance unit rates used in the owner's estimate to build the Areva designed next generation EPR nuclear power generating facilities in the US.

## **American Electric Power – 2008**

Performed a review and analysis of AEP corporate estimating process, procedure, and personnel skill sets. Performed an estimate assessment of a 12-month schedule delay at the JW Turk Super critical Coal Project. New construction – total estimate > \$1 Billion.

## **Duke Energy - 2008**

Prepared independent estimates for design and construction of six Wind Turbine Energy Farms

## **Matrix Service Inc - 2008**

Prepared independent estimate for the Sandy Creek Project – Tank Farm and Coal Chute Construction

## **Delta-T Corporation - 2008**

Performed contractor claims evaluations on post construction claims at new construction Ethanol plants

## **American Electric Power – 2007 - 2008**

Performed assessment of MNES/Sargent & Lundy proposal for DC Cook Unit 3 New Nuclear Project

## **NMC – Prairie Island Nuclear Generating Plant - 2007**

Performed detailed estimate review of the Electro Hydraulic Controls Upgrade Project

## **Shaw / Westinghouse – 2007**

Managed and performed the development of the conceptual estimate for the new AP1000 nuclear power generation facility. This estimate was the basis for business case modeling for utilities considering this design.

## **Constellation Generating Group - 2007**

Prepared independent estimates on various modifications at 4 coal units to implement imposed Healthy Air Act restrictions. Total estimated value \$185 million.

## **Constellation Nuclear - 2006 - 2007**

Developed the Project Management Organization estimating process/procedure to be utilized in developing project scope and estimate packages. The process integrates the cost estimating process with the capital project development and authorization process within Constellation for all power generation projects.

## **Louisiana Energy Services (Urenco USA) – National Enrichment Facility – 2006 - 2007**

Developed a detailed definitive estimate for design, procure and construction of the National Enrichment Facility in Eunice, NM. Total estimate value >\$2 billion.

## **Burns & Roe – Entergy - 2006**

High Bridge and Burns & Row were awarded a contract to provide Owners Engineer Services in support of the development of new nuclear power generation facilities for Entergy. In this role, High Bridge developed the project management infrastructure to manage this immense and complicated project. High Bridge is also performing independent estimates to support funding projections and comparison to bid proposals.



# History of Independent Estimates, Analysis and Assessments

## **Duke Energy – 2006**

Performed independent cost estimates for major capital projects under development and approval for the Duke Oconee Nuclear Station. Estimates are utilized as check estimates for contractor bids and for validating budget requests to Executive Management.

## **DOE Hanford – 2005**

Provided independent cost estimating assessments for the Waste Treatment Project at the Hanford site. Reviews included construction unit rates, material pricing, non-manual staffing plans, construction methodologies, implementation schedules, construction indirects, and contingency. Provided detailed reports to DOE for assigned areas of responsibility.

## **Burns and Roe – 2004 to 2005**

Assisted Burns and Roe with providing estimating, planning, and project management support to the US Department of Energy for the Yucca Mountain Nuclear Waste Repository Project. Performed a parametric evaluation of the Yucca Mountain project cost estimate, and providing estimating support for the development of the government's detailed project cost estimate for the Critical Decision 2 (CD-2) project milestone.

## **British Nuclear Fuels – 2003 - 2004**

Performed assessment of the detailed estimate for the INEL Advanced Mixed Waste Treatment Project

## **British Nuclear Fuels – 2002 - 2003**

Performed assessment of the detailed estimate for the ORNL K25 Three Building Decommissioning Project

## **Connecticut Yankee Atomic Power Company - 2002**

Performed a comprehensive evaluation of contract management and contract administration practices associated with its prime contract for services to decommission its nuclear power plant facility. Focus areas included the contract; company organization; company policies, procedures and guidelines; work management; contractor performance management; change management, claims and dispute resolution; and document management.

## **U. S. Department of Energy - 2001**

Performed a comprehensive assessment of the conceptual estimate and contingency for the ORNL Spallation Neutron Source Accelerator project

## **Tennessee Valley Authority (TVA) - 1999**

Performed a comprehensive review and update of TVA's owner estimate and schedule for the restart of the Browns Ferry Nuclear Station, Unit 1, with a total estimated capital cost in excess of \$1 billion.

## **New Hampshire Nuclear Decommissioning Financing Committee - 1997 & 1998**

Reviewed the financial and economic methodologies used in establishing escalation and contingency factors for the decommissioning, dismantling, and decontamination of the Seabrook Nuclear Plant. This review included the assessment of the total project estimate and scope basis for the \$1 billion decommissioning Seabrook.

## **Duke Hanford Company - 1997**

Prepared an Independent Cost Estimate (ICE) for the \$20 million Integrated Water Treatment System, as part of the K-Fuel Storage Basin D&D Program for the DOE at the Richland Hanford Site.



***J. MICHAEL FOLEY, PE, PMP, CCP***  
***EXECUTIVE CONSULTANT***

## **Experience Summary**

**Mr. Foley** is a proven leader, effective listener, and problem solver. He has four (4) decades of broad based experience managing the technical and business challenges associated with complex projects and programs in the government, commercial, industrial, energy, power, utility, oil and gas, information, environmental, and insurance industries. For the last thirty (30) years he has had executive management and principal consultant responsibility with several professional services consulting companies. He is a respected and proven source of practical expertise using industry “best practices” in strategic business and program planning; project management; project control; cost engineering and cost estimating; project risk management; earned value management systems; contract management; change order/claims management; dispute resolution; and regulatory defense.

His experience spans the life cycle phases of complex projects and capital programs from conceptual planning and engineering through construction, operations, maintenance, and facility decommissioning. He has established effective methods to integrate engineering, economic, financial, and risk management principals to analyze and manage schedule and financial risk on complex projects. He has led cross-functional teams to evaluate EPC project plans, estimates, schedules, and execution strategies. He has played a leading role in management audits and project performance assessments. His expert technical capabilities have been utilized to successfully resolve contract differences, rate proceedings before public utility commissions, and matters before the Federal Energy Regulatory Commission. He has been designated as an expert in several disputes and has been accepted in United States Federal Court and proffered testimony as an expert witness.

**Mr. Foley** is also well appreciated for being an advocate for STEM education and applied learning opportunities for students through robotics. He actively serves on the board of Directors of the Georgia Robotics Alliance and STEM Compass; mentors the FERNBANK LINKS, a Competition Robotics Team in Decatur, GA; and frequently provides robotics team teachers and students with training in the principals of engineering, fabrication, testing, project management, business management, and programming. **Mr. Foley** also serves as judge/judge advisor/robot inspector for BEST, FLL and FRC robotics competitions locally and nationally.

## **Employment History 1986-2018**

**CEO and Executive Consultant, GATE 6 Solutions, Inc., (GATE 6) Atlanta, GA, 1986-Present**  
Mr. Foley founded GATE 6 and developed it into a thirty two (32) year old company that is well known for providing executive consulting services and strategic and tactical technical expertise in business management, project management, cost management, cost engineering, cost estimating, project controls, risk management, and contract management/administration. Mr. Foley is well respected for his abilities to establish, lead and mentor teams of seasoned executive and senior staff to help clients

successfully plan and execute complex projects. As an executive consultant, Mr. Foley is a subject matter expert and trusted advisor to commercial and government clients in integrated project baseline development (scope, schedule and cost), facility decommissioning planning, project reviews/assessments, earned value management, contract change management, and project risk management to help solve their toughest and most urgent project challenges. He is a frontrunner in creatively identifying and implementing tailored management solutions centered on harnessing the power of people, processes, and technology to quickly create client value.

**Affiliate Director, The Duggan and Rhodes Group, Pittsburgh, PA 2005-2009 Executive technical expert** services in project management and project controls on a broad range of contract claims and dispute resolution matters for commercial and government clients.

**Regional Manager and Executive Consultant, TEAM Associates, Inc., Norcross, GA 2003-2005 Executive consultant** leading/supporting independent project assessments, project control, project risk management, and contract management/claims/dispute resolution services.

**Principal Consultant, LEGIS Consultancy Inc., Atlanta, GA 2003 Principal consultant** leading/supporting contract management/claims/dispute resolution services.

**Vice President & Executive Director of Technical Consulting Services Division, Project Control Services (PCS) Augusta, GA, 1997-2001 Executive consultant** for a full service cost management and professional services consulting firm with executive management responsibility for national marketing and business development programs, proposal preparation, operations and technical oversight, contract administration, resource management, management information systems recruiting, and training activities. Directed management-consulting contracts involving project and operations management evaluations, financial and service performance improvement studies, project risk assessments, and expert witness services. In the first year, established a national business development program that lead to tripling the number of clients, doubling the number of active projects, and increasing annual revenues 28%. Additionally, established a formal employee-training program leading to certification in cost engineering/management.

**Vice President & Executive Director of Strategic Business Planning and Development, Project Time and Cost (PT&C), Atlanta, GA, 1995-1996 Executive consultant** for a full service cost management, cost estimating, and professional services firm with executive responsibility for formulating and implementing strategic market and business development strategy-a significant part of the overall company strategic plan; assessing and developing future long range business markets and applied technologies; and overseeing strategic consulting engagements. The nature of the work demanded flexibility in combining marketing, business and proposal development skills; traditional cost management skills; and other management skills with new analytical approaches to serve new clients and their needs. Forerunner in developing/implementing environmental cleanup project risk modeling and evaluation tools to establish thresholds for stop loss coverages offered by global insurance company. Developed project review strategies/methods/tools to monitor risk during the project lifecycle. Contributed to increasing company annual revenues from \$5 million to more than \$10 million, a 28% annual growth rate.

**Senior Consultant, The Liberty Consulting Group (Liberty), Atlanta, GA, 1987-1995 Senior Consultant** in a variety of management areas associated with commercial, industrial, energy,

environmental and utility issues. Responsible for managing southeastern operations while leading/providing professional consulting services to clients dealing with the management/technical challenges associated with complex project and business matters.

### **Employment History 1976-1986**

Principal Consultant/Founder of GATE 6 Solutions, Inc. (*GATE 6*) Atlanta, GA, 1986-1987  
Principal Consultant/Owner, Foley and Ray, Inc. (*F&R*), Atlanta, GA, 1984-1986  
Lead Consultant, Summit Project Management (*Summit*), Atlanta, GA, 1983-1984  
Project Cost and Schedule Supervisor, EBASCO, Atlanta, GA, 1981-1983  
Project Manager/Estimating Manager, M. W. Buttrill (*MWB*) Construction, Atlanta, GA, 1980-1981  
Engineer, Chicago Bridge and Iron Company (*CBI*), Birmingham, AL, 1976-1980

### **Business Affiliations**

**Board of Directors Member of the Georgia Robotics Alliance, Inc.**, a Georgia headquartered, Not-for-Profit Corporation formed for the purpose of promoting and supporting the development and expansion of science, technology, engineering, and mathematics fields (STEM) in pre-college students through educational science and robotics programs in the school systems of the state of Georgia and the Southeast. Serves as a judge for BEST and FIRST robotic tournaments at the district, state, and international levels.

**Board of Directors Member of STEM Compass, Inc.**, a Georgia headquartered, Not-for-Profit Corporation formed for the purpose of attracting and retaining “at-risk” youth who pursue STEM careers by exposing them to transformative educational experiences which inspire and empower them to be innovators and leaders in technology.

**Lead Mentor and Technical Trainer for the Fernbank LINKS Robotics Team**, a DeKalb County high school competition robotics team in Decatur, Georgia, composed of students from a number of public, private, and home school groups. The primary focus is to promote Science, Technology, Engineering, and Mathematics (STEM) in the community and on a larger scale.

**Past Chief Financial Officer, Member of Board of Directors, and Past Chairman of the Board of Directors of the Atlanta Institute of Musicianship and Singing/Atlanta Youth Choir, Inc.** (formerly The Metropolitan Atlanta Young Singers, Inc.) an internationally recognized, Not-for-Profit Corporation, dedicated to children’s choral music and performance training

**Past Board of Directors Member for the New London Theatre**, a Not-for-Profit community theatre company.

**Past Chairman of the Board of Directors of Whispering Pines Airpark, Inc**, a private community airpark whose purpose is to own and safely operate and maintain an airport facility for its residential member use.

### **Education**

- Bachelor of Civil Engineering from Georgia Institute of Technology, Cooperative Program 1970-1975

- Courses toward a Master’s in Business Administration, Georgia State University, 1981-1983

### **Relevant Papers & Presentations**

- Foley, J.M. and Graham, J.A., “FERC Is Holding Utility Transmission Projects To A Higher Standard For Cost And Incentive Recovery”, July 2013
- Foley, J.M. and Bowland, B. P., “Protecting Proprietary Data without Compromising Regulatory Compliance”, published in NCMA Contract Management Journal, January 2010
- Foley, J.M. and Bowland, B. P., “ Small Business Administration Joint Venture Rules”, published in NCMA Contract Management Journal, February 2010
- Foley, J.M. and Bowland, B.P., “Unpopulated Joint Venture/Limited Liability Companies: Contract Administration, Performance Reporting, and Compliance”, published in NCMA Contract Management Journal, tbd
- Foley, J.M. and Bowland, B.P., “Unpopulated Joint Venture/Limited Liability Companies: Formation and Exit Strategies”, published in NCMA Contract Management Journal, March 2010
- Foley, J. M. and Luciano, G. L., “Why Planning Fails?” Paper and Presentation at the 1990 American Association of Cost Engineers' Mid-Winter Symposium and 1991 American Power Conference, Chicago, IL
- Foley, J. M. and Dittmar, L. A., “Rising Nuclear Production Costs: A Challenge for the Nuclear Alternative” Paper and Presentation at the 1991 American Nuclear Society 15th Biennial Reactor Operations Division Topical Meeting on Reactor Operating Experience.
- Foley, J. M., "A Structured Approach to Evaluating Environmental Cleanup Projects", June 1995
- Foley, J. M. and Cavan, B. P., “Environmental Decision Making with Certainty: Uniting Environmental Issues and Economic Performance”, Presentation at the Sixteenth Annual Southeast Advisory Committee Inland Marine Underwriters Association Continuing Education Seminar, Atlanta, GA
- Foley, J. M. and Cavan, B. P., “Is There Green in Brownfields or are They Just Another Blackhole?” Presentation at the Environmental Risk Management Services Winter 1996 Seminar, Nashville, TN

### **Relevant Training**

- Postgraduate work toward a Master's of Business Administration, Georgia State University, Atlanta, GA.
- Numerous documented continuous education courses in engineering, project management, business management, project controls, cost engineering and estimating, budgeting, scheduling, performance measurement using earned value, risk management, change management, construction contract law, dispute resolution, and decision making.

### **Professional Registration and Certifications**

Registered Professional Engineer in Georgia (#12647)  
Registered Professional Engineer in Illinois (#062-059002) (in-active)  
Project Management Professional (PMP) (#1740575)  
Certified Cost Professional (CCP) by the Association for Advancement of Cost Engineering (#1506)  
Certified Valuation Analyst (in process)  
American Arbitration Association Panel of Neutrals (in active)  
Licensed as a Single Engine Land Airplane Pilot

### **Software Proficiency**

Primavera P6, MS Project Professional, Oracle Primavera Risk Manager, MS Office, Crystal Ball, @ Risk, Visio, Prezi, MindJet, Success Estimator, Success Enterprise, Cobra, Prism, and SharePoint

**Representative FACILITY DECONTAMINATION/DECOMMISSIONING Experience**

- **Executive Consultant** to High Bridge Associates, Inc., with responsibility for leading a seasoned team of subject matter experts in the independent review of PG&E's decommissioning cost estimate and schedule for Diablo Canyon Power Plant.
- **Executive Consultant** to Consolidated Decommissioning International, LLC (CDI), a Joint Venture partnership formed by Atkins Global and Holtec with responsibility for leading, supervising, and participating as a member of the Cost Management Group in the preparation of the integrated technical/cost/schedule Baseline Plans for the fuel removal and facility decommissioning of several national and international nuclear power plants (Pilgrim, Palisades, Oyster Creek, Crystal River 3, Ringhals, and Barakah). Subject Matter Expert on project controls and risk management to establish cost and schedule reserves for estimate uncertainty and risk events.
- **Executive Director and Consultant to TerranearPMC-EnergySolutions Environmental Services 2008 LLC (TES)** responsible for providing technical subject matter expertise in contract management and recovery of about \$2 million in costs associated with changed conditions and schedule delays on a \$1.6 million firm fixed price contract with the USACE Buffalo District to provide several field investigative methods to delineate the vertical and horizontal extent of the beryllium and other contaminants of concern in the surface and subsurface soils at the LUCKEY FUSRAP site.
- **Executive Director and Consultant to TerranearPMC-EnergySolutions Environmental Services 2008, LLC (TES)** responsible for successfully providing technical subject matter expertise in contract management and recovery of more than \$1.8 million in costs associated with changed conditions on a firm fixed price IDIQ contract with the Army Contracting Company-Rock Island for the packaging, transportation and disposal of radioactive and other hazardous materials from the former Hunters Point Shipyard in San Francisco, CA.
- **Executive Director and Consultant to TerranearPMC-EnergySolutions Environmental Services 2008, LLC (TES)** responsible for providing technical subject matter expertise in contract management and recovery of certain costs associated with changed conditions on a firm fixed price IDIQ contract with the Army Contracting Company-Rock Island for remediation services for the free release/decommissioning and license termination of USDA operated Beltsville Agricultural Research Center burial site in Beltsville, MD.
- **Consultant to confidential commercial nuclear utility client and its legal counsel** in matters related to the on-going decommissioning of its nuclear power facility. Performed a comprehensive technical evaluation of contract management and contract administration practices associated with its prime contract for decommissioning operations services. Focus areas included the contract; company organization; company policies, procedures and guidelines; work management; contractor performance management; change management, claims and dispute resolution; and document management. Evaluation was prepared in anticipation of proceedings before the Federal Energy Regulatory Commission and other legal forums.
- **Consultant and Technical Expert to Alston and Bird and its client** involved in a civil dispute over an extensive environmental cleanup of environmental contamination caused by a leaking



underground fuel storage tank. Provided retrospective cost engineering, scheduling, damage assessment, and deposed as a technical expert to support civil legal actions over an extensive cleanup of environmental contamination caused by a leaking underground petroleum storage tank. Assessed the reasonableness of the actual cleanup duration and costs, determined the range of probable costs associated with an “as-should have been” cleanup work scope, prepared damage theories and quantified the magnitude of actual cost damages.

- **Consultant to a confidential environmental engineering company and their insurance company.** Provided retrospective cost engineering, scheduling, damage assessment, and structured settlement services to quantify damages and the range of financial liabilities resulting from alleged engineering errors and omissions that occurred during disposition of hazardous waste from the site before construction on the Alamo Dome and Various Landfills in San Antonio, TX.
- **Consultant to Nuclear Energy Services** on its subcontract work during the decommissioning of the Shippingport Nuclear Facility located in Shippingport, PA. Provided retrospective cost engineering, scheduling, damage assessment, and claim preparation services to prepare and present damage theories and actual schedule and financial damages resulting from schedule delay, interference, inefficiency, constructive acceleration, extended periods of performance, and time extensions.
- **Executive Consultant and Technical Expert to BNFL, Inc.** on various change order and request for adjustment matters related to its several hundred-million-dollar prime contract with the DOE for decontamination, decommissioning, and recycling services for three Gaseous Diffusion Plant buildings (K-29, K-31, and K-33) in the East Tennessee Technology Park (formerly the K-25 Site). Provides strategic guidance, thought leadership, and technical support services to assist and otherwise support efforts to plan, research, analyze, prepare, and present the appropriate documentation and related information in order to successfully recover costs associated with the impacts arising as a result of the many unforeseeable direct impact changes during the contract lifecycle that were attributable to others. Provides technical guidance and analytical support in the areas of 1.) Research/review/preparation of “as-planned” project schedules and other initial project performance baselines; 2.) Forensic (retrospective) reconstruction and support of the “as-built” project schedule and other actual performance indicators; 3.) Schedule and other performance variance analysis from “as-planned” in order to i.) identify and segregate the changes attributable to the government and/or any other causal factors, ii.) measure the schedule and performance impact of the identified and segregated changes and quantify the resultant costs, and iii.) support the measurement and pricing of delay, disruption, interference, acceleration, and impacts arising from various forms of contractual entitlements.



**Mark A. Gunderson**

Senior Project Manager/Senior Estimator

**PROFESSIONAL SUMMARY**

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Mr. Gunderson has over 35 years of professional experience in the mining, heavy industrial, oil & gas, and utility industries. He has a background in various types of large project management; cost estimation; construction management; design oversight and modification implementation; cost and time management; personnel and sub-contractor management involving from 50 to 1200+ people; and client/regulatory agency relations for mining, oil & gas, and industrial industries. Mr. Gunderson’s areas of specialization include large project management, cost estimation, ferrous and non-ferrous salvage valuation, remedial/rehabilitation action projects associated with contamination, and new construction projects. Demolition/environmental projects included demolition of obsolete mining equipment at Climax Molybdenum Mine (CO) such as ore conveyors, above ground and underground piping, PDCs and electrical systems, gear reduction drives, and crusher components – all completed to facilitate the installation of new equipment. The demolition of former Stapleton International Airport in Denver, CO was also a large project, which included the demolition of the main terminal, five concourses, large airplane hangars, many airport support buildings, large fuel storage tanks, underground fuel piping, storm/sanitary sewers, concrete duct banks, concrete taxiways, all concrete runways, and all support vehicle roadways.

**RECENT SAFETY TRAINING**

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- 40-Hour OSHA Training, Hazardous Waste Site Operations (29CFR1910.120); 8-Hour OSHA Refresher Course (29CFR1910.120)
- MSHA 8-Hour Refresher Course
- Online Safety Training
- Supervisory training: Multiple courses in project management, staff supervision, technical, constructability, cost, and budget reviews

**PROFESSIONAL EXPERIENCE**

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**Northwest Demolition & Dismantling – Portland, Oregon**

*3/2017 – Present*

**SENIOR PROJECT MANAGER/SENIOR COST ESTIMATOR**

- Senior Project Manager on the complete demolition and dismantling of a \$700M molybdenum autoclave processing plant at the Rio Tinto/Kennecott Copper Mine in Utah.
- Project includes the management of several subcontractors and NWD&D personnel in the execution of the project, along with schedule and cost management weekly. Also for the Rio Tinto/Kennecott Copper Mine, generated a Final Closure
- Report for the mine, complete with compilation of salvage weights and related

- monetary values, coupled with the demolition costs for the all areas of the mine.
- Provided Decommissioning & Demolition Estimates for Fossil Fuel Electrical Generating Stations (ferrous/non-ferrous metal salvage values, surface and subsurface demolition of all facilities, and Nuclear Fueled Electrical Generating Stations (ferrous/non-ferrous salvage values of non-radiation contaminated components, weights/volumes of radiation contaminated components, demolition methods/costs/durations of both contaminated and non-contaminated components/structures), including the following facilities:
    - Vermillion Coal Fired Generating Station, Oakwood, IL
    - Elrama Coal Fired Power Plant, Units 1-4, Elrama, PA
    - Monticello Coal Fired Power Plant, Units 1-3, Mt. Pleasant, TX
    - Big Brown Coal Fired Power Plant, Units 1-2, Fairfield, TX
    - Sandow Coal Fired Power Plant, Units 4-5, Rockdale, TX
    - Pilgrim Nuclear Generating Station Unit 1, (Entergy), Plymouth, MA. This decommissioning and demolition proposal included – demolition methods, demolition costs/durations, radiated and non-radiated material quantities were assessed with final numbers and methods developed.
    - Palisades Nuclear Generating Station Unit 1, (Entergy), Covert, MI. This decommissioning and demolition proposal included – demolition methods, demolition costs/durations, radiated and non-radiated material quantities were assessed with final numbers and methods developed.

**CB&I – Greenwood Village, Colorado**

**8/2014 – 9/2016**

**SENIOR COST ESTIMATOR/SENIOR PROJECT MANAGER**

- Provided Decommissioning & Demolition Estimates for Fossil Fuel Electrical Generating Stations (ferrous/non-ferrous metal salvage values, surface and subsurface demolition of all facilities, including FGD, Bottom Ash, and Fly Ash Pond Closures) and Nuclear Fueled Electrical Generating Stations (ferrous/non-ferrous salvage values of non-radiation contaminated components, weights/volumes of radiation contaminated components, demolition methods/costs/durations of both contaminated and non-contaminated components/structures), including the following facilities:
  - Westar Energy, Lawrence Energy Center and Jeffrey Energy Center, Lawrence, KS and St. Marys, KS
  - PacifiCorp Jim Bridger Generating Station, FGD Pond 1 Closure, Rock Springs, WY
  - PacifiCorp Naughton Generating Station, FGD Ponds 1 & 2 Closures, Kemmerer, WY
  - San Onofre Nuclear Generating Station Units 2 - 3, Southern California Edison, San Clemente, CA. This decommissioning and demolition proposal included – demolition methods, demolition costs/durations, radiated and non-radiated material quantities were assessed with final numbers and methods developed.
  - Huntington Beach Generating Station Unit 5, AES, Huntington Beach, CA

- Alamitos Generating Station Unit 7, AES, Long Beach, CA
- Reid Gardner Units 1- 4, NVEnergy/Berkshire Hathaway Energy, Moapa, NV
- Conners Creek Power Plant, Units 15-16, DTE Energy, Detroit, MI
- Kammer Generating Station Units 1- 3, Global One/AEP, Moundsville, WV
- Zion Nuclear Generating Station Units 1- 2, Exelon Power, Zion, IL
- Grainger Electric Generating Station Units 1- 2, Santee Cooper, Conway, SC
- Jeffries Electric Generating Station Units 1- 4, Santee Cooper, Moncks Corner, SC
- Empire Generating Station Units 1- 3, Empire Generating Company, LLC, Rensselaer, NY
- Eddystone Electric Generating Station Units 1- 2, Exelon Power, Essington, PA
- Mystic Generating Station Units 1- 6, Exelon Power, Charlestown, MA
- Benning Generating Station Units 15- 16, PEPCO Energy Services, Washington, DC
- Buzzard Point Generating Station Units 1- 16, PEPCO Energy Services, Washington, DC
- KAW Generating Station Plant Units 1- 3, Kansas City Board of Public Utilities, Kansas City, KS
- Mountain Creek Generating Station Units 1- 3, Exelon Power, Grand Prairie, TX
- Georgia Pacific Camas Generating Station Unit 1, PacifiCorp/Berkshire Hathaway Energy, Camas, WA
- Four Corners Units 1- 5, Arizona Public Service (APS), Fruitland, NM

**Northern Plains Region – Willbros Construction U.S. – Englewood, Colorado**  
**8/2013 – 8/2014**

**BUSINESS DEVELOPMENT MANAGER**

- Managed the business development effort for a company, focused on the installation of gathering and cross-country pipelines, compressor stations, tank farms, and pump stations for the transfer of crude oil and natural gas.
- Areas of coverage included the Rocky Mountains and the northern plains, including CO, WY, UT, ID, MT, MN, and ND.
- In one year, was able to increase the value of projects won from \$70M to \$120M+.

**Shaw Environmental & Infrastructure, Inc. – Centennial, Colorado**  
**11/2011 – 11/2013**

**SENIOR COST ESTIMATOR/SENIOR PROJECT MANAGER**

- Provided Decommissioning & Demolition Estimates for Fossil Fuel Electrical Generating Stations – ferrous/non-ferrous metal salvage values, and surface and subsurface demolition of all facilities.
- Provided project management on other projects in the oil & gas arena located in Niobrara Play in Colorado and the Bakken Shale Play in North Dakota.

**Jacobs Field Services, Inc. – Climax/Freeport Molybdenum Project – Leadville, Colorado**

**10/2008 – 11/2011**

**BALANCE OF PLANT (BOP) PROJECT MANAGER/CONSTRUCTION MANAGER**

- Provided field supervision and coordination of multiple subcontractors, which included 1200+ people of all trades and supervisory positions, on a mineral processing plant and continued maintaining daily interaction with Climax/Freeport personnel during all construction phases as the voice and representative of the total project which exceeded \$900M.

**BP Wamsutter Stabilization Plant – Wamsutter, Wyoming**

**PROJECT MANAGER/CONSTRUCTION MANAGER**

- Lead the writing and arrangement of the Request for Proposal for the civil/structural, piping, instrumentation, and mechanical upgrades that were being done to improve product quality, increase the plant throughput, and reduce plant downtime. Also lead the pre-bid conference and the interviewing of the pre-screened general contractors during the final selection process.

**Manlove Gas Storage Field – Near Champaign, Illinois**

**PROJECT MANAGER/CONSTRUCTION MANAGER**

- Project Manager/Construction Manager for the in-line inspection phase that served as the major input to the Engineering Study of the natural gas gathering system at the Manlove Gas Storage Field near Champaign, IL.
- Six segments of the gathering system were identified as representative of the total field and were either pressure inspected or tether inspected with both a geometry inspection tool and a metal loss inspection tool (Magnetic Flux Leakage).
- The data gained from these tools provided the basis of one replacement option under consideration by the client.
- Assisted with the development of the Final Report and was part of the team that presented the findings and conclusions to the client at Champaign, IL.

**Jacobs Field Services, Inc. – MillerCoors Brewing Facility – Golden, Colorado**

**CONSTRUCTION MANAGER**

- Provided coordination to many subcontractors who were doing extensive isolation and rework to allow the Coors facility to brew and containerize Miller products.
- \$100M project was extremely fast tracked and with construction leading engineering in all areas, posing many dilemmas which had to be resolved quickly to allow construction to continue.

**Jacobs Field Services, Inc. – Climax/Freeport Molybdenum Project – Leadville, Colorado**

**CONCENTRATOR AREA PROJECT MANAGER/CONSTRUCTION MANAGER**

- Provided field supervision of multiple subcontractors on a \$980M mineral processing plant.
- Demolition of obsolete components, large rotating equipment, heavy piping, electrical

systems, multiple utilities, large industrial buildings, steel erection and foundation placement, cold weather and extreme working conditions were all part of the project.

**Parsons Corporation – Denver, Colorado**

*12/2005 – 10/2008*

**COST ESTIMATOR/SENIOR CONSTRUCTION MANAGER**

- Provided cost estimating and home office construction management support for multiple projects and commercial clients. Projects included:
  - City and County of Denver – Oversaw \$70M in major infrastructure, storm drainage, parks, and sanitary sewer work. Many miles of pipelines were installed, including large diameter jack& bores (up to 10 feet diameter) under railroads and highways, sanitary sewers, storm sewers, water lines, including high pressure steel mains up to 6 feet diameter, pipe bursting efforts using HDPE fusion welded pipe horizontally bored under downtown city streets, along with associated curb, gutter, sidewalk, and pavement demolition and replacement. Actively managed a city-wide construction and related safety program for multiple contractors and multiple sites, all on a fast-tracked schedule to minimize time of interference with the public. Numbers of personnel subcontractor personnel involved would exceed 200 throughout each year.
  - Major Oil Company – Lead conceptual cost estimator for oil shale development in western Colorado involving excavation, site development, and reclamation efforts for huge areas involving thousands of acres and costs of \$1.5B+.
  - San Diego City College System – Lead construction schedule developer for several large building renovations and the construction of new buildings/infrastructure.
  - Las Vegas, Nevada Veterans Administration Hospital and Medical Complex – Lead constructability and estimate reviewer on this new medical complex, including all related infrastructure.

**Soil Excavation and Demolition Projects, ESA – Denver, Colorado**

*4/2004 – 12/2005*

**PROJECT MANAGER/ESTIMATOR**

- Project Manager for demolition projects and soil remediation projects impacted by buried ACM materials such as transite.
- Projects included many months spent in Florida managing crews doing the blue roof installations on homes with roof damage after the hurricane season.

**Montgomery Watson Harza – Soil Excavation and Environmental Project – Broomfield, Colorado**

*1/2000 – 4/2004*

**PROJECT MANAGER**

- Project Manager for demolition projects and soil remediation projects impacted by jet

fuel, gasoline, glycol, solvents, and other contaminants.

- Demolition projects involved asbestos abatement, PCB ballast removal, and containerization with correct manifesting and chain of custody of all contaminants, prior to shipping to an approved disposal facility.
- Demolition projects included many large commercial airplane hangars, main terminal and concourses, with strong emphasis on recycling of all possible constituents, consequently minimizing the waste stream and the related costs.
- Soil remediation also involved abatement of transite pipes and ACM wrapped fuel lines with correct manifesting and disposal of the asbestos material.
- Responsibilities included daily monitoring of contractors, contract administration, change order management, quality control/assurance, regulatory compliance, review of safety programs, review of pre-characterization data, review/approval of confirmatory analytical data, review/editing of Corrective Action Plans, and review/editing of Corrective Action Plan Implementation Reports once remediation had been completed.
- The 4700 acre Stapleton site is the largest Brownfield Development site to date in the United States, consisting of the removal of several million cubic yards of overburden, extraction of a million plus cubic yards of contaminated soil, recycling millions of tons of concrete and asphalt runway, demolition of all concourses, terminal, support buildings, and hangars, and the removal of all infrastructure, allowing future development of residential, commercial and retail sites. Total remediation cost will be in excess of \$900M.

#### **ERI Inc. – Construction Projects – Denver, Colorado**

*4/1998 – 1/2000*

##### **PROJECT MANAGER**

- Managed construction of a permanent water treatment facility and related offices; tasks included equipment leasing, personnel management, health and safety monitoring, purchasing and quality control.

#### **Asphalt Road Construction Project**

##### **PROJECT MANAGER**

- Managed construction of a two-mile, two-lane, asphalt road.
- Project included road base preparation of several cuts and fills, elevation controls, compaction requirements/results, poured in place low water crossings and cattle guards, sub-base preparation and asphalt paving.
- Work included equipment leasing, subcontractor procurement / negotiation / coordination, personnel management, health and safety awareness and daily monitoring, design implementation/modification, cost tracking/control, client interface, and the fostering of excellent community relations.

#### **Phillips Reclamation Inc. – Reclamation Projects – Lafayette, Colorado**

*1/1988 – 8/1992 & 8/1995 – 4/1998*

##### **PROJECT MANAGER**

- Responsible for the re-vegetation of disturbed areas and right-of-way associated with

construction of a thirty mile, four-lane highway system.

- Activities included personnel management, health and safety control, daily report preparation and client relations on a project that exceeded 1500 acres.

### **Wetlands Project**

#### PROJECT MANAGER

- Planned and re-vegetated newly constructed wetlands with selection of appropriate plant life based on water levels, sedimentation concerns, and aesthetic appeal.

### **Westinghouse Remediation Services – Minneapolis, Minnesota**

*8/1992 – 8/1995*

#### PROJECT MANAGER

- Managed the installation of a low permeability clay cap at a former disposal site.
- Project included the placement of a geotextile fabric and a geomembrane liner on a riverbank for stabilization and to ensure success of the soil vapor extraction system.
- Work included equipment leasing, sub-contractor coordination, personnel management, health and safety issues, design modification, cost accounting, purchasing and daily report preparation, and client interface.

### **Contaminated Soil Removal Project**

#### PROJECT MANAGER

- Managed removal of several thousand tons of PCB and TCE contaminated soil from within the affected facility.
- Soil vapor extraction pumps were used to lower the TCE limits, thereby allowing for a more cost effective final disposition of the contaminated soil.
- Responsible for equipment procurement, personnel management, health and safety issues, correct routing and shipment of material, daily cost accounting accompanied by daily reports, quality control and client interface.

### **Prison Excavation Project**

#### PROJECT MANAGER

- Managed excavation of several thousand tons of material from a former state prison and shipment of the material to approved facilities.
- Directed the surgical excavation of the landfill to determine lateral limits and depth limits of contamination.
- Extensive field sampling was incorporated to route segregated wastes to approved facilities for final disposition.
- Work included equipment leasing, subcontractor coordination, personnel management, health and safety, sampling and monitoring, cost accounting, daily report preparation, and final report.

### **Removal and Shipment Project**

#### PROJECT MANAGER

- Directed stabilization removal and shipment of benzene and PAH contaminated sludge and soil from a former coal gasification plant to a coal fired generating plant where the



material was used as an industrial fuel.

- Activities included personnel management, health and safety management, equipment procurement, coordination of subcontractors, daily cost accounting and daily reports, sampling and final report.
- Directed the restoration of the site following the removal of 3000 tons plus of contaminated material.

### **Contaminated Site Clean Up**

#### **PROJECT MANAGER**

- Managed cleanup of a site contaminated with more than 200 drums containing unknown products in the gaseous, liquid, and solid phases.
- Extensive sampling and analytical work were used to allow correct waste profiles and subsequent waste management.
- Wastes included various solvents, lead based paints, inks, petroleum products, chrome plating wastes and others.
- Directed equipment leasing, personnel management, daily cost accounting and scheduling, health and safety plans and final report preparation.

### **BG Homes LTD – Home and Commercial Construction – Fargo, North Dakota**

**6/1970 – 8/1987**

#### **PROJECT MANAGER**

- Managed construction of several hundred single-family homes and several thousand units of apartments and condominiums.
- Tasks included personnel management, health and safety, subcontractor scheduling and management, equipment and material procurement, quality control, and cost control/management.

### **Office Building Construction**

#### **PROJECT MANAGER**

- Managed construction of many office buildings and large commercial warehouse/retail buildings.
- Work included personnel management, health and safety management, subcontractor scheduling and management, equipment and material scheduling/procurement, quality control and cost control management.

### **EDUCATION**

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#### **University of Colorado**

M.S., Environmental Science/Engineering

#### **Concordia College – Minnesota**

B.A., Biology

## **JAMES E. LOOMIS**

### **SUMMARY**

Mr. Loomis is a senior construction management professional with over 40 years of EPC experience in managing, assessing, planning, scheduling, and estimating of engineering, design, and construction for large projects. This includes nuclear power plants, government remediation facilities, and advanced technology projects. He has extensive experience supporting facility owners in managing the interfaces for engineering, procurement, and construction contractors; and a solid background with planning/preparing for site infrastructure and facilities, construction crane and equipment utilization, field non manual staffing needs, and overall mobilization of large nuclear projects.. Some relevant experience includes development of construction indirect and distributable estimates for Shaw Nuclear for six AP1000 units; managing construction completion of the BNFL AMWTP Idaho facility for processing mixed radioactive waste; and managing engineering and construction for the LMES Pit 9 Idaho waste management project. He also supported the preparation of a detailed cost estimate for construction of the LES National Enrichment Project (NEP).

Mr. Loomis has experience that includes 13 years with High Bridge Associates/Team Associates, 5 years as an Independent Consultant, and 26 years with Stone and Webster. He has held assignments supporting planning, contracting strategy development, mobilization, and execution of a major nuclear power plant construction program for Dominion North Anna 3; coordination of the development of an engineering, procurement, and construction schedule for the Richland River Protection Project multi-billion dollar nuclear remediation facility; resolution of construction claims; and overview of engineering/construction schedules. He is a results-oriented manager with excellent people, organization, and communication skills. As a Licensed Professional Engineer with a BS in Mechanical Engineering, he has extensive consulting experience in the management, assessment and closeout of firm price construction projects; claims analysis and resolution; implementation of project management systems; and construction contracting. Experience highlights include:

#### **High Bridge Associates, 2004 to Present**

- Refined indirect and distributable estimates for reducing the construction schedule for the V.C. Summer Nuclear Station Units 2 and 3
- Developed a non-manual staffing estimate for construction of nuclear units at the Calvert Cliffs Unit 3 Project and reviewed the contractors estimate for same
- Performed an independent price and schedule analysis of vendor proposals for a large nuclear unit for the Dominion Energy North Anna 3 Project
- Performed an assessment of the construction estimate for a 1500MW Economic Simplified Boiling Water Reactor (ESBWR) for Dominion Energy for the North Anna 3 Project
- Developed distributable construction estimates for construction of two Westinghouse AP1000 Pressurized Water Reactor Power Stations on three different utility sites
- Review and validation of construction schedules for the > \$10 billion US DOE Waste Treatment Project
- Development of detailed construction cost estimate for a multi-billion dollar uranium enrichment facility
- Independent assessment of the construction cost estimate for the US DOE Mixed Oxide Fuel Facility

#### **Team Associates Inc., 1997 to 2004**

- Managed construction completion of the Advanced Mixed Waste Treatment Facility for BNFL, Inc.
- Resolved construction subcontract claims for BNFL Inc. on the Advanced Mixed Waste Treatment project at INEEL. Provided construction scheduling and estimating assistance
- Managed pre-construction activities for the radioactive waste treatment plant at Hanford and the development of an integrated project schedule
- Managed high-level reviews of BNFL's fixed price estimates for vitrification of radioactive wastes at Hanford, and processing of mixed waste at INEEL
- Provided project management support and cost/schedule assessments for BNFL's fixed price disassembly and decontamination of uranium enrichment facilities at Oak Ridge, TN

#### **Independent Consultant, 1993 to 1996**

- Evaluated technical and management issues in support of nuclear utility litigation
- Engineering and Construction Manager for a privatized radioactive waste remediation facility at INEEL
- Provided management and technical support for completing a firm price contract for erection of two 150MW coal fired boilers, including resolution of a major subcontractor claim
- Assessed contractor activities and organizations at the U.S. DOE Hanford site
- Performed cost and schedule assessments of firm price construction projects

#### **Stone & Webster Engineering Corporation, 1966 to 1992**

- Managed multi-disciplined fifty person staff providing technical support to the U.S. Department of Energy at Richland, WA, 1987 to 1992
- Construction Manager/Superintendent: Clinton Nuclear Station, 1982 to 1986; River Bend Nuclear Station, 1979 to 1981; and Nine Mile Point Nuclear Station, 1974 to 1979
- Extensive experience in planning and organizing construction projects, including constructability, maintainability, and operability reviews, contracting plans, site layout, engineering/construction interface, and project management systems
- Provided plant arrangement input for the Advanced Light Water Reactor program at the Electric Power Research Institute
- Conducted cost, schedule, and technical assessments of commercial and DOE nuclear projects and facilities

### **EXPERIENCE DETAILS**

#### **August 2005 to Present**

##### **High Bridge Associates, Inc.**

January 2011 to February 2011

High Bridge Associates

Assisted Shaw Nuclear with refining estimates for reducing the construction schedule for the V.C. Summer nuclear station Units 2 and 3

November 2010 to December 2010

High Bridge Associates

Estimated the indirect estimate for extended power up-rates at the Point Beach Nuclear Station

June 2010 to July 2010

High Bridge Associates

Reviewed the indirect estimate for construction of a NuScale small reactor plant

June 2010 to July 2010

High Bridge Associates

Developed a non-manual staffing estimate for construction of nuclear units at the Calvert Cliffs site and reviewed the contractors estimate for same

May 2010

High Bridge Associates

Reviewed a proposed plan for reducing construction duration for AP1000 nuclear plants at two different sites being constructed by Shaw Nuclear

April 2010 to June 2010

High Bridge Associates

Provided expert review of data relating to a contractors claim submitted to a client for construction of a military installation in Iraq

November 2009 to December 2009

High Bridge Associates

Reviewed the Indirect Estimate for construction of 2 Nuclear Plants at the South Texas site

May 2009 to October 2009

High Bridge Associates

Participated in a price and schedule analysis of vendor proposals for a large nuclear unit for the Dominion Virginia Power North Anna Site

November 2008 to December 2008

High Bridge Associates

Reviewed a construction estimate for a 1500MW Economic Simplified Boiling Water Reactor (ESBWR)

May 2007 to June 2008

High Bridge Associates

Prepared distributable construction estimates for construction of two Westinghouse AP1000 Pressurized Water Reactor Power Stations on three different utility sites. Work was performed for Shaw Nuclear in Charlotte, NC.

March 2007

High Bridge Associates – Performed for Project Time & Cost

Reviewed Bechtel National, Inc. Requests for Equitable Adjustment for engineering and construction of DOE's Waste Treatment Facility in Richland, WA.

December 2006 to February 2007

High Bridge Associates

Coordinated preparation of a detailed cost estimate for construction of the Louisiana Energy Services (the URENCO US subsidiary) Nuclear Enrichment Facility in Eunice, NM

November 2006

High Bridge Associates

Prepared a detailed cost estimate for a major upgrade project at Duke Energy's Oconee Nuclear Station.

December 2005 to September 2006

High Bridge Associates – performed for Project Time & Cost for the U.S. Army Corps of Engineers  
Review and verification of the Estimate at Completion for the > \$10 billion Waste Treatment Plant being designed and constructed by Bechtel National, Inc. for the Department of Energy at Richland, WA. Specific areas of involvement included construction unit installation rate reviews, and construction schedule reviews to assess validity of logic, interfaces, durations, and resource integration.

November 2005

High Bridge Associates  
MOX Fuel Fabrication Facility for Duke COGEMA Stone & Webster, LLC  
Performed a review of the construction cost estimate for this multi-billion dollar facility.

August 2005

High Bridge Associates  
Shaw Environmental & Infrastructure, Houston, TX  
Provided support for proposal preparation for several flood control projects as part of a larger effort to improve Shaw's estimating process.

September 2004 to November 2004

**Independent Consultant** - Burns & Roe  
Yucca Mountain Project, Las Vegas, NV  
Developed baseline construction estimating unit rates for use in an independent estimate of this Department of Energy project

August, 2004

**Independent Consultant** - Longenecker & Associates  
Developed program for processing low level radioactive waste in support of a proposal for clean-up management at the Idaho National Environmental & Engineering Laboratory

**May 1997 to May 2004**

**Team Associates Inc.**

April 2004 to May 2004  
BNFL, Inc.; Idaho Falls, ID

Advanced Mixed Waste Treatment Facility  
Assisted with finalizing the Operating Estimate for AMWTP

August 2003 to March 2004  
BNFL, Inc.; Richland, WA  
Acting Corporate Project Controls Manager for BNFL, Inc.

July, 2002 to July 2003  
BNFL, Inc.; Idaho Falls, ID  
Advanced Mixed Waste Treatment Project

February, 2003 to July 2003  
Construction Completion Manager for the Advanced Mixed Waste Treatment Facility at the INEEL. Responsibilities include the completion of construction acceptance testing and turnover of the facility to commissioning.

July, 2002 to February, 2003

Provided assistance in resolution of increases requested by the construction subcontractor on a \$100 million subcontract. Supported the Project Controls organization in the analysis and development of construction schedules. Provided schedule analysis and estimating support for contract adjustments and potential projects.

March, 2001 to May, 2002

Bechtel National, Inc.; Richland, WA

River Protection Project-Waste Treatment Plant

Provided consulting support to the Project Controls and Construction Organization. Assisted in developing the baseline schedule and the more detailed Construction schedule for the \$1 Billion Pretreatment Facility. Facilitated the resolution of multidiscipline issues impacting the facility schedule. Provide constructability support during conceptual engineering and design.

October, 2000 to February, 2001

CH2M Hill Hanford Group, Inc.

River Protection Project-Waste Treatment Plant

Richland, WA

As Deputy Construction Manager for the River Protection Project - Waste Treatment Plant managed construction department activities for constructability reviews, design interface, site development, installation of temporary construction facilities, and planning of construction transition from CHG to the WTP contractor selected by DOE-ORP. Managed an effort to integrate the WTP construction schedule with the design schedules for the several facilities that comprise the WTP.

July, 2000 to September, 2000

BNFL, Inc.; Boise, ID

Managed a top-down review of BNFL's firm fixed price estimate for engineering, construction, start-up, and operation of the Advanced Mixed Waste Treatment Project located at the Idaho National Environmental and Engineering Laboratory.

March, 2000 to April, 2000

BNFL, Inc.; Richland, WA

Managed a top-down review of BNFL's firm fixed price estimate for engineering, construction, start-up, operation, and deactivation of the River Protection Project - Waste Treatment Plant for vitrifying radioactive wastes currently stored in underground tanks on the Hanford site.

**April, 1999 to November, 1999**

BNFL, Inc.; Oak Ridge, TN

Developed a revised estimate and schedule for the dismantlement and decontamination portions of BNFL's contract for D&D of three gaseous diffusion facilities at the K-25 area. Managed an effort to walk-down/take-off the quantities of material to be removed from the facilities by BNFL for the purpose of determining an equitable adjustment to BNFL's contract, which is based on the weight of material to be removed. Determined the impact of the increased quantities found as a result of the completed K-33 building walk down. Assisted the BNFL procurement/contracting organization with contract interpretation and development of cost recovery strategies.

**Sept, 1998 to Jan, 1999**

Manufacturing Services Corporation

Oak Ridge, TN

Prepared contract/scope of work documents for construction projects. Implemented a design control process.

May, 1997 to July, 1998

Duke Engineering & Services, Inc.

Managed two projects for spent nuclear fuel retrieval at K Basins on the U.S. DOE Hanford site.

**1993 to April, 1997**

**Independent Consultant**

Sept, 1996 to April, 1997

The Nielsen-Wurster Group, Inc.

Princeton, NJ

Provided expert evaluation of technical issues in support of nuclear utility litigation. Provided technical support to a D&D Contractor for cost recovery resulting from changed conditions to a fixed price contract at a DOE Site.

June, 1995 to August, 1996

Lockheed Martin Advanced Environmental Systems

Engineering and Construction manager for the privatized Pit 9 environmental remediation facility at the Idaho National Engineering Laboratory.

November, 1993 to April, 1995

Zack Power & Industrial Co.

Provided management and technical support for completion and close out of a firm price contract for erecting two (2) 150 MW coal fired boilers, including resolution of a major subcontractor claim. Provided management support for implementation of a Total Quality Management program.

1993 and 1994

Vectra Government Services

Provided technical support for implementation of a project management system for construction and testing of an arc melter for disposal of low-level radioactive waste.

Assessed contractor activities and organizations at the US Department of Energy's Hanford site. The Nielsen-Wurster Group, Inc.

Seattle, WA

Performed cost and schedule assessments of firm price construction projects.

**1966 to 1992**

**Stone & Webster Engineering Corporation**

1987 to 1982

General Support Services Contract, US Department of Energy

Richland, WA

Managed multi-disciplined fifty person professional staff providing technical support to Richland Field Office. Performed and coordinated design and constructability reviews. Conducted assessments of ongoing Hanford projects, site facilities and operations.

1986 to 1987

Electric Power Research Institute

Palo Alto, CA

Provided constructability, modularization, and planning input for plant arrangement of Advanced Light Water Reactor Program.

1982 to 1986  
Clinton Nuclear Power Station  
Illinois Power Company  
Managed construction activities for a 950 MW boiling water reactor.

1981 to 1982  
South Texas Nuclear Project  
Houston Light and Power Company  
Determined basic causes of construction cost variances for pressurized water reactor under construction.

1981  
Vogtle Nuclear Power Plant, Unit 1  
Georgia Power Company  
Assessed construction schedule developed by utility for completing a pressurized water reactor.

1979 to 1981  
River Bend Nuclear Power Station  
Gulf States Utilities  
Directed all field force activities for a 984 MW boiling water reactor. Responsibilities included field supervision, planning, scheduling, material acquisition, engineering liaison, safety and labor relations for 2000 craft and 300 non-manual personnel. Implemented first use of the National Nuclear Stabilization Agreement which eliminated jurisdictional disputes and work stoppages. Executed innovative alternating shift schedule that significantly improved overall performance.

1974 to 1979  
Nine Mile point Nuclear Station, Unit 2  
Niagara Mohawk Power Corporation  
Managed pre-construction and field activities for 1100 MW boiling water reactor constructed by multiple contractors. Directed layout, procurement and construction of all temporary site facilities and infrastructure. Developed and implemented contracting plans and construction management systems. Improved constructability through review of drawings and specifications.

1966 to 1974  
Various Field and Office Assignments  
Provided constructability, planning, and scheduling input for engineering, procurement, and construction of nuclear and fossil power plants.

## **EDUCATION**

BS, Mechanical Engineering, Worcester Polytechnic Institute, 1966

## **PROFESSIONAL**

Professional Engineer - New York  
Member - American Society of Mechanical Engineers





**STEVE R. MAEHR**

## **SUMMARY**

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Mr. Maehr has more than thirty years of experience in Engineering, Project Management, and Executive leadership positions in the electric utility and management services industries. His principal areas of expertise include Strategic Planning, Business Development and Sales, Planning and Scheduling, Budgeting, Financial Planning and Accounting, Maintenance, Outage Management, Management Information Systems, Licensing, Engineering and System Testing. With degrees in Mathematics, Nuclear Engineering (BS) and Industrial Management (MS), he has held positions of increasing responsibility with electric utilities, management service contractors, and consulting/project management companies.

Mr. Maehr has a demonstrated record of accomplishment in developing opportunities and assisting customers with managing their projects, programs, and corporate operations. He is an entrepreneurial and strategic thinker, an excellent communicator, and a versatile leader. With his network of resources developed over the years by working with hundreds of owners, specialty contractors, and staff resources, he has an exceptional proficiency in assembling project teams to deliver “Just in Time” skills to customers, when and where they are needed.

## **PROFESSIONAL SUMMARY**

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### ***(July 2003 to Present) High Bridge Associates, Inc. and Work Management, Inc.***

In the role of PRESIDENT responsible for all aspects of business operations for a management services company providing consulting and project management services to Oil & Gas, Electric Utility, Information Technology and Government industries. Operational control spans all phases of business and new product development, strategic planning, recruiting, management of consulting and service projects, and profit and loss. Provides management consulting for process reengineering and management control system development.

### ***(July 2001 to June 2003) Team Associates, LLC.***

As PRESIDENT responsible for all aspects of business operations of a GE affiliate company operating under Granite Services, Inc. and providing consulting and project management services to the utility, architect-engineering, construction and government industries. Operational control spans all phases of business and new product development, strategic planning, recruiting, management of consulting and service projects, and profit and loss.

### ***(December 1994 to June 2001) Team Associates Inc., Norcross, GA***

As SENIOR VICE PRESIDENT responsible for project and business management of consulting and management control services company. Grew the company from origination to \$19 MM annual revenue over a six-year period. Operational control spans all phases of business and new

product development, strategic planning, recruiting, management of consulting services and service projects, and profit and loss for assigned business lines. Provides management consulting for process reengineering and management control system development. Recent experience includes: Development of integrated restart schedules, outage management processes, and work control processes for shutdown nuclear power plants (Browns Ferry, Cooper, Dresden, LaSalle, DC Cook); development of a comprehensive baseline estimate and schedule for the demolition and decontamination of DOE's Uranium Enrichment Facility at Oak Ridge, TN; assessments of engineering processes, environmental restoration Life Cycle Cost Estimates, operations & maintenance activities, and project control processes for DOE's Hanford, Savannah River, & Oak Ridge Sites; and numerous management assessments for large electric utilities.

***(October 1989 to December 1994) The Spear Group Inc., Norcross, GA***

In the position of VICE PRESIDENT responsible to the President to ensure the successful acquisition, control, and execution of all assigned projects. Specific duties included all aspects of day-to-day operations, including client relations and fiscal accountability. Responsible for long-range planning and development of company goals and objectives. Performed consulting services in the power generation, construction, and government defense and energy industries. Specific experience includes project management and technical oversight for the development of an activity based budgeting and accounting process for a major western utility, development of integrated cost and schedule processes for the maintenance and operating contractor for a DOE facility, and development of project cost estimates, schedules, and management control processes for the restart effort of a shutdown nuclear power plant.

***(August 1978 to September 1989) TVA, Browns Ferry Nuclear Plant, Decatur, AL***

As WORK CONTROL/ OUTAGE SUPERINTENDENT responsible for managing all activities associated with unit outages including defining scope, planning, scheduling and implementation. Orchestrated all plant activities associated with the restart program for the first unit to be brought back into service. Also responsible for defining and implementing the process controlling day-to-day work activities to ensure compliance with plant licensing requirements and the achievement of schedule milestones.

***(September 1985 to December 1988) TVA, Browns Ferry Nuclear Plant, Decatur, AL***

As MANAGER, SITE PROJECT CONTROLS & FINANCIAL SERVICES was responsible for project management, planning, scheduling, budgeting, materials management and accounting functions for all site organizations. Organized and staffed a department which performed all project control functions for a site of over 6,000 employees and annual budgets to \$500M. Developed and implemented the first procurement engineering group utilized within TVA to ensure material procured for maintenance and modification activities complied with safety and quality requirements of the design basis.

***(April 1984 to September 1985) TVA, Browns Ferry Nuclear Plant, Decatur, AL***

As PLANNING AND SCHEDULING SUPERVISOR responsible for unit outage, maintenance and periodic test planning and scheduling for a three unit nuclear power plant. Developed and implemented an organization with responsibility for building new scheduling, tracking and management information data bases for all maintenance, engineering, and modification activities on site.

***(April 1983 to April 1984) Sequoyah Nuclear Power Plant, Soddy Daisy, TN***

As ASSISTANT OUTAGE DIRECTOR Responsible for the planning, scheduling and implementation of modifications and major maintenance activities for a two-unit nuclear power plant. Developed and implemented new planning programs that resulted in significant improvements in unit outage durations previously experienced. Chattanooga Corporate Office

***(May 1981 to April 1983) TVA, Sequoyah Nuclear Power Plant, Soddy Daisy, TN***

As REGULATORY GROUP SUPERVISOR responsible for power plant licensing interface with other TVA organizations and with the Nuclear Regulatory Commission. Developed and implemented a program involving technical review of nuclear events and experiences from other utilities. Developed an extensive knowledge of the overall design basis, operating practices, and regulatory framework involved with licensing and operating a nuclear power plant.

***(December 1979 to May 1981) TVA, Sequoyah Nuclear Power Plant, Soddy Daisy, TN***

In the position of NUCLEAR ENGINEER worked in the plant startup test program, operational and design change safety evaluations and the development and review of the TVA Action program in response to the Three Mile Island accident. Responsible for development of a special test program involving natural circulation tests never before performed at a commercial nuclear plant.

***(August 1978 to December 1979) TVA, Sequoyah Nuclear Power Plant, Soddy Daisy, TN***

In the position of PRE-OPERATIONAL TEST ENGINEER worked in the pre-op test program including researching, inspecting, coordinating, and testing of nuclear plant systems. Developed an in-depth knowledge of all phases of system testing including mechanical and electrical design verification. Assigned shift coordinator and test director for the plant hot functional test series

## **EDUCATION**

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- M.S. - Industrial Administration - Purdue University - Krannert Graduate School of Management - **1978**
- B.S. - Nuclear Engineering - Purdue University, Lafayette, IN - **1977**
- B.A. - Mathematics - Augustana College, Rock Island, IL - **1977**



**ANTHONY QUALANTONE**

**Precision Remotes LLC. (Director, Business Development) 08/2011 to Present**

*PRL*

*1101 Nimitz Ave, suite 212*

*Vallejo, CA 94592*

*John Warner, 510-215-6474, 60-80 / Hours per week*

Creates strategic alliances with senior executive teams from all branches of the U.S. Military, other U.S. government agencies, international militaries, and American industry, directly supporting the protection of personnel, nuclear assets, and critical infrastructure. Conducts studies to develop plans and defense strategies with remote weapon technology. Identifies increase security plan effectiveness, opportunities to reduce O&M security cost, and maximize return on investments with the integration and deployment of remote weapons.

**Entergy. (Senior Manager, Security Operations) 03/2009 to 08/2011**

*Entergy*

*1340 Echelon Parkway, Jackson, MS*

*Fred Marcussen, 601-572-6711, 60-70 / Hours per week*

Analyse Entergy's physical security programs to develop and implement defensive strategies with offensive capabilities using advanced technologies and force deployments. Strategy redesigns provide capital saving with reduced operating expense, achieve compliance with Nuclear Regulatory Commission (NRC) "New-Rule" requirements as outline in 10CFR 73.55, and triturate any Design Basis Threat (DBT) and adversary characteristic.

**SIGNIFICANT CONTRIBUTIONS:**

- Developed and implemented "Phase-One" defensive strategy with offensive capability at the Waterford Nuclear Generating Plant, reducing \$500,000 a month operating expense created by required compensatory measures.

**Department of Energy. (Safeguards and Security Inspector Office of Safeguards and Security Evaluations) 10/2002 to 03/2009**

*Eagle Research Group, Inc*

*505 Kings Ave, Columbus, OH*

*Steve Henwood 614-424-7940 / Hours per week: (80 when contracted)*

Primary responsibilities are to inspect safeguards and security programs at Department of Energy's (DOE) Special Nuclear Material (SNM) facilities. Coordinate with DOE senior level

management on vulnerability assessments and protective strategy implementations to improve this Nation's Defense of nuclear assets.

**SIGNIFICANT CONTRIBUTIONS:**

- Conducted multiple security inspections to determine vulnerabilities and provided detailed threat assessments to all DOE facilities nationwide.
- Developed Composite Adversary Team (CAT) lesson plans in terrorist tactics. Instruct and developed all CAT members in the necessary skills needed provide a realistic test to improve the protection capabilities.
- Maintain Q level security clearance (Department of Defense top-secret equivalent).

**Nuclear Energy Institute. (Senior Project Manager, Security) 04/2006 to 03/2009**

*1776 Eye Street, NW, Suite 400*

*Washington, DC 20006-3708*

*Jack Roe, 202-739-8000 / Hours per week: 40-60*

Provided project management through planning, directing, and coordinating activities to address key policy and technical regulatory issues related to nuclear power plant security. Additional duties include; collect, analyse, and disseminate intelligence data on terrorist tactics/techniques, conduct vulnerability assessment and provide expert recommendations in the design of engineered physical security systems, Defense strategies, intrusion detection/video surveillance at commercial nuclear power plants with in the United States.

**SIGNIFICANT CONTRIBUTIONS:**

Directed multiple security/vulnerability inspections to all (64) commercial nuclear facilities nationwide.

- Directed/moderated discussions with the Nuclear Regulatory Commission (NRC), NEI, and key industry personnel to revise NEI 03-12 (Industry Physical Security Plan Template) to address changes in 10CFR 73.55.

**Xcel Energy (PINGP Security Manager) 03/2003 to 04/2006**

*Prairie Island Nuclear Generating Plant*

*1717 Wakonade Drive East, Welch, MN 55089*

*Brian Linde, 715-377-3310 / Hours per week: 40-72*

Primary responsibility was to provide the leadership necessary to exceed business case and Defense capability expectations while providing authoritative consultation and recommendations to Senior Vice Presidents and XCEL asset owners.

Developed complex policies and maintain responsibility for technical oversight on advanced technologies, coordinated interactions and conducted formal presentations on Defense philosophies and the use of advanced security technologies to senior government officials within the Department of Energy (DOE), the Nuclear Regulatory Commission (NRC), and the Department of Defense (DOD).

Coordinated and led the PINGP security force in the establishment of performance goals, objectives, and key performance indicators. Managed a seven-million-dollar annual O&M budget and assigned as management sponsor for multiple security projects involving capital monies totalling over 10 million dollars. Developed and monitor leadership performance and organizational capabilities within the PINGP security force, adjusting department structures to ensure personnel are congruent with the roles and responsibilities to the assigned mission.

**SIGNIFICANT CONTRIBUTIONS:**

- Designed an inimitable Defense strategy utilizing advanced technologies, establishing the paradigm in which this Nation will protect infrastructure and nuclear assets.
- Defense strategy continually benchmarked by other government agencies and military organizations as a cynosure in Defense capabilities.
- Successful completion of NRC triennial Force on Force inspection using advanced technologies.
- Established an advanced leadership development program at PINGP with demonstrable results in organizational improvements.
- Maintained O&M budget target range for 2004 at 1% over while achieving expectation to remain flat to 2003's O&M budget with no reduction in headcount.
- Sponsored a successful 6.4 million dollar security order capital project at \$300,000 under budget with no increase to O&M dollars while providing possible future O&M reductions/savings.

**Security Coordinator, Nuclear Management Company, 04/2002 to 02/2003**

*Nuclear Management Company (NMC)*

*700 1<sup>st</sup> Street, Hudson, WI 54016*

*Mark Finley, 803-345-4186 / Hours per week: 40-60*

Developed and coordinated the process to roll out NMC fleet security procedures during post 9/11 NRC requirements. Developed the synergy needed for senior management involvement during the inchoate, change management, and adoption phases to security programs to ensure site accountability for successful implementation. Identified and coordinated vulnerability resolution to ensure solid base protective strategies for the NMC Fleet. Verified NMC security programs met regulatory requirements and were integrated in each site's security plan.

**SIGNIFICANT CONTRIBUTIONS:**

- Developed detailed threat assessment at each NMC facility.
- Supported sites as the special operations advisor on tactics, explosive protection, small unit tactic, and close quarter combat capabilities.
- Developed NMC take back strategy policy and procedures involving close quarter combat operations.

**Project Manager, Nuclear Physical Security Specialist (US Army), 10/1996 to 06/2003**

*USASF*

*HQ, USASFC, G-3 Special Projects, Ft. Bragg, NC 28303*

*Edward Hall, 910-432-3839 / Hours per week: 60*

Provided expert knowledge in counter terrorism and assisted the NRC, DOE and Defense Threat Reduction Agency (DTRA) in baseline and Force on Force (FOF) security inspections. Provided up-to-date information through critical intelligence gathering on; physical security philosophies, site-specific protective strategies, security procedures, response plans, and defensive techniques related to commercial nuclear power reactors, fuel processing facilities and weapon storage depots. Subject matter expert in terrorist/counter-terrorist methodology, small unit tactics, weapons handling and explosive characteristics, charged to identify potential weaknesses within protective strategies. Assess licensee's ability to protect the public's health and safety against the theft of radiological material or the threat of radiological release from a terrorist attack. Provided critical feedback on strategy implementation, target set assignment, table top exercises, FOF exercises, and after-action reviews.

Additional responsibilities included having the ability to communicate with individuals having varying degrees in high-level positions within the government and a wide range of senior executives of the civilian

populace. Position required writing succinctly and organizing ideas clearly with the capability to communicate both orally and in writing.

Established and maintained work schedules to ensure timely performance, evaluated the effectiveness of operations, made changes in work assignments and balanced workloads to increase the effectiveness of operations. Planned yearly budget and maintained all records and operational reports.

The position demanded the ability to operate with minimal program and policy guidance and required a Q clearance with all agencies involved, to include Critical Nuclear Weapon Design Information (CNWDI).

**SIGNIFICANT CONTRIBUTIONS:**

- Supported the NRC in conducting over 35 Operational Safeguards Response Evaluations (OSRE), 25 Regional Assist (RA), and 16 Attachment III Inspections.
- Authored and illustrated The Protected/Vital Area Barrier Penetration document that is currently being utilized by the industry/NRC when establishing or evaluating protective strategies.
- Selected to advise the Nuclear Material Safety and Safeguards division (NMSS) of vulnerabilities that exist with Spent Fuel Pools, Dry Cask Storage and Gaseous Diffusion Plants (GDP). Conducted numerous inspections/evaluations on CAT I fuel facilities, and sites storing Special Nuclear Material (SNM).
- Primary Contributor in establishing security strategies for the Office of Safeguards and Security (OSS) and the Transportation Safeguard Division (TSD) of the DOE by validating scenarios through Joint Tactical Simulations at Sandia National Laboratories and conducting actual force on force exercises.
- Formulated Security guidance and policy for DTRA pertaining to costly and highly sensitive DOD assets essential for the National Security of the United States.

- Appointed team leader to validate the various agencies' DBT by physically testing key industry equipment using specialized explosives, small arms munitions, rocket propelled grenades and commercially available equipment.

**U.S. Army Special Forces Communication Sergeant, SFC, 10/1989 To 09/1996**

*B Co, 1<sup>st</sup>, BN, 3<sup>rd</sup> SFG(A)*

*Fort, Bragg, NC 28310*

*Robert Hash, 910-432-2030 / Hours per week: 55*

Special Operations Communications Sergeant on an African-oriented, Special Forces SCUBA detachment, conducted real world missions on an international level. Duties as a military advisor to other nations on Foreign Internal Defense, Direct Action, Special Reconnaissance, Unconventional Warfare and Counter Terrorism Operations. Instructed advanced tactics and techniques in disciplines of warfare in host nation language. Designed course outlines in target language with up to 100 indigenous personnel as students. Maintained long-range communications, (four thousand miles) while analysing enemy radio direction finding capabilities. Developed in-depth communication plans in support of up to theater operations and was personally responsible for the maintenance and accountability of communication equipment, and all classified/highly sensitive cryptographic materials.

**Operations Sergeant, Tank Commander, SGT, 10/1985 To 10/1989**

**Military Police Desk Sergeant / Patrolman, Specialist, 06/1982 To 09/1985**

**GENERAL INFORMATION/EDUCATION**

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- U.S. Citizen
- Safe Guards Qualified (former DOE Q Clearance)
- Completing Bachelor of Science in Business Administration (BSBA) Degree at Liberty University.
- Military Service: 21 years (Medically retired/Disabled Veteran)

**SPECIALIZED TRAINING**

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Department of Defense, Basic Law Enforcement School	1982
Department of Defense, Small Group Leadership School	1983
Criminal Justice Correspondence Course	1984
Department of Defense, Special Forces Communications School	1990
Department of Defense, Mid-Level Management and Leadership Program	1991
Department of Defense, Arabic-Egyptian Language School	1991
Department of Defense, Combat Diver and Dive Supervisor Course	1993
Department of Defense, French Language Course	1993
U.S. Space Command, Master Radcal Satellite Operations Course	1994
Department of Defense, Advance Senior Leadership Training	1995
Department of Defense, Advance Communications and Electronics Program	1995
Department of Defense, Operations and Intelligence Course	1995
Department of Defense, Special Forces Demolitions Course	1996



Department of Defense, Applied Explosives Techniques	1997
Department of Defense, Military Free Fall Parachutist Course	1997
Department of Energy, Force on Force Controller Training Course	1997
Nuclear Regulatory Commission, Westinghouse Technology Course (R-104P)	1997
Management of Intrusion Detection Systems Seminar	1998
Department of Energy, Special Reaction Team, Breachers Course	1998
Sandia National Laboratories, Joint Tactical Simulation Operator's Course	1999
Maintenance and Operation of Intrusion Detection Systems Seminar	1999
Nuclear Regulatory Commission, GE BWR/4 Technology Course (R-104B)	2000
Advanced Mountaineering and Vertical Accent Course	2001
Department of Defense, Military Free Fall Jumpmaster's Course	2001
Department of Defense, Special Forces Advanced Urban Combat Course	2001
Technical Surveillance Sciences, Inc., Vehicle Acquisition Course	2001
Carlson School of Management, University of Minnesota	2005



## **Donald F. Roth**

### **PROFESSIONAL SUMMARY**

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Mr. Roth currently holds the position of Subject Matter Expert for High Bridge Associates. He provides third party review and oversight functions for the nuclear power plant decommissioning industry. His expertise includes:

- Nuclear Decommissioning
- Project Management
- Structural engineering
- Nuclear and fossil plants
- Power Plant Design and Modifications

### **PROFESSIONAL EXPERIENCE**

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Mr. Roth has extensive experience in the design, construction, operations and decommissioning support of fossil and nuclear power plants. From October 2016 to June 2017, he held the position of Vice President of D&D and Construction for *EnergySolutions* for the Zion Restoration Project. He had the responsibility for managing all physical demolition activities, waste handling operations and engineering work, including managing the associated schedules and budgets.

In that role, he managed the transition to the Open Air Demolition phase of the project. He also managed the demolition of the Fuel Handling Building, all of the above grade portion of the Auxiliary Building and all of the above grade demolition of the both Containment Buildings' internals. In April, 2017, he presented a paper on the history of the Zion Restoration Project to an audience from the International Atomic Energy Agency at Argonne National Laboratory.

From September 2010 to October 2016, he held the position of Director of Engineering for *ZionSolutions* for the Zion Restoration Project. He had the responsibility of managing the *ZionSolutions* Engineering team for the decommissioning of Zion Station. His responsibilities included planning and coordinating all engineering work associated with dismantlement and decontamination of Zion Station. Included among those responsibilities was managing work performed by consulting engineering firms. His work scope included directing the generation of all Design Changes, Technical Specifications, plant modifications and field engineering support for physical dismantlement activities, including support of construction activities associated with dismantlement. He also was responsible for maintaining configuration control of systems, structures and components via the system reclassification program, in association with the Operations and Work Control organizations. He also provided support for development and maintenance of the project schedule and project budget.

In that role, he directed the generation of over one hundred design modifications. Included in that number are major modifications including, a) creating large construction openings in each of the two Containment Buildings, b) repowering the entire power block with a new source of 34kV construction power, c) replacing two Service Water pumps with smaller, more efficient pumps to supply all of the station's cooling requirements d) installing a new Security Access Control Facility, e) a new Radiologically Controlled Area (RCA) entrance facility f) a new liquid radwaste processing system and g) modifications for implementing a phased-in approach to achieving Cold and Dark status in the plant. In July of 2014, he authored and presented a paper on the history and status of the Zion Restoration Project at the 2014 ASME Pressure Vessel and Piping conference in Anaheim, California. In November of 2014, he participated in Southern California Edison's Focused Area Self-Assessment for the station's 10CFR50.59 process at the San Onofre Nuclear Generating Station.

In preparation for the transfer of the operating license Zion Station to *ZionSolutions*, Mr. Roth completed seventeen tasks associated with preparing the ZS engineering team to support the transfer of the Zion Station operating license from Exelon to *ZionSolutions*. He also hired the engineering staff and developed their training plan. He also wrote the technical specification for de-tensioning and removal of the Containment Building prestressing tendons. He also authored the OSHA-required Demolition Engineering Survey for the Dry Active Waste Building, the first structure dismantled for the Zion Restoration Project. In 2009, he led the *ZionSolutions* engineering team's effort to develop the reactor vessel and internals segmentation bid specification and Request For Proposal (RFP). He also served as the lead engineer for the technical evaluation of the vendor proposals received in response to the RFP. He also led the engineering team's effort to revise the project Work Breakdown Structure (WBS) element scoping documents, as well as leading the team's effort to revise the WBS element budget estimates. He also completed a study of multiple EPRI decommissioning experience documents, which resulted in generation of a Lessons Learned data base. He presented a summary of the study to the site project team. He also generated a project schedule for the first two years of the project. That schedule became the basis for current project schedule.

Prior to working on the Zion Decommissioning project for Energy Solutions, Mr. Roth worked for Sargent & Lundy on the conceptual design and cost estimates for large air pollution control projects for Ameren's Joppa, Edwards and Newton Generating Stations in Illinois. Prior to this, he completed conceptual design and cost estimate work for air pollution control projects for Allegheny Energy's Armstrong Generating Station. He supervised structural engineers involved in the analysis and design of foundations and structural steel framing for a large air pollution control project at Mirant's Morgantown Generating Station in Maryland. He also provides support for construction activities for the project. Prior to this, he performed similar supervisory services for air pollution control projects at Cinergy's Gibson generating station in Indiana and at Reliant Energy's W. A. Parish Station in Texas.

Mr. Roth has also served as a Project Manager for the Commonwealth Edison Company. He served as Project Manager for the Spent Fuel Nuclear Island Project at the utility's

Zion Nuclear Station. That project designed and implemented the long-term solution to storage of spent nuclear fuel at the station after it was permanently shut down. He also authored that company's "Master Facility Plan" which created the 5-year site plan for the support facilities for six nuclear power plants. He also served as Project Manager for some of those facilities projects.

Mr. Roth served as Lead Structural Engineer at the Zion Nuclear Generating Station for 8 years. In that role, he supervised the structural engineering support of plant operations and maintenance activities. He also provided support for construction of plant modifications.

He assisted in the Commonwealth Edison Company Facilities Improvement Program helping to evaluate various site plans for the LaSalle and Zion stations. He also supervised a group of structural engineers involved in the as-built qualification of mechanical component supports for Niagara Mohawk Power Company's Nine Mile Point nuclear station. He also prepared a pipe support design guideline manual for use on the Nine Mile Point station during this assignment. Before that, he was supervising a group of structural engineers at Commonwealth Edison Company's Braidwood nuclear station involved in the analysis and design of mechanical component supports and the resolution of field problems associated with the installation of mechanical component supports.

This group was also involved in the qualification of installed supports subject to increased loadings due to reconciliation and reanalysis of piping systems subject to both rigorous and alternate analysis. These qualifications required review of concrete expansion anchor bolt assemblies for conformance with margins of safety specified in NRC IE Bulletin 79-02. During the latter stages of the assignment, the group was responsible for designing plant modifications to Unit 1 (an operating unit) and resolving associated construction problems. The size of this group varied over the four years from a minimum of 30 engineers to a peak of 81 engineers. This number varied based on client production requirements which it was Mr. Roth's responsibility to monitor so that both manpower schedules and man-hour budgets were sufficient to properly support the client's requirements. Mr. Roth met with client, contractors and personnel in other Sargent & Lundy divisions to plan production schedules and to resolve field construction problems. In this assignment, Mr. Roth was also involved in the development of design criteria and revisions to existing design criteria.

Mr. Roth has also supervised and trained structural engineers involved in the analysis and design of mechanical component supports for PSI Energy's Marble Hill nuclear power station. His work involved the design of new supports for rigorously analyzed piping systems as well as the development of typical supports for alternate analysis piping systems. He also was involved in the incorporation of as-built information into the design process. The size of the group Mr. Roth supervised and trained varied from a minimum of 10 engineers to a maximum of 25 engineers.

Before that, Mr. Roth supervised structural engineers involved in the analysis and design of mechanical component supports for Commonwealth Edison Company's Byron nuclear

station. His work involved the design of new supports for rigorously analyzed piping systems. The size of the group that Mr. Roth supervised varied from a minimum of eight engineers to a maximum of 15 engineers. Earlier Mr. Roth supervised the analysis of nuclear safety-related piping systems for Commonwealth Edison Company's LaSalle County nuclear power station involving the incorporation of as-built information into the analysis process.

Mr. Roth has also supervised design and analysis of structures for several fossil-fired stations. This work has encompassed steel and concrete structures for material handling systems and the gas ductwork and associated steel supports. Prior to his supervisory experience, Mr. Roth worked on the layout, analysis, and design of structural steel floor framing and bracing systems for two other fossil stations. He joined Sargent & Lundy in 1972.

## **NUCLEAR SERVICES EXPERIENCE**

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### **Energy Solutions – Zion Station**

***June 2008 – Present***

DIRECTOR OF ENGINEERING (*September 2010 – Present*)

LEAD STRUCTURAL ENGINEER, LEAD MAJOR COMPONENT ENGINEER (*June 2008 – August 2010*)

### **Commonwealth Edison Company / Exelon**

**May 1988 – November 2000**

FACILITIES PROJECT MANAGER (*October 1999 – November 2000*)

- Corporate Nuclear Headquarters

PROJECT MANAGER (*January 1998 – October 1999*)

- Zion 1 and 2, Nuclear, 1085 MW each.

OPERATIONS AND MAINTENANCE SUPPORT (*December 1989 – January 1998*)

- Zion 1 and 2, Nuclear, 1085 MW each.

FACILITIES IMPROVEMENT (*May 1988 – September 1988, January 1989 – December 1989*)

- LaSalle 1 and 2, nuclear, 1122 MW each.

FACILITIES IMPROVEMENT (*May 1988 – September 1988*)

- Zion 1 and 2, nuclear, 1085 MW each.

## **DESIGN EXPERIENCE**

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### **Ameren**

PROJECT ENGINEER

- Joppa 1-6 Coal
- Edwards 1-2 Coal
- Newton 1-2 Coal

### **Allegheny Energy**

PROJECT ENGINEER

- Armstrong 1-2, Coal

**Mirant**

PROJECT ENGINEER

- Morgantown 1-2, Coal

**Cinergy**

PROJECT ENGINEER

**Gibson 1-5, Coal**

**Reliant Energy**

PROJECT ENGINEER

- Parish 4, Oil

**Niagara Mohawk Power Company**

*1998*

SENIOR STRUCTURAL ENGINEER

- Mechanical component supports
- Nine Mile Point 1, nuclear

**Commonwealth Edison Company**

*January 1984 – May 1988*

SENIOR STRUCTURAL ENGINEER

- Mechanical component supports
- Braidwood 1 and 2, nuclear, 1175 MW each

**PSI Energy**

*September 1981 – January 1984*

SENIOR STRUCTURAL ENGINEER (*September 1983 – January 1984*)

- Marble Hill 1 and 2, nuclear, 1175 MW each.
- Cable tray, conduit, mechanical component, and HVAC duct supports

SENIOR STRUCTURAL ENGINEER (*September 1981 – March 1983*)

- Mechanical component supports.

**Central Power & Light Company**

*March 1983 – September 1983*

SENIOR STRUCTURAL ENGINEER

- Coletto Creek 2, coal, 707 MW
- Structural steel

**Commonwealth Edison Company**

*September 1981 – March 1983*

SENIOR STRUCTURAL ENGINEER

- Byron 1 and 2, nuclear, 1175 MW each;
- Braidwood 1 and 2, nuclear, 1175 MW each.
- Mechanical component supports.

**Northern Indiana Public Service Company**

*March 1981 – September 1981*

- Schahfer 17 and 18, coal, 393 MW each
- Structural steel and concrete

**Southwestern Electric Power Company**

*September 1980 – March 1981*

SENIOR STRUCTURAL ENGINEER

- Pirkey 1, lignite, 707 MW.
- Structural steel and concrete.

**Commonwealth Edison Company**

*February 1980 – September 1980*

SENIOR STRUCTURAL ENGINEER

- LaSalle 1, nuclear, 1122 MW.
- Piping analysis.

**Illinois Power**

*October 1979 – February 1980*

SENIOR STRUCTURAL ENGINEER

- Clinton 1, nuclear, 985 MW.
- Structural steel.

**Middle South Services, Inc.**

*May 1979 – October 1979*

SENIOR STRUCTURAL ENGINEER

- Standard Unit 2, coal, 750 MW.
- Senior Structural Engineer

**Wisconsin Public Service Corporation**

*October 1977 – May 1979*

SENIOR STRUCTURAL ENGINEER (*July 1978 – May 1979*)

- Weston 3, coal, 321 MW.
- Structural steel and flue gas ductwork.

STRUCTURAL ENGINEER (*October 1977 – July 1978*)

- Structural steel and flue gas ductwork.

**Central Power & Light Company**

*October 1974 – October 1977*

STRUCTURAL ENGINEER

- Coletto Creek 1, coal, 707 MW.
- Structural steel and flue gas ductwork.

**PSI Energy**

*May 1972 – September 1974*

STRUCTURAL ENGINEER

- Gibson 1 and 2, coal, 618 MW each.
- Structural steel.

**EDUCATION**

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Northwestern University - M.B.A. - 1979

Valparaiso University, Indiana - B. S. Civil Engineering - 1972





## **Michelle Taylor, MBA**

### **PROFESSIONAL SUMMARY**

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- 18 years of Project Controls experience within the engineering and construction remediation fields, both schedule and cost controls.
- Proficient with project planning and analysis, proposal development (both technical and cost volumes) utilizing multiple formats and types of software; budget tracking/cost analysis/forecasting/scheduling processes and tools; Earned Value Management Systems methods (EVMS)
- Experienced with Multiple federal agencies including the Department of Defense (DoD), Department of Energy (DOE), U.S. Army Corps of Engineers and power companies such as NiSource, Georgia Power, and Duke Energy.
- Experienced in multiple estimate and cost reviews on large capital projects.
- Skilled in utilizing Oracle and Cobra cost systems, PRISM, Microsoft Project, Primavera P6, Maximo, PowerPlant, WInsight, Risk based software and various systems for Procurement, and advanced Microsoft Excel and Access for data analysis and reporting.

### **PROFESSIONAL EXPERIENCE**

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#### **CRC Technologies**

*August 2017 – July 2018*

SENIOR CONSULTANT

Mid-America Conversion Services

- Provide project controls support and other planning, integration, and support, and/or other tasks as requested by the client during development of Requests for Equitable Adjustment to be processed and submitted to DOE.
- Analyze the impacts by reviewing the actual cost conditions as compared to the bid conditions found in Basis of Estimate and Estimate.
- Price impacts and prepare estimate spreadsheets, P6 and Cobra before and after spreadsheets and load files.
- Prepare justification and entitlement position in writing linking back to detailed cost estimate and impact analysis.
- Prepare and submit certified cost and price backup.

Fluor Federal Group

- Participate in Estimate Reviews and provide requested support for various projects.

#### **Charter Global for Georgia Power Company**

*October 2015 – March 2017*

COST ENGINEER AND SCHEDULE ANALYST

- Lead the effort to allocate and schedule transmission events in support of GPC Capital Projects for Metro Atlanta, East, and South Regions.

- Responsible for leading meetings and discussions related to budgeting, scheduling and resource allocation.
- Review scope and build schedules accordingly.
- Coordinate transmission capital project activities (i.e. Engineering, Procurement, Environmental, System Outages, Construction, etc.) schedules for design engineering and construction activities, resolves conflicts, and update schedule progress.
- Produce reports for key Transmission Stakeholders.
- Analyze project cost exceptions, projections, and assist with variance explanations.
- Support the Baseline Change Process.

**Work Management, Inc. for NiSource**

*February 2014 – April 2015*

**LEAD PROJECT CONTROLS ENGINEER**

- Responsible for the establishment of cost processes for the new TDSIC (Transmission Distribution and Storage System Improvements Charges) project.
- Work with leadership team to determine needs of stakeholders.
- Lead team in establishment of accrual, forecasting, variance analysis, reporting, budgeting, and change control processes.
- Create project controls and project management templates for all cost related activities.
- Lead implementation of project controls by training and mentoring Project Managers, Project Controls Engineers, Analyst and schedulers.
- Review estimates, create funding requests, and open work orders.
- Provide review of FERC assets, capital expense classification, and property units for projects.
- Implement all processes.
- Resource load, status, and analyze schedules in P6 providing weekly reports of progress and Earned Value.

**RCS Corporation for Duke Energy – Oconee Nuclear Power Station**

*October 2009 – February 2014*

**SR. PROJECT CONTROLS ENGINEER-LEAD**

- Perform work with Major Projects at Oconee Nuclear Power Station on nuclear modifications and construction projects totaling \$1 billion.
- Responsibilities include cost reporting, variance analysis, accruals, cash flows, budget tracking, and change management.
- Perform budget development, forecasting, root cause analysis and EVMS reporting.
- Create weekly labor reports, project status reports, and forecasts for EAC's.
- Analyze risk and contingency reporting.
- Perform estimates during the initial development and throughout the project lifecycle.

**Washington Closure Hanford**

*February 2009 – October 2009*

**SR. PROJECT CONTROLS ENGINEER**

- Responsibilities include monthly variance reporting, ETC forecasting, monthly accruals, cost and schedule variance analysis per EVMS; suggest corrective action plans.

- Prepare detailed staffing plans, cost studies, trends, baseline change management tracking, labor reports, and research cost for coding and corrections; update schedules in P3, review of scope criteria and development of estimates.
- Assist in preparing cost/schedule data for proposals or contract negotiations.
- Prepared reports in support of American Recovery and Reinvestment Act.

**High Bridge Associates, Inc.**

*September 2008 – February 2009*

COST ENGINEER

Washington Division URS-Idaho National Lab – Integrated Waste Treatment Unit

- Responsibilities include developing and implementing the construction Performance Measurement Baseline (PMB) in PRISM.
- Responsibilities include establishing and maintaining construction (EVMS) earned value management system as well as prepare and maintain the budget baseline from estimates.
- Perform percent complete calculations, quantity tracking, cost and quantity comparisons, forecasting costs, monthly accruals, cost and schedule variance analysis.
- Identify and track all cost related to construction trends; baseline change management tracking, development, and support.
- Create all weekly and monthly variance reports; review of craft time sheets for proper coding; updates to project schedule to track progress; maintain code of accounts; research costs for coding and corrections.

**Project Services Group**

*November 2005 – November 2007*

PROJECT CONTROLS ENGINEER

Bechtel

- Assigned as a project controls engineer at the Hanford site Waste Treatment Plant (WTP).
- Responsibilities include preparing and reviewing the presentation of cost analysis/ control activities per EVMS (Earned Value Management Systems) guidelines.
- Prepare detailed staffing plans; review scope criteria and develop additional estimating bases as necessary.
- Prepare cost studies utilizing historical data, statistical analysis, and cost comparisons
- Identify and analyze cost variance and suggest corrective action.
- Prepare forecasts and specialized reports, monthly accruals, labor reports, research cost for coding and corrections.
- Development of Baseline Change Proposals (BCPs) and Trends and monthly Estimates at Completion (EACs).
- Create COBRA load files for implementation.
- Maintain project code of accounts.
- Support CAM and eight WPM.
- Create variance reports to comply with EVMS structure guidelines, instituting root cause analysis activities and preparing variance analysis reports.
- Project received EVMS certification during this time.

## Bechtel

- Assigned to the FEMA Bechtel trailer operations project in Jackson, Mississippi for emergency response to Hurricane Katrina with responsibility for daily updating of the forecasting model.
- Prepared daily task order tracking toll providing burn rates and remaining budget funding analysis and remaining days.
- Maintain the cost and commitment tracking.
- Create staffing curves, research cost for coding and corrections, and assist estimators.
- Supported project management, contracts and estimating.

## Cornerstone Management and Technical Services

*May 2004 – November 2005*

### PROJECT COST ANALYST

- Performed project control evaluations for a number of service clients including Mixed-Oxide Fuel (MOX) project, USACE, TVA, and DoD Information Technology Group.
- Evaluations included the creation and analysis of various reports and spreadsheets from system data using Excel and other software.
- Completed data analysis for data dumps that included merging, reformats, and splicing of data using excel Access and Oracle.
- Costing of complete project resources.
- Evaluations also included client interviews, training, and participation in other key areas/functions of the business or respective processes.
- Created and modified spreadsheets and pricing models as required.
- Prepared complex and/or large cost/price proposals in compliance with the RFP.
- Wrote, edited, and prepared cost and contractual volumes of proposals.

## TEAM Associates

*August 2000 – May 2004*

### PROJECT ASSISTANT

- Supported the President and Vice President of the company.
- Extensive work in project planning, work breakdown structure and development of detailed schedule and cost reports.
- Wrote and edited large proposals for DoD, DOE, TVA, and Nebraska Public Power contracts.
- Interpreted client RFP requirements to identify applicability of proposal.
- Designed format and coordination of production.
- Organized and maintained database of proposal development through several revision cycles.
- Created databases and earned value reports for projects utilizing Excel and Microsoft Project.

## ASSOCIATIONS

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- AACE International- Member
- North American Young Generation in Nuclear
- PMI- Member

## **EDUCATION**

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### **New York Institute of Technology**

Master of Business Administration, Project Management

### **Georgia State University**

Bachelor of Business Administration

## **COMPUTER SKILLS**

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Access, Excel, Word, PowerPoint, Project, Outlook, Crystal, QuickBooks, Oracle, Cobra, CRS, PRISM, WInsight, SharePoint, Source, Primavera P3, Primavera P6, Business Objects, Nuclear Asset Suite, Maximo, Crystal Ball, PowerPlant, Lotus Notes, and multiple Procurement Systems. Advanced P6 Certification



## **Gregory von Beck**

Senior Project Controls Specialist, Nuclear Decommissioning Planning

### **PROFESSIONAL SUMMARY**

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He is an expert Project Controls Specialist who has managed +\$300 million-dollar planning efforts to successful conclusions. Although he is an expert in PMP methodologies it is his leadership experience that makes the difference. In directing the development of programs, he uses the skills of the team to constantly improve the estimates and communicate within and outside the team. As a result of his skills, he has achieved the award of over \$10 Billion in new work for my organization.

His expertise in estimating large programs with limited information allows for the most accurate cost, schedule, and risk analysis creating the most complete program estimates ensuring the true upfront cost of the program is known. As a Senior Project Controls Specialist on extremely large programs in multiple countries, he has developed effective communication skills to help the team know what is critical to the program and keep the Leadership aware of the direction and risks so that decisions are made early.

### **SKILLS**

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- Leadership
- Project Management
- Business Management
- Leading Proposal Development
- Cost Estimating
- Scheduling
- Cost Analysis
- Cost and Financial Modeling
- Risk Management
- Data Management
- Quality Analysis
- Software Development (e.g. Java, C#, C, Visual Basic, Python, Perl)
- Databases
- Communication

### **PROFESSIONAL EXPERIENCE**

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**Atkins – Columbia, SC**

*April 2016 – Present*

**SENIOR PROJECT CONTROLS SPECIALIST**

- Leader of planning teams developing cost and schedule for nuclear power plant decommissioning programs around the world.

- Also involved in further design and refinement of the estimating system that was originally developed at EnergySolutions.
- Led the development of bid packages that resulted in +\$2B in new work and gaining a foothold in US nuclear power plant decommissioning for my company.
- Developed plans for projects from \$400M to \$1.5B that managed hundreds of people for up to 10 years.
- Developed plans for international customers in collaboration with European colleagues.
- Mentored and trained new employees and existing subject matter experts in cost, schedule, and proposal development.
- Served as an expert consultant in decommissioning planning for outside clients.
- Developed the group's Quality Assurance Plan.
- Duties include significant travel within the US and internationally.

### **EnergySolutions – Aiken, SC**

*July 2009 – April 2016*

#### **PROJECT CONTROL SPECIALIST AND PROGRAMMER/ANALYST**

- Lead the team that designed and implemented a solution for creating cost estimates with a high degree of confidence. The solution uses Microsoft SharePoint, SQL Server, Primavera P6 and Excel to significantly decrease re-estimating during iterations and decrease errors due to human interactions while remaining customizable to new business practices and adding features not available in industry standard software such as Timberline and Success Estimator. Using this tool, led or assisted in the development of major proposals in the US, UK and Canada.
- Led the development of bid packages that resulted in over \$350M in new work for the company.
- Developed plans for projects from \$300M to \$7B that managed hundreds of people for up to 14 years that resulted in \$7.5B in new work for the company and its partners.
- Lead the development of a solution that increased the time available to produce estimates for proposals by as much as two weeks by implementing an estimating system that reduced re-estimating, human errors, and calculation times.
- Developed witness testimony and other court documents that lead to a £120M settlement against the UK government.
- Provided 3rd party expert review and analysis of plans to validate plausibility and risk for an international regulator.
- Duties included significant travel within the US and internationally including short-term assignments in the United Kingdom.
- Ownership of the business division transferred to Atkins in 2016.

### **River Oak Homes, Aiken, SC**

*June 2005 – June 2009*

#### **CONSTRUCTION MANAGER**

- Manager of home construction projects including scheduling, purchasing, personnel management, customer relations, and meeting inspection requirements.

**TRW Automotive – Mesa, AZ**

*May 2000 – May 2005*

PROGRAMMER/ANALYST

- Developed business management and project controls applications that supported TRW's worldwide organization and its reporting needs.

**EDUCATION**

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**Arizona State University – Tempe, AZ (1997 – 2002)**

Bachelor's Degree, Computer Engineering Technology

**SOFTWARE**

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- Excel
- Primavera P6
- Primavera Risk Analysis
- Microsoft Project
- Microsoft SharePoint





**Dwight Daniel Watson**  
Program and Operations Manager

## **PROFESSIONAL SUMMARY**

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- Entrepreneurial industrial sector manager with more than 32 years of experience managing operations, processes, personnel and corporate administration for start-ups, small businesses, Lockheed-Martin and the US Navy.
- National award-winning management style and customer satisfaction record of providing safe and productive industrial operations.
- On the floor workplace experience that provides a strong foundation for executive strategic decision making.
- Extensive Department of Energy (DOE) program experience in UF6 Operations, waste management, environmental, and administration.

## **MANAGEMENT QUALIFICATIONS**

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- Nuclear Power Decommissioning Estimation
- DOE/Commercial Site Review and Oversight
- Radioactive and Non-Rad Waste Management
- DOE Readiness Reviews
- Project Baseline Development
- OSHA / Enviro / QA / HR Regulatory Compliance
- Procedure/Training Development
- Exempt / Non-exempt / Union Management
- Change and Productivity Implementation
- Continuous Improvement Cycle

## **PROFESSIONAL EXPERIENCE**

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**Akylex Inc – Almo, KY**

***2009 to Present***

**PROJECT PLANNER/ ESTIMATOR / SUBJECT MATTER EXPERT**

- Subject Matter Expert (SME) / Organization and Waste Management Estimator for twelve (12) proposals for the Department of Energy and two (2) tenders for the NDA, United Kingdom.
- SME areas of expertise included D&D of Nuclear Reactors and Nuclear Facilities, Radioactive Waste Management, Risk Management, and Radioactive Waste disposal, and transportation.
- These efforts included Technical Scope written response, WBS Scope development and definitions (WBS Dictionary), Estimation of D&D WBS at the Structure/Equipment/System level (WBS levels-5, 6, 7--), Radioactive Waste Mass

Balance disposition schemes, and Project Organization and Staffing development and estimation.

- Accomplishments include:
  - Completed DOE RFP writing assignments, site walkthroughs, estimating, and strategic input for operations of two Depleted Uranium Hexafluoride Conversion plants, for 3 different RFPs (Design/Build, Operations, and Operations Follow on Scope)
  - Completed RFP writing assignments, estimating, and strategic input for operations for West Valley Demonstration Project Remediation and D&D, NSC M&O, NNSC M&O, Sandia M&O, Paducah D&R, and LANL LLCC.
  - Completed writing assignments, estimating, radioactive waste balance, and strategic input for the D&D of the Portsmouth Uranium Gaseous Diffusion Plant, ETTP/K25 D&D, Douneay Scotland Scientific Reactors (2) D&D, Zion Nuclear Reactor Plant D&D, and the Magnox 12 nuclear plant D&D across the UK.
  - Personally responsible for the D&D/DECON estimates of 6 Magnox Nuclear sites and site reactors, Pilgrim/Pallisades NPS, and Oyster Creek NPS.

**Ecotone Services Inc – Dover, TN**

*2003 to 2009*

OWNER / BOARD CHAIRMAN / PRESIDENT / BUSINESS DEVELOPMENT

- Principal executive of a government contracting company that provided operations and maintenance services to the USDA Forest Service and US Army Corps of Engineers.
- Company operations included personnel management of 65 employees, facility maintenance, janitorial, grounds keeping, highway and road maintenance, drinking water distribution, wastewater treatment, environmental compliance oversight, waste management, wetland restoration, and forest conservation.
- Completed personal ownership exit strategy and sale of company contracts to a competing government contractor in 2009.
- Served in the capacities of Chairman - Board of Directors 2003 -2009, President 2003 - 2006, Director of Business Development 2003 – 2009, and supported L&M Technologies Inc 2008 - 2009.
- Nominated for SBA prime contractor of the year in 2005, 2006, and 2007 by the Forest Service.
- Received the following awards:
  - 2007 “SBA National Prime Contractor of the Year” – Awarded in Washington, DC, April 2007
  - 2007 “SBA Region IV Prime Contractor of the Year” – Awarded in Washington, DC, April 2007

**L&M Technologies Inc – Houston, TX**

*2008 to 2009*

PROGRAM MANAGER

- Replaced L&M Project Manager to provide temporary oversight and contract closure support (14 months) for a commercial facility maintenance contract between L&M and the United Space Alliance (USA).

- Completed oversight of facility maintenance, janitorial and landscaping for USA-NASA space shuttle support facilities in Houston, Huntsville, and Cape Canaveral with a declining workforce.
- Support included:
  - Established and monitored over 60 subcontracts.
  - Provided emergency support for Hurricane IKE recovery
  - Successfully completed safe and productive contract closeout

**WESKEM LLC – Oak Ridge, TN**

*1999 to 2003*

**GENERAL SITE MANAGER / BUSINESS DEVELOPMENT**

- General Site Manager at Paducah, Kentucky and Director of Business Development for a newly formed LLC.
- Completed initial start-up and marketing, establishing marketing and sales functions.
- Seamlessly transitioned operations at the Paducah Uranium Gaseous Diffusion Plant as a subcontractor to Bechtel Jacobs Company, under contract to the US Department of Energy.
- Site manager responsibilities included management of all legacy and newly generated radioactive, RCRA hazardous, TSCA, and sanitary wastes.
- Managed all aspects of the waste program conduct of operations including safety, waste characterization, packaging, storage, processing, transportation, treatment, and disposal.
- Accomplishments included:
  - Completed hiring and transition of 160 workers and supervisors.
  - Managed the shipment of over 7 million kilograms of waste to offsite treatment and disposal across the USA.
  - Maintained the Integrated Safety Management process.
  - Had “zero” recordable and lost time safety injuries during a 3 year tenure as Plant Site Manager.
  - Personally planned and responsible for the following projects:
    - Remediation and Disposal of a radioactive 4000 gal Technetium Oxide waste tank
    - Remediation of the C-400-04 Gold Dissolver Room filled with hazardous radioactive materials
    - Remediation of 168 DOE Material Storage Areas to Maintain NRC Compliance

**Lockheed Martin / Martin Marietta – Paducah, KY**

*1988 to 1999*

**PROGRAM MANAGER / SECTION SUPERVISOR / PROJECT MANAGER / TECHNICIAN**

- Served as Waste Minimization Program Manager, Waste Coordination Technical Team Supervisor, Waste Disposal Manager, Landfill Manager, RCRA Waste Coordinator, and Environmental Sampling Lead Field Technician during an 11-year tenure, at the Paducah Uranium Gaseous Diffusion Plant, Paducah, KY.
- Directed plant wide waste activities for a 2300 employee NRC regulated nuclear facility.
- Supervised 20 technical professionals and directed field supervisors and union personnel.

- Accomplishments included:
  - Primary Martin Marietta Waste Management Interface for DOE Tiger Team inspection
  - Reduced Plant Wide Generation of Radioactive Hazardous Waste from 2200 cft per year to 160 cft per year
  - Received three Lockheed Martin “Excellence Awards”

**United States Navy (USNR) – USS Clark (FFG-11) FPO NY**  
***1984 to 1993***

**LIEUTENANT / ORDNANCE OFFICER / SURFACE WARFARE OFFICER**

- Served four years active duty and 5 years active reserve for the USN.
- Responsible for all munitions onboard ship, all fire control radar systems, missiles and torpedo inventory.
- Participated on and completed three Tiger Team inspections prior to two Operational Plant Propulsion Examinations (OPPE) and deployment for fleet training at Guantanamo Bay, Cuba.

**EDUCATION**

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- Chemistry Western Kentucky University, Bowling Green, KY
  - MS Degree
- Chemistry Murray State University, Murray, KY
  - BS Degree
- Specialized Training in the following subject areas:
  - RCRA Waste Material Balance Custodian
  - Radiation Worker I & II Inspection Team Interface



## David S. Williams

### SUMMARY

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Mr. Williams' entire working career has been in the heavy industrial and commercial demolition field. After graduating from Western Oregon University he held mostly field roles including equipment operator, foreman, superintendent and project manager. Mr. Williams has managed Northwest Demolition projects all over North America and was instrumental in forming the Northwest Demolition Pacific Division Office in Honolulu. In 2013 Mr. Williams was named VP of operations for the business.

### EXPERIENCE

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#### ***Northwest Demolition & Dismantling Tigard, OR***

**VP Operations**

**1999-Present**

Responsible for the management and execution of complex demolition and environmental projects. Duties include equipment fleet readiness, personnel resource management and strategic management of company assets as it relates to project execution. Other duties include business development and project estimating.

#### Key Projects:

- Trojan Nuclear Plant Containment Building Demolition, Rainier Oregon
- Kitimat Modernization Aluminum Smelter Decommissioning, Kitimat British Columbia
- Umatilla Chemical Weapons Depot Decommissioning, Umatilla Oregon
- Molybdenum Processing Plant Asset Sale and Mass Demolition, Magna Utah
- Humboldt Bay Nuclear Plant Containment Building Decommissioning, Eureka California
- Foreman Cement Plant Demolition and Site Restoration, Foreman Arkansas
- Early Warning Missile Defense Mass Demolition and Bulk Waste Handling, Clear Alaska
- Keauhou Beach Hotel Demolition and Site Restoration, Kona Hawaii
- Hunters Point Radiologically Contaminated structures and Pier Demolition, San Francisco California
- Particle Accelerator Dismantling and Radiological Separation, Los Alamos New Mexico
- Port of Tacoma Wharfs, Slips and Piers Demolition, Commencement Bay Washington
- Hilo Hospital Hazardous Materials Removal and Mass Demolition, Hilo Hawaii

### EDUCATION AND CERTIFICATIONS:

BS Public Administration and Business: Western Oregon University 1999

40 HR HAZWOPER

30 HR OSHA

Lead/Asbestos

awareness MSHA

surface miner 24HR

**Attachment B: PG&E Documents Provided to HBA Independent Review Team**

<b>Doc No.</b>	<b>Name</b>	<b>RFI</b>
1	2009 Contingency Tech Pos. Paper.pdf	
2	3rd Party Review Demo Aux Bldg.pdf	
3	3rd Party Review Demo Breakwater 092518.pdf	
4	3rd Party Review Demo Cont Bldg.pdf	
5	3rd Party Review Demo Turb Bldg.pdf	
6	3rd Party Review RPV and Internals Seg 092518.pdf	
7	3rd Party Review SAC Aux Bldg.pdf	
8	3rd Party Review SAC Cont Bldg.pdf	
9	3rd Party Review SAC Turb Bldg.pdf	
10	Copy of 3rdPartyReviewData_092418.xlsx	
11	DCPP Decom Contingency Strategy.pdf	
12	Diablo Canyon Waste Disposal Tables-1.xlsx	
13	HammockSummaryLevel3_092118.pdf	
14	L2BlueSum091218.pdf	
15	Plan 35 Sec Mods 11x17 092518.pdf	
16	Rev. 0 PMP - Building Demolition.pdf	
17	Rev. 0 PMP - RPV and Internals Segmentation.pdf	
18	Rev. 0 PMP - Security Modifications (redacted).pdf	
19	Rev. 0 PMP - Staffing Plan.pdf	
20	Rev. 0 PMP - System and Area Closure.pdf	
21	Scope Specific Costs - HBA-1.xlsx	
22	103 Discharge.pdf	1
23	BW Breakwater.pdf	1
24	Power Block Equipment Location.pdf	1
25	Site Layout SK-002-R0.pdf	1
26	02 - SACP WBS Rev. 0.pdf	2
27	03 - Decon Rev 0 WBS.pdf	2
28	07 - Material Rev 0 WBS.pdf	2
29	15-Source Term WBS Rev. 0.pdf	2
30	2. WBS.xlsx (Work Breakdown Structure List)	2
31	28 - SFPI WBS Rev 0.pdf	2
32	30 - Large Component Removal Rev 0.pdf	2
33	31 - Building Demo WBS Rev. 0.pdf	2

<b>Doc No.</b>	<b>Name</b>	<b>RFI</b>
34	33 - RW Water Process WBS Rev. 0.pdf	2
35	Blue Line Summary Table.xlsx	4
36	Response for RFI 5.docx	5
37	DCPP Pre-Project Planning (Rev. 1a Public).pdf	6
38	Response for RFI 7 and 8.docx	7
39	Response for RFI 7 and 8.docx	8
40	Staffing plan --HBA Copy.pdf	9
41	Staffing plan unprotected--HBA.xlsx	10
42	Plan 2 Attachment 5.pdf	11
43	Plan 2 Attachment 6.xlsx	11
44	Plan 2 Attachment 7.xlsx	11
45	Plan 2 Attachments Tracking.xlsx	11
46	Rev. 0 PMP - Decontamination.pdf	12
47	Rev. 0 PMP - Materials Management.pdf	13
48	Source Term Reduction COPY for HBA.pdf	14
49	Open Air Demolition Criteria COPY for HBA.pdf	15
50	Spent Fuel Pool Island COPY for HBA.pdf	16
51	Rev. 0 PMP - Large Component Removal.pdf	17
52	Rev. 0 PMP - Liquid Radwaste Processing.pdf	18
53	19. SAC_BD_Estimates.xlsx	19
54	DCPP Decom Risk Register.xlsx	20
55	Risk Documents Additional Information.docx	20
56	Risk Documents Additional Information.docx	21
57	Risk Program Document Rev 0.docx	21
58	Updated DCPP Decom Contingency Strategy.pdf	
59	Lev3DCPPSumUnit1100318.pdf	
60	Lev3DCPPSumUnit2Com100318.pdf	
61	RFI 22 Executive Order.pdf	22
62	RFI 22 hbpp waste disposal_Rev_0.pdf	22
63	RFI 23 response.pdf	23
64	RFI 24 DCE Section for Spent Nuclear fuel.pdf	24
65	RFI 24 response.pdf	24
66	HBA RFI on staffing.pdf	25

<b>Doc No.</b>	<b>Name</b>	<b>RFI</b>
67	RFI 26 response.pdf	26
68	2017 DCPD Escalation Factors.xlsm	
69	RFI 27.pdf (Scrap Sales Credit)	27
70	RFI 28.pdf (Allowance for Loss of Demolition Equipment)	28
71	RFI 30.pdf (State Provisions for Repurposing Rubble On-Site as Backfill)	30
72	DCE Section 4.1.1.4 RPVI Rem Disp.pdf	31
73	RFI29_Cashflow_Curves.xlsx	29
74	RFI_32_Response_DCE_Detail.pdf	32
75	RFI 33 Response Staffing Curves.pdf	33
76	DCPD DCE Blue Lines.xlsx	34
77	Diablo Canyon Waste Disposal Tables Rev1.xlsx	35
78	RFI 35.pdf (Waste breakdown by Building)	35
79	RFI 36 - HBA 3rd Party Review.pdf	36
80	RFI 37 - HBA 3rd Party Review.pdf	37
81	L3CP.xer (DCPD Decommissioning Summary Schedule in Primavera P6)	38
82	Final Site Restoration with Breakwater retention.pdf	39
83	L3BW.xer (DCPD Decommissioning Summary Schedule in Primavera P6 w/o Breakwater Demolition)	39
84	RFI 40 Response.pdf (Draft Study of early RVI segmentation and removal)	40
85	Plan 38 Non Rad Water.pdf	41
86	Read First - Plan 38.pdf (Water Project Management Plan)	41
87	Notes for Plan 2 Rev 0 Equipment Adjustments 9.18.18.docx	42
88	Notes for Plan 2 Rev 0 Schedule and Crew Adjustments 9.7.18.docx	42
89	Plan 2 Planning and Implementation crew adj basis 9.7.18.xlsx	42
90	Plan 2 PMO crew adj basis 9.7.18.xlsx	42
91	Draft Contingency Technical Position Paper .pdf (Revision C)	43
92	HBA RFI 45 Level 3 DCPD Sum.plf (P6 Schedule Layout file)	45
93	RFI-46 - HBA 3rd Party Review.pdf (Breakwater Demolition)	46
94	RFI 47 - Basis of Duration Document.pdf	47
95	RFI 47 - HBA 3rd Party Review.pdf (Basis of Demolition Durations)	47
96	RFI 48 – SWRO Facility.pdf	48
97	RFI 49 - GTCC Disposal Costs.pdf	49
98	Revised DCPD DCE Blue Lines 11082018.xlsx	34



**Attachment C: DCPD and Other US PWR Decommissioning Projects Schedule Data**

Site	Status	Total Duration (yrs) [1]	Fuel on Pad (yrs) [2]	RPV & Internals (yrs) [3]	Power Block Demo (yrs) [4]	Site Restoration (yrs) [5]
<b>DCPD U1</b>	Near Term Planning	14.10	6.65	1.90	2.52	3.50
<b>DCPD U2</b>	Near Term Planning	13.29	6.83	1.63	1.41	3.50
<b>US PWR Plant 1</b>	Near Term Planning	7.42	2.59	3.38	1.61	2.22
<b>US PWR Plant 2</b>	Active / Completed	15.59	6.00		1.81	4.46
<b>US PWR Plant 3</b>	Long Term Planning	11.59	6.00	1.25	5.51	0.08
<b>US PWR Plant 4</b>	Long Term Planning	10.76	5.92	1.42	4.76	0.08
<b>US PWR Plant 5</b>	Long Term Planning	9.18	6.09	1.33	3.00	0.09
<b>US PWR Plant 6</b>	Long Term Planning	8.40	5.48	1.00	1.42	1.50
<b>US PWR Plant 7</b>	Active / Completed	9.00		3.05	3.01	0.69
<b>US PWR Plant 8</b>	Active / Completed	9.00		3.58	3.34	0.83
<b>US PWR Plant 9</b>	Long Term Planning	10.51	6.67	3.09	5.00	2.42
<b>US PWR Plant 10</b>	Long Term Planning	9.34	5.50	3.00	3.92	2.42
<b>US PWR Plant 11</b>	Active/ Completed		6.19			
<b>US PWR Plant 12</b>	Long Term Planning	10.46	5.46	1.58		
<b>US PWR Plant 13</b>	Long Term Planning	9.13	5.46	1.42		
<b>Minimum</b>	w/o DCPD	7.42	2.59	1.00	1.42	0.08
<b>Average</b>	w/o DCPD	10.03	5.58	2.19	3.34	1.48
<b>Maximum</b>	w/o DCPD	15.59	6.67	3.58	5.51	4.46
<b>Std Dev</b>	w/o DCPD	2.09	1.06	1.01	1.46	1.42

**Attachment C Notes:**

1. **Total Duration**– The period from unit shutdown or the start of DECON to the completion of initial site restoration and the commencement of the ISFSI only period. This comparison is done at the site level.
2. **Fuel on Pad** – The period from unit shutdown to the completion of the transfer of spent fuel to dry storage at the on-site ISFSI. Note DCPD DSS shows one bar representing both units combined cooling periods to the completion of spent fuel transfer. Each DCPD unit was separated and normalized for comparison to other projects.
3. **RPV and Internals** – The period from when field work on reactor vessel internals begins to the completion of the reactor pressure vessel segmentation. DCPD’s reactors are represented individually.
4. **Power Block Demo** – The period from when both spent fuel transfer to dry storage and RPV Segmentation are complete through the completion of power block demolition. This comparison focuses on the element of demolition that is on the critical path because this affects the overall project schedule and cost.
5. **Site Restoration** – The period from the end of power block demo to the completion of initial site restoration and the commencement of the ISFSI only period.

**PACIFIC GAS AND ELECTRIC COMPANY**  
**CHAPTER 1**  
**ATTACHMENT B**  
**2017 DIABLO CANYON POWER PLANT**  
**NRC ASSURANCE OF FUNDING LETTER**



Edward D. Halpin  
Senior Vice President  
Generation and  
Chief Nuclear Officer

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Avila Beach, CA 93424  
805.545.4100  
E-Mail: E1H8@pge.com

March 30, 2017

PG&E Letter DCL-17-022

U.S. Nuclear Regulatory Commission  
ATTN: Document Control Desk  
Washington, DC 20555-0001

10 CFR 50.75(f)

Docket No. 50-275, OL-DPR-80  
Docket No. 50-323, OL-DPR-82  
Diablo Canyon Units 1 and 2  
Decommissioning Funding Report for Diablo Canyon Power Plant, Units 1 and 2

Dear Commissioners and Staff:

Pacific Gas and Electric Company (PG&E) is submitting the decommissioning funding report for Diablo Canyon Power Plant (DCPP), Units 1 and 2, pursuant to the requirements of 10 CFR 50.75(f).

#### Diablo Canyon Power Plant, Units 1 and 2

At the end of calendar year 2016, the market values of the DCPP Units 1 (3411 MWt) and 2 (3411 MWt) decommissioning trust fund were \$1,201.6 million and \$1,571.0 million, respectively. PG&E currently has more funds in the DCPP, Units 1 and 2, decommissioning trust fund than required to meet the minimum NRC decommissioning amount of \$620.2 million (2017 dollars) for each unit that was calculated pursuant to the requirements of 10 CFR 50.75(c). PG&E continues to fund the trust through collections for additional costs beyond those required in 10 CFR 50.75(c).

#### Supporting Cost Estimates

TLG Services, Inc. prepared a site-specific decommissioning cost estimate that PG&E submitted to the California Public Utilities Commission (CPUC) in the 2015 Nuclear Decommissioning Cost Triennial Proceeding (NDCTP) on March 1, 2016. Based on site-specific cost estimates prepared by TLG Services, Inc., PG&E estimates that the decommissioning costs are about \$1,297.0 million for DCPP Unit 1 and \$1,276.4 million for Unit 2 in 2017 dollars. These costs do not include site restoration of the facilities (\$671.2 million) or spent fuel management costs after shutdown of Units 1 and 2 (\$837.5 million).

To assure that sufficient funds will be available for decommissioning, PG&E has established separate external sinking trust fund accounts for DCPP, Units 1 and 2.



### Supporting Enclosures

Enclosures 1-6 provide supporting documentation for this report.

Enclosure 1 provides decommissioning funding status information in a format suggested by the Nuclear Energy Institute (NEI) and the NRC.

Enclosure 2 provides information on the escalation of the required decommissioning funding amounts from 1986 dollars to 2017 dollars. As required by 10 CFR 50.75(c)(2), and using NUREG-1577, "Standard Review Plan on Power Reactor Licensee Financial Qualifications and Decommissioning Funding Assurance," Revision 1, and NUREG-1307, "Report on Waste Burial Charges," Revision 16, the information includes escalation factors for energy, labor, and waste burial costs. NUREG-1307, Revision 16, assumes for plants that have no disposal site available within their designated low-level waste (LLW) compact, that the cost for disposal of Class A LLW is the same as that for the Clive, Utah disposal facility and for Class B and C LLW is the same as that for the Andrews County, Texas disposal facility including accounting for out-of-compact fees. The State of Texas limits the total non-compact waste disposed at the compact waste facility (CWF) in Andrews County, Texas for out-of-compact generators to 30 percent of licensed capacity. DCPD does not have a disposal site available within its designated Southwestern LLW Compact. NUREG-1307, Revision 16, states that, given these considerations, licensees may want to set aside additional decommissioning trust funds to avoid significant future shortfalls in funding and potential enforcement actions. Based on the limited number of CWFs currently available and the potential for limited to no availability at the Texas CWF for DCPD LLW disposal when PG&E begins LLW disposal associated with decommissioning, PG&E has used the formula, coefficients, and adjustment factors from NUREG-1307 Revision 16 in our cost analyses, with the exception of the burial/disposition factor. As allowed per NUREG-1307, Revision 16, PG&E used a burial/disposition adjustment factor higher than the burial/disposition adjustment factor provided in NUREG-1307, Revision 16, for plants that have no disposal site available within their designated LLW Compact. To avoid significant future shortfalls in funding and potential enforcement actions, PG&E used the burial/disposition adjustment factor for compact-affiliated disposal for the South Carolina site. The specific decommissioning cost estimate results in a total cost estimate of no less than the amount estimated by using the parameters presented in NUREG-1307, Revision 16, while accounting for the potential future shortfall in disposal capacity at the CWF in Andrews County, Texas.

Enclosure 3 is the 2015 DCPD Appendix C1, Table C-1 for Unit 1 and 2015 DCPD Appendix C2, Table C-2 for Unit 2 from the TLG Services, Inc. decommissioning cost estimate report prepared in March 2016 for DCPD Units 1 and 2. PG&E then adjusted the TLG Services, Inc. cost estimate to reflect the costs in 2017 dollars per the NDCTP submitted on March 1, 2016, to the CPUC by applying the escalation factors included in the submittal. The report provides cost estimates for decommissioning of both nuclear



and non-nuclear facilities, including the Diablo Canyon Independent Spent Fuel Storage Installation (ISFSI).

Enclosure 4 is a cash flow for the total decommissioning of DCPD that identifies the monies for NRC scope (removal of radiological contamination), site restoration (including nonradiological work), and the spent fuel management based on the TLG Services, Inc. 2015 Cost Estimate by unit.

Enclosure 5 contains the TLG Services, Inc. decommissioning cost estimate report prepared in March 2016 for DCPD Unit 1 and Unit 2. The report provides cost estimates for the decommissioning of the nuclear, non-nuclear facilities, and spent fuel management, including operation and decommissioning of the ISFSI in 2014 dollars.

Enclosure 6 contains the variance of the 2016 forecast, as submitted in Enclosure 3 of PG&E Letter DCL-15-044, "Decommissioning Funding Report for Diablo Canyon Power Plant, Units 1 and 2," dated March 31, 2015, to the actual expenditures for 2016.

PG&E makes no new or revised regulatory commitments (as defined by NEI 99-04) in this letter.

Should you have any questions, please contact Mrs. Brooke Winterton at (805) 549-0368.

Sincerely,

Edward D. Halpin  
*Senior Vice President, Generation and Chief Nuclear Officer*

cc: Diablo Distribution  
cc/encl: Kriss M. Kennedy, NRC Region IV Administrator  
Balwant K. Singal, NRR Senior Project Manager  
INPO

**NRC Decommissioning Funding Status Report**

**Diablo Canyon Power Plant – Units 1 (3411 MWt) and 2 (3411 MWt)**

**NRC Decommissioning Funding Status Report  
Diablo Canyon Power Plant - Units 1 (3411 MWt) & 2 (3411 MWt)**

As provided in 10 CFR 50.75(f)(1), each power reactor licensee is required to report to the NRC on a calendar year basis, beginning on March 31, 1999, and every 2 years thereafter, on the status of its decommissioning funding for each reactor or share of reactor it owns.

Note that Items 3, 4, and 8 are data included in PG&E's Nuclear Decommissioning Cost Triennial Proceeding (NDCTP) filed with the California Public Utilities Commission (CPUC) on March 1, 2016. PG&E does not anticipate a decision on this filing until mid-2017.

1. The minimum decommissioning fund estimate, pursuant to 10 CFR 50.75 (b) and (c)<sup>1</sup>

	<u>\$ in Millions</u>
Value in January 2017 dollars	Unit 1 \$ 620.2
	Unit 2 \$ 620.2

2. The amount accumulated at the end of the calendar year preceding the date of the report for items included in 10 CFR 50.75 (b) and (c). (Alternatively, the total amount accumulated at the end of the calendar year preceding the date of the report can be reported here if the cover letter transmitting the report provides the total estimate and indicates what portion of that estimate is for items not included in 10 CFR 50.75 (b) and (c)).

	<u>\$ in Millions</u>
Market Value (December 2016 dollars)	Unit 1 \$1,201.6
	Unit 2 \$1,571.0

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<sup>1</sup> \* The NRC formulas in section 10 CFR 50.75(c) include only those decommissioning costs incurred by licensees to remove a facility or site safely from service and reduce residual radioactivity to levels that permit: (1) release of the property for unrestricted use and termination of the license; or (2) release of the property under restricted conditions and termination of the license. The cost of dismantling or demolishing nonradiological systems and structures is not included in the NRC decommissioning cost estimates. The costs of managing and storing spent fuel on site until transfer to DOE are not included in the cost formulas.



3. A schedule of the annual amounts remaining to be collected include items beyond those required in 10 CFR 50.75 (b) and (c). (The cover letter transmitting the report provides a total cost estimate and indicates the portions of that estimate for items that are not included in 10 CFR 50.75 (b) and (c))

	<u>\$ in Millions</u>
Amount Remaining	\$953.7
Unit 1 Annual Collection 2017-2024	\$62.225
Unit 2 Annual Collection 2017-2025	\$53.200

4. The assumptions used regarding escalation in decommissioning cost, rates of earnings on decommissioning funds (anticipates that the portfolio of each trust will be gradually converted to a more conservative all income portfolio beginning in 2024 for Unit 1 and Unit 2), and rates of other factors used in funding projections;

Rate of Return on Qualified Trust Unit 1

2017	4.49 percent
2018	4.48 percent
2019	4.45 percent
2020	4.42 percent
2021	4.38 percent
2022	4.34 percent
2023	4.29 percent
2024	4.24 percent
2025	4.18 percent
2026	4.08 percent
2027	3.99 percent
2028	3.90 percent
2029	3.82 percent
2030	3.74 percent
2031	3.67 percent
2032	3.60 percent
2033	3.54 percent
2034	3.48 percent
2035	3.42 percent
2036	3.36 percent
2037	3.31 percent
2038	3.26 percent
2039	3.22 percent
2040	3.17 percent
2041	3.13 percent
2042	3.09 percent
2043	3.05 percent

2044	3.01 percent
2045	2.98 percent
2046	2.95 percent
2047	2.91 percent
2048	2.88 percent
2049	2.85 percent
2050	2.83 percent
2051	2.80 percent
2052 – 2059	2.77 percent

Rate of Return on Qualified Trust Unit 2

2017	4.51 percent
2018	4.48 percent
2019	4.45 percent
2020	4.41 percent
2021	4.37 percent
2022	4.32 percent
2023	4.27 percent
2024	4.22 percent
2025	4.17 percent
2026	4.10 percent
2027	4.00 percent
2028	3.92 percent
2029	3.83 percent
2030	3.75 percent
2031	3.68 percent
2032	3.61 percent
2033	3.55 percent
2034	3.48 percent
2035	3.43 percent
2036	3.37 percent
2037	3.32 percent
2038	3.27 percent
2039	3.22 percent
2040	3.18 percent
2041	3.13 percent
2042	3.09 percent
2043	3.05 percent
2044	3.02 percent
2045	2.98 percent
2046	2.95 percent
2047	2.92 percent
2048	2.88 percent
2049	2.85 percent
2050	2.83 percent

2051	2.80 percent
2052 – 2059	2.77 percent

5. Any contracts upon which the licensee is relying pursuant to 10 CFR 50.75(e)(1)(v).

NONE

6. Any modifications to a licensee's current method providing financial assurance occurring since the last submitted report.

NONE

7. Any material changes to trust agreements.

NONE

8. CPUC Submittal in 2017 Dollars in Millions

Total Unit 1 (Decommission 2024)	\$ 1,817.5
Scope Excluded from NRC calculations	\$ 105.1
Spent Fuel Management	<u>\$ 415.4</u>
Total NRC Decommissioning Costs	\$ 1,297.0
Total Unit 2 (Decommission 2025)	\$ 2,264.6
Scope Excluded from NRC calculations	\$ 566.1
Spent Fuel Management	<u>\$ 422.1</u>
Total NRC Decommissioning Costs	\$ 1,276.4

**2017 Decommissioning Estimate Unit 1**  
(1 page)

**2017 Decommissioning Estimate Unit 2**  
(1 page)

**Composite Escalation**  
(1 page)

**Development of E Component**  
(8 pages)

**Development of L Component**  
(10 pages)

**Development of B Component**  
(1 page)

## 2017 Decommissioning Estimate Unit 1

Enclosure 2  
PG&E Letter DCL-17-022

Nuclear Regulatory Commission  
 Estimate of Decommission Costs for Pressurized Water Reactor (PWR) Diablo Canyon Power Plant  
 (DCPP) Unit 1 in 2015

	DCPP PWR (millions)
January 1986 Estimate	\$105
Escalated to 1999	\$118.2 (Table 2.1 in NUREG 1307 Revision 10 has no value for 1999 Burial)
Escalated to 2000	(No Submittal Required)
Escalated to 2001	\$333.8 (\$396.7 in 2001 Submittal)
Escalated to 2002	(No Submittal Required)
Escalated to 2003	\$347.5 (\$404.8 in 2003 Submittal)
Escalated to 2004	(No Submittal Required)
Escalated to 2005	\$403.5 (\$427.2 in 2005 Submittal)
Escalated to 2006	(No Submittal Required)
Escalated to 2007	\$494.2 (\$494.8 in 2007 Submittal)
Escalated to 2008	(No Submittal Required)
Escalated to 2009	\$539.7 (\$679.5 in 2009 Submittal)
Escalated to 2010	(No Submittal Required)
Escalated to 2011	\$588.1 (\$546.5 in 2011 Submittal)
Escalated to 2012	(No Submittal Required)
Escalated to 2013	\$620.2 (\$643.0 in 2013 Submittal)
Escalated to 2014	(No Submittal Required)
Escalated to 2015	\$623.4 (\$646.2 in 2015 Submittal)
Escalated to 2016	(No Submittal Required)
Escalated to 2017	\$620.2

Based on 10 CFR 50.75 (c), "Table of Minimum Amounts" (January 1986 dollars).  
 PWR Greater than or equal to 3400 MWt = \$105 million per unit between 1200 MWt and 3400 MWt  
 (for PWR less than 1200 MWt, use  $P=1200 \text{ MWt } \$75+0.0088P$ )

2017 Decommissioning Estimate Unit 2

Enclosure 2  
PG&E Letter DCL-17-022

Nuclear Regulatory Commission  
Estimate of Decommission Costs for Pressurized Water Reactor (PWR) Diablo Canyon Power Plant (DCPP)  
Unit 2 in 2017

	DCPP PWR (millions)
January 1986 Estimate	\$105
Escalated to 1999	\$118.2 (Table 2.1 in NUREG 1307 Revision 10 has no value for 1999 Burial)
Escalated to 2000	(No Submittal Required)
Escalated to 2001	\$333.8 (\$396.7 in 2001 Submittal)
Escalated to 2002	(No Submittal Required)
Escalated to 2003	\$347.5 (\$404.8 in 2003 Submittal)
Escalated to 2004	(No Submittal Required)
Escalated to 2005	\$403.5 (\$427.2 in 2005 Submittal)
Escalated to 2006	(No Submittal Required)
Escalated to 2007	\$494.2 (\$494.8 in 2007 Submittal)
Escalated to 2008	(No Submittal Required)
Escalated to 2009	\$539.7 (\$720.9 in 2009 Submittal)
Escalated to 2010	(No Submittal Required)
Escalated to 2011	\$588.1 (\$546.5 in 2011 Submittal)
Escalated to 2012	(No Submittal Required)
Escalated to 2013	\$620.2 (\$643.0 in 2013 Submittal)
Escalated to 2014	(No Submittal Required)
Escalated to 2015	\$623.4 (646.2 in 2015 Submittal)
Escalated to 2016	(No Submittal Required)
Escalated to 2017	\$620.2

Based on 10 CFR 50.75 (c), "Table of Minimum Amounts" (January 1986 dollars).  
PWR Greater than or equal to 3400 MWt = \$105 million per unit between 1200 MWt and 3400 MWt  
(for PWR less than 1200 MWt, use  $P=1200 \text{ MWt } \$75+0.0088P$ )

# Composite Escalation

Enclosure 2  
PG&E Letter DCL-17-022

## Calculating Overall Escalation Rate

PWR	Jan-86	Jan-99	Jan-00	Jan-01	Jan-02	Jan-03	Jan-04	Jan-05	Jan-06	Jan-07	Jan-08	Jan-09	Jan-10	Jan-11	Jan-12	Jan-13	Jan-14	Jan-15	Jan-16	Jan-17	Weight (1)
L (Labor)	1.0000	1.5624	1.6370	0.9365	0.9733	1.0122	1.0445	1.0846	2.0600	2.1218	2.1939	2.2536	2.2784	2.3175	2.3711	2.4061	2.4638	2.5235	2.5812	2.6492	0.65
E (Energy)	1.0000	0.8499	1.0297	1.1850	0.9909	1.2027	1.2164	1.4656	1.8306	1.7950	2.3262	1.7950	2.0766	2.3145	2.6030	2.5667	2.6162	2.2076	1.7624	1.8705	0.13
B (Burial)	1.0000	0.0000	10.8039	10.9840	11.1633	11.3433	13.0733	13.3951	13.7247	14.0626	15.0364	15.6505	16.2646	17.2446	18.2247	18.2247	18.2247	18.2247	18.2247	17.9148	0.22

(1) From NUREG 1307, Revision 16, Report on Waste Burial Charges, Section 3.1, Page 8, where A, B, and C are the fractions of the total 1986 dollar costs that are attributable to labor (0.64), energy (0.14), and burial (0.22), respectively, and sum to 1.0.

## PWR

Combined Escalation Rate for:

Jan-86	Jan-99	Jan-00	Jan-01	Jan-02	Jan-03	Jan-04	Jan-05	Jan-06	Jan-07	Jan-08	Jan-09	Jan-10	Jan-11	Jan-12	Jan-13	Jan-14	Jan-15	Jan-16	Jan-17
1.0000	1.1260	3.5748	3.1793	3.2174	3.3098	3.7132	3.8425	4.5964	4.7063	5.0364	5.1400	5.3291	5.6011	5.8890	5.9071	5.9510	5.9367	5.9163	5.9064

Development of E Component

Calculation of Energy Escalation Factor - Reference NUREG-1307, Revision 16, Section 3.3  
Using Regional Indices Series ID: WPU0573 Light Fuel Oils (as of 02/21/2017) and WPU0543 Industrial Electric Power (as of 02/21/2017)  
REBASED TO 1986 = 100

	PPI for Fuels & Related Products (1982 = 100) (P) = Industrial Energy Power PWR wt = 0.58	PPI for Light Fuel Oils (1982 = 100) (F) = Light Fuel Oils	PPI for Fuels & Related Products (1986 = 100) (P) = Industrial Energy Power PWR wt = 0.58	PPI for Light Fuel Oils (1986 = 100) (F) = Light Fuel Oils PWR wt = 0.42	Energy Escalation Factor (E) for PWR (Diablo Canyon)
Jan-86	114.2	82.0	1.0000	1.0000	1.0000
Feb-86	115.0	62.4	1.0070	0.7610	0.9037
Mar-86	114.4	51.3	1.0018	0.6256	0.8438
Apr-86	113.7	49.8	0.9956	0.6073	0.8325
May-86	114.1	47.0	0.9991	0.5732	0.8202
Jun-86	115.3	44.7	1.0096	0.5451	0.8145
Jul-86	116.2	36.4	1.0175	0.4439	0.7766
Aug-86	116.3	40.1	1.0184	0.4890	0.7961
Sep-86	116.3	46.3	1.0184	0.5646	0.8278
Oct-86	113.0	43.1	0.9895	0.5256	0.7947
Nov-86	112.7	43.5	0.9869	0.5305	0.7952
Dec-86	112.3	45.6	0.9834	0.5561	0.8039
Jan-87	110.3	51.4	0.9658	0.6268	0.8235
Feb-87	109.8	53.1	0.9615	0.6476	0.8296
Mar-87	110.2	49.7	0.9650	0.6061	0.8142
Apr-87	109.9	52.0	0.9623	0.6341	0.8245
May-87	111.8	53.3	0.9790	0.6500	0.8408
Jun-87	113.9	55.1	0.9974	0.6720	0.8607
Jul-87	116.2	56.3	1.0175	0.6866	0.8785
Aug-87	115.7	59.4	1.0131	0.7244	0.8919
Sep-87	115.5	56.8	1.0114	0.6927	0.8775
Oct-87	111.0	59.3	0.9720	0.7232	0.8675
Nov-87	109.2	61.2	0.9562	0.7463	0.8681
Dec-87	109.6	58.1	0.9597	0.7085	0.8542
Jan-88	108.8	54.8	0.9527	0.6683	0.8333
Feb-88	109.0	51.5	0.9545	0.6280	0.8174
Mar-88	109.0	49.7	0.9545	0.6061	0.8082
Apr-88	109.1	53.3	0.9553	0.6500	0.8271
May-88	108.9	54.3	0.9536	0.6622	0.8312
Jun-88	117.2	50.6	1.0263	0.6171	0.8544
Jul-88	118.2	46.9	1.0350	0.5720	0.8405
Aug-88	118.3	46.8	1.0359	0.5707	0.8405
Sep-88	118.5	45.9	1.0377	0.5598	0.8369
Oct-88	114.2	42.3	1.0000	0.5159	0.7967
Nov-88	109.2	47.2	0.9562	0.5756	0.7964
Dec-88	110.5	50.6	0.9676	0.6171	0.8204
Jan-89	112.0	54.9	0.9807	0.6695	0.8500
Feb-89	112.0	54.0	0.9807	0.6585	0.8454
Mar-89	112.3	57.3	0.9834	0.6988	0.8638
Apr-89	112.4	61.5	0.9842	0.7500	0.8859
May-89	113.6	57.5	0.9947	0.7012	0.8715
Jun-89	119.8	53.3	1.0490	0.6500	0.8814
Jul-89	122.2	52.7	1.0701	0.6427	0.8906
Aug-89	122.4	53.5	1.0718	0.6524	0.8957
Sep-89	122.5	59.3	1.0727	0.7232	0.9259
Oct-89	117.2	64.0	1.0263	0.7805	0.9230



## Development of E Component

Enclosure 2  
PG&E Letter DCL-17-022

Calculation of Energy Escalation Factor - Reference NUREG-1307, Revision 16, Section 3.3.  
Using Regional Indices Series ID: WPU0573 Light Fuel Oils (as of 02/21/2017) and WPU0543 Industrial Electric Power (as of 02/21/2017)  
REBASED TO 1986 = 100

	PPI for Fuels & Related Products (1982 = 100) (P) = Industrial Energy Power	PPI for Light Fuel Oils (1982 = 100) (F) = Light Fuel Oils	PPI for Fuels & Related Products (1986 = 100) (P) = Industrial Energy Power	PPI for Light Fuel Oils (1986 = 100) (F) = Light Fuel Oils	Energy Escalation Factor (E) for PWR (Diablo Canyon)
Nov-89	113.5	64.4	0.9939	0.7854	0.9063
Dec-89	114.2	66.1	1.0000	0.8305	0.9288
Jan-90	114.9	85.3	1.0061	1.0402	1.0205
Feb-90	115.0	59.4	1.0070	0.7244	0.8883
Mar-90	115.4	60.4	1.0105	0.7366	0.8955
Apr-90	115.1	61.0	1.0079	0.7439	0.8970
May-90	117.0	58.4	1.0245	0.7122	0.8933
Jun-90	123.9	53.0	1.0849	0.6463	0.9007
Jul-90	124.4	51.6	1.0893	0.6293	0.8961
Aug-90	124.6	72.3	1.0911	0.8817	1.0031
Sep-90	125.0	87.3	1.0946	1.0646	1.0820
Oct-90	121.2	104.8	1.0613	1.2780	1.1523
Nov-90	120.2	98.9	1.0525	1.2061	1.1170
Dec-90	118.9	89.3	1.0412	1.0890	1.0613
Jan-91	124.2	82.9	1.0876	1.0110	1.0554
Feb-91	124.3	74.3	1.0884	0.9061	1.0119
Mar-91	124.3	61.6	1.0884	0.7512	0.9468
Apr-91	124.7	60.0	1.0919	0.7317	0.9406
May-91	128.2	59.6	1.1226	0.7268	0.9564
Jun-91	132.6	57.6	1.1611	0.7024	0.9685
Jul-91	134.5	58.1	1.1778	0.7085	0.9807
Aug-91	133.8	62.1	1.1716	0.7573	0.9976
Sep-91	133.8	65.4	1.1716	0.7976	1.0145
Oct-91	128.3	67.6	1.1235	0.8244	0.9979
Nov-91	123.1	71.0	1.0779	0.8659	0.9889
Dec-91	125.1	62.2	1.0954	0.7585	0.9539
Jan-92	125.9	54.4	1.1025	0.6634	0.9181
Feb-92	125.3	57.3	1.0972	0.6988	0.9299
Mar-92	125.8	56.0	1.1016	0.6829	0.9257
Apr-92	124.8	59.0	1.0928	0.7195	0.9360
May-92	128.5	62.1	1.1252	0.7573	0.9707
Jun-92	134.8	65.4	1.1804	0.7976	1.0196
Jul-92	135.6	64.6	1.1874	0.7878	1.0196
Aug-92	135.1	63.3	1.1830	0.7720	1.0104
Sep-92	135.9	65.6	1.1900	0.8000	1.0262
Oct-92	131.2	68.2	1.1489	0.8317	1.0157
Nov-92	125.5	64.2	1.0989	0.7829	0.9662
Dec-92	126.7	59.4	1.1095	0.7244	0.9477
Jan-93	127.1	59.0	1.1130	0.7195	0.9477
Feb-93	126.4	60.4	1.1068	0.7366	0.9513
Mar-93	126.7	63.2	1.1095	0.7707	0.9672
Apr-93	126.8	62.4	1.1103	0.7610	0.9636
May-93	127.5	62.6	1.1165	0.7634	0.9682
Jun-93	136.9	60.8	1.1988	0.7415	1.0067
Jul-93	137.1	57.0	1.2005	0.6951	0.9883
Aug-93	137.2	54.4	1.2014	0.6634	0.9754
Sep-93	137.6	59.3	1.2049	0.7232	1.0026
Oct-93	131.9	65.4	1.1550	0.7976	1.0049

## Development of E Component

Calculation of Energy Escalation Factor - Reference NUREG-1307, Revision 16, Section 3.3  
Using Regional Indices Series ID: WPU0573 Light Fuel Oils (as of 02/21/2017) and WPU0543 Industrial Electric Power (as of 02/21/2017)  
REBASED TO 1986 = 100

	PPI for Fuels & Related Products (1982 = 100) (P) = Industrial Energy Power	PPI for Light Fuel Oils (1982 = 100) (F) = Light Fuel Oils	PPI for Fuels & Related Products (1986 = 100) (P) = Industrial Energy Power	PPI for Light Fuel Oils (1986 = 100) (F) = Light Fuel Oils	Energy Escalation Factor (E) for PWR (Diablo Canyon) 0.9570
Nov-93	126.3	61.6	1.1060	0.7512	0.9570
Dec-93	126.0	51.4	1.1033	0.6288	0.9032
Jan-94	126.2	51.5	1.1051	0.6280	0.9047
Feb-94	125.9	57.5	1.1025	0.7012	0.9339
Mar-94	125.8	56.2	1.1016	0.6854	0.9268
Apr-94	125.4	54.7	1.0981	0.6671	0.9171
May-94	126.0	54.7	1.1033	0.6671	0.9201
Jun-94	133.5	54.1	1.1690	0.6598	0.9551
Jul-94	134.5	56.3	1.1778	0.6866	0.9715
Aug-94	134.5	57.5	1.1778	0.7012	0.9776
Sep-94	134.9	57.7	1.1813	0.7037	0.9807
Oct-94	129.1	57.7	1.1305	0.7037	0.9512
Nov-94	127.0	58.8	1.1121	0.7171	0.9462
Dec-94	127.4	54.7	1.1156	0.6671	0.9272
Jan-95	127.6	54.7	1.1173	0.6671	0.9282
Feb-95	128.0	53.3	1.1208	0.6500	0.9231
Mar-95	128.3	54.3	1.1235	0.6622	0.9297
Apr-95	126.4	57.1	1.1068	0.6963	0.9344
May-95	130.2	59.1	1.1401	0.7207	0.9640
Jun-95	135.3	55.8	1.1848	0.6805	0.9730
Jul-95	136.6	53.5	1.1961	0.6524	0.9678
Aug-95	136.5	55.6	1.1953	0.6780	0.9780
Sep-95	133.7	58.2	1.1708	0.7098	0.9771
Oct-95	131.4	57.8	1.1506	0.7049	0.9634
Nov-95	127.6	59.5	1.1173	0.7256	0.9528
Dec-95	127.7	60.6	1.1182	0.7390	0.9590
Jan-96	127.9	62.6	1.1200	0.7634	0.9702
Feb-96	127.1	59.7	1.1130	0.7280	0.9513
Mar-96	127.8	63.5	1.1191	0.7744	0.9743
Apr-96	129.1	74.7	1.1305	0.9110	1.0383
May-96	135.0	72.0	1.1821	0.8780	1.0544
Jun-96	137.5	62.8	1.2040	0.7659	1.0200
Jul-96	136.0	64.3	1.1909	0.7841	1.0201
Aug-96	136.2	66.5	1.1926	0.8110	1.0323
Sep-96	136.2	73.4	1.1926	0.8951	1.0677
Oct-96	131.2	79.7	1.1489	0.9720	1.0746
Nov-96	127.1	76.5	1.1130	0.9329	1.0373
Dec-96	127.7	76.1	1.1182	0.9280	1.0383
Jan-97	128.3	73.7	1.1235	0.8988	1.0291
Feb-97	128.1	72.3	1.1217	0.8817	1.0209
Mar-97	128.2	65.2	1.1226	0.7951	0.9851
Apr-97	127.3	65.3	1.1147	0.7963	0.9810
May-97	129.7	64.2	1.1357	0.7829	0.9876
Jun-97	135.1	60.8	1.1830	0.7415	0.9976
Jul-97	135.9	57.8	1.1900	0.7049	0.9863
Aug-97	134.7	61.5	1.1795	0.7500	0.9991
Sep-97	136.0	60.4	1.1909	0.7366	1.0001
Oct-97	130.1	64.8	1.1392	0.7902	0.9927

# Development of E Component

Enclosure 2  
PG&E Letter DCL-17-022

Calculation of Energy Escalation Factor - Reference NUREG-1307, Revision 16, Section 3.3  
Using Regional Indices Series ID: WPU0573 Light Fuel Oils (as of 02/21/2017) and WPU0543 Industrial Electric Power (as of 02/21/2017)  
REBASED TO 1986 = 100

	PPI for Fuels & Related Products (1982 = 100) (P) = Industrial Energy Power	PPI for Light Fuel Oils (1982 = 100) (F) = Light Fuel Oils	PPI for Fuels & Related Products (1986 = 100) (P) = Industrial Energy Power	PPI for Light Fuel Oils (1986 = 100) (F) = Light Fuel Oils	Energy Escalation Factor (E) for PWR (Diablo Canyon) 0.9866
Nov-97	127.9	65.8	1.1200	0.8024	0.9866
Dec-97	128.3	59.4	1.1235	0.7244	0.9559
Jan-98	127.4	54.1	1.1156	0.6598	0.9241
Feb-98	127.2	52.0	1.1138	0.6341	0.9124
Mar-98	126.7	48.3	1.1095	0.5890	0.8909
Apr-98	126.4	50.2	1.1068	0.6122	0.8981
May-98	129.2	50.0	1.1313	0.6098	0.9123
Jun-98	133.8	46.3	1.1716	0.5646	0.9167
Jul-98	134.8	45.0	1.1804	0.5488	0.9151
Aug-98	135.2	44.0	1.1839	0.5366	0.9120
Sep-98	135.2	48.3	1.1839	0.5890	0.9340
Oct-98	130.4	47.4	1.1419	0.5780	0.9051
Nov-98	127.6	46.2	1.1173	0.5634	0.8847
Dec-98	126.6	38.8	1.1086	0.4732	0.8417
Jan-99	126.1	40.9	1.1042	0.4988	0.8499
Feb-99	125.5	38.2	1.0989	0.4659	0.8330
Mar-99	125.5	42.8	1.0989	0.5220	0.8566
Apr-99	125.2	52.5	1.0963	0.6402	0.9048
May-99	127.4	52.6	1.1156	0.6415	0.9165
Jun-99	131.0	52.4	1.1471	0.6390	0.9337
Jul-99	133.9	58.7	1.1725	0.7159	0.9807
Aug-99	133.9	63	1.1725	0.7683	1.0027
Sep-99	134.1	67.6	1.1743	0.8244	1.0273
Oct-99	129.5	65.5	1.1340	0.7988	0.9982
Nov-99	127.5	71.3	1.1165	0.8695	1.0127
Dec-99	126.5	72.9	1.1077	0.8890	1.0159
Jan-00	126.8	75.3	1.1103	0.9183	1.0297
Feb-00	126.7	87.9	1.1095	1.0720	1.0937
Mar-00	126.7	89.7	1.1095	1.0939	1.1029
Apr-00	126.8	83.1	1.1103	1.0134	1.0696
May-00	128.6	82.9	1.1261	1.0110	1.0777
Jun-00	133.6	86.2	1.1699	1.0512	1.1200
Jul-00	136.2	88.7	1.1926	1.0817	1.1461
Aug-00	137.4	91.6	1.2032	1.1171	1.1670
Sep-00	137.8	110.1	1.2067	1.3427	1.2638
Oct-00	134.1	108.6	1.1743	1.3244	1.2373
Nov-00	130.9	108.4	1.1462	1.3220	1.2200
Dec-00	132.7	100.6	1.1620	1.2268	1.1892
Jan-01	136.4	96.1	1.1944	1.1720	1.1850
Feb-01	136.4	91.6	1.1944	1.1171	1.1619
Mar-01	136.5	83.1	1.1953	1.0134	1.1189
Apr-01	135.1	86.2	1.1830	1.0512	1.1277
May-01	136.2	94.2	1.1926	1.1488	1.1742
Jun-01	148.4	90.2	1.2995	1.1000	1.2157
Jul-01	149.5	81.3	1.3091	0.9915	1.1757
Aug-01	148.9	83.2	1.3039	1.0146	1.1824
Sep-01	148.2	93	1.2977	1.1341	1.2290
Oct-01	143.8	76.8	1.2592	0.9366	1.1237

Development of E Component

Calculation of Energy Escalation Factor - Reference NUREG-1307, Revision 16, Section 3.3  
Using Regional Indices Series ID: WPU0573 Light Fuel Oils (as of 02/21/2017) and WPU0543 Industrial Electric Power (as of 02/21/2017)  
REBASED TO 1986 = 100

	PPI for Fuels & Related Products (1982 = 100) (P) = Industrial Energy Power	PPI for Light Fuel Oils (1982 = 100) (F) = Light Fuel Oils	PPI for Fuels & Related Products (1986 = 100) (P) = Industrial Energy Power	PPI for Light Fuel Oils (1986 = 100) (F) = Light Fuel Oils	Energy Escalation Factor (E) for PWR (Diablo Canyon)
Nov-01	137.3	70.5	1,2023	0.8598	1.0584
Dec-01	136.9	56.6	1,1988	0.6902	0.9852
Jan-02	136.3	58.3	1,1935	0.7110	0.9909
Feb-02	135.4	59.6	1,1856	0.7268	0.9929
Mar-02	135.7	69.1	1,1883	0.8427	1.0431
Apr-02	135.4	76.4	1,1856	0.9317	1.0790
May-02	137.9	75	1,2075	0.9146	1.0845
Jun-02	143.6	71.4	1,2574	0.8707	1.0950
Jul-02	144.9	75.5	1,2688	0.9207	1.1226
Aug-02	145.0	77.9	1,2697	0.9500	1.1354
Sep-02	145.8	89.5	1,2767	1.0915	1.1889
Oct-02	140.0	95.1	1,2259	1.1598	1.1981
Nov-02	139.5	82.8	1,2215	1.0098	1.1326
Dec-02	139.6	84.6	1,2224	1.0317	1.1423
Jan-03	140.3	95.7	1,2285	1.1671	1.2027
Feb-03	140.6	120.4	1,2312	1.4683	1.3308
Mar-03	143.3	128.9	1,2548	1.5720	1.3880
Apr-03	144.3	98.3	1,2636	1.1988	1.2364
May-03	145.1	85.5	1,2706	1.0427	1.1749
Jun-03	148.3	87.2	1,2986	1.0634	1.1998
Jul-03	151.6	90.1	1,3275	1.0988	1.2314
Aug-03	151.3	94.1	1,3249	1.1476	1.2504
Sep-03	152.0	88.2	1,3310	1.0756	1.2237
Oct-03	147.4	97.8	1,2907	1.1927	1.2495
Nov-03	142.7	93.0	1,2496	1.1341	1.2011
Dec-03	142.9	95.8	1,2513	1.1683	1.2164
Jan-04	143.1	106.8	1,2531	1.3024	1.2738
Feb-04	143.1	100.8	1,2531	1.2293	1.2431
Mar-04	143.1	107.8	1,2531	1.3146	1.2789
Apr-04	143.1	115.2	1,2531	1.4049	1.3168
May-04	144.2	116	1,2627	1.4146	1.3265
Jun-04	152.4	111.5	1,3345	1.3598	1.3451
Jul-04	152.2	119.3	1,3327	1.4549	1.3840
Aug-04	154.0	131.1	1,3485	1.5988	1.4536
Sep-04	154.0	136.8	1,3485	1.6683	1.4828
Oct-04	145.8	161.7	1,2767	1.9720	1.5687
Nov-04	144.9	153.6	1,2688	1.8732	1.5227
Dec-04	146.2	138.8	1,2802	1.6317	1.4278
Jan-05	148.9	138.5	1,3039	1.6890	1.4656
Feb-05	148.0	146	1,2960	1.7805	1.4995
Mar-05	148.1	169.4	1,2968	2.0659	1.6198
Apr-05	148.7	170.9	1,3021	2.0841	1.6306
May-05	151.1	165.3	1,3231	2.0159	1.6141
Jun-05	159.7	180.6	1,3984	2.2024	1.7361
Jul-05	162.1	186.2	1,4194	2.2707	1.7770
Aug-05	162.5	194.5	1,4229	2.3720	1.8215
Sep-05	162.8	209.9	1,4256	2.5598	1.9019
Oct-05	159.5	252.0	1,3967	3.0732	2.1008

# Development of E Component

Calculation of Energy Escalation Factor - Reference NUREG-1307, Revision 16, Section 3.3  
Using Regional Indices Series ID: WPU0573 Light Fuel Oils (as of 02/21/2017) and WPU0543 Industrial Electric Power (as of 02/21/2017)  
REBASED TO 1986 = 100

	PPI for Fuels & Related Products (1982 = 100)	PPI for Light Fuel Oils (1982 = 100)	PPI for Fuels & Related Products (1986 = 100)	PPI for Light Fuel Oils (1986 = 100)	Energy Escalation Factor (E) for PWR (Diablo Canyon)
Nov-05	161.1	199.1	14107	24280	1.8380
Dec-05	161.4	193.6	14133	23610	1.8113
Jan-06	167.0	191.8	14623	23390	1.8306
Feb-06	168.6	190.0	14764	23171	1.8295
Mar-06	167.4	199.2	14658	24293	1.8705
Apr-06	169.6	221.9	14851	27061	1.9979
May-06	170.8	231.4	14956	28220	2.0527
Jun-06	181.2	238.1	15867	29037	2.1398
Jul-06	181.9	231.6	15928	28244	2.1101
Aug-06	180.2	241.4	15779	29439	2.1516
Sep-06	181.0	203.1	15849	24768	1.9595
Oct-06	171.2	198.1	14991	24159	1.8842
Nov-06	167.2	198.2	14641	24171	1.8643
Dec-06	167.8	200.4	14694	24439	1.8787
Jan-07	171.9	180.0	15053	21951	1.7950
Feb-07	175.7	191.5	15385	23354	1.8732
Mar-07	172.1	215.1	15070	26232	1.9758
Apr-07	173.1	231.8	15158	28268	2.0664
May-07	179.2	225.3	15692	27476	2.0641
Jun-07	186.7	222.4	16349	27122	2.0873
Jul-07	187.0	237.8	16375	29000	2.1677
Aug-07	187.6	225.5	16427	27500	2.1078
Sep-07	188.4	238.9	16497	29134	2.1805
Oct-07	182.7	243.3	15998	29671	2.1741
Nov-07	180.3	288.2	15788	35146	2.3919
Dec-07	180.0	266.7	15762	32524	2.2802
Jan-08	181.9	273.8	15928	33390	2.3262
Feb-08	180.0	280.2	15762	34171	2.3494
Mar-08	183.1	339.6	16033	41415	2.6693
Apr-08	185.2	352.5	16217	42988	2.7461
May-08	189.5	384.9	16594	46939	2.9339
Jun-08	191.9	410.5	16804	50061	3.0772
Jul-08	196.1	423.8	17172	51683	3.1666
Aug-08	197.1	343.9	17259	41939	2.7625
Sep-08	195.9	335.1	17154	40866	2.7113
Oct-08	193.0	279.0	16900	34024	2.4092
Nov-08	187.7	218.2	16436	26610	2.0709
Dec-08	188.3	163.0	16489	19878	1.7912
Jan-09	190.3	159.8	16664	19488	1.7850
Feb-09	190.3	145.6	16664	17756	1.7123
Mar-09	187.6	136.8	16427	16683	1.6535
Apr-09	186.9	159.9	16366	19500	1.7682
May-09	190.5	158.6	16681	19341	1.7799
Jun-09	193.3	183.7	16926	22402	1.9226
Jul-09	196.2	165.2	17180	20146	1.8426
Aug-09	194.7	196.1	17049	23915	1.9933
Sep-09	194.9	186.6	17067	22756	1.9456
Oct-09	189.9	193.3	16629	23573	1.9545

Development of E Component

Calculation of Energy Escalation Factor - Reference NUREG-1307, Revision 16, Section 3.3  
Using Regional Indices Series ID: WPU0573 Light Fuel Oils (as of 02/21/2017) and WPU0543 Industrial Electric Power (as of 02/21/2017)  
REBASED TO 1986 = 100

	PPI for Fuels & Related Products (1982 = 100) (P) = Industrial Energy Power	PPI for Light Fuel Oils (1982 = 100) (F) = Light Fuel Oils	PPI for Fuels & Related Products (1986 = 100) (P) = Industrial Energy Power	PPI for Light Fuel Oils (1986 = 100) (F) = Light Fuel Oils	Energy Escalation Factor (E) for PWR (Diablo Canyon)
Nov-09	186.0	207.8	1.6287	2.5341	2.0090
Dec-09	186.0	197.5	1.6287	2.4085	1.9562
Jan-10	186.3	220.7	1.6313	2.6915	2.0766
Feb-10	186.1	200.2	1.6296	2.4415	1.9706
Mar-10	189.0	217.0	1.6550	2.6463	2.0714
Apr-10	188.8	231.5	1.6532	2.8232	2.1446
May-10	192.0	226.0	1.6813	2.7581	2.1327
Jun-10	197.8	212.4	1.7320	2.5902	2.0925
Jul-10	199.8	209.3	1.7496	2.5524	2.0868
Aug-10	200.8	221.4	1.7583	2.7000	2.1538
Sep-10	200.0	220.0	1.7513	2.6829	2.1426
Oct-10	194.6	235.8	1.7040	2.8756	2.1961
Nov-10	190.9	245.3	1.6716	2.9915	2.2260
Dec-10	191.4	250.0	1.6760	3.0488	2.2526
Jan-11	193.1	260.4	1.6909	3.1756	2.3145
Feb-11	194.4	278.8	1.7023	3.4000	2.4153
Mar-11	195.0	307.5	1.7075	3.7500	2.5654
Apr-11	194.1	325.1	1.6996	3.9646	2.6509
May-11	196.9	315.1	1.7242	3.8427	2.6139
Jun-11	205.7	316.9	1.8012	3.8646	2.6679
Jul-11	215.3	311.5	1.8853	3.7988	2.6890
Aug-11	216.6	296.9	1.8967	3.6207	2.6208
Sep-11	215.8	306.5	1.8897	3.7378	2.6659
Oct-11	206.6	299.6	1.8091	3.6537	2.5838
Nov-11	204.0	322.7	1.7863	3.9354	2.6889
Dec-11	204.4	301.0	1.7898	3.6707	2.5798
Jan-12	201.1	308.8	1.7609	3.7659	2.6030
Feb-12	200.3	316.5	1.7539	3.8598	2.6384
Mar-12	199.8	330.8	1.7496	4.0341	2.7091
Apr-12	198.1	327.1	1.7347	3.9890	2.6815
May-12	201.5	315.6	1.7644	3.8488	2.6399
Jun-12	207.7	284.6	1.8187	3.4707	2.5126
Jul-12	221.5	287.9	1.9396	3.5110	2.5996
Aug-12	222.1	313.4	1.9448	3.8220	2.7332
Sep-12	222.8	330.4	1.9510	4.0293	2.8239
Oct-12	214.1	334.1	1.8748	4.0744	2.7986
Nov-12	212.3	311.6	1.8590	3.8000	2.6742
Dec-12	213.8	303.3	1.8722	3.6988	2.6393
Jan-13	199.2	303.6	1.7443	3.7024	2.5667
Feb-13	199.4	327.7	1.7461	3.9963	2.6912
Mar-13	199.0	308.7	1.7426	3.7646	2.5918
Apr-13	198.8	303.9	1.7408	3.7061	2.5662
May-13	203.5	296.4	1.7820	3.6146	2.5517
Jun-13	211.9	294.9	1.8555	3.5963	2.5867
Jul-13	211.4	300.4	1.8511	3.6634	2.6123
Aug-13	210.4	307.4	1.8424	3.7488	2.6431
Sep-13	210.3	315.3	1.8415	3.8451	2.6830
Oct-13	201.2	306.8	1.7618	3.7415	2.5933

# Development of E Component

Enclosure 2  
PG&E Letter DCL-17-022

Calculation of Energy Escalation Factor - Reference NUREG-1307, Revision 16, Section 3.3  
Using Regional Indices Series ID: WPU0573 Light Fuel Oils (as of 02/21/2017) and WPU0543 Industrial Electric Power (as of 02/21/2017)  
REBASED TO 1986 = 100

	PPI for Fuels & Related Products (1982 = 100)	PPI for Light Fuel Oils (1982 = 100)	PPI for Fuels & Related Products (P) = Industrial Energy Power 1,7426	PPI for Light Fuel Oils (F) = Light Fuel Oils (1986 = 100)	Energy Escalation Factor (E) for PWR (Diablo Canyon)
Nov-13	199.0	295.3	1,7426	3,6012	2,5232
Dec-13	200.5	302.9	1,7557	3,6939	2,5697
Jan-14	215.1	297.5	1,8835	3,6280	2,6162
Feb-14	214.4	309.1	1,8774	3,7695	2,6721
Mar-14	214.8	306.5	1,8809	3,7378	2,6608
Apr-14	210.8	306.7	1,8459	3,7402	2,6415
May-14	215.2	304.4	1,8844	3,7122	2,6521
Jun-14	224.0	296.5	1,9615	3,6159	2,6563
Jul-14	227.5	295.3	1,9921	3,6012	2,6679
Aug-14	227.7	293.9	1,9939	3,5841	2,6618
Sep-14	225.1	291.0	1,9711	3,5488	2,6337
Oct-14	217.0	271.4	1,9002	3,3098	2,4922
Nov-14	210.7	260.9	1,8450	3,1817	2,4064
Dec-14	213.9	218.9	1,8730	2,6695	2,2076
Jan-15	222.4	173.6	1,9475	2,1171	2,0187
Feb-15	221.1	184.3	1,9361	2,2476	2,0669
Mar-15	218.2	185.7	1,9107	2,2646	2,0593
Apr-15	213.3	178.2	1,8678	2,1732	1,9960
May-15	217.0	196.6	1,9002	2,3976	2,1091
Jun-15	237.2	193.4	2,0771	2,3585	2,1953
Jul-15	237.3	187.0	2,0779	2,2805	2,1630
Aug-15	236.8	180.4	2,0736	2,2000	2,1267
Sep-15	234.2	163.1	2,0508	1,9890	2,0248
Oct-15	218.2	165.3	1,9107	2,0159	1,9549
Nov-15	213.4	159.7	1,8687	1,9476	1,9018
Dec-15	214.8	131.1	1,8809	1,5988	1,7624
Jan-16	205.3	114.4	1,7977	1,3951	1,6286
Feb-16	204.3	107.7	1,7890	1,3134	1,5892
Mar-16	204.5	113.8	1,7907	1,3878	1,6215
Apr-16	202.4	116.8	1,7723	1,4244	1,6262
May-16	206.3	137.8	1,8065	1,6805	1,7536
Jun-16	220.4	149.4	1,9289	1,8220	1,8846
Jul-16	226.2	152.2	1,9807	1,8561	1,9284
Aug-16	227.3	143.5	1,9904	1,7500	1,8894
Sep-16	228.1	155.5	1,9974	1,8963	1,9549
Oct-16	216.2	152.8	1,8932	1,8634	1,8807
Nov-16	210.7	151.6	1,8450	1,8488	1,8466
Dec-16	215.0	152.0	1,8827	1,8537	1,8705

Oct 16 through Dec 16 are Preliminary Values from PPI Indices

Based on Base Year 2000 being the index values Dec 1999, Jan 2017 base will be Dec 2016

Development of L Component

Calculation of Labor Escalation Factor - Reference NUREG-1307, Revision 16, Section 3.2

Using Regional Indices Series ID: CIU201000000240I (as of 02/21/2017)

January 1986 adjusted to reflect NUREG 1307, Revision 16, Scaling Factor for West Labor (Page 11)

Note 1: The Base Labor factor was re-indexed in December 2005, at which time the index was reset to 100.

	Employment Cost Indust West Region Private Industry (1989=100)	Labor Escalation Factor
Dec-85	89.8	1.00000
Jan-86		
Feb-86		
Mar-86	90.8	1.01114
Apr-86		
May-86		
Jun-86	91.2	1.01559
Jul-86		
Aug-86		
Sep-86	91.6	1.02004
Oct-86		
Nov-86		
Dec-86	92.5	1.03007
Jan-87		
Feb-87		
Mar-87	92.6	1.03118
Apr-87		
May-87		
Jun-87	93.7	1.04343
Jul-87		
Aug-87		
Sep-87	94.1	1.04788
Oct-87		
Nov-87		
Dec-87	95.4	1.06236
Jan-88		
Feb-88		
Mar-88	96.3	1.07238
Apr-88		
May-88		
Jun-88	97	1.08018
Jul-88		
Aug-88		
Sep-88	97.7	1.08797
Oct-88		
Nov-88		
Dec-88	98.8	1.10022
Jan-89		
Feb-89		
Mar-89	100	1.11359
Apr-89		



### Development of L Component

Calculation of Labor Escalation Factor - Reference NUREG-1307, Revision 16, Section 3.2

Using Regional Indices Series ID: CIU201000000240I (as of 02/21/2017)

January 1986 adjusted to reflect NUREG 1307, Revision 16, Scaling Factor for West Labor (Page 11)

Note 1: The Base Labor factor was re-indexed in December 2005, at which time the index was reset to 100.

	Employment Cost Indust West Region Private Industry (1989=100)	Labor Escalation Factor
Dec-85	89.8	1.00000
May-89		
Jun-89	101	1.12472
Jul-89		
Aug-89		
Sep-89	101.8	1.13363
Oct-89		
Nov-89		
Dec-89	103.3	1.15033
Jan-90		
Feb-90		
Mar-90	104.5	1.16370
Apr-90		
May-90		
Jun-90	105.6	1.17595
Jul-90		
Aug-90		
Sep-90	106.3	1.18374
Oct-90		
Nov-90		
Dec-90	107.5	1.19710
Jan-91		
Feb-91		
Mar-91	108.9	1.21269
Apr-91		
May-91		
Jun-91	110	1.22494
Jul-91		
Aug-91		
Sep-91	110.9	1.23497
Oct-91		
Nov-91		
Dec-91	111.9	1.24610
Jan-92		
Feb-92		
Mar-92	112.9	1.25724
Apr-92		
May-92		
Jun-92	114.1	1.27060
Jul-92		
Aug-92		

Development of L Component

Calculation of Labor Escalation Factor - Reference NUREG-1307, Revision 16, Section 3.2

Using Regional Indices Series ID: CIU201000000240I (as of 02/21/2017)

January 1986 adjusted to reflect NUREG 1307, Revision 16, Scaling Factor for West Labor (Page 11)

Note 1: The Base Labor factor was re-indexed in December 2005, at which time the index was reset to 100.

	Employment Cost Indust West Region Private Industry (1989=100)	Labor Escalation Factor
Dec-85	89.8	1.00000
Sep-92	114.9	1.27951
Oct-92		
Nov-92		
Dec-92	116.2	1.29399
Jan-93		
Feb-93		
Mar-93	116.4	1.29621
Apr-93		
May-93		
Jun-93	117.8	1.31180
Jul-93		
Aug-93		
Sep-93	118.1	1.31514
Oct-93		
Nov-93		
Dec-93	119.4	1.32962
Jan-94		
Feb-94		
Mar-94	120.5	1.34187
Apr-94		
May-94		
Jun-94	121.3	1.35078
Jul-94		
Aug-94		
Sep-94	121.7	1.35523
Oct-94		
Nov-94		
Dec-94	122.6	1.36526
Jan-95		
Feb-95		
Mar-95	123.4	1.37416
Apr-95		
May-95		
Jun-95	123.9	1.37973
Jul-95		
Aug-95		
Sep-95	125	1.39198
Oct-95		
Nov-95		
Dec-95	125.9	1.40200

Development of L Component

Calculation of Labor Escalation Factor - Reference NUREG-1307, Revision 16, Section 3.2

Using Regional Indices Series ID: CIU201000000240I (as of 02/21/2017)

January 1986 adjusted to reflect NUREG 1307, Revision 16, Scaling Factor for West Labor (Page 11)

Note 1: The Base Labor factor was re-indexed in December 2005, at which time the index was reset to 100.

	Employment Cost Indust West Region Private Industry (1989=100)	Labor Escalation Factor
Dec-85	89.8	1.00000
Jan-96		
Feb-96		
Mar-96	127.3	1.41759
Apr-96		
May-96		
Jun-96	128.3	1.42873
Jul-96		
Aug-96		
Sep-96	128.9	1.43541
Oct-96		
Nov-96		
Dec-96	130.3	1.45100
Jan-97		
Feb-97		
Mar-97	131.4	1.46325
Apr-97		
May-97		
Jun-97	132.5	1.47550
Jul-97		
Aug-97		
Sep-97	133.4	1.48552
Oct-97		
Nov-97		
Dec-97	135.2	1.50557
Jan-98		
Feb-98		
Mar-98	136.6	1.52116
Apr-98		
May-98		
Jun-98	138.5	1.54232
Jul-98		
Aug-98		
Sep-98	140	1.55902
Oct-98		
Nov-98		
Dec-98	140.3	1.56236
Jan-99		
Feb-99		
Mar-99	142.1	1.58241
Apr-99		

### Development of L Component

Calculation of Labor Escalation Factor - Reference NUREG-1307, Revision 16, Section 3.2

Using Regional Indices Series ID: CIU201000000240I (as of 02/21/2017)

January 1986 adjusted to reflect NUREG 1307, Revision 16, Scaling Factor for West Labor (Page 11)

Note 1: The Base Labor factor was re-indexed in December 2005, at which time the index was reset to 100.

	Employment Cost Index West Region Private Industry (1989=100)	Labor Escalation Factor
Dec-85	89.8	1.00000
May-99		
Jun-99	143.3	1.59577
Jul-99		
Aug-99		
Sep-99	144.7	1.61136
Oct-99		
Nov-99		
Dec-99	147	1.63697
Jan-00		
Feb-00		
Mar-00	148.8	1.65702
Apr-00		
May-00		
Jun-00	150.8	1.67929
Jul-00		
Aug-00		
Sep-00	151.8	1.69042
Oct-00		
Nov-00		
Dec-00	84.1	0.93653
Jan-01		
Feb-01		
Mar-01	85	0.94655
Apr-01		
May-01		
Jun-01	85.9	0.95657
Jul-01		
Aug-01		
Sep-01	86.9	0.96771
Oct-01		
Nov-01		
Dec-01	87.4	0.97327
Jan-02		
Feb-02		
Mar-02	88.5	0.98552
Apr-02		
May-02		
Jun-02	89.1	0.99220
Jul-02		
Aug-02		

### Development of L Component

Calculation of Labor Escalation Factor - Reference NUREG-1307, Revision 16, Section 3.2

Using Regional Indices Series ID: CIU201000000240I (as of 02/21/2017)

January 1986 adjusted to reflect NUREG 1307, Revision 16, Scaling Factor for West Labor (Page 11)

Note 1: The Base Labor factor was re-indexed in December 2005, at which time the index was reset to 100.

	Employment Cost Indust West Region Private Industry (1989=100)	Labor Escalation Factor
Dec-85	89.8	1.00000
Sep-02	89.8	1.00000
Oct-02		
Nov-02		
Dec-02	90.9	1.01225
Jan-03		
Feb-03		
Mar-03	90.9	1.01225
Apr-03		
May-03		
Jun-03	92	1.02450
Jul-03		
Aug-03		
Sep-03	93.2	1.03786
Oct-03		
Nov-03		
Dec-03	93.8	1.04454
Jan-04		
Feb-04		
Mar-04	95.3	1.06125
Apr-04		
May-04		
Jun-04	96.2	1.07127
Jul-04		
Aug-04		
Sep-04	96.9	1.07906
Oct-04		
Nov-04		
Dec-04	97.4	1.08463
Jan-05		
Feb-05		
Mar-05	98.4	1.09577
Apr-05		
May-05		
Jun-05	99.3	1.10579
Jul-05		
Aug-05		
Sep-05	99.7	1.11024
Oct-05		
Nov-05		
Dec-05 Note 1	100	2.06000

### Development of L Component

Calculation of Labor Escalation Factor - Reference NUREG-1307, Revision 16, Section 3.2

Using Regional Indices Series ID: CIU201000000240I (as of 02/21/2017)

January 1986 adjusted to reflect NUREG 1307, Revision 16, Scaling Factor for West Labor (Page 11)

Note 1: The Base Labor factor was re-indexed in December 2005, at which time the index was reset to 100.

	Employment Cost Indust West Region Private Industry (1989=100)	Labor Escalation Factor
Dec-85	89.8	1.00000
Jan-06		
Feb-06		
Mar-06	100.6	2.07236
Apr-06		
May-06		
Jun-06	101.8	2.09708
Jul-06		
Aug-06		
Sep-06	102.5	2.11150
Oct-06		
Nov-06		
Dec-06	103	2.12180
Jan-07		
Feb-07		
Mar-07	104.2	2.14652
Apr-07		
May-07		
Jun-07	104.9	2.16094
Jul-07		
Aug-07		
Sep-07	105.7	2.17742
Oct-07		
Nov-07		
Dec-07	106.5	2.19390
Jan-08		
Feb-08		
Mar-08	107.8	2.22068
Apr-08		
May-08		
Jun-08	108.4	2.23304
Jul-08		
Aug-08		
Sep-08	109.3	2.25158
Oct-08		
Nov-08		
Dec-08	109.4	2.25364
Jan-09		
Feb-09		
Mar-09	109.9	2.26394
Apr-09		

Development of L Component

Calculation of Labor Escalation Factor - Reference NUREG-1307, Revision 16, Section 3.2

Using Regional Indices Series ID: CIU201000000240I (as of 02/21/2017)

January 1986 adjusted to reflect NUREG 1307, Revision 16, Scaling Factor for West Labor (Page 11)

Note 1: The Base Labor factor was re-indexed in December 2005, at which time the index was reset to 100.

	Employment Cost Indst West Region Private Industry (1989=100)	Labor Escalation Factor
Dec-85	89.8	1.00000
May-09		
Jun-09	110	2.26600
Jul-09		
Aug-09		
Sep-09	110.3	2.27218
Oct-09		
Nov-09		
Dec-09	110.6	2.27836
Jan-10		
Feb-10		
Mar-10	111.3	2.29278
Apr-10		
May-10		
Jun-10	111.7	2.30102
Jul-10		
Aug-10		
Sep-10	112.3	2.31338
Oct-10		
Nov-10		
Dec-10	112.5	2.31750
Jan-11		
Feb-11		
Mar-11	113.5	2.33810
Apr-11		
May-11		
Jun-11	114.3	2.35458
Jul-11		
Aug-11		
Sep-11	114.6	2.36076
Oct-11		
Nov-11		
Dec-11	115.1	2.37106
Jan-12		
Feb-12		
Mar-12	115.7	2.38342
Apr-12		
May-12		
Jun-12	116.3	2.39578
Jul-12		
Aug-12		

### Development of L Component

Calculation of Labor Escalation Factor - Reference NUREG-1307, Revision 16, Section 3.2

Using Regional Indices Series ID: CIU201000000240I (as of 02/21/2017)

January 1986 adjusted to reflect NUREG 1307, Revision 16, Scaling Factor for West Labor (Page 11)

Note 1: The Base Labor factor was re-indexed in December 2005, at which time the index was reset to 100.

	Employment Cost Indust West Region Private Industry (1989=100)	Labor Escalation Factor
Dec-85	89.8	1.00000
Sep-12	116.8	2.40608
Oct-12		
Nov-12		
Dec-12	116.8	2.40608
Jan-13		
Feb-13		
Mar-13	117.6	2.42256
Apr-13		
May-13		
Jun-13	118.5	2.44110
Jul-13		
Aug-13		
Sep-13	119.2	2.45552
Oct-13		
Nov-13		
Dec-13	119.6	2.46376
Jan-14		
Feb-14		
Mar-14	120.1	2.47406
Apr-14		
May-14		
Jun-14	120.9	2.49054
Jul-14		
Aug-14		
Sep-14	121.9	2.51114
Oct-14		
Nov-14		
Dec-14	122.5	2.52350
Jan-15		
Feb-15		
Mar-15	123.1	2.53586
Apr-15		
May-15		
Jun-15	123.8	2.55028
Jul-15		
Aug-15		
Sep-15	124.6	2.56676
Oct-15		
Nov-15		
Dec-15	125.3	2.58118



### Development of L Component

Calculation of Labor Escalation Factor - Reference NUREG-1307, Revision 16, Section 3.2

Using Regional Indices Series ID: CIU201000000240I (as of 02/21/2017)

January 1986 adjusted to reflect NUREG 1307, Revision 16, Scaling Factor for West Labor (Page 11)

Note 1: The Base Labor factor was re-indexed in December 2005, at which time the index was reset to 100.

	Employment Cost Indust West Region Private Industry (1989=100)	Labor Escalation Factor
Dec-85	89.8	1.00000
Jan-16		
Feb-16		
Mar-16	126.2	2.59972
Apr-16		
May-16		
Jun-16	127.2	2.62032
Jul-16		
Aug-16		
Sep-16	127.9	2.63474
Oct-16		
Nov-16		
Dec-16	128.6	2.64916

## Development of B Component

Development of Burial Escalation

Developed from NUREG-1307, Revision 16

Table 2.1 "VALUES OF B SUB-X AS A FUNCTION OF LLW BURIAL SITE AND YEAR" (Summary for non-Atlantic Compact)

Revised to Bx Values for Generic LLW Disposal Site (Assumed to be same as that provided for the Atlantic Compact for lack of a better alternative at this time.

	PWR Burial Costs (South Carolina)	PWR Restated to 1986 = 100
1986	1.678	1.0000
1987		
1988	2.007	1.1961
1989		
1990		
1991	2.494	1.4863
1992		
1993	11.408	6.7986
1994	11.873	7.0757
1995	12.824	7.6424
1996	12.771	7.6108
1997	15.852	9.4470
1998	15.886	9.4672
1999		0.0000
2000	18.129	10.8039
2001		0.0000
2002	18.732	11.1633
2003	19.034	11.3433
2004	21.937	13.0733
2005	22.477	13.3951
2006	23.030	13.7247
2007	23.597	14.0626
2008	25.231	15.0364
2009	26.262	15.6505
2010	27.292	16.2646
2011	28.937	17.2446
2012	30.581	18.2247
2013	30.581	18.2247
2014	30.581	18.2247
2015	30.581	18.2247
2016	30.581	18.2247
2017	30.061	17.9148

Table 2.1 Note (e): Bx values for the generic site are assumed to be the same as that provided for the Atlantic Compact for lack of a better alternative at this time.

Note (f): Effective with NUREG-1307, Revision 8 (Reference3) an alternative disposal option was introduced in which the bulk of the LLW is assumed to be dispositioned by waste vendors and/or disposed of at a non-compact disposal facility.

Note (g): Effective with NUREG1307, Revision 15, the nomenclature for the two disposal options, referred to as "Direct Disposal" and "Direct Disposal with Vendors" in previous revisions of NUREG-1307, is changed to "Compact-Affiliated Disposal Facility Only" and "Combination of Compact-Affiliated and Non-Compact Disposal Facilities" to better describe the options.

Note (h): 2013 has no information in NUREG-1307 Revision 15. 2013 is an estimate that is calculated by applying the percent change between 2010 and 2012 and adding to the 2012 base.

Note (i): 2015 The NRC has issued Regulatory Issue Summary 2014-12, "Decommissioning Fund Status Report Calculations Update to Low-Level Waste Burial Charge Information," to inform licensees that they may use low-level waste burial charge data contained in Revision 15 of NUREG-1307, Report on Waste Burial Charges: Changes in Decommissioning Waste Disposal Costs at Low-Level Waste Burial Facilities, dated January 2013, when preparing their periodic decommissioning fund status report..

Note (j): Effective with NUREG-1307, Revision 15, the nomenclature for the two disposal options, referred to as "Direct Disposal" and "Direct Disposal with Vendors" in previous revisions of NUREG-1307, was changed to "Compact-Affiliated Disposal Facility Only" and "Combination of Compact-Affiliated and Non-Compact Disposal Facilities" to better describe these options.

Note (k): As allowed per NUREG-1307, Revision 16, PG&E used a burial/disposition adjustment factor higher than the burial/disposition adjustment factor provided in NUREG-1307, Revision 16, for plants that have no disposal site available within their designated LLW Compact. To avoid significant future shortfalls in funding and potential enforcement actions, PG&E used the burial/disposition adjustment factor for compact-affiliated disposal for the South Carolina Site."

**Appendix C-1**  
**Diablo Canyon Power Plant Unit 1**  
**Decon Decommissioning Cost Estimate**  
(9 pages)

**Appendix C-2**  
**Diablo Canyon Power Plant Unit 2**  
**Decon Decommissioning Cost Estimate**  
(9 pages)

















Table C-1  
Diablo Canyon Unit 1  
DECON Decommissioning Cost Estimate  
(Thousands of 2017 Dollars)

Activity Index	Activity Description	Decon Cost	Removal Cost	Packaging Costs	Transport Costs	Off-Site Processing Costs	LLRW Disposal Costs	Other Costs	Total Contingency	Total Costs	Contractor Labor	Eqp&Mat	PG&E Labor	Disposal	Other
No direct activities in this period															
3c.1	Subtotal Period 3c Activity Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Period 3c Additional Costs															
No additional costs in this period															
3c.2	Subtotal Period 3c Additional Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Period 3c Collateral Costs															
3c.3	Subtotal Period 3c Collateral Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Period 3c Period-Dependent Costs															
3c.4.1	Insurance	-	-	-	-	-	-	5,876	-	5,876	-	-	-	-	5,876
3c.4.2	Property taxes	-	-	-	-	-	-	4,589	-	4,589	-	-	-	-	4,589
3c.4.3	Plant energy budget	-	-	-	-	-	-	4,697	-	4,697	-	-	-	-	4,697
3c.4.4	NRC ISFSI Fees	-	-	-	-	-	-	9,246	-	9,246	-	-	-	-	9,246
3c.4.5	Emergency Planning Fees	-	-	-	-	-	-	37,101	-	37,101	-	-	-	-	37,101
3c.4.6	Spent Fuel Transfer - ISFSI to DOE	-	-	-	-	-	-	15,026	-	15,026	-	-	-	-	15,026
3c.4.7	ISFSI Operating Costs	-	-	-	-	-	-	80,154	-	80,154	-	-	-	-	80,154
3c.4.8	Security Staff Cost	-	-	-	-	-	-	18,436	-	18,436	-	-	-	-	18,436
3c.4.9	Utility Staff Cost	-	-	-	-	-	-	175,126	-	175,126	-	-	-	-	175,126
3c.4	Subtotal Period 3c Period-Dependent Costs	-	-	-	-	-	-	175,126	-	175,126	-	-	-	-	175,126
3c.0	TOTAL PERIOD 3c COST	-	-	-	-	-	-	175,126	-	175,126	-	-	-	-	175,126
<b>PERIOD 3d - GTCC shipping</b>															
Period 3d Direct Decommissioning Activities															
Nuclear Steam Supply System Removal															
3d.1.1.1	Vessel & Internals GTCC Disposal	-	-	2,861	-	-	-	-	-	2,861	-	-	-	-	2,861
3d.1.1	Totals	-	-	2,861	-	-	-	-	-	2,861	-	-	-	-	2,861
3d.1	Subtotal Period 3d Activity Costs	-	-	2,861	-	-	-	-	-	2,861	-	-	-	-	2,861
Period 3d Additional Costs															
No additional costs in this period															
3d.2	Subtotal Period 3d Additional Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Period 3d Collateral Costs															
3d.3	Subtotal Period 3d Collateral Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Period 3d Period-Dependent Costs															
3d.4.1	Insurance	-	-	-	-	-	-	12	-	12	-	-	-	-	12
3d.4.2	Property taxes	-	-	-	-	-	-	9	-	9	-	-	-	-	9
3d.4.3	Plant energy budget	-	-	-	-	-	-	31	-	31	-	-	-	-	31
3d.4.4	ISFSI Operating Costs	-	-	-	-	-	-	165	-	165	-	-	-	-	165
3d.4.5	Security Staff Cost	-	-	-	-	-	-	38	-	38	-	-	-	-	38
3d.4.6	Utility Staff Cost	-	-	-	-	-	-	255	-	255	-	-	-	-	255
3d.4	Subtotal Period 3d Period-Dependent Costs	-	-	-	-	-	-	255	-	255	-	-	-	-	255
3d.0	TOTAL PERIOD 3d COST	-	-	2,861	-	-	11,570	255	-	14,686	-	-	-	-	14,686
<b>PERIOD 3e - ISFSI Decontamination</b>															
Period 3e Direct Decommissioning Activities															
No direct activities in this period															
3e.1	Subtotal Period 3e Activity Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Period 3e Additional Costs															
3e.2.1	License Termination ISFSI	-	165	10	18	-	-	-	-	193	-	-	-	-	193
3e.2	Subtotal Period 3e Additional Costs	-	165	10	18	-	-	-	-	193	-	-	-	-	193
3e.3	Subtotal Period 3e Collateral Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Period 3e Period-Dependent Costs															
3e.4.1	Insurance	-	-	-	-	-	-	107	-	107	-	-	-	-	107
3e.4.2	Property taxes	-	-	-	-	-	-	80	-	80	-	-	-	-	80
3e.4.3	Plant energy budget	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3e.4.4	Security Staff Cost	-	-	-	-	-	-	191	-	191	-	-	-	-	191
3e.4.5	Utility Staff Cost	-	-	-	-	-	-	250	-	250	-	-	-	-	250
3e.4	Subtotal Period 3e Period-Dependent Costs	-	-	-	-	-	-	628	-	628	-	-	-	-	628
3e.0	TOTAL PERIOD 3e COST	-	165	10	18	-	666	2,118	-	2,976	-	-	-	-	2,976
<b>PERIOD 3f - ISFSI Site Restoration</b>															

Table C-1  
Diablo Canyon Unit 1  
DECON Decommissioning Cost Estimate  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decon Cost	Removal Cost	Packaging Costs	Transport Costs	Off-Site Processing Costs	LLRW Disposal Costs	Other Costs	Total Contingency	Total Costs	Contractor Labor	Eqp&Mat	PG&E Labor	Disposal	Other
Period 3f Direct Decommissioning Activities															
No direct activities in this period															
3f.1	Subtotal Period 3f Activity Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Period 3f Additional Costs															
3f.2.1	Demolition and Site Restoration ISFSI	-	1,994	-	-	-	-	3,339	-	5,333	1,583	411	-	-	3,339
3f.2.2	Soil / Sediment Control ISFSI Area	-	25	-	-	-	-	-	-	25	12	13	-	-	-
3f.2	Subtotal Period 3f Additional Costs	-	2,019	-	-	-	-	3,339	-	5,359	-	-	-	-	-
Period 3f Collateral Costs															
3f.3.1	Small tool allowance	-	30	-	-	-	-	-	-	30	-	-	-	-	-
3f.3	Subtotal Period 3f Collateral Costs	-	30	-	-	-	-	-	-	30	-	30	-	-	-
Period 3f Period-Dependent Costs															
3f.4.1	Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3f.4.2	Property taxes	-	-	-	-	-	-	34	-	34	-	-	-	-	34
3f.4.3	Heavy equipment rental	-	69	-	-	-	-	-	-	69	-	69	-	-	-
3f.4.4	Plant energy budget	-	-	-	-	-	-	28	-	28	-	-	-	-	28
3f.4.5	Security Staff Cost	-	-	-	-	-	-	33	-	33	-	-	-	-	33
3f.4.6	Utility Staff Cost	-	-	-	-	-	-	93	-	93	-	-	-	-	93
3f.4	Subtotal Period 3f Period-Dependent Costs	-	69	-	-	-	-	188	-	256	-	-	-	-	256
3f.0	TOTAL PERIOD 3f COST	-	2,118	-	-	-	-	3,527	-	5,645	-	-	-	-	5,645
PERIOD 3 TOTALS															
		-	36,234	2,871	18	-	12,236	244,163	-	295,522	-	-	-	-	295,522
TOTAL COST TO DECOMMISSION		18,214	141,218	33,435	18,502	-	199,331	1,268,331	-	1,679,030	324,340	156,089	713,655	187,761	297,185

Table C-1  
Diablo Canyon Unit 1  
DECON Decommissioning Cost Estimate  
(Thousands of 2017 Dollars)

Contractor Labor	Eqp&Mat	PG&E Labor	Disposal	Other
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
1,704	429	-	-	3,496
13	14	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	31	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	72	-	-	35
-	-	-	-	-
-	-	-	-	-
-	-	36	-	29
-	-	101	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
349,067	162,899	777,032	217,356	311,119

















Table C-2  
Diablo Canyon Unit 2  
DECON Decommissioning Cost Estimate  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decon Cost	Removal Cost	Packaging Costs	Transport Costs	Off-Site Processing Costs	LLRW Disposal Costs	Other Costs	Total Contingency	Total Costs	Contractor Labor	Eqp&Mat	PG&E Labor	Disposal	Other	
3b.4.8	ISFSI Operating Costs	-	-	-	-	-	-	1,648	-	1,648	-	-	-	-	1,648	
3b.4.9	Security Staff Cost	-	-	-	-	-	-	11,598	-	11,598	-	12,627	-	-	-	
3b.4.10	DOC Staff Cost	-	-	-	-	-	-	18,423	-	18,423	18,423	-	-	-	-	
3b.4.11	Utility Staff Cost	-	-	-	-	-	-	9,974	-	9,974	-	10,860	-	-	-	
3b.4	Subtotal Period 3b Period-Dependent Costs	-	9,236	-	-	-	-	49,014	-	58,249	-	-	-	-	-	
3b.0	TOTAL PERIOD 3b COST	-	205,270	-	-	-	-	326,937	-	532,207	-	-	-	-	-	
<b>PERIOD 3c - Fuel Storage Operations/Shipping</b>																
Period 3c Direct Decommissioning Activities																
3c.1	Subtotal Period 3c Activity Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Period 3c Additional Costs																
No additional costs in this period																
3c.2	Subtotal Period 3c Additional Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Period 3c Collateral Costs																
3c.3	Subtotal Period 3c Collateral Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Period 3c Period-Dependent Costs																
3c.4.1	Insurance	-	-	-	-	-	-	5,887	-	5,887	-	-	-	-	5,887	
3c.4.2	Property taxes	-	-	-	-	-	-	4,597	-	4,597	-	-	-	-	4,597	
3c.4.3	Plant energy budget	-	-	-	-	-	-	-	-	-	-	-	-	-		
3c.4.4	NRC ISFSI Fees	-	-	-	-	-	-	4,705	-	4,705	-	-	-	-	4,705	
3c.4.5	Emergency Planning Fees	-	-	-	-	-	-	9,262	-	9,262	-	-	-	-	9,262	
3c.4.6	Spent Fuel Transfer - ISFSI to DOE	-	-	-	-	-	-	37,186	-	37,186	-	-	-	-	37,186	
3c.4.7	ISFSI Operating Costs	-	-	-	-	-	-	15,061	-	15,061	-	-	-	-	15,061	
3c.4.8	Security Staff Cost	-	-	-	-	-	-	80,339	-	80,339	-	80,339	-	-	80,339	
3c.4.9	Utility Staff Cost	-	-	-	-	-	-	18,479	-	18,479	-	20,120	-	-	18,479	
3c.4	Subtotal Period 3c Period-Dependent Costs	-	-	-	-	-	-	175,516	-	175,516	-	-	-	-	175,516	
3c.0	TOTAL PERIOD 3c COST	-	-	-	-	-	-	175,516	-	175,516	-	-	-	-	175,516	
<b>PERIOD 3d - GTCC shipping</b>																
Period 3d Direct Decommissioning Activities																
Nuclear Steam Supply System Removal																
3d.1.1.1	Vessel & Internals GTCC Disposal	-	-	-	-	-	-	11,592	-	11,592	-	-	-	-	11,592	
3d.1.1	Totals	-	-	2,869	-	-	-	11,592	-	14,462	-	2,869	-	-	14,462	
3d.1	Subtotal Period 3d Activity Costs	-	-	2,869	-	-	-	11,592	-	14,462	-	-	-	-	14,462	
Period 3d Additional Costs																
No additional costs in this period																
3d.2	Subtotal Period 3d Additional Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Period 3d Collateral Costs																
3d.3	Subtotal Period 3d Collateral Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Period 3d Period-Dependent Costs																
3d.4.1	Insurance	-	-	-	-	-	-	12	-	12	-	-	-	-	12	
3d.4.2	Property taxes	-	-	-	-	-	-	9	-	9	-	-	-	-	9	
3d.4.3	Plant energy budget	-	-	-	-	-	-	-	-	-	-	-	-	-		
3d.4.4	ISFSI Operating Costs	-	-	-	-	-	-	31	-	31	-	-	-	31		
3d.4.5	Security Staff Cost	-	-	-	-	-	-	165	-	165	-	165	-	165		
3d.4.6	Utility Staff Cost	-	-	-	-	-	-	38	-	38	-	38	-	38		
3d.4	Subtotal Period 3d Period-Dependent Costs	-	-	-	-	-	-	256	-	256	-	41	-	256		
3d.0	TOTAL PERIOD 3d COST	-	-	2,869	-	-	-	256	-	4,718	-	-	-	-	4,718	
<b>PERIOD 3e - ISFSI Decontamination</b>																
Period 3e Direct Decommissioning Activities																
3e.1	Subtotal Period 3e Activity Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Period 3e Additional Costs																
3e.2.1	License Termination ISFSI	-	165	10	18	-	-	668	-	2,356	44	131	-	668	1,513	
3e.2	Subtotal Period 3e Additional Costs	-	165	10	18	-	-	668	-	2,356	-	-	-	668	1,513	
3e.3	Subtotal Period 3e Collateral Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Period 3e Period-Dependent Costs																
3e.4.1	Insurance	-	-	-	-	-	-	107	-	107	-	-	-	-	107	

Table C-2  
Diablo Canyon Unit 2  
DECON Decommissioning Cost Estimate  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decon Cost	Removal Cost	Packaging Costs	Transport Costs	Off-Site Processing Costs	LLRW Disposal Costs	Other Costs	Total Contingency	Total Costs
3e.4.2	Property taxes	-	-	-	-	-	-	80	-	80
3e.4.3	Plant energy budget	-	-	-	-	-	-	-	-	-
3e.4.4	Security Staff Cost	-	-	-	-	-	-	192	-	192
3e.4.5	Utility Staff Cost	-	-	-	-	-	-	250	-	250
3e.4	Subtotal Period 3e Period-Dependent Costs	-	-	-	-	-	-	629	-	629
3e.0	TOTAL PERIOD 3e COST	-	165	10	18	-	668	2,124	-	2,985
<b>PERIOD 3f - ISFSI Site Restoration</b>										
Period 3f Direct Decommissioning Activities										
3f.1	Subtotal Period 3f Activity Costs	-	-	-	-	-	-	-	-	-
Period 3f Additional Costs										
3f.2.1	Demolition and Site Restoration ISFSI	-	1,988	-	-	-	-	3,346	-	5,344
3f.2.2	Area Soil / Sediment Control ISFSI	-	25	-	-	-	-	-	-	25
3f.2	Subtotal Period 3f Additional Costs	-	2,023	-	-	-	-	3,346	-	5,369
Period 3f Collateral Costs										
3f.3.1	Small tool allowance	-	30	-	-	-	-	-	-	30
3f.3	Subtotal Period 3f Collateral Costs	-	30	-	-	-	-	-	-	30
Period 3f Period-Dependent Costs										
3f.4.1	Insurance	-	-	-	-	-	-	-	-	-
3f.4.2	Property taxes	-	-	-	-	-	-	34	-	34
3f.4.3	Heavy equipment rental	-	69	-	-	-	-	-	-	69
3f.4.4	Plant energy budget	-	-	-	-	-	-	28	-	28
3f.4.5	Security Staff Cost	-	-	-	-	-	-	33	-	33
3f.4.6	Utility Staff Cost	-	-	-	-	-	-	93	-	93
3f.4	Subtotal Period 3f Period-Dependent Costs	-	69	-	-	-	-	188	-	257
3f.0	TOTAL PERIOD 3f COST	-	2,122	-	-	-	-	3,534	-	5,656
<b>PERIOD 3 TOTALS</b>										
		-	207,558	2,879	18	-	12,250	508,366	-	731,081
<b>TOTAL COST TO DECOMMISSION</b>		21,549	319,210	32,500	17,851	-	178,340	1,530,721	-	2,100,172

Table C-2  
Diablo Canyon Unit 2  
DECON Decommissioning Cost Estimate  
(Thousands of 2017 Dollars)

Activity Index	Activity Description	Contractor Labor	Eqp&Mat	PG&E Labor	Disposal	Other
3e.4.2	Property taxes	-	-	-	-	84
3e.4.3	Plant energy budget	-	-	-	-	-
3e.4.4	Security Staff Cost	-	-	209	-	-
3e.4.5	Utility Staff Cost	-	-	273	-	-
3e.4	Subtotal Period 3e Period-Dependent Costs	-	-	-	-	-
3e.0	TOTAL PERIOD 3e COST	-	-	-	-	-
<b>PERIOD 3f - ISFSI Site Restoration</b>						
Period 3f Direct Decommissioning Activities						
3f.1	Subtotal Period 3f Activity Costs	-	-	-	-	-
Period 3f Additional Costs						
3f.2.1	Demolition and Site Restoration ISFSI	1,707	430	-	-	3,503
3f.2.2	Area Soil / Sediment Control ISFSI	13	14	-	-	-
3f.2	Subtotal Period 3f Additional Costs	-	-	-	-	-
Period 3f Collateral Costs						
3f.3.1	Small tool allowance	-	31	-	-	-
3f.3	Subtotal Period 3f Collateral Costs	-	-	-	-	-
Period 3f Period-Dependent Costs						
3f.4.1	Insurance	-	-	-	-	-
3f.4.2	Property taxes	-	-	-	-	36
3f.4.3	Heavy equipment rental	-	72	-	-	-
3f.4.4	Plant energy budget	-	-	-	-	29
3f.4.5	Security Staff Cost	-	-	36	-	-
3f.4.6	Utility Staff Cost	-	-	101	-	-
3f.4	Subtotal Period 3f Period-Dependent Costs	-	-	-	-	-
3f.0	TOTAL PERIOD 3f COST	-	-	-	-	-
<b>PERIOD 3 TOTALS</b>						
		622,216	331,750	818,819	193,031	298,749
<b>TOTAL COST TO DECOMMISSION</b>		622,216	331,750	818,819	193,031	298,749

**Diablo Canyon Power Plant – Unit 1  
Decommissioning Cash Flow  
Estimated in 2017 Dollars  
(1 page)**

**Diablo Canyon Power Plant – Unit 2  
Decommissioning Cash Flow  
Estimated in 2017 Dollars  
(1 page)**



**Diablo Canyon Power Plant - Unit 1**  
**Decommissioning Cash Flow (Note 1)**  
**Estimated in 2017 Dollars**

Year	NRC Scope (Radiological)	Non-NRC Scope (Non-Radiological)	Spent Fuel Management	Total	Cummulative Decommissioning Estimate	Trust Account Funding
2016	\$250,623			\$250,623	\$250,623	
2017	\$9,489,525	\$69,010		\$9,558,535	\$9,809,158	
2018	\$11,071,864	\$30,990		\$11,102,855	\$20,912,012	
2019	\$8,287,484			\$8,287,484	\$29,199,496	
2020	\$8,169,522			\$8,169,522	\$37,369,018	
2021	\$17,828,330			\$17,828,330	\$55,197,348	
2022	\$12,718,892			\$12,718,892	\$67,916,240	
2023	\$7,047,544			\$7,047,544	\$74,963,784	
2024	\$7,947,139	\$150,557	\$476,916	\$8,574,612	\$83,538,396	
2025	\$149,791,131	\$1,185,391	\$2,901,241	\$153,877,763	\$237,416,159	
2026	\$183,575,330	\$1,840,504	\$3,135,747	\$188,551,580	\$425,967,740	
2027	\$184,491,740	\$1,486,006	\$3,252,038	\$189,229,784	\$615,197,524	
2028	\$184,997,197	\$1,490,077	\$3,260,948	\$189,748,222	\$804,945,746	
2029	\$210,817,604	\$5,326,510	\$3,427,366	\$219,571,480	\$1,024,517,226	
2030	\$108,978,938	\$5,489,406	\$28,617,184	\$143,085,527	\$1,167,602,753	\$1,201,582,914 Market Value
2031	\$20,294,496	\$0	\$40,854,564	\$61,149,060	\$1,228,751,813	
2032	\$20,350,097	\$0	\$40,966,494	\$61,316,591	\$1,290,068,404	
2033	\$20,294,496	\$0	\$40,854,564	\$61,149,060	\$1,351,217,464	
2034	\$34,191,926	\$0	\$34,502,881	\$68,694,807	\$1,419,912,271	
2035	\$37,147,569	\$0	\$2,641,874	\$39,789,443	\$1,459,701,714	
2036	\$39,894,774	\$4,354,982	\$3,532,902	\$47,782,658	\$1,507,484,372	
2037	\$456,142	\$33,116,011	\$8,197,161	\$41,769,314	\$1,549,253,687	
2038	\$456,142	\$33,116,011	\$8,197,161	\$41,769,314	\$1,591,023,001	
2039	\$157,463	\$11,431,828	\$8,255,387	\$19,844,678	\$1,610,867,679	
2040	\$0	\$0	\$8,308,785	\$8,308,785	\$1,619,176,464	
2041	\$0	\$0	\$8,286,083	\$8,286,083	\$1,627,462,546	
2042	\$0	\$0	\$8,286,083	\$8,286,083	\$1,635,748,629	
2043	\$0	\$0	\$8,286,083	\$8,286,083	\$1,644,034,712	
2044	\$0	\$0	\$8,308,785	\$8,308,785	\$1,652,343,497	
2045	\$0	\$0	\$8,286,083	\$8,286,083	\$1,660,629,580	
2046	\$0	\$0	\$8,286,083	\$8,286,083	\$1,668,915,663	
2047	\$0	\$0	\$8,286,083	\$8,286,083	\$1,677,201,746	
2048	\$0	\$0	\$8,308,785	\$8,308,785	\$1,685,510,530	
2049	\$0	\$0	\$8,286,083	\$8,286,083	\$1,693,796,613	
2050	\$0	\$0	\$8,286,083	\$8,286,083	\$1,702,082,696	
2051	\$0	\$0	\$8,286,083	\$8,286,083	\$1,710,368,779	
2052	\$0	\$0	\$8,308,785	\$8,308,785	\$1,718,677,564	
2053	\$0	\$0	\$8,286,083	\$8,286,083	\$1,726,963,647	
2054	\$0	\$0	\$8,286,083	\$8,286,083	\$1,735,249,730	
2055	\$0	\$0	\$8,286,083	\$8,286,083	\$1,743,535,813	
2056	\$0	\$0	\$8,308,785	\$8,308,785	\$1,751,844,597	
2057	\$0	\$0	\$8,286,083	\$8,286,083	\$1,760,130,680	
2058	\$0	\$0	\$8,286,083	\$8,286,083	\$1,768,416,763	
2059	\$0	\$0	\$8,286,083	\$8,286,083	\$1,776,702,846	
2060	\$0	\$0	\$8,308,785	\$8,308,785	\$1,785,011,630	
2061	\$15,098,364	\$0	\$8,176,076	\$23,274,440	\$1,808,286,070	
2062	\$3,208,945	\$5,959,990	\$0	\$9,168,935	\$1,817,455,006	
<b>TOTAL</b>	<b>\$1,297,013,277</b>	<b>\$105,047,275</b>	<b>\$415,394,454</b>	<b>\$1,817,455,006</b>		

NOTES:

- 1) Cash Flow is based on construction of Independent Spent Fuel Storage Installation (ISFSI) and assumes Department of Energy (DOE) Used Fuel Repository opens in 2028.
- 2) Trust Account Value of \$1,201.6 million Market Value as of 12/31/16.





Diablo Canyon Power Plant - Unit 2  
Decommissioning Cash Flow (Note 1)  
Estimated in 2017 Dollars

Year	NRC Scope (Radiological)	Non-NRC Scope (Non-Radiological)	Spent Fuel Management	Total	Cummulative Decommissioning Estimate	Trust Account Funding
2016	\$241,031			\$241,031	\$241,031	
2017	\$9,524,814	\$69,010		\$9,593,823	\$9,834,854	
2018	\$11,080,044	\$30,990		\$11,111,034	\$20,945,888	
2019	\$8,287,484			\$8,287,484	\$29,233,371	
2020	\$8,169,522			\$8,169,522	\$37,402,893	
2021	\$17,828,330			\$17,828,330	\$55,231,223	
2022	\$12,718,892			\$12,718,892	\$67,950,115	
2023	\$7,047,544			\$7,047,544	\$74,997,659	
2024	\$7,125,147			\$7,125,147	\$82,122,806	
2025	\$34,639,417	\$137,736	\$1,019,160	\$35,796,313	\$117,919,119	
2026	\$114,860,760	\$639,314	\$2,906,199	\$118,406,272	\$236,325,392	
2027	\$179,013,274	\$1,464,672	\$3,496,283	\$183,974,229	\$420,299,621	
2028	\$185,192,365	\$1,531,514	\$3,606,375	\$190,330,254	\$610,629,875	
2029	\$184,686,375	\$1,527,330	\$3,596,521	\$189,810,226	\$800,440,101	
2030	\$220,404,389	\$8,259,371	\$2,795,270	\$231,459,030	\$1,031,899,131	
2031	\$57,583,521	\$1,566,465	\$36,590,997	\$95,740,983	\$1,127,640,114	
2032	\$26,271,695	\$0	\$42,875,009	\$69,146,703	\$1,196,786,817	
2033	\$26,199,914	\$0	\$42,757,864	\$68,957,778	\$1,265,744,595	
2034	\$26,199,914	\$0	\$42,757,864	\$68,957,778	\$1,334,702,373	
2035	\$59,342,012	\$0	\$28,754,357	\$88,096,369	\$1,422,798,742	
2036	\$60,709,855	\$30,739,547	\$3,584,129	\$95,033,531	\$1,517,832,273	\$1,570,994,710 Market Value
2037	\$383,855	\$219,998,721	\$8,215,581	\$228,598,157	\$1,746,430,431	
2038	\$383,855	\$219,998,721	\$8,215,581	\$228,598,157	\$1,975,028,588	
2039	\$129,354	\$74,136,555	\$8,272,569	\$82,538,478	\$2,057,567,066	
2040	\$0	\$0	\$8,324,278	\$8,324,278	\$2,065,891,344	
2041	\$0	\$0	\$8,301,534	\$8,301,534	\$2,074,192,878	
2042	\$0	\$0	\$8,301,534	\$8,301,534	\$2,082,494,411	
2043	\$0	\$0	\$8,301,534	\$8,301,534	\$2,090,795,945	
2044	\$0	\$0	\$8,324,278	\$8,324,278	\$2,099,120,223	
2045	\$0	\$0	\$8,301,534	\$8,301,534	\$2,107,421,756	
2046	\$0	\$0	\$8,301,534	\$8,301,534	\$2,115,723,290	
2047	\$0	\$0	\$8,301,534	\$8,301,534	\$2,124,024,824	
2048	\$0	\$0	\$8,324,278	\$8,324,278	\$2,132,349,101	
2049	\$0	\$0	\$8,301,534	\$8,301,534	\$2,140,650,635	
2050	\$0	\$0	\$8,301,534	\$8,301,534	\$2,148,952,168	
2051	\$0	\$0	\$8,301,534	\$8,301,534	\$2,157,253,702	
2052	\$0	\$0	\$8,324,278	\$8,324,278	\$2,165,577,980	
2053	\$0	\$0	\$8,301,534	\$8,301,534	\$2,173,879,513	
2054	\$0	\$0	\$8,301,534	\$8,301,534	\$2,182,181,047	
2055	\$0	\$0	\$8,301,534	\$8,301,534	\$2,190,482,581	
2056	\$0	\$0	\$8,324,278	\$8,324,278	\$2,198,806,858	
2057	\$0	\$0	\$8,301,534	\$8,301,534	\$2,207,108,392	
2058	\$0	\$0	\$8,301,534	\$8,301,534	\$2,215,409,926	
2059	\$0	\$0	\$8,301,534	\$8,301,534	\$2,223,711,459	
2060	\$0	\$0	\$8,324,278	\$8,324,278	\$2,232,035,737	
2061	\$15,130,548	\$0	\$8,191,330	\$23,321,878	\$2,255,357,615	
2062	\$3,218,242	\$5,971,551	\$0	\$9,189,794	\$2,264,547,409	
<b>TOTAL</b>	<b>\$1,276,372,152</b>	<b>\$566,071,499</b>	<b>\$422,103,757</b>	<b>\$2,264,547,409</b>		

NOTES:

- 1) Cash Flow is based on construction of ISFSI and assumes DOE Used Fuel Repository opens in 2028.
- 2) Trust Account Value of \$1,571.0 million Market Value as of 12/31/16.

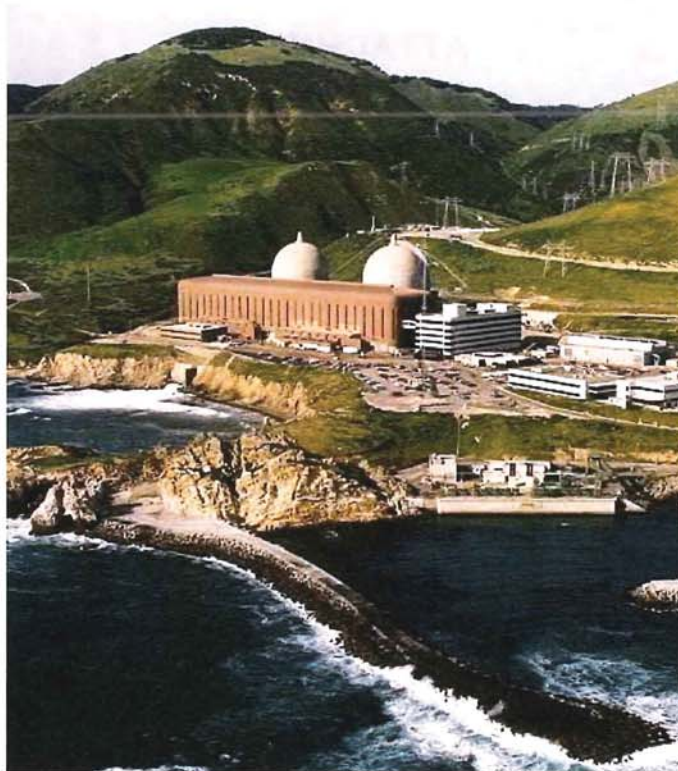


**Pacific Gas and Electric Company**  
**Chapter 2**  
**Attachment A**  
**2016 TLG Diablo Canyon Units 1 & 2 Decommissioning Cost Study**



**PACIFIC GAS AND ELECTRIC COMPANY**  
**CHAPTER 2**  
**ATTACHMENT A**  
**2016 TLG DIABLO CANYON UNITS 1 & 2 DECOMMISSIONING**  
**COST STUDY**

**DECOMMISSIONING COST ANALYSIS**  
**for the**  
**DIABLO CANYON POWER PLANT**



*prepared for*

**Pacific Gas and Electric Company**

*prepared by*


**TLG Services, Inc.**  
**Bridgewater, Connecticut**

**February 2016**

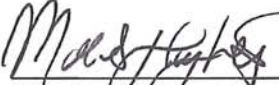
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APPROVALS

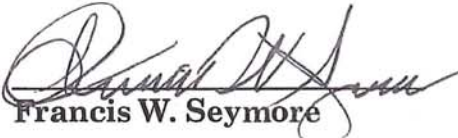
Project Manager

  
\_\_\_\_\_  
Geoffrey M. Griffiths      02/24/2016  
Date

Project Engineer

  
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Mark S. Houghton      02/24/2016  
Date

Technical Manager

  
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Francis W. Seymore      2/24/16  
Date



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**REVISION LOG**

<b>No.</b>	<b>Date</b>	<b>Item Revised</b>	<b>Reason for Revision</b>
0	02/24/2016	n/a	Original Issue

## EXECUTIVE SUMMARY

This report presents estimates of the cost to decommission the Diablo Canyon Power Plant (Diablo Canyon) for the selected decommissioning scenarios following the scheduled cessation of plant operations. The estimates are designed to provide the Pacific Gas and Electric Company (PG&E) with the information to assess its current decommissioning liability, as it relates to Diablo Canyon.

The analysis relies upon site-specific, technical information from an evaluation prepared in 2012,<sup>[1]</sup> updated to reflect current assumptions pertaining to the disposition of the nuclear plant and relevant industry experience in undertaking such projects. The costs are based on several key assumptions in areas of regulation, component characterization, high-level radioactive waste management, low-level radioactive waste disposal, performance uncertainties (contingency) and site restoration requirements. The plant inventory, the basis for the decontamination and dismantling requirements and cost, and the decommissioning waste streams, were reviewed for this analysis. Significant “physical” changes were limited to some additional security modifications made to the station in the past three year interval. The estimate was also revised to reflect the following significant changes from the previous evaluation:

- Consistent with PG&E’s interpretation of the California governor’s executive order on the moratorium on disposing of decommissioned materials in the State of California<sup>[2]</sup>, costs to account for transporting and disposing of decommissioned materials to an out-of-state disposal facility have been added.
- PG&E’s experience segmenting the Humboldt Bay Unit 3 reactor and industry experience segmenting the Zion Nuclear Station reactor vessels have been incorporated into the estimate.
- Permitting costs associated with constructing a Greater-Than-Class-C storage pad, as well as other expected permitting expenses and environmental fees have been incorporated into the estimate.
- Maintaining security staff levels near operating staff levels while spent fuel is stored in the spent fuel pools was re-affirmed. The cost associated with maintaining these staff levels has been incorporated into the estimate.

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<sup>1</sup> “Decommissioning Cost Analysis for the Diablo Canyon Power Plant,” Document P01-1648-001, Rev. 0, TLG Services, Inc., December 2012.

<sup>2</sup> California governor Executive Order D-62-02. Decommissioned materials are materials that meet US NRC release criteria, but have low residual levels of radioactivity.

- Cost impact of a delay in DOE's start of spent fuel pickup from commercial generators from 2024 to 2028.
- Complying with expected re-licensing requirements after the ISFSI license is renewed.

The analysis is not a detailed engineering evaluation, but an estimate prepared in advance of the detailed engineering required to carry out the decommissioning of the nuclear units. It may also not reflect the actual plan to decommission Diablo Canyon; the plan may differ from the assumptions made in this analysis based on facts that exist at the time of decommissioning.

The costs to decommission Diablo Canyon for the scenarios evaluated are tabulated at the end of this section. Costs are reported in 2014 dollars and include monies anticipated to be spent for radiological remediation and operating license termination, spent fuel management, and site restoration activities.

A complete discussion of the assumptions relied upon in this analysis is provided in Section 3, along with schedules of annual expenditures for each scenario. A sequence of significant project activities is provided in Section 4 with a timeline for each scenario. Detailed cost reports used to generate the summary tables contained within this document are provided in Appendices C through E.

Consistent with the 2012 analysis, the current cost estimates assume that the shutdown of the nuclear units are scheduled and pre-planned events (e.g., there is no delay in transitioning the plant and workforce from operations or in obtaining regulatory relief from operating requirements, etc.). The estimates include the continued operation of the Fuel Handling Buildings as interim wet fuel storage facilities for approximately ten years after operations cease. <sup>[3]</sup> During this time period, it is assumed that the spent fuel residing in the pools will be transferred to an independent spent fuel storage installation (ISFSI) located on the site.

The ISFSI will remain operational until the DOE is able to complete the transfer of the fuel to a federal facility (e.g., a monitored retrievable storage facility).<sup>[4]</sup> DOE has breached its obligations to remove fuel from reactor sites, and has also failed to provide the plant owner with information about how it will ultimately perform. In

---

<sup>3</sup> The current Part 72 ISFSI license does not allow dry cask storage of spent fuel with burnups above 62 GWD/metric ton. It is assumed that PG&E can amend the Part 72 license to store the higher burnup fuel, but that as a condition of the amendment it will require longer decay times (10 years) before storing the spent fuel in the casks.

<sup>4</sup> Projected expenditures for spent fuel management identified in the cost analyses do not consider the outcome of the litigation with the DOE with regard to the delays incurred by PG&E in the timely removal of spent fuel from the site.

the absence of information about how DOE will perform, and for purposes of this analysis only, it is assumed that DOE will accept already-canistered fuel. (It is recognized that the canisters may not be licensed or licensable for transportation when DOE performs.) If this assumption is incorrect, it is assumed that DOE will have liability for costs incurred to transfer the fuel to DOE-supplied containers.

### Alternatives and Regulations

The Nuclear Regulatory Commission (NRC) provided general decommissioning requirements in a rule adopted on June 27, 1988.<sup>[5]</sup> In this rule, the NRC set forth technical and financial criteria for decommissioning licensed nuclear facilities. The regulations addressed planning needs, timing, funding methods, and environmental review requirements for decommissioning. The rule also defined three decommissioning alternatives as being acceptable to the NRC: DECON, SAFSTOR, and ENTOMB.

DECON is defined as "the alternative in which the equipment, structures, and portions of a facility and site containing radioactive contaminants are removed or decontaminated to a level that permits the property to be released for unrestricted use shortly after cessation of operations."<sup>[6]</sup>

SAFSTOR is defined as "the alternative in which the nuclear facility is placed and maintained in a condition that allows the nuclear facility to be safely stored and subsequently decontaminated (deferred decontamination) to levels that permit release for unrestricted use."<sup>[7]</sup> Decommissioning is required to be completed within 60 years, although longer time periods will be considered when necessary to protect public health and safety.

ENTOMB is defined as "the alternative in which radioactive contaminants are encased in a structurally long-lived material, such as concrete; the entombed structure is appropriately maintained and continued surveillance is carried out until the radioactive material decays to a level permitting unrestricted release of the property."<sup>[8]</sup> As with the SAFSTOR alternative, decommissioning is currently required to be

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<sup>5</sup> U.S. Code of Federal Regulations, Title 10, Parts 30, 40, 50, 51, 70 and 72 "General Requirements for Decommissioning Nuclear Facilities," Nuclear Regulatory Commission, Federal Register Volume 53, Number 123 (p 24018 et seq.), June 27, 1988

<sup>6</sup> Ibid. Page FR24022, Column 3

<sup>7</sup> Ibid.

<sup>8</sup> Ibid. Page FR24023, Column 2

completed within 60 years, although longer time periods will also be considered when necessary to protect public health and safety.

The 60-year restriction has limited the practicality for the ENTOMB alternative at commercial reactors that generate significant amounts of long-lived radioactive material. In 1997, the Commission directed its staff to re-evaluate this alternative and identify the technical requirements and regulatory actions that would be necessary for entombment to become a viable option. The resulting evaluation provided several recommendations, however, rulemaking has been deferred pending the completion of additional research studies (e.g., on engineered barriers).

In 1996, the NRC published revisions to the general requirements for decommissioning nuclear power plants to clarify ambiguities and codify procedures and terminology as a means of enhancing efficiency and uniformity in the decommissioning process.<sup>[9]</sup> The amendments allowed for greater public participation and better define the transition process from operations to decommissioning. Regulatory Guide 1.184, issued in July 2000, further described the methods and procedures acceptable to the NRC staff for implementing the requirements of the 1996 revised rule that relate to initial activities and major phases of the decommissioning process. The costs and schedules presented in this analysis follow the general guidance and process described in the amended regulations. The format and content of the estimate is also consistent with the recommendations of Regulatory Guide 1.202, issued in February 2005.<sup>[10]</sup>

In 2011, the NRC published amended regulations to improve decommissioning planning and thereby reduce the likelihood that any current operating facility will become a legacy site.<sup>[11]</sup> The amended regulations require licensees to conduct their operations to minimize the introduction of residual radioactivity into the site, which includes the site's subsurface soil and groundwater. Licensees also may be required to perform site surveys to determine whether residual radioactivity is present in subsurface areas and to keep records of these surveys with records important for decommissioning. The amended regulations require licensees to report additional details in their decommissioning cost estimate as well as requiring additional financial

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<sup>9</sup> U.S. Code of Federal Regulations, Title 10, Parts 2, 50, and 51, "Decommissioning of Nuclear Power Reactors," Nuclear Regulatory Commission, Federal Register Volume 61, (p 39278 et seq.), July 29, 1996

<sup>10</sup> "Standard Format and Content of Decommissioning Cost Estimates of Decommissioning Cost Estimates for Nuclear Power Reactors," Regulatory Guide 1.202, U.S. Nuclear Regulatory Commission, February 2005

<sup>11</sup> U.S. Code of Federal Regulations, Title 10, Parts 20, 30, 40, 50, 70, and 72, "Decommissioning Planning," Nuclear Regulatory Commission, Federal Register Volume 76, (p 35512 et seq.), June 17, 2011



reporting and assurances. These additional details are included in this analysis, including the ISFSI decommissioning estimate (Appendix E).

### Decommissioning Scenarios

Two basic decommissioning scenarios are evaluated for the two nuclear units. The scenarios selected are representative of alternatives available to the owner and are defined as follows:

DECON: Units 1 and 2 are currently expected to cease operations in November 2024 and August 2025, respectively. Spent fuel remaining in the spent fuel storage pools after a minimum cooling period of 10 years is transferred to the ISFSI for interim storage. This scenario assumes that decommissioning activities at the two units begin soon after unit shutdown and are sequenced and integrated so as to minimize the total duration of the physical dismantling processes. Any residual spent fuel is transferred to the ISFSI so as to facilitate decontamination and dismantling activities within the fuel handling buildings. Decommissioning of the station and subsequent demolition of the structures is completed by 2039. Spent fuel storage operations continue at the site until the transfer of the fuel to the DOE is complete, assumed to be in the year 2061. The ISFSI is then decommissioned and dismantled.

SAFSTOR: Units 1 and 2 are currently expected to cease operations in November 2024 and August 2025, respectively. The units are placed into safe-storage in this scenario. The start of field decommissioning is deferred to the end of the fuel storage period. Spent fuel remaining in the spent fuel storage pools after a minimum cooling period of 10 years is transferred to the ISFSI for interim storage. As with the DECON scenario, decommissioning activities at the two units are sequenced and integrated so as to minimize the total duration of the physical dismantling processes. Spent fuel storage operations continue at the site until the transfer of the fuel to the DOE is complete, assumed to be in the year 2061.

### Methodology

The methodology used to develop the estimates follows the basic approach originally presented in the cost estimating guidelines <sup>[12]</sup> developed by the Atomic Industrial Forum (now Nuclear Energy Institute). This reference describes a unit cost factor method for estimating decommissioning activity costs. The unit cost factors used in this

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<sup>12</sup> T.S. LaGuardia et al., "Guidelines for Producing Commercial Nuclear Power Plant Decommissioning Cost Estimates," AIF/NESP-036, May 1986

analysis incorporate site-specific costs and the latest available information about worker productivity in decommissioning.

An activity duration critical path is used to determine the total decommissioning program schedule. This is required for calculating the carrying costs, which include program management, administration, field engineering, equipment rental, quality assurance, and security. This systematic approach for assembling decommissioning estimates ensures a high degree of confidence in the reliability of the resulting costs.

The estimates also reflect lessons learned from previously completed decommissioning projects, including TLG's involvement in the Shippingport Station decommissioning, completed in 1989, and the decommissioning of the Cintichem reactor, hot cells and associated facilities, completed in 1997. In addition, the planning and experience associated with the Pathfinder, Shoreham, Rancho Seco, Trojan, Yankee Rowe, Big Rock Point, Maine Yankee, Humboldt Bay-3, Connecticut Yankee, San Onofre, Vermont Yankee, and Zion nuclear units have provided additional insight into the process, the regulatory aspects, and technical challenges of decommissioning commercial nuclear units.

### Contingency

Consistent with cost estimating practice, contingencies are applied to the decontamination and dismantling costs developed as "specific provision for unforeseeable elements of cost within the defined project scope, particularly important where previous experience relating estimates and actual costs has shown that unforeseeable events which will increase costs are likely to occur."<sup>[13]</sup> The cost elements in the estimates are based on ideal conditions; therefore, the types of unforeseeable events that are almost certain to occur in decommissioning, based on industry experience, are addressed through a percentage contingency applied on a line-item basis. This contingency factor is a nearly universal element in all large-scale construction and demolition projects. It should be noted that contingency, as used in this analysis, is based on a preliminary technical position<sup>[14]</sup> to reflect the California Public Utilities Commission's desire for owners to conservatively establish an appropriate contingency factor for inclusion in the decommissioning revenue requirements.

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<sup>13</sup> Project and Cost Engineers' Handbook, Second Edition, American Association of Cost Engineers, Marcel Dekker, Inc., New York, New York, p. 239.

<sup>14</sup> "Technical Position Paper for Establishing an Appropriate Contingency Factor for Inclusion in the Decommissioning Revenue Requirements", Study Number: DECON-POS-H002, Revision A, Status: Preliminary (provided by PG&E).

Contingency funds are expected to be fully expended throughout the program. As such, inclusion of contingency is necessary to provide assurance that sufficient funding will be available to accomplish the intended tasks.

### Low-Level Radioactive Waste Disposal

The contaminated and activated material generated in the decontamination and dismantling of a commercial nuclear reactor is generally classified as low-level radioactive waste, although not all of the material is suitable for “shallow-land” disposal. With the passage of the “Low-Level Radioactive Waste Disposal Act” in 1980,<sup>[15]</sup> and its Amendments of 1985,<sup>[16]</sup> the states became ultimately responsible for the disposition of low-level radioactive waste generated within their own borders.

With the exception of Texas, no new compact facilities have been successfully sited, licensed, and constructed. The Texas Compact disposal facility is now operational and waste is being accepted from generators within the Compact by the operator, Waste Control Specialists (WCS). The facility is also able to accept limited quantities of non-Compact waste.

Disposition of the various waste streams produced by the decommissioning process considered all options and services currently available to PG&E. The majority of the low-level radioactive waste designated for direct disposal (Class A<sup>[17]</sup>) can be sent to EnergySolutions’ facility in Clive, Utah. Therefore, disposal costs for Class A waste were based upon PG&E’s current-contract rates with EnergySolutions. This facility is not licensed to receive the higher activity portion (Classes B and C) of the decommissioning waste stream.

The WCS facility is able to receive the Class B and C waste. As such, for this analysis, Class B and C waste was assumed to be shipped to the WCS facility and disposal costs for the waste using this facility were based upon PG&E current-contract rates.

The dismantling of the components residing closest to the reactor core generates radioactive waste that may be considered unsuitable for shallow-land disposal (i.e., low-level radioactive waste with concentrations of radionuclides that exceed the limits established by the NRC for Class C radioactive waste (Greater Than Class C, or GTCC)). The Low-Level Radioactive Waste Policy Amendments Act of 1985 assigned the federal government the responsibility for the disposal of this material. The Act also stated that the beneficiaries of the activities resulting in the generation of such radioactive waste bear all reasonable costs of disposing of such waste. However, to date,

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<sup>15</sup> “Low-Level Radioactive Waste Policy Act of 1980,” Public Law 96-573, 1980

<sup>16</sup> “Low-Level Radioactive Waste Policy Amendments Act of 1985,” Public Law 99-240, 1986

<sup>17</sup> Waste is classified in accordance with U.S. Code of Federal Regulations, Title 10, Part 61.55

the federal government has not identified a cost for disposing of GTCC or a schedule for acceptance.

For purposes of this analysis only, the GTCC radioactive waste is assumed to be packaged and disposed of in a similar manner as high-level waste and at a cost equivalent to that envisioned for the spent fuel. The GTCC is packaged in the same canisters used for spent fuel and either stored on site or shipped directly to a DOE facility as it is generated (depending upon the timing of the decommissioning and whether the spent fuel has been removed from the site prior to the start of decommissioning).

### High-Level Radioactive Waste Management

Congress passed the “Nuclear Waste Policy Act”<sup>[18]</sup> (NWPA) in 1982, assigning the federal government’s long-standing responsibility for disposal of the spent nuclear fuel created by the commercial nuclear generating plants to the DOE. It was to begin accepting spent fuel by January 31, 1998; however, to date no progress in the removal of spent fuel from commercial generating sites has been made.

Today, the country is at an impasse on high-level waste disposal, even with the License Application for a geologic repository submitted by the DOE to the NRC in 2008. The current administration has cut the budget for the repository program while promising to “conduct a comprehensive review of policies for managing the back end of the nuclear fuel cycle ... and make recommendations for a new plan.”<sup>[19]</sup>

Towards this goal, the administration appointed a Blue Ribbon Commission on America’s Nuclear Future (Blue Ribbon Commission) to make recommendations for a new plan for nuclear waste disposal. The Blue Ribbon Commission’s charter includes a requirement that it consider “[o]ptions for safe storage of used nuclear fuel while final disposition pathways are selected and deployed.”<sup>[20]</sup>

On January 26, 2012, the Blue Ribbon Commission issued its “Report to the Secretary of Energy” containing a number of recommendations on nuclear waste disposal. Two of the recommendations that may impact decommissioning planning are:

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<sup>18</sup> “Nuclear Waste Policy Act of 1982 and Amendments,” DOE’s Office of Civilian Radioactive Management, 1982

<sup>19</sup> Charter of the Blue Ribbon Commission on America’s Nuclear Future, “Objectives and Scope of Activities,” <http://www.brc.gov/index.php?q=page/charter>

<sup>20</sup> Ibid.

- “[T]he United States [should] establish a program that leads to the timely development of one or more consolidated storage facilities”<sup>[21]</sup>
- “[T]he United States should undertake an integrated nuclear waste management program that leads to the timely development of one or more permanent deep geological facilities for the safe disposal of spent fuel and high-level nuclear waste.”<sup>[22]</sup>

In January 2013, the DOE issued the “Strategy for the Management and Disposal of Used Nuclear Fuel and High-Level Radioactive Waste,” in response to the recommendations made by the Blue Ribbon Commission and as “a framework for moving toward a sustainable program to deploy an integrated system capable of transporting, storing, and disposing of used nuclear fuel...”<sup>[23]</sup>

“With the appropriate authorizations from Congress, the Administration currently plans to implement a program over the next 10 years that:

- Sites, designs and licenses, constructs and begins operations of a pilot interim storage facility by 2021 with an initial focus on accepting used nuclear fuel from shut-down reactor sites;
- Advances toward the siting and licensing of a larger interim storage facility to be available by 2025 that will have sufficient capacity to provide flexibility in the waste management system and allows for acceptance of enough used nuclear fuel to reduce expected government liabilities; and
- Makes demonstrable progress on the siting and characterization of repository sites to facilitate the availability of a geologic repository by 2048.”<sup>[24]</sup>

The NRC’s review of DOE’s license application to construct a geologic repository at Yucca Mountain was suspended in 2011 when the Administration significantly reduced the budget for completing that work. However, the US Court of Appeals for the District of Columbia Circuit issued a writ of mandamus (in August 2013)<sup>[25]</sup>

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<sup>21</sup> “Blue Ribbon Commission on America’s Nuclear Future, Report to the Secretary of Energy,” [http://www.brc.gov/sites/default/files/documents/brc\\_finalreport\\_jan2012.pdf](http://www.brc.gov/sites/default/files/documents/brc_finalreport_jan2012.pdf), p. 32, January 2012

<sup>22</sup> *Ibid.*, p.27

<sup>23</sup> “Strategy for the Management and Disposal of Used Nuclear Fuel and High-Level Radioactive Waste,” U.S. DOE, January 11, 2013

<sup>24</sup> *Ibid.*, p.2

<sup>25</sup> U.S. Court of Appeals for the District Of Columbia Circuit, In Re: Aiken County, et al, Aug. 2013, [http://www.cadc.uscourts.gov/internet/opinions.nsf/BAE0CF34F762EBD985257BC6004DEB18/\\$file/11-1271-1451347.pdf](http://www.cadc.uscourts.gov/internet/opinions.nsf/BAE0CF34F762EBD985257BC6004DEB18/$file/11-1271-1451347.pdf)

ordering NRC to comply with federal law and resume its review of DOE's Yucca Mountain repository license application to the extent allowed by previously appropriated funding for the review. That review is now complete with the publication of the five-volume safety evaluation report. A supplement to DOE's environmental impact statement and an adjudicatory hearing on the contentions filed by interested parties must be completed before a licensing decision can be made.

A federal appeals court has ruled that DOE's obligation to take possession of spent nuclear fuel is unconditional and cannot be excused either by the absence of a repository or by a claim of unavoidable delay.

Completion of the decommissioning process is dependent upon the DOE's ability to remove spent fuel from the site in a timely manner. DOE's repository program had assumed that spent fuel allocations would be accepted for disposal from the nation's commercial nuclear plants, with limited exceptions, in the order (the "queue") in which it was discharged from the reactor.<sup>[26]</sup> PG&E's current spent fuel management plan for the Diablo Canyon spent fuel is based in general upon: 1) a 2028 start date for DOE initiating transfer of commercial spent fuel to a federal facility (not necessarily a final repository), and 2) expectations for spent fuel receipt by the DOE for the Diablo Canyon fuel. The DOE's generator allocation/receipt schedules are based upon the oldest fuel receiving the highest priority. Assuming a maximum rate of transfer of 3,000 metric tons of uranium (MTU)/year, the spent fuel is completely removed from the site by the end of 2061 for a 2025 station shutdown. Different DOE acceptance schedules may result in different completion dates.

The NRC requires that licensees establish a program to manage and provide funding for the caretaking of all irradiated fuel at the reactor site until title of the fuel is transferred to the DOE.<sup>[27]</sup> Interim storage of the fuel, until the DOE has completed the transfer, will be in the fuel handling building's storage pool as well as at an on-site

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<sup>26</sup> In 2008, the DOE issued a report to Congress in which it concluded that it did not have authority, under present law, to accept spent nuclear fuel for interim storage from decommissioned commercial nuclear power reactor sites. However, the Blue Ribbon Commission, in its final report, noted that: "[A]ccepting spent fuel according to the OFF [Oldest Fuel First] priority ranking instead of giving priority to shutdown reactor sites could greatly reduce the cost savings that could be achieved through consolidated storage if priority could be given to accepting spent fuel from shutdown reactor sites before accepting fuel from still-operating plants. .... The magnitude of the cost savings that could be achieved by giving priority to shutdown sites appears to be large enough (i.e., in the billions of dollars) to warrant DOE exercising its right under the Standard Contract to move this fuel first." For planning purposes only, this estimate does not assume that Diablo Canyon, as a permanently shutdown plant, will receive priority; the fuel removal schedule assumed in this estimate is based upon DOE acceptance of fuel according to the "Oldest Fuel First" priority ranking.

<sup>27</sup> U.S. Code of Federal Regulations, Title 10, Part 50 – Domestic Licensing of Production and Utilization Facilities, Subpart 54 (bb), "Conditions of Licenses"

ISFSI. For purposes of this analysis, it is assumed that DOE will accept already-canistered fuel.

An ISFSI, which is independently licensed and operated, will remain operational after the cessation of plant operations. For the DECON and SAFSTOR scenarios, the facility is projected to have the capacity to accommodate the inventory of spent fuel residing in the plant's storage pools at the conclusion of the required cooling period. Once emptied, the spent fuel pool facilities can be either decontaminated and dismantled or prepared for long-term storage.

For cost estimating purposes, the spent fuel scenario developed for Diablo Canyon assumed that the DOE would initiate spent fuel receipt in the year 2028. DOE's generator allocation/receipt schedules are based upon the oldest fuel receiving the highest priority. The information available on the projected rate of transfer and the backlogged national queue indicates that Diablo Canyon fuel would not be eligible for pickup until 2035. Supplemental dry cask spent nuclear fuel storage in the form of an ISFSI is assumed to be expanded following cessation of plant operations to accommodate the assemblies in the plant's wet storage pools. By relocating the fuel to the ISFSI, the wet storage pools may be secured and decommissioning of the nuclear units may proceed. Costs are included within the estimates to expand the ISFSI to accommodate the residual spent fuel inventories after pool operations cease and for the long-term caretaking of spent fuel at the site through the year 2061.

The PG&E position is that the DOE has a contractual obligation to accept Diablo Canyon's fuel earlier than the projections set out above consistent with its contract commitments. No assumption made in this study should be interpreted to be inconsistent with this claim. However, including the cost of storing spent fuel in this study is appropriate to ensure the availability of sufficient decommissioning funds at the end of the station's life if the DOE has not met its obligation.

#### Site Restoration

The efficient removal of the contaminated materials at the site may result in damage to many of the site structures. Blasting, coring, drilling, and the other decontamination activities can substantially damage power block structures, potentially weakening the footings and structural supports. It is unreasonable to anticipate that these structures would be repaired and preserved after the radiological contamination is removed. The cost to dismantle site structures with a work force already mobilized is more efficient and less costly than if the process is deferred. Consequently, this study assumes that site structures included within this analysis are removed to a nominal depth of three feet below the local grade level wherever possible. The site is then graded and stabilized. The debris and scrap metal

produced during site restoration activities is designated as “decommissioned material” and transported to an out-of-state facility.

### Summary

The estimates to decommission Diablo Canyon assume the removal of all contaminated and activated plant components and structural materials such that the owner may then have unrestricted use of the site with no further requirements for an operating license. Low-level radioactive waste, other than GTCC waste, is sent to a licensed radioactive waste disposal facility. Decommissioned materials are sent to an out-of-state disposal facility.

Decommissioning is accomplished within the 60-year period required by current NRC regulations. In the interim, the spent fuel remains in storage at the site until such time that the transfer to a DOE facility is complete. Once emptied, the storage facility can also be decommissioned.

Both the DECON and SAFSTOR scenarios are described in Section 2. The bases of the estimates and assumptions are presented in Section 3, along with schedules of annual expenditures. The major cost contributors are identified in Section 6, with detailed activity costs, waste volumes, and associated manpower requirements delineated in Appendices C and D. The major cost components for all scenarios are also identified in the cost summary provided at the end of this section.

The cost elements in the estimates for all the decommissioning alternatives are assigned to one of three subcategories: NRC License Termination (radiological remediation), Spent Fuel Management, and Site Restoration. The subcategory “NRC License Termination” is used to accumulate costs that are consistent with “decommissioning” as defined by the NRC in its financial assurance regulations (i.e., 10 CFR §50.75). The cost reported for this subcategory is generally sufficient to terminate the unit’s operating license, recognizing that there may be some additional cost impact from spent fuel management.

The “Spent Fuel Management” subcategory contains costs associated with the containerization and transfer of spent fuel from the wet storage pool to a DOE transport cask or to the ISFSI for interim storage, as well as the transfer of the spent fuel in storage at the ISFSI to the DOE. Costs are included for the operation of the storage pool and the management of the ISFSI until such time that the transfer is complete. It does not include any spent fuel management expenses incurred prior to the cessation of plant operations, nor does it include any costs related to the final disposal of the spent fuel.



“Site Restoration” is used to capture costs associated with the dismantling and demolition of buildings and facilities demonstrated to be free from contamination. This includes structures never exposed to radioactive materials, as well as those facilities that have been decontaminated to appropriate levels. Structures are removed to a depth of three feet and backfilled to conform to local grade.

It should be noted that the costs assigned to these subcategories are allocations. Delegation of cost elements is for the purposes of comparison (e.g., with NRC financial guidelines) or to permit specific financial treatment (e.g., Asset Retirement Obligation determinations). In reality, there can be considerable interaction between the activities in the three subcategories. For example, an owner may decide to remove non-contaminated structures early in the project to improve access to highly contaminated facilities or plant components. In these instances, the non-contaminated removal costs could be reassigned from Site Restoration to an NRC License Termination support activity. However, in general, the allocations represent a reasonable accounting of those costs that can be expected to be incurred for the specific subcomponents of the total estimated program cost, if executed as described.

As noted within this document, the estimates were developed and costs are presented in 2014 dollars. As such, the estimates do not reflect the escalation of costs (due to inflationary and market forces) over the remaining operating life of the plant or during the decommissioning period.

**DECON COST SUMMARY**  
**DECOMMISSIONING COST ELEMENTS**  
(thousands of 2014 dollars)

Cost Element	Unit 1	Unit 2	Total
Decontamination	18,214	21,549	39,763
Removal	141,218	319,210	460,428
Packaging	33,435	32,500	65,934
Transportation	31,679	294,378	326,057
Waste Disposal	199,331	178,340	377,671
Program Management <sup>[1]</sup>	473,419	491,299	964,718
Security	338,910	348,555	687,465
Spent Fuel Pool Isolation	26,314	17,577	43,890
Spent Fuel Management <sup>[2]</sup>	213,527	193,784	407,311
Insurance and Regulatory Fees	36,956	32,862	69,817
Energy	32,071	31,910	63,981
Characterization and Licensing Surveys	33,875	37,509	71,384
Property Taxes	7,658	7,503	15,161
Severance	84,005	84,169	168,174
Miscellaneous Equipment	8,421	9,026	17,447
<b>Total <sup>[3]</sup></b>	<b>1,679,030</b>	<b>2,100,172</b>	<b>3,779,202</b>

Cost Element			
License Termination	1,190,754	1,172,913	2,363,667
Spent Fuel Management	389,775	395,217	784,992
Site Restoration	98,501	532,042	630,543
<b>Total <sup>[3]</sup></b>	<b>1,679,030</b>	<b>2,100,172</b>	<b>3,779,202</b>

<sup>[1]</sup> Includes engineering costs

<sup>[2]</sup> Excludes program management costs (staffing) but includes costs for spent fuel loading/transfer/spent fuel pool O&M and EP fees

<sup>[3]</sup> Columns may not add due to rounding

**SAFSTOR COST SUMMARY**  
**DECOMMISSIONING COST ELEMENTS**  
(thousands of 2014 dollars)

Cost Element	Unit 1	Unit 2	Total
Decontamination	14,403	21,401	35,804
Removal	143,288	319,891	463,179
Packaging	23,554	22,581	46,135
Transportation	29,063	292,279	321,341
Waste Disposal	182,273	160,224	342,497
Program Management <sup>[1]</sup>	604,377	439,612	1,043,988
Security	377,878	386,029	763,907
Spent Fuel Pool Isolation	26,459	17,615	44,074
Spent Fuel Management <sup>[2]</sup>	214,610	194,121	408,730
Insurance and Regulatory Fees	53,180	50,493	103,673
Energy	37,842	37,721	75,562
Characterization and Licensing Surveys	34,831	42,625	77,455
Property Taxes	9,548	9,373	18,921
Severance	84,470	84,353	168,823
Miscellaneous Equipment	15,685	16,419	32,104
<b>Total <sup>[3]</sup></b>	<b>1,851,460</b>	<b>2,094,736</b>	<b>3,946,195</b>

Cost Element			
License Termination	1,128,923	1,048,860	2,177,783
Spent Fuel Management	623,759	512,851	1,136,610
Site Restoration	98,778	533,025	631,802
<b>Total <sup>[3]</sup></b>	<b>1,851,460</b>	<b>2,094,736</b>	<b>3,946,195</b>

<sup>[1]</sup> Includes engineering costs

<sup>[2]</sup> Excludes program management costs (staffing) but includes costs for spent fuel loading/transfer/spent fuel pool O&M and EP fees

<sup>[3]</sup> Columns may not add due to rounding

## **1. INTRODUCTION**

This report presents estimates of the cost to decommission the Diablo Canyon Power Plant (Diablo Canyon) for the selected decommissioning scenarios following the scheduled cessation of plant operations. The estimates are designed to provide Pacific Gas and Electric Company (PG&E) with the information to assess its current decommissioning liability, as it relates to Diablo Canyon.

The analysis relies upon site-specific, technical information from an earlier evaluation prepared in 2012<sup>[1]\*</sup> updated to reflect current assumptions pertaining to the disposition of the nuclear plant and relevant industry experience in undertaking such projects. The costs are based on several key assumptions in areas of regulation, component characterization, high-level radioactive waste management, low-level radioactive waste disposal, performance uncertainties (contingency) and site restoration requirements.

The analysis is not a detailed engineering evaluation, but estimates prepared in advance of the detailed engineering required to carry out the decommissioning of the nuclear units. It may also not reflect the actual plan to decommission Diablo Canyon; the plan may differ from the assumptions made in this analysis based on facts that exist at the time of decommissioning.

### **1.1 OBJECTIVES OF STUDY**

The objectives of this study are to prepare comprehensive estimates of the costs to decommission Diablo Canyon based on the DECON and SAFSTOR scenarios, to provide a sequence or schedule for the associated activities, and to develop waste stream projections from the decontamination and dismantling activities. For the purposes of this study, the shutdown dates are based on the expiration of the current operating licenses, or 2 November 2024 for Unit 1, and 26 August 2025 for Unit 2.

### **1.2 SITE DESCRIPTION**

Diablo Canyon is located on the central California coast in San Luis Obispo County, approximately 12 miles west southwest of the City of San Luis Obispo. The plant, comprised of two nuclear units, is located on a 750-acre site adjacent to the Pacific Ocean, roughly equidistant from San Francisco and Los Angeles.

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\* References provided in Section 7 of the document

The Nuclear Steam Supply System (NSSS) consists of a pressurized water reactor and a four-loop Reactor Coolant System. The systems were supplied by the Westinghouse Electric Corporation. Units 1 and 2 each have a license rating of 3411 MWt, with corresponding net electrical outputs 1131 and 1156 megawatts (electric), respectively, with the reactors at rated power.

The Reactor Coolant System is comprised of the reactor vessel and four heat transfer loops, each containing a vertical U-tube type steam generator, and a single-stage centrifugal reactor coolant pump. In addition, the system includes an electrically heated pressurizer, a pressurizer relief tank, and interconnected piping. The system is housed within a "containment structure," a seismic Category I reinforced-concrete dry structure. It consists of an upright cylinder topped with a hemispherical dome, supported on a reinforced concrete foundation mat, which is keyed into the bedrock. A welded steel liner plate anchored to the inside face of the containment serves as a leak-tight membrane. The liner on top of the foundation mat is protected by a two-foot thick concrete fill mat, which supports the containment internals and forms the floor of the containment. The lower portion of the containment cylindrical wall has additional embedded wide flange steel beams between elevations 88 ft. 2 in. and 108 ft. 2 in. (mean sea level).

Heat produced in the reactor is converted to electrical energy by the Steam and Power Conversion Systems. A turbine-generator system converts the thermal energy of steam produced in the steam generators into mechanical shaft power and then into electrical energy. The plant's turbine-generators are each tandem compound, four element units. They consist of one high-pressure double-flow and three low-pressure double-flow elements driving a direct-coupled generator at 1800 rpm. The turbines are operated in a closed feedwater cycle that condenses the steam; the heated feedwater is returned to the steam generators. Heat rejected in the main condensers is removed by the Circulating Water System (CWS).

The circulating water system provides the heat sink required for removal of waste heat in the power plant's thermal cycle. The system has the principal function of removing heat by absorbing this energy in the main condenser. Condenser circulating water is water from the Pacific Ocean. Each unit is served by two circulating water pumps at the intake structure. From this structure seawater is pumped through two circulating water conduits to the condenser inlet water boxes. The water is returned to the ocean at Diablo Cove through an outfall at the water's edge.

### 1.3 REGULATORY GUIDANCE

The Nuclear Regulatory Commission (NRC or Commission) provided initial decommissioning requirements in its rule "General Requirements for Decommissioning Nuclear Facilities," issued in June 1988.<sup>[2]</sup> This rule set forth financial criteria for decommissioning licensed nuclear power facilities. The regulation addressed decommissioning planning needs, timing, funding methods, and environmental review requirements. The intent of the rule was to ensure that decommissioning would be accomplished in a safe and timely manner and that adequate funds would be available for this purpose. Subsequent to the rule, the NRC issued Regulatory Guide 1.159, "Assuring the Availability of Funds for Decommissioning Nuclear Reactors,"<sup>[3]</sup> which provided additional guidance to the licensees of nuclear facilities on the financial methods acceptable to the NRC staff for complying with the requirements of the rule. The regulatory guide addressed the funding requirements and provided guidance on the content and form of the financial assurance mechanisms indicated in the rule.

The rule defined three decommissioning alternatives as being acceptable to the NRC: DECON, SAFSTOR, and ENTOMB. The DECON alternative assumes that any contaminated or activated portion of the plant's systems, structures and facilities are removed or decontaminated to levels that permit the site to be released for unrestricted use shortly after the cessation of plant operations, while the SAFSTOR and ENTOMB alternatives defer the process.

The rule also placed limits on the time allowed to complete the decommissioning process. For all alternatives, the process is restricted in overall duration to 60 years, unless it can be shown that a longer duration is necessary to protect public health and safety. At the conclusion of a 60-year dormancy period (or longer if the NRC approves such a case), the site would still require significant remediation to meet the unrestricted release limits for license termination.

The ENTOMB alternative has not been viewed as a viable option for power reactors due to the significant time required to isolate the long-lived radionuclides for decay to permissible levels. However, with rulemaking permitting the controlled release of a site,<sup>[4]</sup> the NRC did re-evaluated the alternative. The resulting feasibility study, based upon an assessment by Pacific Northwest National Laboratory, concluded that the method did have conditional merit for some, if not most reactors. The staff also found that additional rulemaking would be needed before this option could be treated as a generic alternative.

The NRC had considered rulemaking to alter the 60-year time for completing decommissioning and to clarify the use of engineered barriers for reactor entombments.<sup>[5]</sup> However, the NRC's staff has subsequently recommended that rulemaking be deferred, based upon several factors (e.g., no licensee has committed to pursuing the entombment option, the unresolved issues associated with the disposition of greater-than-Class C material (GTCC), and the NRC's current priorities), at least until after the additional research studies are complete. The Commission concurred with the staff's recommendation.

In 1996, the NRC published revisions to the general requirements for decommissioning nuclear power plants.<sup>[6]</sup> When the decommissioning regulations were adopted in 1988, it was assumed that the majority of licensees would decommission at the end of the facility's operating licensed life. Since that time, several licensees permanently and prematurely ceased operations. Exemptions from certain operating requirements were required once the reactor was defueled to facilitate the decommissioning. Each case was handled individually, without clearly defined generic requirements. The NRC amended the decommissioning regulations in 1996 to clarify ambiguities and codify procedures and terminology as a means of enhancing efficiency and uniformity in the decommissioning process. The amendments allow for greater public participation and better define the transition process from operations to decommissioning.

Under the revised regulations, licensees will submit written certification to the NRC within 30 days after the decision to cease operations. Certification will also be required once the fuel is permanently removed from the reactor vessel. Submittal of these notices, along with related changes to Technical Specifications, entitle the licensee to a fee reduction and eliminate the obligation to follow certain requirements needed only during operation of the reactor. Within two years of submitting notice of permanent cessation of operations, the licensee is required to submit a Post-Shutdown Decommissioning Activities Report (PSDAR) to the NRC. The PSDAR describes the planned decommissioning activities, the associated sequence and schedule, and an estimate of expected costs. Prior to completing decommissioning, the licensee is required to submit an application to the NRC to terminate the license, which will include a license termination plan (LTP).

In 2011, the NRC published amended regulations to improve decommissioning planning and thereby reduce the likelihood that any current operating facility will become a legacy site.<sup>[7]</sup> The amended regulations require licensees to conduct their operations to minimize the introduction of residual radioactivity into the site, which includes the site's subsurface soil and groundwater. Licensees also may be required to perform site surveys to determine whether

residual radioactivity is present in subsurface areas and to keep records of these surveys with records important for decommissioning. The amended regulations require licensees to report additional details in their decommissioning cost estimate as well as requiring additional financial reporting and assurances. The additional details, including a decommissioning estimate for the Independent Spent Fuel Storage Installation (ISFSI), are included in this study.

### 1.3.1 Nuclear Waste Policy Act

Congress passed the “Nuclear Waste Policy Act”<sup>[8]</sup> (NWPA) in 1982, assigning the federal government’s long-standing responsibility for disposal of the spent nuclear fuel created by the commercial nuclear generating plants to the DOE. It was to begin accepting spent fuel by January 31, 1998; however, to date no progress in the removal of spent fuel from commercial generating sites has been made.

Today, the country is at an impasse on high-level waste disposal, even with the License Application for a geologic repository submitted by the DOE to the NRC in 2008. The current administration has cut the budget for the repository program while promising to “conduct a comprehensive review of policies for managing the back end of the nuclear fuel cycle ... and make recommendations for a new plan.”

Towards this goal, the administration appointed a Blue Ribbon Commission on America’s Nuclear Future (Blue Ribbon Commission) to make recommendations for a new plan for nuclear waste disposal. The Blue Ribbon Commission’s charter includes a requirement that it consider “[o]ptions for safe storage of used nuclear fuel while final disposition pathways are selected and deployed.”<sup>[9]</sup>

On January 26, 2012, the Blue Ribbon Commission issued its “Report to the Secretary of Energy” containing a number of recommendations on nuclear waste disposal. Two of the recommendations that may impact decommissioning planning are:

- “[T]he United States [should] establish a program that leads to the timely development of one or more consolidated storage facilities”
- “[T]he United States should undertake an integrated nuclear waste management program that leads to the timely development of one or more permanent deep geological facilities for the safe disposal of spent fuel and high-level nuclear waste.”<sup>[10]</sup>



In January 2013, the DOE issued the “Strategy for the Management and Disposal of Used Nuclear Fuel and High-Level Radioactive Waste,” in response to the recommendations made by the Blue Ribbon Commission and as “a framework for moving toward a sustainable program to deploy an integrated system capable of transporting, storing, and disposing of used nuclear fuel...” [11]

“With the appropriate authorizations from Congress, the Administration currently plans to implement a program over the next 10 years that:

- Sites, designs and licenses, constructs and begins operations of a pilot interim storage facility by 2021 with an initial focus on accepting used nuclear fuel from shut-down reactor sites;
- Advances toward the siting and licensing of a larger interim storage facility to be available by 2025 that will have sufficient capacity to provide flexibility in the waste management system and allows for acceptance of enough used nuclear fuel to reduce expected government liabilities; and
- Makes demonstrable progress on the siting and characterization of repository sites to facilitate the availability of a geologic repository by 2048.”

The NRC’s review of DOE’s license application to construct a geologic repository at Yucca Mountain was suspended in 2011 when the Administration significantly reduced the budget for completing that work. However, the US Court of Appeals for the District of Columbia Circuit issued a writ of mandamus (in August 2013)<sup>[12]</sup> ordering NRC to comply with federal law and resume its review of DOE’s Yucca Mountain repository license application to the extent allowed by previously appropriated funding for the review. That review is now complete with the publication of the five-volume safety evaluation report. A supplement to DOE’s environmental impact statement and an adjudicatory hearing on the contentions filed by interested parties must be completed before a licensing decision can be made.

Completion of the decommissioning process is dependent upon the DOE’s ability to remove spent fuel from the site in a timely manner. DOE’s repository program assumes that spent fuel allocations will be accepted for disposal from the nation’s commercial nuclear plants, with limited exceptions, in the order (the “queue”) in which it was discharged from the reactor.<sup>[13]</sup> PG&E’s current spent fuel management plan for the Diablo Canyon spent fuel is based in general upon: 1) a 2028 start date for DOE

initiating transfer of commercial spent fuel to a federal facility (not necessarily a final repository), and 2) expectations for spent fuel receipt by the DOE for the Diablo Canyon fuel. The DOE's generator allocation/receipt schedules are based upon the oldest fuel receiving the highest priority. The information available on the projected rate of transfer and the backlogged national queue indicates that the oldest Diablo Canyon fuel would not be eligible for pickup until 2035. Assuming a maximum rate of transfer of 3,000 metric tons of uranium (MTU)/year, the spent fuel is completely removed from the site by year end 2061 for a 2025 station shutdown.

The NRC requires that licensees establish a program to manage and provide funding for the caretaking of all irradiated fuel at the reactor site until title of the fuel is transferred to the DOE.<sup>[14]</sup> Interim storage of the fuel, until the DOE has completed the transfer, will be in the fuel handling buildings' storage pool as well as at an on-site ISFSI. The ISFSI will remain operational until the DOE is able to complete the transfer of the fuel to a federal facility (e.g., a monitored retrievable storage facility). DOE has breached its obligations to remove fuel from reactor sites, and has also failed to provide the plant owner with information about how it will ultimately perform. In the absence of information about how DOE will perform, and for purposes of this analysis only, it is assumed that DOE will accept already-canistered fuel. (It is recognized that the canisters may not be licensed or licensable for transportation when DOE performs.) If this assumption is incorrect, it is assumed that DOE will have liability for costs incurred to transfer the fuel to DOE-supplied containers.

The ISFSI is assumed to be expanded following cessation of plant operations to accommodate the assemblies in the plant's wet storage pools. By relocating the fuel to the ISFSI, the wet storage pools may be secured and decommissioning of the nuclear units may proceed. Costs are included within the estimates to expand the ISFSI to accommodate the residual spent fuel inventories after pool operations cease and for the long-term caretaking of spent fuel at the site through the year 2061.

The PG&E position is that the DOE has a contractual obligation to accept Diablo Canyon's fuel earlier than the projections set out above consistent with its contract commitments. No assumption made in this study should be interpreted to be inconsistent with this claim. However, including the cost of storing spent fuel in this study is appropriate to ensure the availability of sufficient decommissioning funds at the end of the station's life if the DOE has not met its obligation. The cost for the interim storage

of spent fuel has been calculated and is separately presented as "Spent Fuel Management" expenditures in this report.

### 1.3.2 Low-Level Radioactive Waste Acts

The contaminated and activated material generated in the decontamination and dismantling of a commercial nuclear reactor is classified as low-level (radioactive) waste, although not all of the material is suitable for "shallow-land" disposal. With the passage of the "Low-Level Radioactive Waste Policy Act" in 1980,<sup>[15]</sup> and its Amendments of 1985,<sup>[16]</sup> the states became ultimately responsible for the disposition of low-level radioactive waste generated within their own borders.

With the exception of Texas, no new compact facilities have been successfully sited, licensed, and constructed. The Texas Compact disposal facility is now operational and waste is being accepted from generators within the Compact by the operator, Waste Control Specialists (WCS). The facility is also able to accept limited quantities of non-Compact waste.

Disposition of the various waste streams produced by the decommissioning process considered all options and services currently available to PG&E. The majority of the low-level radioactive waste designated for direct disposal (Class A<sup>[17]</sup>) can be sent to EnergySolutions' facility in Clive, Utah. Therefore, disposal costs for Class A waste were based upon PG&E's current Diablo Canyon contract-based costs associated with the EnergySolutions facility. This facility is not licensed to receive the higher activity portion (Classes B and C) of the decommissioning waste stream.

The WCS facility is able to receive the Class B and C waste. As such, for this analysis, Class B and C waste was assumed to be shipped to the WCS facility. Disposal costs for this waste were also based upon PG&E's current contract-based costs associated with the WCS facility.

The dismantling of the components residing closest to the reactor core generates radioactive waste that may be considered unsuitable for shallow-land disposal (i.e., low-level radioactive waste with concentrations of radionuclides that exceed the limits established by the NRC for Class C radioactive waste (GTCC)). The Low-Level Radioactive Waste Policy Amendments Act of 1985 assigned the federal government the responsibility for the disposal of this material. The Act also stated that the beneficiaries of the activities resulting in the generation of such radioactive waste bear all reasonable costs of disposing of such waste.

However, to date, the federal government has not identified a cost for disposing of GTCC or a schedule for acceptance.

For purposes of this analysis only, the GTCC radioactive waste is assumed to be packaged and disposed of in a similar manner as high-level waste and at a cost equivalent to that envisioned for the spent fuel. The GTCC is packaged in the same canisters used for spent fuel and either stored on site or shipped directly to a DOE facility as it is generated (depending upon the timing of the decommissioning and whether the spent fuel has been removed from the site prior to the start of decommissioning).

### 1.3.3 Radiological Criteria for License Termination

In 1997, the NRC published Subpart E, "Radiological Criteria for License Termination," [18] amending 10 CFR Part 20. This subpart provides radiological criteria for releasing a facility for unrestricted use. The regulation states that the site can be released for unrestricted use if radioactivity levels are such that the average member of a critical group would not receive a Total Effective Dose Equivalent (TEDE) in excess of 25 millirem per year, and provided that residual radioactivity has been reduced to levels that are As Low As Reasonably Achievable (ALARA). The decommissioning estimates assume that the Diablo Canyon site will be remediated to a residual level consistent with the NRC-prescribed level.

It should be noted that the NRC and the Environmental Protection Agency (EPA) differ on the amount of residual radioactivity considered acceptable in site remediation. The EPA has two limits that apply to radioactive materials. An EPA limit of 15 millirem per year is derived from criteria established by the Comprehensive Environmental Response, Compensation, and Liability Act (CERCLA or Superfund).[19] An additional and separate limit of 4 millirem per year, as defined in 40 CFR §141.16, is applied to drinking water. [20]

On October 9, 2002, the NRC signed an agreement with the EPA on the radiological decommissioning and decontamination of NRC-licensed sites. The Memorandum of Understanding (MOU)[21] provides that EPA will defer exercise of authority under CERCLA for the majority of facilities decommissioned under NRC authority. The MOU also includes provisions for NRC and EPA consultation for certain sites when, at the time of license termination, (1) groundwater contamination exceeds EPA-permitted levels; (2) NRC contemplates restricted release of the site;

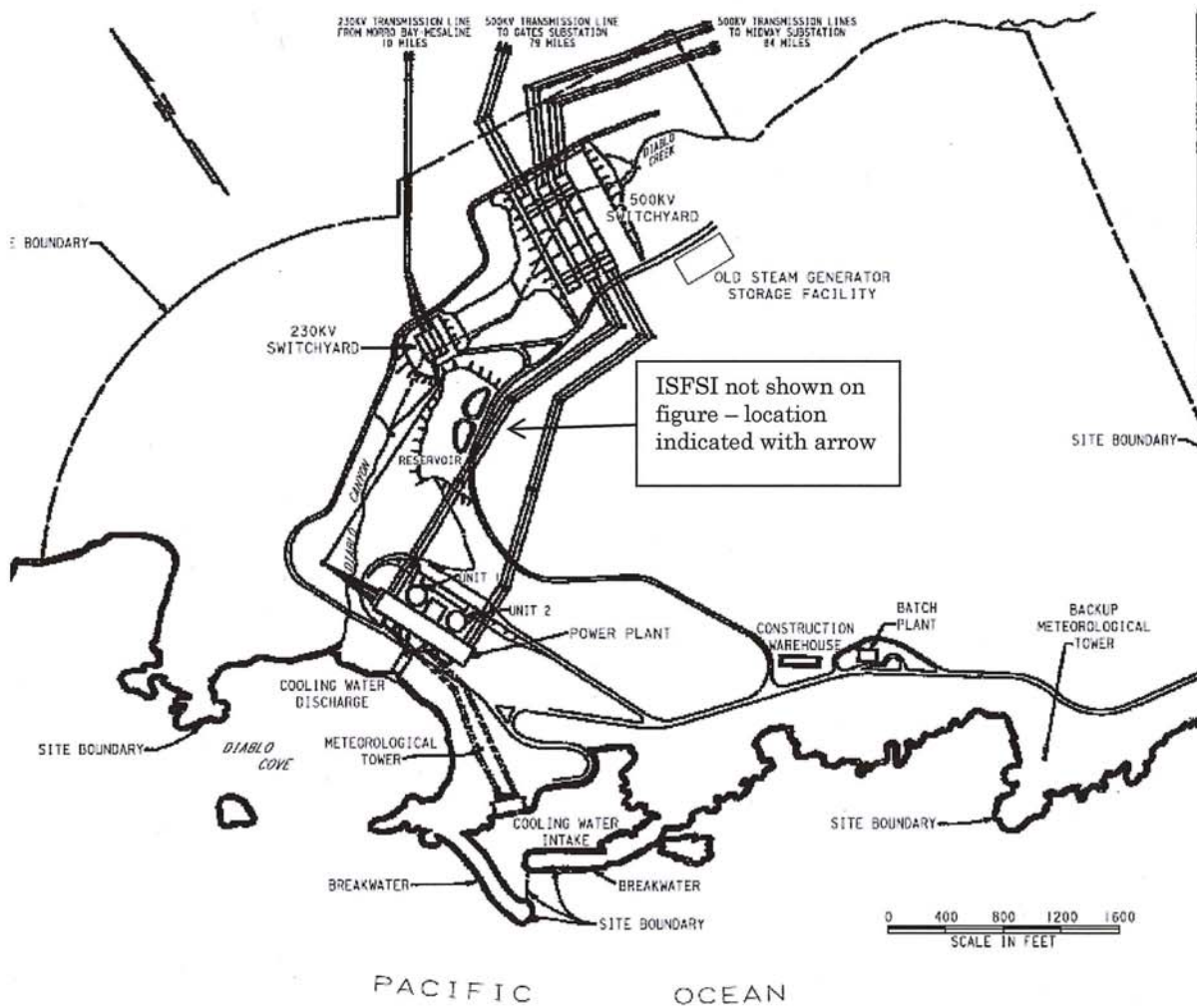
and/or (3) residual radioactive soil concentrations exceed levels defined in the MOU.

The MOU does not impose any new requirements on NRC licensees and should reduce the involvement of the EPA with NRC licensees who are decommissioning. Most sites are expected to meet the NRC criteria for unrestricted use, and the NRC believes that only a few sites will have groundwater or soil contamination in excess of the levels specified in the MOU that trigger consultation with the EPA. However, if there are other hazardous materials on the site, the EPA may be involved in the cleanup. As such, the possibility of dual regulation remains for certain licensees. The present study does not include any costs for this occurrence.

#### 1.3.4 California Governor Moratorium on Disposing of Decommissioned Materials

The Governor of the State of California, Executive Order D-62-02, orders a moratorium "... on the disposal of decommissioned materials into Class III landfills and unclassified waste management units, as described in title 27, sections 20260 and 20230, of the California Code of Regulations". The order defines "decommissioned materials," as materials with low residual levels of radioactivity (below Federal Nuclear Regulatory Commission release levels) that, upon decommissioning of a licensed site, may presently be released with no restrictions upon their use. The order concludes that without regulations these decommissioned materials may not be released with no restrictions upon their use. As such, in the absence of California regulations on decommissioned materials, it is PG&E's position that the decommissioning plan for decommissioned materials should be based on transport and disposal to an out-of-state licensed facility.

FIGURE 1.1  
DIABLO CANYON POWER PLANT  
GENERAL PLAN

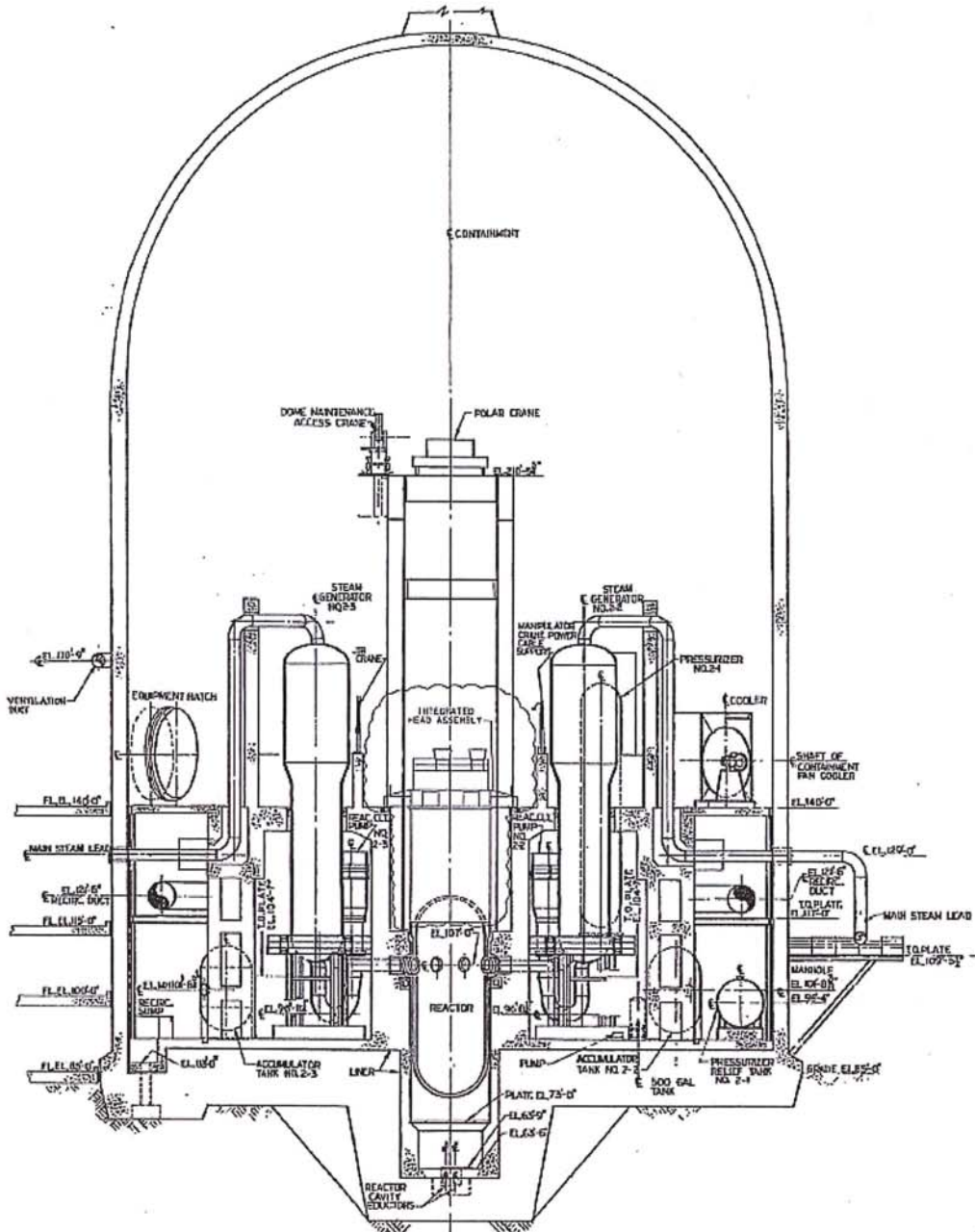


**FIGURE 1.2  
DIABLO CANYON POWER PLANT  
AERIAL VIEW**



**(Imagery date August 2013, from Google Earth)**

FIGURE 1.3  
DIABLO CANYON POWER PLANT  
REACTOR BUILDING SECTION





## 2. DECOMMISSIONING ALTERNATIVES

Detailed cost estimates were developed to decommission Diablo Canyon based upon the approved DECON and SAFSTOR decommissioning alternatives. Although the alternatives differ with respect to technique, process, cost, and schedule, they attain the same result: the ultimate release of the site for unrestricted use. This study does not address the cost to dispose of the spent fuel residing at the site; such costs are funded through a surcharge on electrical generation. However, the study does estimate the costs incurred with the interim on-site storage of the fuel pending shipment by the DOE to an off-site disposal facility.

The scenarios selected are representative of alternatives available to the owner and are defined as follows:

DECON: Units 1 and 2 are currently expected to cease operations in November 2024 and August 2025, respectively. Spent fuel remaining in the spent fuel storage pools after a minimum cooling period of 10 years is transferred to the ISFSI for interim storage. This scenario assumes that decommissioning activities at the two units begin soon after unit shutdown and are sequenced and integrated so as to minimize the total duration of the physical dismantling processes. Any residual spent fuel is transferred to the ISFSI so as to facilitate decontamination and dismantling activities within the fuel handling buildings. Decommissioning of the station and subsequent demolition of the structures is completed by 2039. Spent fuel storage operations continue at the site until the transfer of the fuel to the DOE is complete, assumed to be in the year 2061. The ISFSI is then decommissioned and dismantled.

SAFSTOR: Units 1 and 2 are currently expected to cease operations in November 2024 and August 2025, respectively. The units are placed into safe-storage in this scenario. The start of field decommissioning is deferred to the end of the fuel storage period. Spent fuel remaining in the spent fuel storage pools after a minimum cooling period of 10 years is transferred to the ISFSI for interim storage. As with the DECON scenario, decommissioning activities at the two units are sequenced and integrated so as to minimize the total duration of the physical dismantling processes. Spent fuel storage operations continue at the site until the transfer of the fuel to the DOE is complete, assumed to be in the year 2061.

The following sections describe the basic activities associated with each base case alternative (DECON and SAFSTOR). Although detailed procedures for each activity identified are not provided, and the actual sequence of work may vary, the activity descriptions provide a basis not only for estimating but also for the expected scope of work, i.e., engineering and planning at the time of decommissioning.

The conceptual approach that the NRC has described in its regulations divides decommissioning into three phases. The initial phase commences with the effective date of permanent cessation of operations and involves the transition of both plant and licensee from reactor operations (i.e., power production) to facility de-activation and closure.

During the first phase, notification is to be provided to the NRC certifying the permanent cessation of operations and the removal of fuel from the reactor vessel. The licensee is then prohibited from reactor operation.

The second phase encompasses activities during the storage period or during major decommissioning activities, or a combination of the two. The third phase pertains to the activities involved in license termination. The decommissioning estimates developed for Diablo Canyon are also divided into phases or periods; however, demarcation of the phases is based upon major milestones within the project or significant changes in the projected expenditures.

## **2.1 DECON**

The DECON alternative, as defined by the NRC, is "the alternative in which the equipment, structures, and portions of a facility and site containing radioactive contaminants are removed or decontaminated to a level that permits the property to be released for unrestricted use shortly after cessation of operations." This study does not address the cost to dispose of the spent fuel residing at the site; such costs are funded through a surcharge on electrical generation. However, the study does estimate the costs incurred with the interim on-site storage of the fuel pending shipment by the DOE to an off-site disposal facility.

### **2.1.1 Period 1 - Preparations**

In anticipation of the cessation of plant operations, detailed preparations are undertaken to provide a smooth transition from plant operations to site decommissioning. Through implementation of a staffing transition plan, the organization required to manage the intended decommissioning activities is assembled from available plant staff and outside resources. Preparations include the planning for permanent defueling of the reactor, revision of technical specifications applicable to the operating conditions and requirements, a characterization of the facility and major components, and the development of the PSDAR.

### Engineering and Planning

The PSDAR, required prior to or within two years of permanent cessation of operations, provides a description of the licensee's planned decommissioning activities, a timetable, and the associated financial requirements of the intended decommissioning program. Upon receipt of the PSDAR, the NRC will make the document available to the public for comment in a local hearing to be held in the vicinity of the reactor site. Ninety days following submittal and NRC receipt of the PSDAR, the licensee may begin to perform major decommissioning activities under a modified 10 CFR §50.59 procedure, i.e., without specific NRC approval. Major activities are defined as any activity that results in permanent removal of major radioactive components, permanently modifies the structure of the containment, or results in dismantling components (for shipment) containing GTCC, as defined by 10 CFR §61. Major components are further defined as comprising the reactor vessel and internals, large bore reactor coolant system piping, and other large components that are radioactive. The NRC includes the following additional criteria for use of the §50.59 process in decommissioning. The proposed activity must not:

- foreclose release of the site for possible unrestricted use,
- significantly increase decommissioning costs,
- cause any significant environmental impact, or
- violate the terms of the licensee's existing license

Existing operational technical specifications are reviewed and modified to reflect plant conditions and the safety concerns associated with permanent cessation of operations. The environmental impact associated with the planned decommissioning activities is also considered. Typically, a licensee will not be allowed to proceed if the consequences of a particular decommissioning activity are greater than that bounded by previously evaluated environmental assessments or impact statements. In this instance, the licensee would have to submit a license amendment for the specific activity and update the environmental report.

The decommissioning program outlined in the PSDAR will be designed to accomplish the required tasks within the ALARA guidelines (as defined in 10 CFR §20) for protection of personnel from exposure to radiation hazards. It will also address the continued protection of the health and safety of the public and the environment during the dismantling activity. Consequently, with the development of the PSDAR, activity specifications, cost-benefit and safety analyses, work packages, and

procedures, would be assembled to support the proposed decontamination and dismantling activities.

### Site Preparations

Following final plant shutdown, and in preparation for actual decommissioning activities, the following activities are initiated:

- Characterization of the site and surrounding environs. This includes radiation surveys of work areas, major components (including the reactor vessel and its internals), internal piping, and biological shield cores.
- Isolation of the spent fuel storage pool and fuel handling systems. This allows decommissioning operations to be performed in plant areas to the greatest extent, with minimum impact to the project schedule. The fuel will be transferred from the spent fuel pools once it decays to the point that it meets the heat load criteria of the spent fuel casks. It is therefore assumed that the fuel pools will remain operational for a minimum of ten years following the cessation of plant operations.
- Specification of transport and disposal requirements for activated materials and/or hazardous materials, including shielding and waste stabilization.
- Development of procedures for occupational exposure control, control and release of liquid and gaseous effluent, processing of radwaste (including dry-active waste, resins, filter media, metallic and non-metallic components generated in decommissioning), site security and emergency programs, and industrial safety.

#### 2.1.2 Period 2 - Decommissioning Operations

This period includes the physical decommissioning activities associated with the removal and disposal of contaminated and activated components and structures, including the successful release of the site from the 10 CFR §50 operating license, exclusive of the ISFSI. Significant decommissioning activities in this phase include:

- Construction of temporary facilities and/or modification of existing facilities to support dismantling activities. For example, this will include a centralized processing area to facilitate equipment removal and component preparations for off-site disposal.

- Reconfiguration and modification of site structures and facilities as needed to support decommissioning operations. This will include the upgrading of roads (on- and off-site) to facilitate hauling and transport. Modifications will be required to the containment structure to facilitate access of large/heavy equipment. Modifications will also be required to the refueling area of the reactor building to support the segmentation of the reactor vessel internals and component extraction.
- Transfer of the spent fuel from the storage pool to the ISFSI pad for interim storage.
- Design and fabrication of temporary and permanent shielding to support removal and transportation activities, construction of contamination control envelopes, and the procurement of specialty tooling.
- Procurement (lease or purchase) of shipping canisters, cask liners, and industrial packages.
- Decontamination of components and piping systems as required to control (minimize) worker exposure.
- Removal of piping and components no longer essential to support decommissioning operations.
- Removal of control rod drive housings and the head service structure from reactor vessel head. Segmentation of the vessel closure head.
- Removal and segmentation of the upper internals assemblies. Segmentation will maximize the loading of the shielded transport casks, i.e., by weight and activity. The operations are conducted under water using remotely operated tooling and contamination controls.
- Disassembly and segmentation of the remaining reactor internals, including the core former and lower core support assembly. Some material is expected to exceed Class C disposal requirements. As such, the segments will be packaged in modified fuel storage canisters for geologic disposal.
- Segmentation of the reactor vessel. A shielded platform is installed for segmentation as cutting operations are performed in-air using remotely operated equipment within a contamination control envelope. The water level is maintained just below the cut to minimize the working area dose rates. Segments are transferred in-air to containers that are stored under water, for example, in an isolated area of the refueling canal.
- Removal of the activated portions of the concrete biological shield and accessible contaminated concrete surfaces. If dictated by the steam

generator and pressurizer removal scenarios, those portions of the associated cubicles necessary for access and component extraction are removed.

- Removal of the steam generators and pressurizer for controlled disposal. The generators will be moved to an on-site processing center, the steam domes removed and segmented for transportation and disposal. The lower shell and tube bundle will be packaged as a one-piece container for direct disposal. These components can serve as their own disposal containers provided that all penetrations are properly sealed and steel shielding added, as necessary, to those external areas of the package to meet transportation limits and regulations.
- Expansion of the ISFSI and transfer of the spent fuel from the storage pools to the DOE and ISFSI pad for interim storage. Spent fuel storage operations continue throughout the active decommissioning period. Fuel transfer to the DOE is expected to begin in 2035 and to be completed by the end of the year 2061.

At least two years prior to the anticipated date of license termination, an LTP is required. Submitted as a supplement to the Final Safety Analysis Report (FSAR) or its equivalent, the plan must include: a site characterization, description of the remaining dismantling activities, plans for site remediation, procedures for the final radiation survey, designation of the end use of the site, an updated cost estimate to complete the decommissioning, and any associated environmental concerns. The NRC will notice the receipt of the plan, make the plan available for public comment, and schedule a local hearing. LTP approval will be subject to any conditions and limitations as deemed appropriate by the Commission. The licensee may then commence with the final remediation of site facilities and services, including:

- Removal of remaining plant systems and associated components as they become nonessential to the decommissioning program or worker health and safety (e.g., waste collection and treatment systems, electrical power and ventilation systems).
- Removal of the steel liners from refueling canal, disposing of the activated and contaminated sections as radioactive waste. Removal of activated/ contaminated concrete (all concrete inside the containment liner).
- Surveys of the decontaminated areas of the containment structure.

- Remediation and removal of the contaminated equipment and material from the auxiliary building, fuel handling buildings, and any other contaminated facility. Radiation and contamination controls will be utilized until residual levels indicate that the structures and equipment can be released for unrestricted access and conventional demolition. This activity may necessitate the dismantling and disposition of most of the systems and components (both clean and contaminated) located within these buildings. This activity facilitates surface decontamination and subsequent verification surveys required prior to obtaining release for demolition.
- Routing of material removed in the decontamination and dismantling to a central processing area. Contaminated material is characterized and segregated for packaging and disposal at a low-level radioactive waste disposal facility. Material that meets the US NRC release criteria, but may contain residual radioactivity is classified as decommissioned material and will be transported and disposed of at an out-of-state waste disposal facility.

Incorporated into the LTP is the Final Survey Plan. This plan identifies the radiological surveys to be performed once the decontamination activities are completed and is developed using the guidance provided in the "Multi-Agency Radiation Survey and Site Investigation Manual (MARSSIM)."<sup>[22]</sup> This document incorporates the statistical approaches to survey design and data interpretation used by the EPA. It also identifies commercially available instrumentation and procedures for conducting radiological surveys. Use of this guidance ensures that the surveys are conducted in a manner that provides a high degree of confidence that applicable NRC criteria are satisfied. Once the survey is complete, the results are provided to the NRC in a format that can be verified. The NRC then reviews and evaluates the information, performs an independent confirmation of radiological site conditions, and makes a determination on the requested change to the operating licenses (that would release the property, exclusive of the ISFSI, for unrestricted use).

The NRC terminates the operating licenses if it determines that site remediation has been performed in accordance with the LTP, and that the terminal radiation survey and associated documentation demonstrate that the facility is suitable for release.

### 2.1.3 Period 3 - Site Restoration

Following completion of decommissioning operations, site restoration activities can begin. Efficient removal of the contaminated materials and verification that residual radionuclide concentrations are below the NRC limits will result in substantial damage to many of the structures. Although performed in a controlled, safe manner, blasting, coring, drilling, scarification (surface removal), and the other decontamination activities will substantially degrade power block structures including the reactor and auxiliary buildings. Under certain circumstances, verifying that subsurface radionuclide concentrations meet NRC site release requirements will require removal of grade slabs and lower floors, potentially weakening footings and structural supports. This removal activity will be necessary for those facilities and plant areas where historical records indicate the potential for radionuclides having been present in the soil, where system failures have been recorded, or where it is required to confirm that subsurface process and drain lines were not breached over the operating life of the station.

It is not currently anticipated that these structures would be repaired and preserved after the radiological contamination is removed. The cost to dismantle site structures with a work force already mobilized on site is more efficient than if the process is deferred.

This cost study presumes that non-essential structures and site facilities are dismantled as a continuation of the decommissioning activity. Foundations and exterior walls are removed to a nominal depth of three feet below grade. The three-foot depth allows for the placement of gravel for drainage, as well as topsoil, so that vegetation can be established for erosion control. Non-contaminated concrete rubble produced by demolition activities is processed on-site to remove reinforcing steel and miscellaneous embedments. The processed rubble is then transported and disposed of at an out-of-state waste disposal facility. The removed rebar, plus non-contaminated steel, copper, and other metals are transported to an out-of-state scrap dealer. Below grade voids are backfilled with clean imported fill to provide a reasonably uniform site contour (i.e., no large localized on site depressions). Site areas affected by the dismantling activities are restored and the plant area graded as required to prevent ponding and inhibit the refloating of subsurface materials.



#### 2.1.4 ISFSI Operations and Decommissioning

For purposes only of this estimate, transfer of spent fuel to a DOE repository or interim facility is assumed to be exclusively from the ISFSI once the fuel pools have been emptied and the fuel handling buildings released for decommissioning. If this assumption is incorrect, it is assumed that DOE will have liability for costs incurred to transfer the fuel to DOE-supplied containers and to dispose of existing containers.

The ISFSI will continue to operate under a separate and independent license (10 CFR §72) following the termination of the §50 operating licenses. Completion of the decommissioning process is dependent upon the DOE's ability to remove spent fuel from the site in a manner timely enough to complete license termination activities within 60 years of unit shut down. This analysis assumes that the last of the spent fuel will be removed from the site within approximately 36 years of the station shutdown or year 2061.

At the conclusion of the spent fuel transfer process, the ISFSI will be decommissioned. The Commission will terminate the §72 license when it determines that the remediation of the ISFSI has been performed in accordance with an ISFSI license termination plan and that the final radiation survey and associated documentation demonstrate that the facility is suitable for release. Once the requirements are satisfied, the NRC can terminate the license for the ISFSI.

The ISFSI is based upon the currently licensed facility that uses multi-purpose canisters and concrete overpacks for pad storage. For purposes of this cost analysis, it is assumed that once the inner canisters containing the spent fuel assemblies have been removed, any required decontamination performed on the storage overpack (some minor neutron activation is assumed), and the license for the facility terminated, the concrete overpacks can be dismantled using conventional techniques for the demolition of reinforced concrete. Demolished concrete (decommissioned material) is packaged and transported to an out-of-state waste disposal facility. The concrete storage pad is then removed and the area regraded.

## 2.2 SAFSTOR

The NRC defines SAFSTOR as "the alternative in which the nuclear facility is placed and maintained in a condition that allows the nuclear facility to be safely stored and subsequently decontaminated (deferred decontamination) to levels

that permit release for unrestricted use." The facility is left intact (during the dormancy period), with structures maintained in a sound condition. Systems that are not required to support the spent fuel pool or site surveillance and security are drained, de-energized, and secured. Minimal cleaning/removal of loose contamination and/or fixation and sealing of remaining contamination are performed. Access to contaminated areas is secured to provide controlled access for inspection and maintenance.

The engineering and planning requirements for physical dismantling activities are similar to those for the DECON alternative. Site preparations for physical dismantling are also similar to those for the DECON alternative, with the exception of certain activities, such as spent fuel pool operations and maintenance, and chemical decontamination of primary systems.

Decommissioning operations are assumed to begin once the transfer of the spent fuel to the DOE is completed (in year 2062).

#### 2.2.1 Period 1 - Preparations

Preparations for long-term storage include the planning for permanent defueling of the reactor, revision of technical specifications appropriate to the operating conditions and requirements, a characterization of the facility and major components, and the development of the PSDAR.

The process of placing the plant in safe-storage includes, but is not limited to, the following activities:

- Isolation of the spent fuel storage services and fuel handling systems so that safe-storage operations may commence on the balance of the plant. This activity may be carried out by plant personnel in accordance with existing operating technical specifications. Activities are scheduled around the fuel handling systems to the greatest extent possible.
- Transferring the spent fuel from the storage pools to the ISFSI for interim storage, following the minimum required cooling period in the spent fuel pools.
- Draining and de-energizing of the non-contaminated systems not required to support continued site operations or maintenance.
- Disposing of contaminated filter elements and resin beds not required for processing wastes from layup activities for future operations.

- Draining of the reactor vessel, with the internals left in place and the vessel head secured.
- Draining and de-energizing non-essential, contaminated systems with decontamination as required for future maintenance and inspection.
- Preparing lighting and alarm systems whose continued use is required; de-energizing portions of fire protection, electric power, and HVAC systems whose continued use is not required.
- Cleaning of the loose surface contamination from building access pathways.
- Performing an interim radiation survey of plant, posting warning signs where appropriate.
- Erecting physical barriers and/or securing all access to radioactive or contaminated areas, except as required for inspection and maintenance.
- Installing security and surveillance monitoring equipment and relocating security fence around secured structures, as required.

#### 2.2.2 Period 2 - Dormancy

The second phase identified by the NRC in its rule addresses licensed activities during a storage period and is applicable to the dormancy phases of the deferred decommissioning alternatives. Dormancy activities include a 24-hour security force, preventive and corrective maintenance on security systems, area lighting, general building maintenance, heating and ventilation of buildings, routine radiological inspections of contaminated structures, maintenance of structural integrity, and a site environmental and radiation monitoring program. Resident maintenance personnel perform equipment maintenance, inspection activities, routine services to maintain safe conditions, adequate lighting, heating, and ventilation, and periodic preventive maintenance on essential site services.

An environmental surveillance program is carried out during the dormancy period to ensure that releases of radioactive material to the environment are prevented or detected and controlled. Appropriate emergency procedures are established and initiated for potential releases that exceed prescribed limits. The environmental surveillance program constitutes an abbreviated version of the program in effect during normal plant operations.

Security during the dormancy period is conducted primarily to prevent unauthorized entry and to protect the public from the consequences of its own actions. The security fence, sensors, alarms, and other surveillance equipment provide security. Fire and radiation alarms are also monitored and maintained.

Consistent with the DECON scenario, the spent fuel storage pools are emptied within approximately 10 years of the cessation of operations. The transfer of the spent fuel to the DOE takes place during the dormancy period until completed in 2061. Once emptied, the ISFSI is decommissioned along with the power block structures in Period 4.

### 2.2.3 Periods 3 and 4 - Delayed Decommissioning

Prior to the commencement of decommissioning operations, preparations are undertaken to reactivate site services and prepare for decommissioning. Preparations include engineering and planning, a detailed site characterization, and the assembly of a decommissioning management organization. Final planning for activities and the writing of activity specifications and detailed procedures are also initiated at this time.

Much of the work in developing a termination plan is relevant to the development of the detailed engineering plans and procedures. The activities associated with this phase and the follow-on decontamination and dismantling processes are detailed in Sections 2.1.1 and 2.1.2. The primary difference between the sequences anticipated for the DECON and this deferred scenario is the absence, in the latter, of any constraint on the availability of the fuel storage facilities for decommissioning.

Variations in the length of the dormancy period are expected to have little effect upon the quantities of radioactive wastes generated from system and structure removal operations. Given the levels of radioactivity and spectrum of radionuclides expected from forty years of plant operation, no plant process system identified as being contaminated upon final shutdown will become releasable due to the decay period alone, i.e., there is no significant reduction in the waste generated from the decommissioning activities.

The delay in decommissioning also yields lower working area radiation levels. As such, the estimate for this delayed scenario incorporates reduced ALARA controls for the SAFSTOR's lower occupational exposure potential.

Although the initial radiation levels due to  $^{60}\text{Co}$  will decrease during the dormancy period, the internal components of the reactor vessel will still exhibit sufficiently high radiation dose rates to require remote sectioning under water due to the presence of long-lived radionuclides such as  $^{94}\text{Nb}$ ,  $^{59}\text{Ni}$ , and  $^{63}\text{Ni}$ . Therefore, the dismantling procedures described for the DECON alternative would still be employed during this scenario. Portions of the biological shield will still be radioactive due to the presence of activated trace elements with longer half-lives ( $^{152}\text{Eu}$  and  $^{154}\text{Eu}$ ). Decontamination will require controlled removal and disposal. It is assumed that radioactive corrosion products on inner surfaces of piping and components will not have decayed to levels that will permit unrestricted use or allow conventional removal. These systems and components will be surveyed as they are removed and disposed of in accordance with the existing radioactive release criteria.

#### 2.2.4 Period 5 - Site Restoration

Following completion of decommissioning operations, site-restoration activities begin. Dismantling, as a continuation of the decommissioning process is a cost-effective option, as described in Section 2.1.3. The basis for the dismantling cost is consistent with that described for DECON, presuming the removal of structures and site facilities to a nominal depth of three feet below grade and the limited restoration of the site.

**PACIFIC GAS AND ELECTRIC COMPANY**  
**CHAPTER 1**  
**ATTACHMENT C**  
**2018 HUMBOLDT BAY POWER PLANT UNIT 3**  
**NRC ASSURANCE OF FUNDING LETTER**

### **3. COST ESTIMATES**

The cost estimates prepared for decommissioning Diablo Canyon consider the unique features of the site, including the nuclear steam supply system, electric power generating systems, structures, and supporting facilities. The basis of the estimates, including the sources of information relied upon, the estimating methodology employed, site-specific considerations, and other pertinent assumptions, is described in this section.

#### **3.1 BASIS OF ESTIMATES**

The estimates were developed using site-specific, technical information extracted from the 2012 and previous estimates. This information was reviewed for the current analysis and updated as deemed appropriate. The site-specific considerations and assumptions used in the previous evaluation were also revisited. Modifications were incorporated where new information was available or experience from ongoing decommissioning programs provided viable alternatives or improved processes. The following are the significant changes associated with the plant configuration or radiological status that have been incorporated into the current estimate.

- Removing and disposing of materials associated with recently installed security measures, particularly physical barriers, were incorporated into the estimate.

The following are the significant changes associated with other aspects of the current estimate.

- Consistent with PG&E's interpretation of the California governor's executive order on the moratorium on disposing of decommissioned materials in the State of California<sup>[23]</sup>, costs to account for transporting and disposing of decommissioned materials to an out-of-state disposal facility have been added.
- PG&E's experience segmenting the Humboldt Bay Unit 3 reactor and industry experience segmenting the Zion Nuclear Station reactor vessels have been incorporated into the estimate.
- Permitting costs associated with constructing a Greater-Than-Class-C storage pad, as well as other expected permitting expenses and environmental fees have been incorporated into the estimate.

- Maintaining security staff levels near operating staff levels while spent fuel is stored in the spent fuel pools was re-affirmed. The cost associated with maintaining these staff levels has been incorporated into the estimate.
- Cost impact of a delay in DOE's start of spent fuel pickup from commercial generators from 2024 to 2028.
- Complying with expected re-licensing requirements after the ISFSI license is renewed.

### **3.2 METHODOLOGY**

The methodology used to develop the estimates follows the basic approach originally presented in the AIF/NESP-036 study report, "Guidelines for Producing Commercial Nuclear Power Plant Decommissioning Cost Estimates,"<sup>[24]</sup> and the DOE "Decommissioning Handbook."<sup>[25]</sup> These documents present a unit factor method for estimating decommissioning activity costs, which simplifies the estimating calculations. Unit factors for concrete removal (\$/cubic yard), steel removal (\$/ton), and cutting costs (\$/inch) are developed using local labor rates. The activity-dependent costs are estimated with the item quantities (cubic yards and tons), developed from plant drawings and inventory documents. Removal rates and material costs for the conventional disposition of components and structures rely upon information available in the industry publication, "Building Construction Cost Data," published by R.S. Means.<sup>[26]</sup>

The unit factor method provides a demonstrable basis for establishing reliable cost estimates. The detail provided in the unit factors, including activity duration, labor costs (by craft), and equipment and consumable costs, ensures that essential elements have not been omitted. Appendix A presents the detailed development of a typical unit factor. Appendix B provides the values contained within one set of factors developed for this analysis.

This analysis reflects lessons learned from TLG's involvement in the Shippingport Station Decommissioning Project, completed in 1989, as well as the decommissioning of the Cintichem reactor, hot cells, and associated facilities, completed in 1997. In addition, the planning and experience associated with the Pathfinder, Shoreham, Rancho Seco, Trojan, Yankee Rowe, Big Rock Point, Maine Yankee, Humboldt Bay-3, Connecticut Yankee, San Onofre, Vermont Yankee, and Zion nuclear units have provided additional insight into the process, the regulatory aspects, and technical challenges of decommissioning commercial nuclear units.



### Work Difficulty Factors

TLG has historically applied work difficulty adjustment factors (WDFs) to account for the inefficiencies in working in a power plant environment. WDFs are assigned to each unique set of unit factors, commensurate with the inefficiencies associated with working in confined, hazardous environments. The ranges used for the WDFs are as follows:

- |                                 |            |
|---------------------------------|------------|
| • Access Factor                 | 10% to 20% |
| • Respiratory Protection Factor | 10% to 50% |
| • Radiation/ALARA Factor        | 10% to 37% |
| • Protective Clothing Factor    | 10% to 30% |
| • Work Break Factor             | 8.33%      |

The factors and their associated range of values were developed in conjunction with the AIF/NESP-036 study. The application of the factors is discussed in more detail in that publication.

### Scheduling Program Durations

The unit factors, adjusted by the WDFs as described above, are applied against the inventory of materials to be removed in the radiological controlled areas. The resulting labor-hours, or crew-hours, are used in the development of the decommissioning program schedule, using resource loading and event sequencing considerations. The scheduling of conventional removal and dismantling activities is based upon productivity information available from the "Building Construction Cost Data" publication. In the DECON alternative, dismantling of the fuel handling systems and decontamination of the spent fuel pool is also dependent upon the timetable for the transfer of the spent fuel assemblies from the pool to the ISFSI.

An activity duration critical path is used to determine the total decommissioning program schedule. The schedule is relied upon in calculating the carrying costs, which include program management, administration, field engineering, equipment rental, and support services such as quality control and security. This systematic approach for assembling decommissioning estimates ensures a high degree of confidence in the reliability of the resulting costs.

### **3.3 IMPACT OF DECOMMISSIONING MULTIPLE REACTOR UNITS**

In estimating the near simultaneous decommissioning of two co-located reactor units there can be opportunities to achieve economies of scale, by sharing costs between units, and coordinating the sequence of work activities. There will also be schedule constraints, particularly where there are requirements for specialty equipment and staff, or practical limitations on when final status surveys can take place. For purposes of the estimate, Units 1 and 2 are assumed to be essentially identical. Common facilities have been assigned to Unit 2. A summary of the principal impacts are listed below.

- The sequence of work generally follows the principal that the work is done at Unit 1 first, followed by similar work at Unit 2. This permits the experience gained at Unit 1 to be applied by the workforce at the second unit. It should be noted however, that the estimate generally does not consider productivity improvements at the second unit, since there is little documented experience with decommissioning two units simultaneously. The work associated with developing activity specifications and procedures can be considered essentially identical between the two units, therefore the second unit costs are assumed to be a fraction of the first unit (~ 43%).
- Segmenting the reactor vessel and internals will require the use of special equipment. Thermal cutting equipment and equipment spare parts will be shared between the two reactors. The decommissioning project will be scheduled such that Unit 2's reactor internals and vessel are segmented in sequence with the activities at Unit 1.
- Some program management and support costs, particularly costs associated with the more senior positions, can be avoided with two reactors undergoing decommissioning simultaneously. As a result, the estimate is based on a "lead" unit that includes these senior positions, and a "second" unit that excludes these positions. The designation as lead is based on the unit undertaking the most complex tasks (for instance vessel segmentation) or performing tasks for the first time.
- The final radiological survey schedule is also affected by a two-unit decommissioning schedule. It would be considered impractical to try to complete the final status survey of Unit 1, while Unit 2 still has ongoing radiological remediation work and waste handling in process. As such, the transfer of the spent fuel from the storage pools and subsequent decontamination of the spent fuel pool areas is coordinated so as to synchronize the final status survey for the station.
- The final demolition of buildings at Units 1 and 2 are considered to take place concurrently.

- Unit 1, as the first unit to enter decommissioning, incurs the majority of site characterization costs.
- Shared systems and common structures are generally assigned to Unit 2.
- Station costs such as ISFSI operating costs, emergency response fees, regulatory agency fees, and insurance are generally allocated on an equal basis between the two units.

### **3.4 FINANCIAL COMPONENTS OF THE COST MODEL**

TLG's proprietary decommissioning cost model, DECCER, produces a number of distinct cost elements. These direct expenditures, however, do not comprise the total cost to accomplish the project goal, i.e., license termination, spent fuel management and site restoration.

#### **3.4.1 Contingency**

The activity- and period-dependent costs are combined to develop the total decommissioning cost. A contingency is then applied on a line-item basis, using one or more of the contingency types listed in the AIF/NESP-036 study. "Contingencies" are defined in the American Association of Cost Engineers "Project and Cost Engineers' Handbook"<sup>[27]</sup> as "specific provision for unforeseeable elements of cost within the defined project scope; particularly important where previous experience relating estimates and actual costs has shown that unforeseeable events which will increase costs are likely to occur." The cost elements in this analysis are based upon ideal conditions and maximum efficiency; therefore, consistent with industry practice, contingency is included. In the AIF/NESP-036 study, the types of unforeseeable events that are likely to occur in decommissioning are discussed and guidelines are provided for percentage contingency in each category. It should be noted that contingency, as used in this analysis, includes a contingency target based on a preliminary technical position <sup>[28]</sup> to reflect the California Public Utilities Commission's desire for owners to conservatively establish an appropriate contingency factor for inclusion in the decommissioning revenue requirements.

#### **Contingency Based on AIF Guidelines**

As stated in the AIF study contingency funds are an integral part of the total cost to complete the decommissioning process. Exclusion of this component puts at risk a successful completion of the intended tasks and, potentially, subsequent related activities. For this study, TLG examined

the major activity-related problems (decontamination, segmentation, equipment handling, packaging, transport, and waste disposal) that necessitate a contingency. Individual activity contingencies ranged from 10% to 50%, depending on the degree of difficulty judged to be appropriate from TLG's actual decommissioning experience. The contingency values used in this study are as follows:

• Decontamination	50%
• Contaminated Component Removal	25%
• Contaminated Component Packaging	10%
• Contaminated Component Transport	15%
• Low-Level Radioactive Waste Disposal	25%
• Reactor Segmentation*	35%
• NSSS Component Removal	25%
• Reactor Waste Packaging	25%
• Reactor Waste Transport	25%
• Reactor Vessel Component Disposal	50%
• GTCC Disposal	15%
• Non-Radioactive Component Removal	15%
• Heavy Equipment and Tooling	15%
• Supplies	25%
• Engineering	15%
• Energy	15%
• Characterization and Termination Surveys	30%
• Construction	15%
• Taxes and NRC Fees	10%
• Insurance	10%
• Staffing	15%
• Breakwater Removal	25%
• ISFSI Decommissioning (license termination)	25%
• Spent Fuel Storage (Dry) Systems	15%
• Spent Fuel Transfer Costs	15%
• GTCC Pad Permitting	15%
• Environmental Permits and Fees	15%
• Decommissioned Materials (Transport and Disposal)	15%

\* Reactor Segmentation Contingency has been reduced from AIF Guidelines level (75%) to 35% since substantial industry experience (and corresponding increased cost) has been incorporated into the current estimate.

The contingency values are applied to the appropriate components of the estimates on a line item basis. The composite contingency value (excluding additional contingency described in the Preliminary Technical Position) for the DECON alternative is approximately 17.4%. The value for the SAFSTOR alternative is approximately 17.0%. Appendix E, the ISFSI decommissioning calculation, uses a flat 25% contingency added at the end of the calculation.

#### Contingency Based on Preliminary Technical Position

In addition to the contingency based on the AIF guidelines, additional contingency was added to reflect the California Public Utilities Commission desire for owners to conservatively establish an appropriate contingency factor for inclusion in the decommissioning revenue requirements. Based on the previously referenced technical position, additional contingency was added to reflect an overall project contingency of 25% (both scenarios). This contingency was incorporated on a line item basis, with each line item receiving a pro-rated share of the increase. The nominal increase in contingency to achieve an overall contingency rate of 25% is 40%.

#### 3.4.2 Financial Risk

In addition to the routine uncertainties addressed by contingency, another cost element that is sometimes necessary to consider when bounding decommissioning costs relates to uncertainty, or risk. Examples can include changes in work scope, pricing, job performance, and other variations that could conceivably, but not necessarily, occur. Consideration is sometimes necessary to generate a level of confidence in the estimate, within a range of probabilities. TLG considers these types of costs under the broad term "financial risk." Included within the category of financial risk are:

- Transition activities and costs: ancillary expenses associated with eliminating 50% to 80% of the site labor force shortly after the cessation of plant operations, added cost for worker separation packages throughout the decommissioning program, national or company-mandated retraining, and retention incentives for key personnel.
- Delays in approval of the decommissioning plan due to intervention, public participation in local community meetings, legal challenges, and national and local hearings.

- Changes in the project work scope from the baseline estimate, involving the discovery of unexpected levels of contaminants, contamination in places not previously expected, contaminated soil previously undiscovered (either radioactive or hazardous material contamination), variations in plant inventory or configuration not indicated by the as-built drawings.
- Regulatory changes, for example, affecting worker health and safety, site release criteria, waste transportation, and disposal.
- Policy decisions altering national commitments (e.g., in the ability to accommodate certain waste forms for disposition, or in the timetable for such, or the start and rate of acceptance of spent fuel by the DOE.
- Pricing changes for basic inputs such as labor, energy, materials, and waste disposal.

This cost study does not add any additional costs to the estimate for financial risk, since there is insufficient historical data from which to project future liabilities. Consequently, the areas of uncertainty or risk are revisited periodically and addressed through repeated revisions or updates of the base estimates.

### **3.5 SITE-SPECIFIC CONSIDERATIONS**

There are a number of site-specific considerations that affect the method for dismantling and removal of equipment from the site and the degree of restoration required. The cost impact of the considerations identified below is included in this cost study.

#### **3.5.1 Spent Fuel Management**

The cost to dispose the spent fuel generated from plant operations is not reflected within the estimates to decommission Diablo Canyon site. Ultimate disposition of the spent fuel is within the province of the DOE's Waste Management System, as defined by the Nuclear Waste Policy Act. As such, the disposal cost is financed by a surcharge paid into the DOE's waste fund during operations. On November 19, 2013, the U.S. Court of Appeals for the D.C. Circuit ordered the Secretary of the Department of Energy to suspend collecting annual fees for nuclear waste disposal from nuclear power plant operators until the DOE has conducted a legally adequate fee assessment. Prior to this suspension, the disposal cost was financed by a 1 mill/kWhr surcharge paid into the DOE's waste fund during operations.

The total inventory of assemblies that will require handling during decommissioning is based upon the following assumptions. The DOE's generator allocation/receipt schedules are based upon the oldest fuel receiving the highest priority. For purposes of this analysis, acceptance of Diablo Canyon spent fuel by the DOE is expected to be complete by 2061 to permit license termination within approximately 36 years of station shut down. The first assemblies removed from the Diablo Canyon site are projected to be in year 2035.

The estimates incorporate a minimum cooling period of approximately 10 years for the spent fuel that resides in the storage pools when operations cease. The current Part 72 ISFSI license does not allow dry cask storage of spent fuel with burnups above 62 GWD/metric ton. It is assumed that PG&E can amend the Part 72 license to store the higher burnup fuel, but that as a condition of the amendment it will require longer decay times (10 years) before storing the spent fuel in the casks.

In both scenarios, any residual fuel remaining in the pool after the 10-year period is relocated to the ISFSI to await transfer to a DOE facility. Operation and maintenance costs for the spent fuel pool and the ISFSI are included within the estimates and address the cost for staffing the facility, as well as security, insurance, and licensing fees. The estimates include the costs to purchase, load, and transfer the multi-purpose spent fuel storage canisters (MPCs) from the pool to the ISFSI. Costs are also provided for transfer of the MPCs to the DOE from the ISFSI (although it is acknowledged that this may not occur and that the fuel in the MPCs may have to be repackaged at DOE expense).

#### Canister Design

A multi-purpose storage canister (HOLTEC HI-STORM 100SA system), with a 32-fuel assemblies capacity, is assumed for future canister and overpack acquisitions. The overpack in use at Diablo Canyon is uniquely configured with additional support steel for seismic considerations. A unit cost of \$1,230,000 is used for pricing the internal multi-purpose canister (MPC) and concrete overpack.

#### Canister Loading and Transfer

An average cost of \$1,053,600 per canister is used for the labor and consumables to load/transport the spent fuel from the pools to the ISFSI pad, based upon Diablo Canyon operating experience. The same cost, \$1.053 million per canister, is used to estimate the cost to transfer the fuel

from the spent fuel pools to the DOE. For estimating purposes, 50% of the pool to DOE cost is used to estimate the cost to transfer the fuel from the ISFSI to the DOE.

#### Operations and Maintenance

Annual costs (excluding labor) of \$1.58 million and \$1.09 million are used for operation and maintenance of the spent fuel pools and the ISFSI, respectively. The ISFSI cost reflects additional costs associated with inspection and aging mitigation likely to be required as a result of the ISFSI license renewal.

#### ISFSI and GTCC Pad and Decommissioning

At the time of decommissioning it is expected that there will be 138 emptied concrete / steel HI-STORM 100 SA overpacks, and 8 similar GTCC emptied concrete / steel overpacks located on the ISFSI and GTCC pads, respectively. The nominal weight of each overpack is 135 tons, comprised of 45 tons of steel and 90 tons of concrete. From a perspective of complying with the US NRC release criteria, the estimate is based on seven overpacks per unit (quantity necessary to manage the final core offload) having some level of steel liner neutron-induced activation as a result of the long-term storage of the fuel, i.e., to levels exceeding free-release limits. The steel liners in these activated overpacks are assumed to be removed and disposed of as radioactive material. The remaining material, including the concrete pads and embedments up to a depth of three feet below grade are designated as decommissioned material. The cost to demolish this material, as well as package and transport it to an out-of-state waste disposal is included in the estimates.

In accordance with the specific requirements of 10 CFR §72.30 for the ISFSI work scope, the cost estimate for decommissioning the ISFSI reflects: 1) the cost of an independent contractor performing the decommissioning activities; 2) an adequate contingency factor; and 3) the cost of meeting the criteria for unrestricted use. The decommissioning cost for the ISFSI is identified as a separate line item in the Unit 1 and 2 cost tables in Appendices C and D, and as stand-alone table in Appendix E.

#### GTCC

The dismantling of the reactor internals generates radioactive waste considered unsuitable for shallow land disposal (i.e., low-level radioactive waste with concentrations of radionuclides that exceed the limits



established by the NRC for Class C radioactive waste (GTCC)). The Low-Level Radioactive Waste Policy Amendments Act of 1985 assigned the federal government the responsibility for the disposal of this material. The Act also stated that the beneficiaries of the activities resulting in the generation of such radioactive waste bear all reasonable costs of disposing of such waste. Although there are strong arguments that GTCC waste is covered by the spent fuel contract with DOE and the fees being paid pursuant to that contract, DOE has taken the position that GTCC waste is not covered by that contract or its fees and that utilities, including PG&E, will have to pay an additional fee for the disposal of their GTCC waste. However, to date, the federal government has not identified a cost for disposing of GTCC or a schedule for acceptance. As such, the GTCC radioactive waste has been packaged and disposed of as high-level waste, at a cost equivalent to that envisioned for the spent fuel.

For purposes of this study, GTCC is packaged in a canister similar to those used to store spent fuel. The cost of the canister is estimated to be approximately 50% of the spent fuel canister due to design differences. Disposal costs are based upon a cost equivalent to that envisioned for the spent fuel. It is not anticipated that the DOE would accept this waste prior to completing the transfer of spent fuel. Therefore, until such time the DOE is ready to accept GTCC waste, it is reasonable to assume that this material would remain in storage with the spent fuel in the ISFSI at the Diablo Canyon site (for the DECON alternative). In the SAFSTOR scenario, the GTCC material is shipped directly to a DOE facility as it is generated since the fuel will have been removed from the site prior to the start of decommissioning and the ISFSI deactivated.

The cost to dispose of GTCC material is based on the equivalent cost to dispose of spent fuel (weight basis). The details for estimating this value is provided in Section 5 of this analysis.

### 3.5.2 Reactor Vessel and Internal Components

The reactor pressure vessel and internal components are segmented for disposal in shielded, reusable transportation casks. Segmentation is performed in the refueling canal, where a turntable and remote cutter are installed. The vessel is segmented in place, using a mast-mounted cutter supported off the lower head and directed from a shielded work platform installed overhead in the reactor cavity. Transportation cask specifications and transportation regulations dictate the segmentation and packaging methodology.

Intact disposal of reactor vessel shells has been successfully demonstrated at several of the sites that have been decommissioned. Access to navigable waterways has allowed these large packages to be transported to the Barnwell disposal site with minimal overland travel. Intact disposal of the reactor vessel and internal components as a single package can provide savings in cost and worker exposure by eliminating the complex segmentation requirements, isolation of the GTCC material, and transport/storage of the resulting waste packages. Portland General Electric (PGE) was able to dispose of the Trojan reactor as an intact package (including the internals). However, its location on the Columbia River simplified the transportation analysis since:

- the reactor package could be secured to the transport vehicle for the entire journey, i.e., the package was not lifted during transport,
- there were no man-made or natural terrain features between the plant site and the disposal location that could produce a large drop, and
- transport speeds were very low, limited by the overland transport vehicle and the river barge.

As a member of the Northwest Compact, PGE had a site available for disposal of the package - the US Ecology facility in Washington State. The characteristics of this arid site proved favorable in demonstrating compliance with land disposal regulations.

It is not known whether this option will be available when the Diablo Canyon plant ceases operation. Future viability of this option will depend upon the ultimate location of the disposal site, as well as the disposal site licensee's ability to accept highly radioactive packages and effectively isolate them from the environment. Consequently, the study assumes that the reactor vessel will require segmentation, as a bounding condition.

### 3.5.3 Primary System Components

In the DECON scenario, the reactor coolant system components are assumed to be decontaminated using chemical agents prior to the start of dismantling operations. This type of decontamination can be expected to have a significant ALARA impact, since in this scenario the removal work is done within the first few years of shutdown. A decontamination factor (average reduction) of 10 is assumed for the process. Disposal of the decontamination solution effluent is included within the estimate as a

"process liquid waste" charge. In the SAFSTOR scenarios, radionuclide decay is expected to provide the same benefit and, therefore, a chemical decontamination is not included.

The following discussion deals with the removal and disposition of the steam generators, but the techniques involved are also applicable to other large components, such as heat exchangers, component coolers, and the pressurizer. The steam generators' size and weight, as well as their location within the reactor building, will ultimately determine the removal strategy.

A trolley crane is set up for the removal of the generators. It can also be used to move portions of the steam generator cubicle walls and floor slabs from the reactor building to a location where they can be decontaminated and transported to the material handling area. Interferences within the work area, such as grating, piping, and other components are removed to create sufficient laydown space for processing these large components.

The generators are rigged for removal, disconnected from the surrounding piping and supports, and maneuvered into the open area where they are lowered onto a dolly. Each generator is rotated into the horizontal position for extraction from the containment and placed onto a multi-wheeled vehicle for transport to an on-site processing and storage area.

The generators are disassembled on-site with the outer shell and lightly contaminated subassemblies designated for segmentation and direct disposal. The more highly contaminated tube sheet and tube bundle contained within the steam generator lower shell are packaged as a one-piece container for direct disposal.

Disposal costs are based upon the displaced volume and weight of the units.

Reactor coolant piping is cut from the reactor vessel once the water level in the vessel (used for personnel shielding during dismantling and cutting operations in and around the vessel) is dropped below the nozzle zone. The piping is boxed and transported by shielded van. The reactor coolant pumps and motors are lifted out intact, packaged, and transported for processing and/or disposal.

#### 3.5.4 Main Turbine and Condenser

The main turbine is dismantled using conventional maintenance procedures. The turbine rotors and shafts are removed to a laydown area. The lower turbine casings are removed from their anchors by controlled demolition. The main condensers are also disassembled and moved to a laydown area. Material is then surveyed and prepared for transportation to an off-site scrap facility.

#### 3.5.5 Retired Components

Both Diablo Canyon units have replaced their original sets of steam generators and reactor closure heads; these retired components are stored on site within a concrete protective structure. The cost for transportation and disposal of these items has been included in this analysis.

#### 3.5.6 Transportation Methods

Contaminated piping, components, and structural material other than the highly activated reactor vessel and internal components will qualify as LSA-I, II or III or Surface Contaminated Object, SCO-I or II, as described in Title 49. <sup>[29]</sup> The contaminated material will be packaged in Industrial Packages (IP-1, IP-2, or IP-3, as defined in subpart 173.411) for transport unless demonstrated to qualify as their own shipping containers. The reactor vessel and internal components are expected to be transported in accordance with 10 CFR Part 71, in Type B containers. It is conceivable that the reactor, due to its limited specific activity, could qualify as LSA II or III. However, the high radiation levels on the outer surface would require that additional shielding be incorporated within the packaging so as to attenuate the dose to levels acceptable for transport.

Any fuel cladding failure that occurred during the lifetime of the plant is assumed to have released fission products at sufficiently low levels that the buildup of quantities of long-lived isotopes (e.g., <sup>137</sup>Cs, <sup>90</sup>Sr, or transuranics) has been prevented from reaching levels exceeding those that permit the major reactor components to be shipped under current transportation regulations and disposal requirements.

Transport of the highly activated metal, produced in the segmentation of the reactor vessel and internal components, will be by shielded truck cask. Cask shipments may exceed 95,000 pounds, including vessel segment(s), supplementary shielding, cask tie-downs, and tractor-trailer. The maximum level of activity per shipment assumed permissible was based

upon the license limits of the available shielded transport casks. The segmentation scheme for the vessel and internal segments is designed to meet these limits.

The transport of large intact components (e.g., large heat exchangers and other oversized components) will be by a combination of truck, rail, and/or multi-wheeled transporter.

Transportation costs for Class A radioactive material requiring controlled disposal are based upon the mileage to the EnergySolutions facility in Clive, Utah. Transportation costs for the higher activity Class B and C radioactive material are based upon the mileage to the WCS facility in Andrews County, Texas. The transportation cost for the GTCC material is assumed to be contained within the disposal cost. Truck transport costs were developed from published tariffs from Tri-State Motor Transit. [30]

### 3.5.7 Low-Level Radioactive Waste Disposal

The mass of radioactive waste generated during the various decommissioning activities at the site is shown on a line-item basis in the detailed Appendices C and D, and summarized in Section 5. The quantified waste summaries shown in these tables are consistent with 10 CFR Part 61 classifications. Commercially available steel containers are presumed to be used for the disposal of piping, small components, and concrete. Larger components can serve as their own containers, with proper closure of all openings, access ways, and penetrations. The volumes are calculated based on the exterior package dimensions for containerized material or a specific calculation for components serving as their own waste containers.

The more highly activated reactor components will be shipped in reusable, shielded truck casks with disposable liners. In calculating disposal costs, the disposal fees are applied against the liner volume, as well as the special handling requirements of the payload. Packaging efficiencies are lower for the highly activated materials (greater than Class A waste), where high concentrations of gamma-emitting radionuclides limit the capacity of the shipping canisters.

#### Class A Waste

For the purpose of this analysis, the EnergySolutions' facility is used as the disposal site for the majority of the radioactive waste (Class A). The disposal costs for Class A low-level radioactive waste are based on current Diablo Canyon contracted rates between PG&E and EnergySolutions in

year 2014 dollars. A complete explanation of the basis for Class A waste disposal is provided in Section 5 of this analysis.

#### Class B and C Waste

For purposes of this analysis, the Waste Control Specialists (WCS) Andrews County, TX facility is used as the disposal site for the higher radioactivity waste (Class B and C). The disposal costs for Class B and C low-level radioactive waste are based on current Diablo Canyon contracted rates between PG&E and WCS in year 2014 dollars. A complete explanation of the basis for class B and C waste disposal is provided in Section 5 of this analysis.

#### 3.5.8 Site Restoration Following License Termination

The NRC will amend or terminate the site license if it determines that site remediation has been performed in accordance with the license termination plan, and that the terminal radiation survey and associated documentation demonstrate that the facility is suitable for release. The NRC's involvement in the decommissioning process will end at this point. Building codes and environmental regulations will dictate the next step in the decommissioning process, as well as owner's own future plans for the site.

Only existing site structures are considered in the dismantling cost. It is assumed that the electrical switchyards remain after Diablo Canyon is decommissioned. Structures are removed to a nominal depth of three feet below grade. The voids are backfilled with clean fill and capped with soil. The site is then re-graded to conform to the adjacent landscape. Vegetation is established to inhibit erosion. These "non-radiological costs" are included in the total cost of decommissioning.

Concrete rubble and scrap metal (considered decommissioned material) generated from demolition activities is processed and transported via a combination of local truck and long-distance railway transport to an off-site out-of-state waste facility or out-of-state scrap dealer. Concrete rubble also incurs a disposal charge. Clean fill is brought on site to backfill below grade voids as needed. The excavations will be regraded such that the power block area will have a final contour consistent with adjacent surroundings.

The estimates do not assume the remediation of any significant volume of contaminated soil.

### **3.6 ASSUMPTIONS**

The following are the major assumptions made in the development of the estimates for decommissioning the site.

#### **3.6.1 Estimating Basis**

Decommissioning costs are reported in the year of projected expenditure; however, the values are provided in 2014 dollars. Costs are not inflated, escalated, or discounted over the periods of performance.

The estimates were developed using site-specific and technical information extracted from the 2012 estimates. This information was reviewed for the current analysis and updated as deemed appropriate. The site-specific considerations and assumptions used in the previous evaluation were also revisited. Modifications were incorporated where new information was available or experience from ongoing decommissioning programs provided viable alternatives or improved processes.

The study follows the principles of ALARA through the use of work duration adjustment factors. These factors address the impact of activities such as radiological protection instruction, mock-up training, and the use of respiratory protection and protective clothing. The factors lengthen a task's duration, increasing costs and lengthening the overall schedule. ALARA planning is considered in the costs for engineering and planning, and in the development of activity specifications and detailed procedures. Changes to worker exposure limits may impact the decommissioning cost and project schedule.

#### **3.6.2 Labor Costs**

The craft labor required to decontaminate and dismantle the nuclear units will be acquired through standard site contracting practices. The current cost of labor at the site is used as an estimating basis. Costs for site administration, operations, construction, and maintenance personnel are based upon average salary information provided by PG&E.

PG&E will hire a Decommissioning Operations Contractor (DOC) to manage the decommissioning. The owner will provide site security, radiological health and safety, quality assurance and overall site administration during the decommissioning and demolition phases. Contract personnel will provide engineering services (e.g., for preparing

the activity specifications, work procedures, activation, and structural analyses) under the direction of PG&E.

Personnel costs are based upon average salary information provided by PG&E. Overhead costs are included for site and corporate support, reduced commensurate with the staffing of the project.

Security is maintained close to operational levels while fuel is stored in the spent fuel pool. Security is reduced substantially once all spent fuel has been relocated to the ISFSI.

Staffing levels are assigned for each unit by sub-period and functional area. This estimate was updated to reflect PG&E's experience at Humboldt Bay Unit 3 and industry experience at Zion. This experience has resulted in an increase in the Utility and DOC staff needed to support the reactor and large component decommissioning activities (Sub-Period 2a in the estimate).

Economies of a multi-unit decommissioning are recognized by establishing a primary and a secondary staff level. The unit assigned the primary staff will include common supervisory positions and positions that may be shared across both units. The types of positions and staffing levels are adjusted based upon the type of activity occurring in each sub-period.

### 3.6.3 Design Conditions

Any fuel cladding failure that occurred during the lifetime of the plant is assumed to have released fission products at sufficiently low levels that the buildup of quantities of long-lived isotopes (e.g., <sup>137</sup>Cs, <sup>90</sup>Sr, or transuranics) has been prevented from reaching levels exceeding those that permit the major NSSS components to be shipped under current transportation regulations and disposal requirements.

The curie contents of the vessel and internals at final shutdown are derived from those listed in NUREG/CR-3474.<sup>[31]</sup> Actual estimates are derived from the curie/gram values contained therein and adjusted for the different mass of the Diablo Canyon components, projected operating life, and different periods of decay. Additional short-lived isotopes were derived from NUREG/CR-0130<sup>[32]</sup> and NUREG/CR-0672,<sup>[33]</sup> and benchmarked to the long-lived values from NUREG/CR-3474.



It is anticipated that there may be control element assemblies (CEAs) in the spent fuel pool at the cessation of operations, including those CEAs from the final core. This analysis assumes that the CEAs can be disposed of along with the spent fuel at no additional cost.

Neutron activation of the containment building structure is assumed to be confined to the biological shield.

#### 3.6.4 General

##### Transition Activities

Existing warehouses are cleared of non-essential material and remain for use by PG&E and its subcontractors. The plant's operating staff performs the following activities at no additional cost or credit to the project during the transition period:

- Drain and collect fuel oils, lubricating oils, and transformer oils for recycle and/or sale.
- Drain and collect acids, caustics, and other chemical stores for recycle and/or sale.
- Process operating waste inventories. Disposal of operating wastes (e.g., filtration media, resins) during this initial period is not considered a decommissioning expense; however, the estimates do include the disposition of a small volume of material currently being stored in the spent fuel pool (as described in Section 5).

##### Decommissioned Materials

Consistent with PG&E's interpretation of the California governor's executive order on the moratorium on disposing of decommissioned materials in the State of California (Executive Order D-62-02), costs to account for transporting and disposing of decommissioned materials to an out-of-state disposal facility have been included in this estimate. Decommissioned materials, as used in the context of this analysis are defined as materials that meet the US NRC release criteria but contain low residual levels of radioactivity that currently may not be placed into California Class III landfills or unclassified waste management units. Demolished concrete and scrap steel are categorized as decommissioned materials in this analysis.

Cost for disposing of decommissioned materials include local handling and packaging costs, cost for truck transport via public highway to a railhead in San Luis Obispo, and rail transport to an out-of-state location (Utah for concrete, Nevada for scrap steel). This cost is included in the Appendices C and D cost tables line items labeled:

- Backfill Structures & Concrete Removal (out of state disposal)
- Breakwater Demolition and Removal (out of state disposal)
- Disposition of Mobile Barriers (out of state disposal)
- Miscellaneous Construction Debris (out of state disposal)
- Scrap Metal Transportation (out of state); and
- Demolition and Site Restoration ISFSI

#### GTCC Pad

The existing ISFSI pad is expected to be at capacity at the time of station shutdown with all spent fuel offloaded to the ISFSI. Due to the physical layout of the ISFSI pad it is impractical to expand the pad to support the addition of GTCC storage casks. In order to store GTCC material generated during decommissioning, costs for permitting and constructing a GTCC Storage Pad have been included. The cost for design, permitting and reviews is estimated at \$18.8 million. The cost for construction is estimated at \$5 million.

#### Environmental Permits and Fees

The estimate reflects PG&E's determination that there will be substantive Environmental Permits and Fees required and costs incurred between the time of station shutdown and Part 50 licenses termination. The annual amount budgeted between shutdown and license termination is \$1.9 million / year (DECON scenario). A similar amount was included in the SAFSTOR scenario. The projected costs are consistent with costs identified in the SONGS 2 and 3 Site-Specific Decommissioning Estimate [34] submitted to the NRC in 2014.

#### Scrap and Salvage

The existing plant equipment is considered obsolete and suitable for scrap as deadweight quantities only. PG&E will make economically reasonable efforts to salvage equipment following final plant shutdown. However, dismantling techniques assumed by TLG for equipment in this analysis

are not consistent with removal techniques required for salvage (resale) of equipment. Experience has indicated that some buyers wanted equipment stripped down to very specific requirements before they would consider purchase. This required expensive rework after the equipment had been removed from its installed location. Since placing a salvage value on this machinery and equipment would be speculative, and the value would be small in comparison to the overall decommissioning expenses, this analysis does not attempt to quantify the value that an owner may realize based upon those efforts.

It is assumed, for purposes of this analysis, that metallic scrap generated in the dismantling process would be considered decommissioned material that requires out-of-state transport. The dismantling techniques assumed in the decommissioning estimates do not include the additional cost for size reduction and preparation to meet "furnace ready" conditions. For example, the recovery of copper from electrical cabling may require the removal and disposition of any contaminated insulation, an added expense. With a volatile market, the potential profit margin in scrap recovery is highly speculative, regardless of the ability to free release this material. This assumption is an implicit recognition of scrap value in the disposal of clean metallic waste at no additional cost to the project.

Furniture, tools, mobile equipment such as forklifts, trucks, bulldozers, and other property is removed at no cost or credit to the decommissioning project. Disposition may include relocation to other facilities. Spare parts are also made available for alternative use.

### Energy

For estimating purposes, the plant is assumed to be substantially de-energized, with the exception of those facilities necessary to support dismantling activities and spent fuel storage. Replacement power costs are used to calculate the cost of energy consumed during decommissioning for tooling, lighting, ventilation, and essential services. The purchase price of electricity is based on the average PG&E's 2014 price for utility bundled retail sales to industrial customers. The average price in 2014 was 14.22 cents / kWh.

### Emergency Planning

FEMA fees associated with emergency planning are assumed to continue for approximately 18 months following the cessation of operations. At this time, the fees are discontinued, based upon the anticipated condition of

the spent fuel. Annual state fees are assumed to be reduced by 50% at time of shutdown and remain at those levels until spent fuel has been transferred to dry storage. After spent fuel is in dry storage state fees are estimated to be reduced to 25% of operating levels until spent fuel has been removed from the station.

### Insurance

Costs for continuing coverage (nuclear liability and property insurance) following cessation of plant operations and during decommissioning are included and based upon current operating premiums. Reductions in premiums, throughout the decommissioning process, are based upon the guidance and the limits for coverage defined in the NRC's proposed rulemaking "Financial Protection Requirements for Permanently Shutdown Nuclear Power Reactors."<sup>[35]</sup> The NRC's financial protection requirements are based on various reactor (and spent fuel) configurations.

### Reactor Pressure Vessel (RPV) and Internals Segmentation

This estimate was updated to reflect PG&E's experience with reactor and internals segmentation at Humboldt Bay Unit 3 and industry experience at Zion. This experience has resulted in an increase in the time to segment and package the reactor and internals (Sub-Period 2a in the estimate), an increase in the Utility and DOC staff needed during this sub-period (included in Utility and DOC Staff cost elements), an increase in the level of PG&E and DOC staff necessary to directly support the work (identified as "PG&E RPV Staff Support Team" and "DOC RPV Staff Support Team"), and an increase in the estimated amount of equipment and spares necessary to perform the segmentation (included in the cost table line items labeled "reactor vessel" and "reactor vessel internals". A reduction in reactor vessel segmentation (Removal) contingency from 75% to 35% was incorporated to reflect the addition of this industry experience, and cost of the equipment and spares necessary to perform the segmentation. The estimate was also revised to reflect difference in mass between the Unit 1 and Unit 2 reactor internals. Unit 1 has a somewhat massive thermal shield along the core elevation, whereas Unit 2 has a less massive series of neutron pad assemblies along the core elevation. The thermal shield has a greater mass (76,500 pounds) than the neutron pad assemblies (23,000 pounds).

### Taxes

Property taxes (land) are included for all decommissioning periods.

### Site Modifications

The perimeter fence and in-plant security barriers will be moved, as appropriate, to conform to the Site Security Plan in force during the various stages of the project.

## **3.7 COST ESTIMATE SUMMARY**

Schedules of expenditures for the DECON and SAFSTOR scenarios are provided in Tables 3.1 through 3.4. The tables delineate the cost contributors by year of expenditures as well as cost contributor (e.g., labor, materials, and waste disposal).

Additional tables in Appendices C and D provide detailed costs elements. The cost elements are also assigned to one of three subcategories: "License Termination," "Spent Fuel Management," and "Site Restoration." The subcategory "License Termination" is used to accumulate costs that are consistent with "decommissioning" as defined by the NRC in its financial assurance regulations (i.e., 10 CFR §50.75). The cost reported for this subcategory is generally sufficient to terminate the plant's operating license, recognizing that spent fuel management represents an additional cost liability that will interact with the license termination effort.

The "Spent Fuel Management" subcategory contains costs associated with the containerization and transfer of spent fuel from the pools to the DOE and the transfer of casks from the ISFSI to the DOE. Costs are also included for the operations of the pools and management of the ISFSI until such time that the transfer of all fuel from this facility to an off-site location (e.g., geologic repository) is complete.

"Site Restoration" is used to capture costs associated with the dismantling and demolition of buildings and facilities demonstrated to be free from contamination. This includes structures never exposed to radioactive materials, as well as those facilities that have been decontaminated to appropriate levels. Structures are removed to a depth of three feet and backfilled to conform to local grade.

As discussed in Section 3.4.1, it is not anticipated that the DOE will accept the GTCC waste prior to completing the transfer of spent fuel. Therefore, the cost of GTCC disposal is shown in the final year of ISFSI operation (for the DECON alternative). While designated for disposal at the geologic repository along with the spent fuel, GTCC waste is still classified as low-level radioactive waste and, as such, included as a “License Termination” expense.

Decommissioning costs are reported in 2014 dollars. Costs are not inflated, escalated, or discounted over the period of expenditure (or projected lifetime of the plant). The schedules are based upon the detailed activity costs reported in Appendices C and D, along with the timeline presented in Section 4.

The ISFSI decommissioning cost estimate is provided in a table format in Appendix E. This appendix is provided to support required US NRC filings.

**TABLE 3.1**  
**DECON ALTERNATIVE**  
**SCHEDULE OF TOTAL ANNUAL EXPENDITURES, UNIT 1**  
(thousands, 2014 dollars)

Year	PG&E Labor	Equipment & Materials	Contractor Labor	LLRW Disposal	Other	Total
2024	21,002	1,457	6,586	636	1,681	31,362
2025	119,598	10,517	40,814	5,910	10,985	187,824
2026	72,400	17,296	42,746	26,395	14,434	173,271
2027	69,575	16,495	41,811	31,414	14,230	173,525
2028	69,766	16,541	41,925	31,500	14,269	174,000
2029	68,119	18,396	47,764	49,277	16,960	200,516
2030	38,931	13,597	23,432	33,664	21,319	130,943
2031	26,569	8,460	2,732	14	19,520	57,295
2032	26,641	8,484	2,739	14	19,573	57,452
2033	26,569	8,460	2,732	14	19,520	57,295
2034	27,971	8,603	6,589	2,951	17,914	64,028
2035	14,456	2,851	7,752	5,293	6,308	36,660
2036	12,322	2,274	23,668	13	6,215	44,491
2037	8,689	8,162	13,394	0	8,956	39,201
2038	8,689	8,162	13,394	0	8,956	39,201
2039	5,853	2,818	4,624	0	5,307	18,601
2040	4,370	0	0	0	3,392	7,762
2041	4,358	0	0	0	3,383	7,740
2042	4,358	0	0	0	3,383	7,740
2043	4,358	0	0	0	3,383	7,740
2044	4,370	0	0	0	3,392	7,762
2045	4,358	0	0	0	3,383	7,740
2046	4,358	0	0	0	3,383	7,740
2047	4,358	0	0	0	3,383	7,740
2048	4,370	0	0	0	3,392	7,762
2049	4,358	0	0	0	3,383	7,740
2050	4,358	0	0	0	3,383	7,740
2051	4,358	0	0	0	3,383	7,740
2052	4,370	0	0	0	3,392	7,762
2053	4,358	0	0	0	3,383	7,740

**TABLE 3.1 (continued)**  
**DECON ALTERNATIVE**  
**SCHEDULE OF TOTAL ANNUAL EXPENDITURES, UNIT 1**  
(thousands, 2014 dollars)

Year	PG&E Labor	Equipment & Materials	Contractor Labor	LLRW Disposal	Other	Total
2054	4,358	0	0	0	3,383	7,740
2055	4,358	0	0	0	3,383	7,740
2056	4,370	0	0	0	3,392	7,762
2057	4,358	0	0	0	3,383	7,740
2058	4,358	0	0	0	3,383	7,740
2059	4,358	0	0	0	3,383	7,740
2060	4,370	0	0	0	3,392	7,762
2061	4,358	2,861	0	0	14,848	22,066
2062	567	653	1,639	666	5,096	8,621
<b>Total</b>	<b>713,655</b>	<b>156,089</b>	<b>324,340</b>	<b>187,761</b>	<b>297,185</b>	<b>1,679,030</b>



**TABLE 3.2**  
**DECON ALTERNATIVE**  
**SCHEDULE OF TOTAL ANNUAL EXPENDITURES, UNIT 2**  
(thousands, 2014 dollars)

Year	PG&E Labor	Equipment & Materials	Contractor Labor	LLRW Disposal	Other	Total
2025	42,905	2,330	9,426	1,361	3,452	59,475
2026	101,899	9,790	27,036	8,243	11,518	158,485
2027	68,437	17,998	40,977	27,142	14,477	169,030
2028	69,374	18,453	43,415	29,060	14,493	174,794
2029	69,184	18,403	43,296	28,981	14,453	174,317
2030	66,579	19,330	53,125	54,562	17,630	211,226
2031	42,012	8,972	10,491	9,522	17,501	88,497
2032	37,800	7,066	2,254	16	17,359	64,493
2033	37,696	7,046	2,248	15	17,311	64,317
2034	37,696	7,046	2,248	15	17,311	64,317
2035	41,465	7,980	11,924	5,451	14,784	81,604
2036	17,044	13,124	49,794	1,713	6,884	88,558
2037	8,710	75,661	119,926	0	10,588	214,884
2038	8,710	75,661	119,926	0	10,588	214,884
2039	5,830	25,497	40,413	0	5,815	77,555
2040	4,378	0	0	0	3,398	7,776
2041	4,366	0	0	0	3,389	7,755
2042	4,366	0	0	0	3,389	7,755
2043	4,366	0	0	0	3,389	7,755
2044	4,378	0	0	0	3,398	7,776
2045	4,366	0	0	0	3,389	7,755
2046	4,366	0	0	0	3,389	7,755
2047	4,366	0	0	0	3,389	7,755
2048	4,378	0	0	0	3,398	7,776
2049	4,366	0	0	0	3,389	7,755
2050	4,366	0	0	0	3,389	7,755
2051	4,366	0	0	0	3,389	7,755
2052	4,378	0	0	0	3,398	7,776
2053	4,366	0	0	0	3,389	7,755
2054	4,366	0	0	0	3,389	7,755

**TABLE 3.2 (continued)**  
**DECON ALTERNATIVE**  
**SCHEDULE OF TOTAL ANNUAL EXPENDITURES, UNIT 2**  
(thousands, 2014 dollars)

Year	PG&E Labor	Equipment & Materials	Contractor Labor	LLRW Disposal	Other	Total
2055	4,366	0	0	0	3,389	7,755
2056	4,378	0	0	0	3,398	7,776
2057	4,366	0	0	0	3,389	7,755
2058	4,366	0	0	0	3,389	7,755
2059	4,366	0	0	0	3,389	7,755
2060	4,378	0	0	0	3,398	7,776
2061	4,366	2,869	0	0	14,876	22,111
2062	568	655	1,643	668	5,108	8,641
<b>Total</b>	<b>752,034</b>	<b>317,881</b>	<b>578,140</b>	<b>166,748</b>	<b>285,369</b>	<b>2,100,172</b>

**TABLE 3.3**  
**SAFSTOR ALTERNATIVE**  
**SCHEDULE OF TOTAL ANNUAL EXPENDITURES; UNIT 1**  
(thousands, 2014 dollars)

Year	PG&E Labor	Equipment & Materials	Contractor Labor	LLRW Disposal	Other	Total
2024	20,458	1,388	4,497	642	1,689	28,673
2025	116,037	9,383	24,985	3,733	10,712	164,851
2026	67,890	5,852	3,519	1,141	12,146	90,548
2027	36,157	4,856	1,455	9	12,556	55,033
2028	36,256	4,870	1,459	9	12,591	55,184
2029	36,157	4,856	1,455	9	12,556	55,033
2030	36,157	4,856	1,455	9	12,556	55,033
2031	36,157	4,856	1,455	9	12,556	55,033
2032	36,256	4,870	1,459	9	12,591	55,184
2033	36,157	4,856	1,455	9	12,556	55,033
2034	31,592	4,113	1,216	8	11,164	48,092
2035	8,386	332	0	4	4,088	12,811
2036	8,409	333	0	4	4,099	12,846
2037	8,386	332	0	4	4,088	12,811
2038	8,386	332	0	4	4,088	12,811
2039	8,386	332	0	4	4,088	12,811
2040	8,409	333	0	4	4,099	12,846
2041	8,386	332	0	4	4,088	12,811
2042	8,386	332	0	4	4,088	12,811
2043	8,386	332	0	4	4,088	12,811
2044	8,409	333	0	4	4,099	12,846
2045	8,386	332	0	4	4,088	12,811
2046	8,386	332	0	4	4,088	12,811
2047	8,386	332	0	4	4,088	12,811
2048	8,409	333	0	4	4,099	12,846
2049	8,386	332	0	4	4,088	12,811
2050	8,386	332	0	4	4,088	12,811
2051	8,386	332	0	4	4,088	12,811
2052	8,409	333	0	4	4,099	12,846
2053	8,386	332	0	4	4,088	12,811

**TABLE 3.3 (continued)**  
**SAFSTOR ALTERNATIVE**  
**SCHEDULE OF TOTAL ANNUAL EXPENDITURES, UNIT 1**  
(thousands, 2014 dollars)

Year	PG&E Labor	Equipment & Materials	Contractor Labor	LLRW Disposal	Other	Total
2054	8,386	332	0	4	4,088	12,811
2055	8,386	332	0	4	4,088	12,811
2056	8,409	333	0	4	4,099	12,846
2057	8,386	332	0	4	4,088	12,811
2058	8,386	332	0	4	4,088	12,811
2059	8,386	332	0	4	4,088	12,811
2060	8,409	333	0	4	4,099	12,846
2061	8,386	332	0	4	4,088	12,811
2062	29,475	4,842	24,283	19	4,487	63,106
2063	33,803	12,283	34,589	17,982	9,584	108,242
2064	38,260	18,198	37,588	36,140	14,667	144,853
2065	38,155	18,148	37,485	36,041	14,627	144,458
2066	24,111	15,212	39,236	50,426	14,844	143,830
2067	10,329	6,429	17,651	24,321	6,893	65,623
2068	6,659	916	15,819	11	1,076	24,481
2069	5,508	6,913	17,271	3	6,031	35,726
2070	4,289	8,361	13,999	0	7,243	33,893
2071	2,961	5,772	9,665	0	5,001	23,400
<b>Total</b>	<b>909,418</b>	<b>160,812</b>	<b>292,002</b>	<b>170,639</b>	<b>318,588</b>	<b>1,851,460</b>

**TABLE 3.4**  
**SAFSTOR ALTERNATIVE**  
**SCHEDULE OF TOTAL ANNUAL EXPENDITURES, UNIT 2**  
(thousands, 2014 dollars)

Year	PG&E Labor	Equipment & Materials	Contractor Labor	LLRW Disposal	Other	Total
2025	41,550	2,169	5,902	1,365	3,459	54,446
2026	106,578	9,402	17,134	3,681	11,884	148,680
2027	45,846	4,247	1,823	531	8,035	60,482
2028	29,765	4,038	1,198	7	5,512	40,520
2029	29,683	4,027	1,194	7	5,497	40,410
2030	29,683	4,027	1,194	7	5,497	40,410
2031	29,683	4,027	1,194	7	5,497	40,410
2032	29,765	4,038	1,198	7	5,512	40,520
2033	29,683	4,027	1,194	7	5,497	40,410
2034	29,683	4,027	1,194	7	5,497	40,410
2035	21,225	2,727	777	6	5,626	30,361
2036	5,579	320	4	4	5,881	11,787
2037	5,564	319	4	4	5,865	11,755
2038	5,564	319	4	4	5,865	11,755
2039	5,564	319	4	4	5,865	11,755
2040	5,579	320	4	4	5,881	11,787
2041	5,564	319	4	4	5,865	11,755
2042	5,564	319	4	4	5,865	11,755
2043	5,564	319	4	4	5,865	11,755
2044	5,579	320	4	4	5,881	11,787
2045	5,564	319	4	4	5,865	11,755
2046	5,564	319	4	4	5,865	11,755
2047	5,564	319	4	4	5,865	11,755
2048	5,579	320	4	4	5,881	11,787
2049	5,564	319	4	4	5,865	11,755
2050	5,564	319	4	4	5,865	11,755
2051	5,564	319	4	4	5,865	11,755
2052	5,579	320	4	4	5,881	11,787
2053	5,564	319	4	4	5,865	11,755
2054	5,564	319	4	4	5,865	11,755

**TABLE 3.4 (continued)**  
**SAFSTOR ALTERNATIVE**  
**SCHEDULE OF TOTAL ANNUAL EXPENDITURES, UNIT 2**  
(thousands, 2014 dollars)

Year	PG&E Labor	Equipment & Materials	Contractor Labor	LLRW Disposal	Other	Total
2055	5,564	319	4	4	5,865	11,755
2056	5,579	320	4	4	5,881	11,787
2057	5,564	319	4	4	5,865	11,755
2058	5,564	319	4	4	5,865	11,755
2059	5,564	319	4	4	5,865	11,755
2060	5,579	320	4	4	5,881	11,787
2061	5,564	319	4	4	5,865	11,755
2062	2,006	319	4	4	1,323	3,655
2063	22,352	4,799	16,381	18	4,428	47,978
2064	31,504	13,382	29,759	16,245	9,724	100,614
2065	40,483	20,301	39,540	32,382	14,885	147,591
2066	40,040	20,085	39,650	32,725	14,823	147,324
2067	28,047	14,248	42,615	42,032	13,152	140,094
2068	18,373	7,665	41,126	19,470	6,810	93,444
2069	5,501	60,188	103,406	3	7,246	176,344
2070	4,283	76,008	120,736	0	8,853	209,880
2071	2,957	52,477	83,358	0	6,112	144,904
<b>Total</b>	<b>763,457</b>	<b>324,526</b>	<b>550,674</b>	<b>148,606</b>	<b>307,474</b>	<b>2,094,736</b>

## 4. SCHEDULE ESTIMATE

The schedules for the decommissioning scenarios considered in this study follow the sequences presented in the AIF/NESP-036 study, with minor changes to reflect recent experience and site-specific constraints. In addition, the scheduling has been revised to reflect the spent fuel management plan described in Section 3.5.1.

A schedule or sequence of activities for the DECON alternative from shutdown to ISFSI site restoration is presented in Figure 4.1. The scheduling sequence is based on the fuel being removed from the spent fuel pools within ten years. The key activities listed in the schedule do not reflect a one-to-one correspondence with those activities in the cost tables, but reflect dividing some activities for clarity and combining others for convenience. The schedule was prepared using the "Microsoft Project Professional" computer software.<sup>[36]</sup>

### 4.1 SCHEDULE ESTIMATE ASSUMPTIONS

The schedule reflects the results of a precedence network developed for the site decommissioning activities, i.e., a PERT (Program Evaluation and Review Technique) Software Package. The work activity durations used in the precedence network reflect the actual man-hour estimates from the cost table, adjusted by stretching certain activities over their slack range and shifting the start and end dates of others. The following assumptions were made in the development of the decommissioning schedule:

- The spent fuel pools are isolated until such time that all spent fuel has been discharged from the spent fuel pools to the DOE. Decontamination and dismantling of the storage pools is initiated once the transfer of spent fuel is complete (DECON option).
- All work (except vessel and internals removal) is performed during an 8-hour workday, 5 days per week, with no overtime.
- Reactor and internals removal activities are performed by using separate crews for different activities working on different shifts, with a corresponding backshift charge for the second shift.
- Multiple crews work parallel activities to the maximum extent possible, consistent with optimum efficiency, adequate access for cutting, removal and laydown space, and with the stringent safety measures necessary during demolition of heavy components and structures.

- For plant systems removal, the systems with the longest removal durations in areas on the critical path are considered to determine the duration of the activity.

## **4.2 PROJECT SCHEDULE**

The period-dependent costs presented in the detailed cost tables are based upon the durations developed in the schedules for decommissioning. Durations are established between several milestones in each project period; these durations are used to establish a critical path for the entire project. In turn, the critical path duration for each period is used as the basis for determining the period-dependent costs. A second critical path is shown for the spent fuel storage period, which determines the release of the fuel handling area of the auxiliary building for final decontamination.

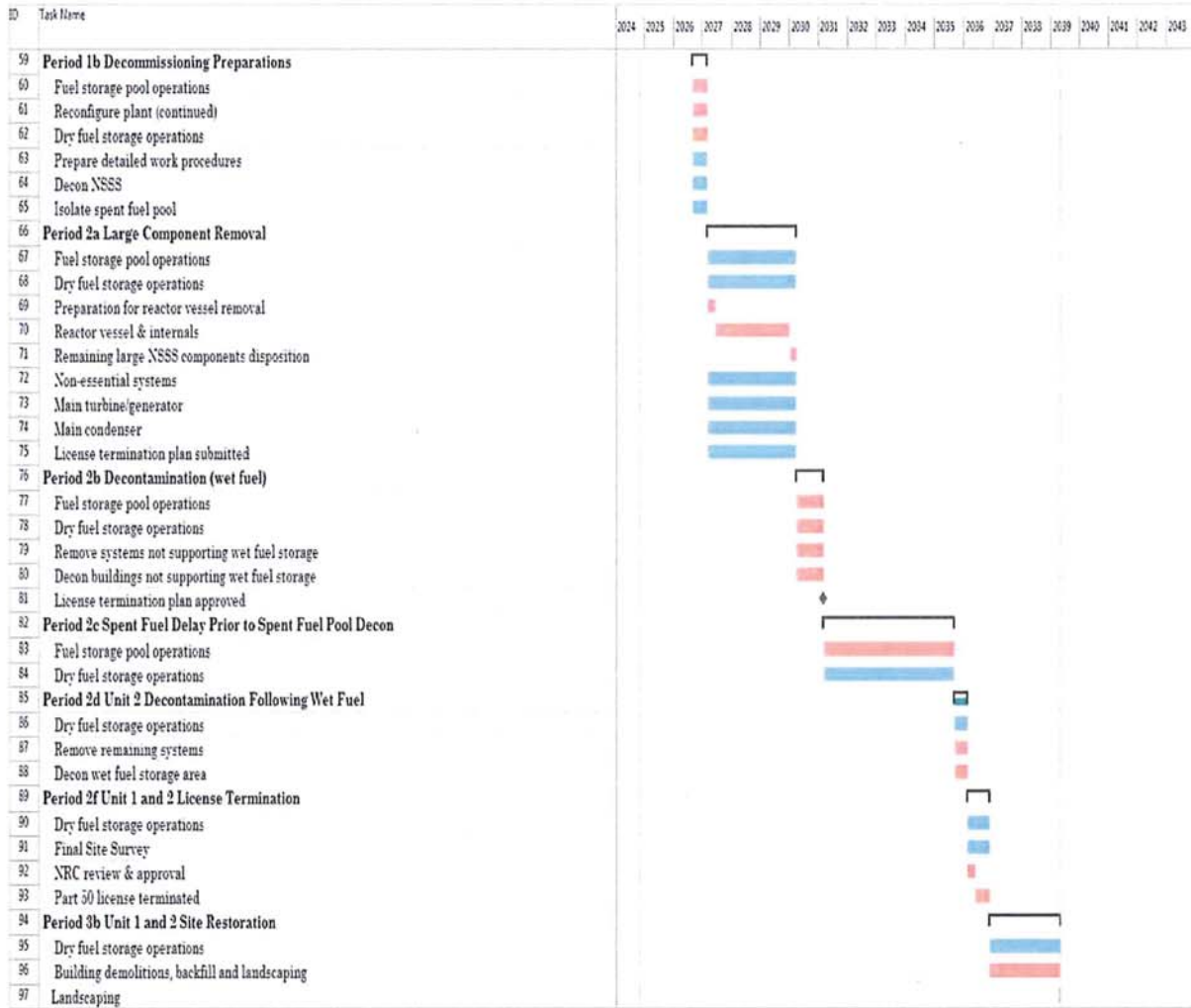
Project timelines for the DECON and SAFSTOR scenarios are provided in Figures 4.2 and 4.3 with milestone dates based on the 2024 and 2025 shutdown dates for Units 1 and 2, respectively. The fuel pools are emptied approximately ten years after shutdown, while ISFSI operations continue until the DOE can complete the transfer of assemblies to its geologic repository. Deferred decommissioning in the SAFSTOR scenarios is assumed to commence so that the physical dismantling takes place immediately after all spent fuel has been removed from the site.



**FIGURE 4.1**  
**ACTIVITY SCHEDULE – DECON**



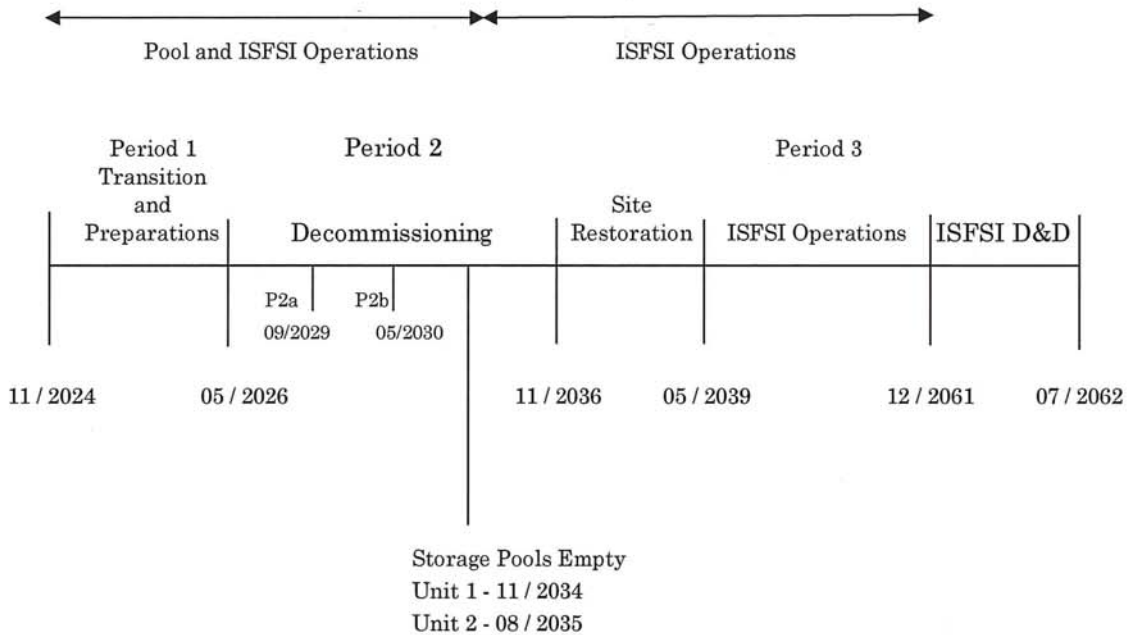
FIGURE 4.1 (continued)  
ACTIVITY SCHEDULE – DECON



**FIGURE 4.2**  
**DECON ALTERNATIVE**  
**DECOMMISSIONING TIMELINE**  
(not to scale)

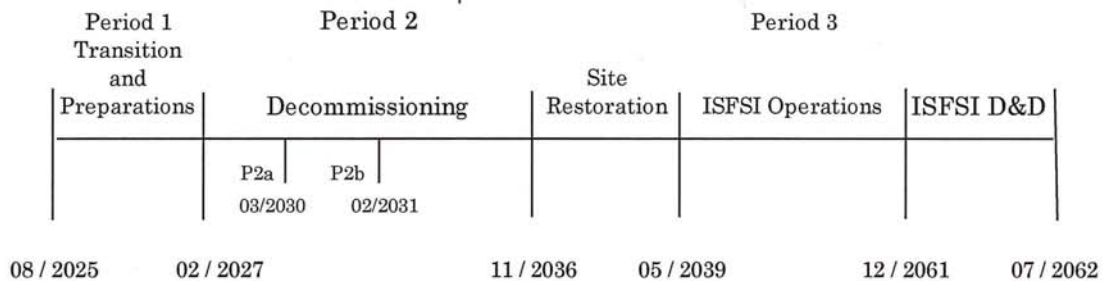
**Unit 1**

(Shutdown November 2, 2024)



**Unit 2**

(Shutdown August 26, 2025)



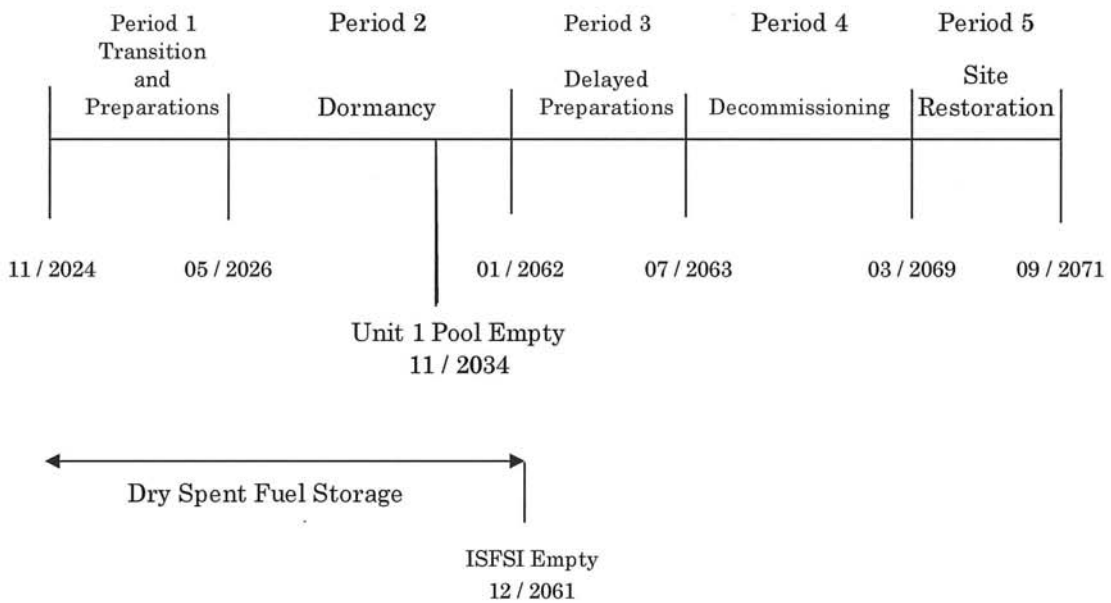
P2a represents the sub-period during which the reactor, reactor internals, and other large NSSS components are removed.

P2b represents the sub-period during which the remaining radioactive materials are removed (excluding wet spent fuel storage facilities).

**FIGURE 4.3**  
**SAFSTOR ALTERNATIVE**  
**DECOMMISSIONING TIMELINE**  
(not to scale)

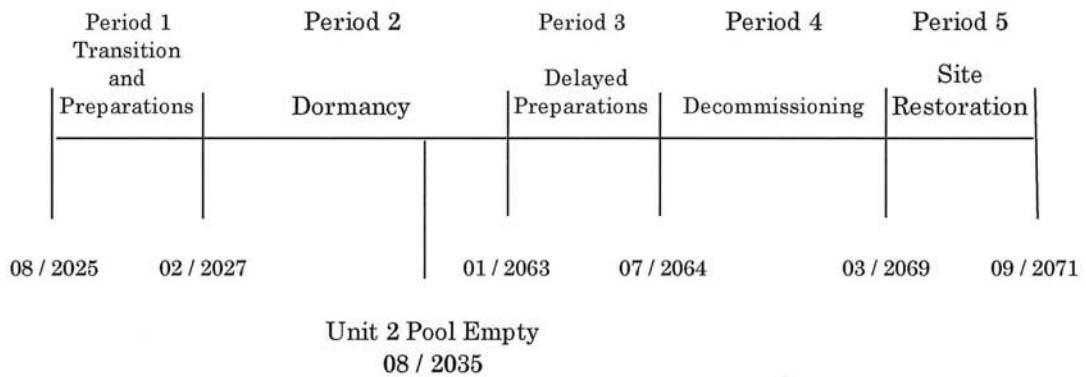
**Unit 1**

(Shutdown November 2, 2024)



**Unit 2**

(Shutdown August 26, 2025)



## 5. RADIOACTIVE WASTES

The objectives of the decommissioning process are the removal of all radioactive material from the site that would restrict its future use and the termination of the NRC license. This currently requires the remediation of all radioactive material at the site in excess of applicable legal limits. Under the Atomic Energy Act, <sup>[37]</sup> the NRC is responsible for protecting the public from sources of ionizing radiation. Title 10 of the Code of Federal Regulations delineates the production, utilization, and disposal of radioactive materials and processes. In particular, Part 71 defines radioactive material as it pertains to transportation and Part 61 specifies its disposition.

Most of the materials being transported for controlled Disposal are categorized as Low Specific Activity (LSA) or Surface Contaminated Object (SCO) materials containing Type A quantities, as defined in 49 CFR Parts 173-178. Shipping containers are required to be Industrial Packages (IP-1, IP-2 or IP-3, as defined in 10 CFR §173.411). For this study, commercially available steel containers are presumed to be used for the disposal of piping, small components, and limited quantities of concrete. Larger components can serve as their own containers, with proper closure of all openings, access ways, and penetrations. Material that is expected to meet requirements for transport in bulk, such as the majority of contaminated concrete, is disposed of without its' packaging.

The waste material produced in the decontamination and dismantling of the nuclear plants is primarily generated during Period 2 of DECON and Period 4 of SAFSTOR. The volumes of radioactive waste generated during the various decommissioning activities at the site are shown on a line-item basis in Appendices C and D, and summarized in Tables 5.1 through 5.4. The quantified waste volume summaries shown in these tables are consistent with Part 61 classifications. The volumes are calculated based on the exterior dimensions for containerized material and on the displaced volume of components serving as their own waste containers.

The reactor vessel and internals are categorized as large quantity shipments and, accordingly, will be shipped in reusable, shielded truck casks with disposable liners. In calculating disposal costs, the disposal fees are applied against the liner volume, as well as the special handling requirements of the payload. Packaging efficiencies can be lower for the highly activated materials (greater than Type A quantity waste), where high concentrations of gamma-emitting radionuclides limit the capacity of the shipping canisters.

No process system containing/handling radioactive substances at shutdown is presumed to meet material release criteria by decay alone (i.e., systems radioactive at shutdown will still be radioactive over the time period during which the

decommissioning is accomplished, due to the presence of long-lived radionuclides). While the dose rates decrease with time, radionuclides such as <sup>137</sup>Cs will still control the disposition requirements.

Disposal costs are based on the following:

#### Class A Waste

For the purpose of this analysis, the EnergySolutions' facility is used as the disposal site for radioactive waste (Class A). The disposal costs for Class A low-level radioactive waste are based on current Diablo Canyon contracted rates between PG&E and EnergySolutions in year 2014 dollars. The resulting 2014 rates, using this approach, results in disposal costs of:

- \$304 per cubic foot for Large Component waste (components disposed of essentially intact)
- \$277 per cubic for Containerized waste (components that are segmented and placed into steel shipping containers)
- \$62 per cubic foot for "Bulk" waste (high density was such as contaminated concrete)
- \$39 per cubic foot for medium density "Bulk waste
- \$27 per cubic foot for low density waste (paper and plastics)
- \$62,188 per cask (\$518 per cubic foot for a 120 cubic foot cask) for higher activity Class A waste requiring cask shipments (some resins and filters and some segments of the reactor and internals).

#### Class B and C Waste

For purposes of this analysis, the WCS Andrews County, TX facility is used as the disposal site for the higher activity radioactive waste (Class B and C). The disposal costs for Class B and C low-level radioactive waste are based on current Diablo Canyon contracted rates between PG&E and WCS in year 2014 dollars. The resulting 2014 rates, using this approach, results in a disposal costs of:

- Class B non-irradiated hardware waste (including High Activity Fee) - The Class B non-irradiated hardware base rate is \$2,885 per cubic foot. The high activity fee reflects a surcharge for waste with higher curie contents); after application of this surcharge the rate is \$6,520 per cubic foot.
- Class B irradiated hardware waste - \$10,500 per cubic foot (the curie content of this waste is not considered large enough to warrant High Activity or Carbon-14 fees).

- Class C irradiated hardware waste - \$10,500 per cubic foot (base rate). The high activity and Carbon-14 fees are a substantial contributor to cost increases above the base rate. The average rate for irradiated hardware with high activity and Carbon-14 fees included ranges from a low average of \$19,335 per cubic foot (Unit 2 - SAFSTOR) to a high average of \$23,561 per cubic foot (Unit 1 - DECON scenario). The average changes depending on the mass of the reactor internals (there are differences between Units 1 and 2), and the amount of radioactive decay (SAFSTOR scenario is based on a greater amount of radioactive decay).

#### GTCC Waste

The volume and cost to dispose of GTCC material is developed using the following method:

- A projection of the amount of electricity delivered from the station through the end of currently licensed life is calculated. Using a rate of 1 mill per kWhr (DOE standard contract rate) this is converted to a total spent fuel disposal cost for the station.
- An estimate of the total weight of spent fuel generated through the end of currently licensed life is calculated.
- An average disposal cost for the spent fuel (per pound) is calculated by dividing the total spent fuel disposal cost by the total spent fuel mass. This calculation results in the cost per pound used for disposal (\$111 per pound).
- This average disposal cost is applied against the total mass of GTCC material to estimate the GTCC disposal cost.
- The reported disposal volume is calculated by assuming that GTCC waste is placed in a canister equivalent in size to a spent fuel canister (nominal 360 cubic feet, each) and loading these canisters with up to 23,100 pounds of waste. The reported disposal mass is the mass of the GTCC material plus the mass of the spent fuel canister.

**TABLE 5.1  
DECON ALTERNATIVE  
DECOMMISSIONING WASTE SUMMARY, UNIT 1**

Waste	Cost Basis	Class <sup>[1]</sup>	Waste Volume (cubic feet)	Weight (pounds)
Low-Level Radioactive Waste (near-surface disposal)	EnergySolutions Large Component	A	101,249	8,511,621
	EnergySolutions Containerized	A	150,150	8,670,091
	EnergySolutions Bulk	A	322,760	32,275,569
	EnergySolutions Medium Density	A	8,960	397,906
	EnergySolutions DAW	A	13,117	262,341
	EnergySolutions Class A Cask	A	6,953	630,618
	WCS (other than irradiated hardware)	B	887	94,531
	WCS (irradiated hardware)	B	963	109,091
	WCS (irradiated hardware)	C	785	112,154
Greater than Class C (geologic repository)	Spent Fuel Equivalent	GTCC*	1,649	330,307
<b>Total <sup>[2]</sup></b>			<b>607,474</b>	<b>51,394,230</b>

<sup>[1]</sup> Waste is classified according to the requirements as delineated in Title 10 CFR, Part 61.55

<sup>[2]</sup> Columns may not add due to rounding.

\* GTCC unpackaged mass is 85,510 lbs.



**TABLE 5.2  
DECON ALTERNATIVE  
DECOMMISSIONING WASTE SUMMARY, UNIT 2**

Waste	Cost Basis	Class <sup>[1]</sup>	Waste Volume (cubic feet)	Weight (pounds)
Low-Level Radioactive Waste (near-surface disposal)	EnergySolutions Large Component	A	101,249	8,492,999
	EnergySolutions Containerized	A	139,621	8,017,074
	EnergySolutions Bulk	A	329,078	32,907,367
	EnergySolutions Medium Density	A	11,761	517,442
	EnergySolutions DAW	A	14,857	297,133
	EnergySolutions Class A Cask	A	7,031	635,327
	WCS (other than irradiated hardware)	B	887	94,531
	WCS (irradiated hardware)	B	963	109,091
	WCS (irradiated hardware)	C	393	52,080
Greater than Class C (geologic repository)	Spent Fuel Equivalent	GTCC*	1,649	330,307
<b>Total <sup>[2]</sup></b>			<b>607,490</b>	<b>51,453,351</b>

<sup>[1]</sup> Waste is classified according to the requirements as delineated in Title 10 CFR, Part 61.55

<sup>[2]</sup> Columns may not add due to rounding.

\* GTCC unpackaged mass is 85,510 lbs.

**TABLE 5.3  
SAFSTOR ALTERNATIVE  
DECOMMISSIONING WASTE SUMMARY, UNIT 1**

Waste	Cost Basis	Class <sup>[1]</sup>	Waste Volume (cubic feet)	Weight (pounds)
Low-Level Radioactive Waste (near-surface disposal)	EnergySolutions Large Component	A	106,396	8,987,727
	EnergySolutions Containerized	A	148,691	8,514,573
	EnergySolutions Bulk	A	322,095	32,209,011
	EnergySolutions Medium Density	A	8,960	397,906
	EnergySolutions DAW	A	15,511	310,219
	EnergySolutions Class A Cask	A	3,142	214,949
	WCS (other than irradiated hardware)	B	-	-
	WCS (irradiated hardware)	B	501	44,300
	WCS (irradiated hardware)	C	798	111,490
Greater than Class C (geologic repository)	Spent Fuel Equivalent	GTCC	1,649	330,307
<b>Total <sup>[2]</sup></b>			<b>607,742</b>	<b>51,120,484</b>

<sup>[1]</sup> Waste is classified according to the requirements as delineated in Title 10 CFR, Part 61.55

<sup>[2]</sup> Columns may not add due to rounding.

\* GTCC unpackaged mass is 85,510 lbs.

**TABLE 5.4**  
**SAFSTOR ALTERNATIVE**  
**DECOMMISSIONING WASTE SUMMARY, UNIT 2**

Waste	Cost Basis	Class <sup>[1]</sup>	Waste Volume (cubic feet)	Weight (pounds)
Low-Level Radioactive Waste (near-surface disposal)	EnergySolutions Large Component	A	106,396	8,987,727
	EnergySolutions Containerized	A	138,340	7,880,533
	EnergySolutions Bulk	A	326,832	32,682,782
	EnergySolutions Medium Density	A	11,761	517,442
	EnergySolutions DAW	A	15,913	318,268
	EnergySolutions Class A Cask	A	3,244	221,109
	WCS (other than irradiated hardware)	B	-	-
	WCS (irradiated hardware)	B	501	44,300
	WCS (irradiated hardware)	C	406	51,416
Greater than Class C (geologic repository)	Spent Fuel Equivalent	GTCC*	1,649	330,307
<b>Total <sup>[2]</sup></b>			<b>605,044</b>	<b>51,033,885</b>

<sup>[1]</sup> Waste is classified according to the requirements as delineated in Title 10 CFR, Part 61.55

<sup>[2]</sup> Columns may not add due to rounding.

\* GTCC unpackaged mass is 85,510 lbs.

## 6. RESULTS

The analysis to estimate the costs to decommission Diablo Canyon relied upon the site-specific, technical information extracted from the 2012 and previous estimates. This information was reviewed for the current analysis and updated as deemed appropriate. The site-specific considerations and assumptions used in the previous evaluation were also revisited. Modifications were incorporated where new information was available or experience from ongoing decommissioning programs provided viable alternatives or improved processes. While not an engineering study, the estimates provide PG&E with sufficient information to assess their financial obligations, as they pertain to the eventual decommissioning of the nuclear station.

The estimates described in this report are based on numerous fundamental assumptions, including regulatory requirements, project contingencies, low-level radioactive waste disposal practices, high-level radioactive waste management options, and site restoration requirements. The decommissioning scenarios assume continued operation of the station's spent fuel pools for a minimum of ten years following the cessation of operations for continued cooling of the assemblies.

The cost projected to promptly decommission (DECON) Diablo Canyon is estimated to be \$3,779.2 million. The majority of this cost (approximately 62.5%) is associated with the physical decontamination and dismantling of the nuclear plant so that the operating license can be terminated. Another 20.8% is associated with the management, interim storage, and eventual transfer of the spent fuel. The remaining 16.7% is for the demolition of the designated structures and limited restoration of the site.

The cost projected for deferred decommissioning (SAFSTOR) is estimated to be \$3,946.2 million. The majority of this cost (approximately 55.2%) is associated with placing the plant in storage, ongoing caretaking of the plant during dormancy, and the eventual physical decontamination and dismantling of the nuclear plant so that the operating license can be terminated. Another 28.8% is associated with the management, interim storage, and eventual transfer of the spent fuel. The remaining 16.0% is for the demolition of the designated structures and limited restoration of the site.

The primary cost contributors, identified in Tables 6.1 through 6.4, are either labor-related or associated with the management and disposition of the radioactive waste. Program management is the largest single contributor to the overall cost. The magnitude of the expense is a function of both the size of the organization required to manage the decommissioning, as well as the duration of the program. The size and composition of the management organization varies with the decommissioning phase

and associated site activities. However, once the operating licenses are terminated, the staff is substantially reduced for the conventional demolition and restoration of the site, and the long-term care of the spent fuel (for the DECON alternative).

As described in this report, the spent fuel pools will remain operational for a minimum of ten years following the cessation of operations. The pools will be isolated and independent spent fuel islands created. This will allow decommissioning operations to proceed in and around the pool areas. Over the ten-year period, the spent fuel will be packaged into multi-purpose canisters for transfer to the ISFSI. Spent fuel stored in the ISFSI is assumed to be transferred to the DOE in order to support license termination within 60 years of shut down.

The cost for waste disposal includes those costs associated with the controlled disposition of the low-level radioactive waste generated from decontamination and dismantling activities, including plant equipment and components, structural material, filters, resins and dry-active waste. As described in Section 5, disposition of the majority of the low-level radioactive material requiring controlled disposal is at the *EnergySolutions'* facility. Highly activated components, requiring additional isolation from the environment (GTCC), are packaged for geologic disposal. The cost of geologic disposal is based upon a cost equivalent for spent fuel.

Decontamination and removal costs reflect the labor-intensive nature of the decommissioning process, as well as the management controls required to ensure a safe and successful program. Non-radiological demolition is a natural extension of the decommissioning process. With a work force mobilized to support decommissioning operations, non-radiological demolition can be an integrated activity and a logical expansion of the work being performed in the process of terminating the operating license. Prompt demolition reduces future liabilities and can be more cost effective than deferral, due to the deterioration of the facilities (and therefore the working conditions) with time.

The reported cost for transport includes the tariffs and surcharges associated with moving large components and/or overweight shielded casks overland, as well as the general expense, e.g., labor and fuel, of transporting material to the destinations identified in this report. For purposes of this analysis, low-level radioactive waste is primarily moved via public highway by truck. Bulk shipments of decommissioned materials are moved by a combination of truck and railway.

Decontamination is used to reduce the plant's radiation fields and minimize worker exposure.

License termination survey costs are associated with the labor intensive and complex activity of verifying that contamination has been removed from the site to the levels

specified by the NRC. This process involves a systematic survey of all remaining plant surface areas and surrounding environs, sampling, isotopic analysis, and documentation of the findings. The status of any plant components and materials not removed in the decommissioning process will also require confirmation and will add to the expense of surveying the facilities alone.

The remaining costs include allocations for heavy equipment and temporary services, as well as for other expenses such as regulatory fees and the premiums for nuclear insurance. While site operating costs are greatly reduced following the final cessation of plant operations, certain administrative functions do need to be maintained either at a basic functional or regulatory level.

**TABLE 6.1**  
**DECON ALTERNATIVE**  
**DECOMMISSIONING COST ELEMENTS, UNIT 1**  
(thousands of 2014 dollars)

Cost Element	Total	Percentage
Decontamination	18,214	1.1
Removal	141,218	8.4
Packaging	33,435	2.0
Transportation	31,679	1.9
Waste Disposal	199,331	11.9
Program Management <sup>[1]</sup>	473,419	28.2
Security	338,910	20.2
Spent Fuel Pool Isolation	26,314	1.6
Spent Fuel Management <sup>[2]</sup>	213,527	12.7
Insurance and Regulatory Fees	36,956	2.2
Energy	32,071	1.9
Characterization and Licensing Surveys	33,875	2.0
Property Taxes	7,658	0.5
Severance	84,005	5.0
Miscellaneous Equipment	8,421	0.5
Total <sup>[3]</sup>	1,679,030	100.0

Cost Element	Total	Percentage
License Termination	1,190,754	70.9
Spent Fuel Management	389,775	23.2
Site Restoration	98,501	5.9
Total <sup>[3]</sup>	1,679,030	100.0

<sup>[1]</sup> Includes engineering costs

<sup>[2]</sup> Excludes program management costs (staffing) but includes costs for spent fuel loading/transfer costs/spent fuel pool O&M and EP fees

<sup>[3]</sup> Columns may not add due to rounding

**TABLE 6.2**  
**DECON ALTERNATIVE**  
**DECOMMISSIONING COST ELEMENTS, UNIT 2**  
(thousands of 2014 dollars)

Cost Element	Total	Percentage
Decontamination	21,549	1.0
Removal	319,210	15.2
Packaging	32,500	1.5
Transportation	294,378	14.0
Waste Disposal	178,340	8.5
Program Management <sup>[1]</sup>	491,299	23.4
Security	348,555	16.6
Spent Fuel Pool Isolation	17,577	0.8
Spent Fuel Management <sup>[2]</sup>	193,784	9.2
Insurance and Regulatory Fees	32,862	1.6
Energy	31,910	1.5
Characterization and Licensing Surveys	37,509	1.8
Property Taxes	7,503	0.4
Severance	84,169	4.0
Miscellaneous Equipment	9,026	0.4
<b>Total <sup>[3]</sup></b>	<b>2,100,172</b>	<b>100.0</b>

Cost Element	Total	Percentage
License Termination	1,172,913	55.8
Spent Fuel Management	395,217	18.8
Site Restoration	532,042	25.3
<b>Total <sup>[3]</sup></b>	<b>2,100,172</b>	<b>100.0</b>

<sup>[1]</sup> Includes engineering costs

<sup>[2]</sup> Excludes program management costs (staffing) but includes costs for spent fuel loading/transfer costs/spent fuel pool O&M and EP fees

<sup>[3]</sup> Columns may not add due to rounding



**TABLE 6.3**  
**SAFSTOR ALTERNATIVE**  
**DECOMMISSIONING COST ELEMENTS, UNIT 1**  
(thousands of 2014 dollars)

Cost Element	Total	Percentage
Decontamination	14,403	0.8
Removal	143,288	7.7
Packaging	23,554	1.3
Transportation	29,063	1.6
Waste Disposal	182,273	9.8
Program Management <sup>[1]</sup>	604,377	32.6
Security	377,878	20.4
Spent Fuel Pool Isolation	26,459	1.4
Spent Fuel Management <sup>[2]</sup>	214,610	11.6
Insurance and Regulatory Fees	53,180	2.9
Energy	37,842	2.0
Characterization and Licensing Surveys	34,831	1.9
Property Taxes	9,548	0.5
Severance	84,470	4.6
Miscellaneous Equipment	15,685	0.8
<b>Total <sup>[3]</sup></b>	<b>1,851,460</b>	<b>100.0</b>

Cost Element	Total	Percentage
License Termination	1,128,923	61.0
Spent Fuel Management	623,759	33.7
Site Restoration	98,778	5.3
<b>Total <sup>[3]</sup></b>	<b>1,851,460</b>	<b>100.0</b>

<sup>[1]</sup> Includes engineering costs

<sup>[2]</sup> Excludes program management costs (staffing) but includes costs for spent fuel loading/transfer costs/spent fuel pool O&M and EP fees

<sup>[3]</sup> Columns may not add due to rounding

**TABLE 6.4**  
**SAFSTOR ALTERNATIVE**  
**DECOMMISSIONING COST ELEMENTS, UNIT 2**  
(thousands of 2014 dollars)

Cost Element	Total	Percentage
Decontamination	21,401	1.0
Removal	319,891	15.3
Packaging	22,581	1.1
Transportation	292,279	14.0
Waste Disposal	160,224	7.6
Program Management <sup>[1]</sup>	439,612	21.0
Security	386,029	18.4
Spent Fuel Pool Isolation	17,615	0.8
Spent Fuel Management <sup>[2]</sup>	194,121	9.3
Insurance and Regulatory Fees	50,493	2.4
Energy	37,721	1.8
Characterization and Licensing Surveys	42,625	2.0
Property Taxes	9,373	0.4
Severance	84,353	4.0
Miscellaneous Equipment	16,419	0.8
Total <sup>[3]</sup>	2,094,736	100.0

Cost Element	Total	Percentage
License Termination	1,048,860	50.1
Spent Fuel Management	512,851	24.5
Site Restoration	533,025	25.4
Total <sup>[3]</sup>	2,094,736	100.0

<sup>[1]</sup> Includes engineering costs

<sup>[2]</sup> Excludes program management costs (staffing) but includes costs for spent fuel loading/transfer costs/spent fuel pool O&M and EP fees

<sup>[3]</sup> Columns may not add due to rounding

## 7. REFERENCES

1. "Decommissioning Cost Analysis for the Diablo Canyon Power Plant," Document P01-1648-001, TLG Services, Inc., December 2012.
2. U.S. Code of Federal Regulations, Title 10, Parts 30, 40, 50, 51, 70 and 72, "General Requirements for Decommissioning Nuclear Facilities," Nuclear Regulatory Commission, 53 Fed. Reg. 24018, June 27, 1988.
3. U.S. Nuclear Regulatory Commission, Regulatory Guide 1.159, "Assuring the Availability of Funds for Decommissioning Nuclear Reactors," Rev. 2, October 2011.
4. U.S. Code of Federal Regulations, Title 10, Part 20, Subpart E, "Radiological Criteria for License Termination."
5. U.S. Code of Federal Regulations, Title 10, Parts 20 and 50, "Entombment Options for Power Reactors," Advanced Notice of Proposed Rulemaking, 66 Fed. Reg. 52551, October 16, 2001.
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8. "Nuclear Waste Policy Act of 1982," 42 U.S. Code 10101, et seq. <http://pbadupws.nrc.gov/docs/ML1327/ML13274A489.pdf#page=419>
9. Charter of the Blue Ribbon Commission on America's Nuclear Future, "Objectives and Scope of Activities" <http://www.brc.gov/index.php?q=page/charter>
10. "Blue Ribbon Commission on America's Nuclear Future, Report to the Secretary of Energy," [http://www.brc.gov/sites/default/files/documents/brc\\_finalreport\\_jan2012.pdf](http://www.brc.gov/sites/default/files/documents/brc_finalreport_jan2012.pdf), p. 27, 32, January 2012.
11. "Strategy for the Management and Disposal of Used Nuclear Fuel and High-Level Radioactive Waste," U.S. DOE, January 11, 2013.
12. U.S. Court of Appeals for the District Of Columbia Circuit, In Re: Aiken County, et al, Aug. 2013, [http://www.cadc.uscourts.gov/internet/opinions.nsf/BAE0CF34F762EBD985257BC6004DEB18/\\$file/11-1271-1451347.pdf](http://www.cadc.uscourts.gov/internet/opinions.nsf/BAE0CF34F762EBD985257BC6004DEB18/$file/11-1271-1451347.pdf)

**7. REFERENCES**  
(continued)

13. In 2008, the DOE issued a report to Congress in which it concluded that it did not have authority, under present law, to accept spent nuclear fuel for interim storage from decommissioned commercial nuclear power reactor sites. However, the Blue Ribbon Commission, in its final report, noted that: “[A]ccepting spent fuel according to the OFF [Oldest Fuel First] priority ranking instead of giving priority to shutdown reactor sites could greatly reduce the cost savings that could be achieved through consolidated storage if priority could be given to accepting spent fuel from shutdown reactor sites before accepting fuel from still-operating plants. .... The magnitude of the cost savings that could be achieved by giving priority to shutdown sites appears to be large enough (i.e., in the billions of dollars) to warrant DOE exercising its right under the Standard Contract to move this fuel first.” For planning purposes only, this estimate does not assume that Vogtle, as a permanently shutdown plant, will receive priority; the fuel removal schedule assumed in this estimate is based upon DOE acceptance of fuel according to the “Oldest Fuel First” priority ranking. The plant owner will seek the most expeditious means of removing fuel from the site when DOE commences performance.
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29. U.S. Department of Transportation, Title 49 of the Code of Federal Regulations, "Transportation," Parts 173 through 178.
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31. J.C. Evans et al., "Long-Lived Activation Products in Reactor Materials" NUREG/CR-3474, Pacific Northwest Laboratory for the Nuclear Regulatory Commission, August 1984.
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**7. REFERENCES**  
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33. H.D. Oak, et al., "Technology, Safety and Costs of Decommissioning a Reference Boiling Water Reactor Power Station," NUREG/CR-0672 and addenda, Pacific Northwest Laboratory for the Nuclear Regulatory Commission, June 1980.
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35. "Financial Protection Requirements for Permanently Shutdown Nuclear Power Reactors," 10 CFR Parts 50 and 140, Proposed Rule, 62 Fed. Reg. 58690, October 30, 1997.
36. "Microsoft Project Professional 2013," Microsoft Corporation, Redmond, WA.
37. "Atomic Energy Act of 1954," (68 Stat. 919).

**APPENDIX A**  
**UNIT COST FACTOR DEVELOPMENT**

**APPENDIX A  
UNIT COST FACTOR DEVELOPMENT**

Example: Unit Factor for Removal of Contaminated Heat Exchanger < 3,000 lbs.

**1. SCOPE**

Heat exchangers weighing < 3,000 lbs. will be removed in one piece using a crane or small hoist. They will be disconnected from the inlet and outlet piping. The heat exchanger will be sent to the waste processing area.

**2. CALCULATIONS**

Act ID	Activity Description	Activity Duration (minutes)	Critical Duration (minutes)*
a	Remove insulation	60	(b)
b	Mount pipe cutters	60	60
c	Install contamination controls	20	(b)
d	Disconnect inlet and outlet lines	60	60
e	Cap openings	20	(d)
f	Rig for removal	30	30
g	Unbolt from mounts	30	30
h	Remove contamination controls	15	15
i	Remove, wrap, send to waste processing area	<u>60</u>	<u>60</u>
Totals (Activity/Critical)		355	255

Duration adjustment(s):

+ Respiratory protection adjustment (50% of critical duration)	128
+ Radiation/ALARA adjustment (37.1% of critical duration)	<u>95</u>
Adjusted work duration	478

+ Protective clothing adjustment (30% of adjusted duration)	<u>143</u>
Productive work duration	621

+ Work break adjustment (8.33 % of productive duration)	<u>52</u>
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Total work duration (minutes)	673
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**\*\*\* Total duration = 11.217 hr \*\*\***

\* alpha designators indicate activities that can be performed in parallel



**APPENDIX A**  
(continued)

**3. LABOR REQUIRED**

Crew	Number	Duration (hours)	Rate (\$/hr)	Cost
Laborers	3.00	11.217	\$58.50	\$1,968.58
Craftsmen	2.00	11.217	\$73.82	\$1,656.08
Foreman	1.00	11.217	\$77.97	\$874.59
General Foreman	0.25	11.217	\$82.70	\$231.91
Fire Watch	0.05	11.217	\$58.50	\$32.81
Health Physics Technician	1.00	11.217	\$80.71	\$905.32
Total Labor Cost				\$5,669.29

**4. EQUIPMENT & CONSUMABLES COSTS**

Equipment Costs	none
Consumables/Materials Costs	
-Universal Sorbent 50 @ \$0.63 sq. ft. <sup>(1)</sup>	\$31.50
-Tarpaulins (7.5 mils, oil resistant, fire retardant) 50 @ \$0.28/sq. ft. <sup>(2)</sup>	\$14.00
-Gas torch consumables 1 @ \$19.89/hr. x 1 hr. <sup>(3)</sup>	<u>\$19.89</u>
Subtotal cost of equipment and materials	\$65.39
Overhead & profit on equipment and materials @ 17.25 %	<u>\$11.28</u>
Total costs, equipment & material	\$76.67

**TOTAL COST:**

<b>Removal of contaminated heat exchanger &lt;3000 pounds:</b>	<b>\$5,745.96</b>
Total labor cost:	\$5,669.29
Total equipment/material costs:	\$76.67
Total craft labor man-hours required per unit:	81.88

## 5. NOTES AND REFERENCES

- Work difficulty factors were developed in conjunction with the Atomic Industrial Forum's (now NEI) program to standardize nuclear decommissioning cost estimates and are delineated in Volume 1, Chapter 5 of the "Guidelines for Producing Commercial Nuclear Power Plant Decommissioning Cost Estimates," AIF/NESP-036, May 1986.
- References for equipment & consumables costs:
  1. [www.mcmaster.com](http://www.mcmaster.com) online catalog, McMaster Carr Spill Control (7193T88)
  2. R.S. Means (2011) Division 01 56, Section 13.60-0600, page 20
  3. R.S. Means (2011) Division 01 54 33, Section 40-6360, page 664
- Material and consumable costs were adjusted using the regional indices for San Luis Obispo, California.

**APPENDIX B**

**UNIT COST FACTOR LISTING  
(DECON: Power Block Structures Only)**

APPENDIX B

UNIT COST FACTOR LISTING  
(Power Block Structures Only)

Unit Cost Factor	Cost/Unit(\$)
Removal of clean instrument and sampling tubing, \$/linear foot	0.64
Removal of clean pipe 0.25 to 2 inches diameter, \$/linear foot	6.83
Removal of clean pipe >2 to 4 inches diameter, \$/linear foot	9.71
Removal of clean pipe >4 to 8 inches diameter, \$/linear foot	18.80
Removal of clean pipe >8 to 14 inches diameter, \$/linear foot	36.38
Removal of clean pipe >14 to 20 inches diameter, \$/linear foot	47.32
Removal of clean pipe >20 to 36 inches diameter, \$/linear foot	69.62
Removal of clean pipe >36 inches diameter, \$/linear foot	82.71
Removal of clean valve >2 to 4 inches	125.09
Removal of clean valve >4 to 8 inches	187.99
Removal of clean valve >8 to 14 inches	363.81
Removal of clean valve >14 to 20 inches	473.25
Removal of clean valve >20 to 36 inches	696.24
Removal of clean valve >36 inches	827.12
Removal of clean pipe hanger for small bore piping	43.11
Removal of clean pipe hanger for large bore piping	153.78
Removal of clean pump, <300 pound	317.69
Removal of clean pump, 300-1000 pound	876.55
Removal of clean pump, 1000-10,000 pound	3,467.44
Removal of clean pump, >10,000 pound	6,708.09
Removal of clean pump motor, 300-1000 pound	366.40
Removal of clean pump motor, 1000-10,000 pound	1,440.67
Removal of clean pump motor, >10,000 pound	3,241.51
Removal of clean heat exchanger <3000 pound	1,863.57
Removal of clean heat exchanger >3000 pound	4,694.16
Removal of clean feedwater heater/deaerator	13,221.06
Removal of clean moisture separator/reheater	27,164.50
Removal of clean tank, <300 gallons	408.58
Removal of clean tank, 300-3000 gallon	1,287.26
Removal of clean tank, >3000 gallons, \$/square foot surface area	10.76

APPENDIX B

UNIT COST FACTOR LISTING  
(Power Block Structures Only)

Unit Cost Factor	Cost/Unit(\$)
Removal of clean electrical equipment, <300 pound	172.18
Removal of clean electrical equipment, 300-1000 pound	596.53
Removal of clean electrical equipment, 1000-10,000 pound	1,193.05
Removal of clean electrical equipment, >10,000 pound	2,833.62
Removal of clean electrical transformer < 30 tons	1,967.92
Removal of clean electrical transformer > 30 tons	5,667.24
Removal of clean standby diesel generator, <100 kW	2,010.05
Removal of clean standby diesel generator, 100 kW to 1 MW	4,486.57
Removal of clean standby diesel generator, >1 MW	9,288.11
Removal of clean electrical cable tray, \$/linear foot	16.19
Removal of clean electrical conduit, \$/linear foot	7.07
Removal of clean mechanical equipment, <300 pound	172.18
Removal of clean mechanical equipment, 300-1000 pound	596.53
Removal of clean mechanical equipment, 1000-10,000 pound	1,193.05
Removal of clean mechanical equipment, >10,000 pound	2,833.62
Removal of clean HVAC equipment, <300 pound	208.20
Removal of clean HVAC equipment, 300-1000 pound	716.77
Removal of clean HVAC equipment, 1000-10,000 pound	1,428.53
Removal of clean HVAC equipment, >10,000 pound	2,833.62
Removal of clean HVAC ductwork, \$/pound	0.67
Removal of contaminated instrument and sampling tubing, \$/linear foot	2.12
Removal of contaminated pipe 0.25 to 2 inches diameter, \$/linear foot	27.60
Removal of contaminated pipe >2 to 4 inches diameter, \$/linear foot	48.06
Removal of contaminated pipe >4 to 8 inches diameter, \$/linear foot	76.99
Removal of contaminated pipe >8 to 14 inches diameter, \$/linear foot	151.04
Removal of contaminated pipe >14 to 20 inches diameter, \$/linear foot	182.02
Removal of contaminated pipe >20 to 36 inches diameter, \$/linear foot	252.93
Removal of contaminated pipe >36 inches diameter, \$/linear foot	299.41
Removal of contaminated valve >2 to 4 inches	596.47
Removal of contaminated valve >4 to 8 inches	713.66

APPENDIX B

UNIT COST FACTOR LISTING  
(Power Block Structures Only)

Unit Cost Factor	Cost/Unit(\$)
Removal of contaminated valve >8 to 14 inches	1,457.10
Removal of contaminated valve >14 to 20 inches	1,855.89
Removal of contaminated valve >20 to 36 inches	2,475.96
Removal of contaminated valve >36 inches	2,940.80
Removal of contaminated pipe hanger for small bore piping	196.57
Removal of contaminated pipe hanger for large bore piping	627.04
Removal of contaminated pump, <300 pound	1,271.73
Removal of contaminated pump, 300-1000 pound	2,912.20
Removal of contaminated pump, 1000-10,000 pound	9,419.98
Removal of contaminated pump, >10,000 pound	22,949.80
Removal of contaminated pump motor, 300-1000 pound	1,224.80
Removal of contaminated pump motor, 1000-10,000 pound	3,820.36
Removal of contaminated pump motor, >10,000 pound	8,577.08
Removal of contaminated heat exchanger <3000 pound	5,745.96
Removal of contaminated heat exchanger >3000 pound	16,620.69
Removal of contaminated tank, <300 gallons	2,109.59
Removal of contaminated tank, >300 gallons, \$/square foot	41.10
Removal of contaminated electrical equipment, <300 pound	992.28
Removal of contaminated electrical equipment, 300-1000 pound	2,374.42
Removal of contaminated electrical equipment, 1000-10,000 pound	4,571.64
Removal of contaminated electrical equipment, >10,000 pound	8,896.21
Removal of contaminated electrical cable tray, \$/linear foot	47.99
Removal of contaminated electrical conduit, \$/linear foot	22.33
Removal of contaminated mechanical equipment, <300 pound	1,104.56
Removal of contaminated mechanical equipment, 300-1000 pound	2,624.64
Removal of contaminated mechanical equipment, 1000-10,000 pound	5,045.24
Removal of contaminated mechanical equipment, >10,000 pound	8,896.21
Removal of contaminated HVAC equipment, <300 pound	1,104.56
Removal of contaminated HVAC equipment, 300-1000 pound	2,624.64
Removal of contaminated HVAC equipment, 1000-10,000 pound	5,045.24

APPENDIX B

UNIT COST FACTOR LISTING  
(Power Block Structures Only)

Unit Cost Factor	Cost/Unit(\$)
Removal of contaminated HVAC equipment, >10,000 pound	8,896.21
Removal of contaminated HVAC ductwork, \$/pound	2.88
Removal/plasma arc cut of contaminated thin metal components, \$/linear in.	5.18
Additional decontamination of surface by washing, \$/square foot	10.82
Additional decontamination of surfaces by hydrolasing, \$/square foot	46.25
Decontamination rig hook up and flush, \$/ 250 foot length	9,363.44
Chemical flush of components/systems, \$/gallon	20.36
Removal of clean standard reinforced concrete, \$/cubic yard	176.00
Removal of grade slab concrete, \$/cubic yard	236.02
Removal of clean concrete floors, \$/cubic yard	458.27
Removal of sections of clean concrete floors, \$/cubic yard	1,369.56
Removal of clean heavily rein concrete w/#9 rebar, \$/cubic yard	294.72
Removal of contaminated heavily rein concrete w/#9 rebar, \$/cubic yard	2,746.44
Removal of clean heavily rein concrete w/#18 rebar, \$/cubic yard	372.62
Removal of contaminated heavily rein concrete w/#18 rebar, \$/cubic yard	3,635.61
Removal heavily rein concrete w/#18 rebar & steel embedments, \$/cubic yard	567.86
Removal of below-grade suspended floors, \$/cubic yard	458.27
Removal of clean monolithic concrete structures, \$/cubic yard	1,148.84
Removal of contaminated monolithic concrete structures, \$/cubic yard	2,741.24
Removal of clean foundation concrete, \$/cubic yard	902.94
Removal of contaminated foundation concrete, \$/cubic yard	2,553.97
Explosive demolition of bulk concrete, \$/cubic yard	39.04
Removal of clean hollow masonry block wall, \$/cubic yard	127.04
Removal of contaminated hollow masonry block wall, \$/cubic yard	450.03
Removal of clean solid masonry block wall, \$/cubic yard	127.04
Removal of contaminated solid masonry block wall, \$/cubic yard	450.03
Backfill of below-grade voids, \$/cubic yard	36.27
Removal of subterranean tunnels/voids, \$/linear foot	146.14
Placement of concrete for below-grade voids, \$/cubic yard	139.00
Excavation of clean material, \$/cubic yard	3.78

APPENDIX B

UNIT COST FACTOR LISTING  
(Power Block Structures Only)

Unit Cost Factor	Cost/Unit(\$)
Excavation of contaminated material, \$/cubic yard	52.86
Removal of clean concrete rubble (tipping fee included), \$/cubic yard	28.80
Removal of contaminated concrete rubble, \$/cubic yard	33.74
Removal of building by volume, \$/cubic foot	0.38
Removal of clean building metal siding, \$/square foot	1.69
Removal of contaminated building metal siding, \$/square foot	6.08
Removal of standard asphalt roofing, \$/square foot	2.99
Removal of transite panels, \$/square foot	2.70
Scarifying contaminated concrete surfaces (drill & spall), \$/square foot	16.23
Scabbling contaminated concrete floors, \$/square foot	10.18
Scabbling contaminated concrete walls, \$/square foot	27.24
Scabbling contaminated ceilings, \$/square foot	93.82
Scabbling structural steel, \$/square foot	8.28
Removal of clean overhead crane/monorail < 10 ton capacity	830.25
Removal of contaminated overhead crane/monorail < 10 ton capacity	2,454.05
Removal of clean overhead crane/monorail >10-50 ton capacity	1,992.60
Removal of contaminated overhead crane/monorail >10-50 ton capacity	5,888.73
Removal of polar crane > 50 ton capacity	8,320.63
Removal of gantry crane > 50 ton capacity	35,420.29
Removal of structural steel, \$/pound	0.26
Removal of clean steel floor grating, \$/square foot	5.97
Removal of contaminated steel floor grating, \$/square foot	17.93
Removal of clean free standing steel liner, \$/square foot	16.14
Removal of contaminated free standing steel liner, \$/square foot	48.13
Removal of clean concrete-anchored steel liner, \$/square foot	8.07
Removal of contaminated concrete-anchored steel liner, \$/square foot	56.11
Placement of scaffolding in clean areas, \$/square foot	17.60
Placement of scaffolding in contaminated areas, \$/square foot	31.95
Landscaping with topsoil, \$/acre	26,800.29
Cost of CPC B-88 LSA box & preparation for use	2,212.44



APPENDIX B

UNIT COST FACTOR LISTING  
(Power Block Structures Only)

Unit Cost Factor	Cost/Unit(\$)
Cost of CPC B-25 LSA box & preparation for use	2,025.85
Cost of CPC B-12V 12 gauge LSA box & preparation for use	1,655.88
Cost of CPC B-144 LSA box & preparation for use	11,184.40
Cost of LSA drum & preparation for use	230.65
Cost of cask liner for CNSI 8 120A cask (resins)	13,296.62
Cost of cask liner for CNSI 8 120A cask (filters)	9,629.75
Decontamination of surfaces with vacuuming, \$/square foot	1.02

**APPENDIX C  
DETAILED COST ANALYSIS  
DECON**

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Table C-1  
Diablo Canyon Unit 1  
DECON Decommissioning Cost Estimate  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decom Cost	Removal Cost	Packaging Costs	Transport Costs	Off-Site Processing Costs	LLRW Disposal Costs	Other Costs	Total Contingency	Total	NRIC Lic. Term. Costs	Spent Fuel Management Costs	Site Restoration Costs	Processed Volumes Cu. Feet	Class A Cu. Feet	Class B Cu. Feet	Class C Cu. Feet	GPOC Cu. Feet	Burial / Processed Wt. Lbs.	Craft Members	Utility and Contractor Burden	
<b>PERIOD Ia - Shutdown through Transition</b>																						
Period In Direct Decommissioning Activities																						
Ia.1.1	Prepare preliminary decommissioning cost report	-	-	-	-	-	-	302	43	345	546	-	-	-	-	-	-	-	-	-	1,300	
Ia.1.2	Shutdown operations	-	-	-	-	-	-	-	-	na	-	-	-	-	-	-	-	-	-	-	-	
Ia.1.3	Remove fuel & secure materials	-	-	-	-	-	-	-	-	na	-	-	-	-	-	-	-	-	-	-	-	
Ia.1.4	Notification of Permanent Debriefing	-	-	-	-	-	-	-	-	na	-	-	-	-	-	-	-	-	-	-	-	
Ia.1.5	Deactivate plant systems & process waste	-	-	-	-	-	-	310	67	377	377	-	-	-	-	-	-	-	-	-	2,000	
Ia.1.6	Prepare and submit FSDAR	-	-	-	-	-	-	713	153	866	866	-	-	-	-	-	-	-	-	-	4,000	
Ia.1.7	Review package & specs.	-	-	-	-	-	-	-	-	na	-	-	-	-	-	-	-	-	-	-	-	
Ia.1.8	Prepare permit	-	-	-	-	-	-	-	-	na	-	-	-	-	-	-	-	-	-	-	-	
Ia.1.9	Estimate by-product inventory	-	-	-	-	-	-	165	33	188	188	-	-	-	-	-	-	-	-	-	1,000	
Ia.1.10	End product description	-	-	-	-	-	-	155	33	188	188	-	-	-	-	-	-	-	-	-	1,000	
Ia.1.11	Detailed by-product inventory	-	-	-	-	-	-	202	43	245	245	-	-	-	-	-	-	-	-	-	1,300	
Ia.1.12	Define major waste sequence	-	-	-	-	-	-	1,163	250	1,413	1,413	-	-	-	-	-	-	-	-	-	5,000	
Ia.1.13	Prepare EIS	-	-	-	-	-	-	770	166	936	936	-	-	-	-	-	-	-	-	-	5,000	
Ia.1.14	Perform Site-Specific Cost Study	-	-	-	-	-	-	770	166	936	936	-	-	-	-	-	-	-	-	-	5,000	
Ia.1.15	Propose/obtain License Termination Plan	-	-	-	-	-	-	635	136	771	771	-	-	-	-	-	-	-	-	-	4,066	
Ia.1.16	Receive NRC approval of termination plan	-	-	-	-	-	-	-	-	na	-	-	-	-	-	-	-	-	-	-	-	
Activity Specifications																						
Ia.1.17.1	Plant & temporary facilities	-	-	-	-	-	-	763	164	927	927	-	-	-	-	-	-	-	-	-	4,020	
Ia.1.17.2	Plant systems	-	-	-	-	-	-	646	139	785	785	-	-	-	-	-	-	-	-	-	4,167	
Ia.1.17.3	NSSS Decommissionation Flush	-	-	-	-	-	-	78	17	94	94	-	-	-	-	-	-	-	-	-	600	
Ia.1.17.4	Resistor internals	-	-	-	-	-	-	1,101	238	1,337	1,337	-	-	-	-	-	-	-	-	-	7,100	
Ia.1.17.5	Resistor vessels	-	-	-	-	-	-	1,098	215	1,313	1,313	-	-	-	-	-	-	-	-	-	6,400	
Ia.1.17.6	Steam generators	-	-	-	-	-	-	484	86	570	570	-	-	-	-	-	-	-	-	-	3,120	
Ia.1.17.7	Steam generators	-	-	-	-	-	-	484	104	588	588	-	-	-	-	-	-	-	-	-	3,120	
Ia.1.17.8	Reinforced concrete	-	-	-	-	-	-	248	53	301	301	-	-	-	-	-	-	-	-	-	1,600	
Ia.1.17.9	Main Turbine	-	-	-	-	-	-	62	13	75	75	-	-	-	-	-	-	-	-	-	400	
Ia.1.17.10	Main Condensers	-	-	-	-	-	-	62	13	75	75	-	-	-	-	-	-	-	-	-	400	
Ia.1.17.11	Buildings & buildings	-	-	-	-	-	-	140	11	151	151	-	-	-	-	-	-	-	-	-	3,120	
Ia.1.17.12	Waste management	-	-	-	-	-	-	713	153	866	866	-	-	-	-	-	-	-	-	-	4,000	
Ia.1.17.13	Facility & site cleanup	-	-	-	-	-	-	140	30	170	170	-	-	-	-	-	-	-	-	-	900	
Ia.1.17	Total	-	-	-	-	-	-	5,895	1,259	7,154	6,273	-	-	-	-	-	-	-	-	-	37,827	
Handling & Site Preparations																						
Ia.1.18	Site preparation sequence	-	-	-	-	-	-	372	80	452	452	-	-	-	-	-	-	-	-	-	2,400	
Ia.1.19	Plant prep. & temp. access	-	-	-	-	-	-	3,000	644	3,644	3,644	-	-	-	-	-	-	-	-	-	-	
Ia.1.20	Design water clean-up system	-	-	-	-	-	-	217	47	264	264	-	-	-	-	-	-	-	-	-	1,400	
Ia.1.21	Rigging/Cont. Cont. Enviro/Tooling/etc.	-	-	-	-	-	-	2,300	464	2,764	2,764	-	-	-	-	-	-	-	-	-	-	
Ia.1.22	Procure caskholders & containers	-	-	-	-	-	-	191	41	232	232	-	-	-	-	-	-	-	-	-	1,350	
Ia.1	Subtotal Period In Activity Costs	-	-	-	-	-	-	10,758	3,892	14,650	10,477	-	-	-	-	-	-	-	-	-	73,763	
Period In Additional Costs																						
Ia.2.1	Spent Fuel Pool Isolation	-	-	210	103	-	-	21,694	4,650	26,344	26,344	-	-	-	-	-	-	-	-	-	-	
Ia.2.2	Deposit of Contaminated Tools & Equipment	-	-	-	-	-	-	2,833	1,068	3,901	4,226	-	-	-	-	-	-	-	-	-	-	
Ia.2	Subtotal Period In Additional Costs	-	-	210	103	-	-	24,527	5,718	30,245	30,570	-	-	-	-	-	-	-	-	-	-	
Period In Colateral Costs																						
Ia.3.1	Environmental Permits and Fees	-	-	-	-	-	-	946	204	1,150	1,153	-	-	-	-	-	-	-	-	-	-	
Ia.3.2	GPOC Storage Permitting (PO&E Labor)	-	-	-	-	-	-	3,260	706	3,966	3,966	-	-	-	-	-	-	-	-	-	-	
Ia.3.3	GPOC Storage Permitting (Contractor)	-	-	-	-	-	-	510	109	619	619	-	-	-	-	-	-	-	-	-	-	
Ia.3	Subtotal Period In Colateral Costs	-	-	-	-	-	-	4,716	1,019	5,735	5,735	-	-	-	-	-	-	-	-	-	-	

**Table C-1**  
**Diablo Canyon Unit 1**  
**DECON Decommissioning Cost Estimate**  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decom Cost	Removal Cost	Packaging Cost	Transport Cost	Off-Site Processing Costs	Disposal Costs	Other Costs	Total Contingency	Total	NRC Lic. Term. Costs	Spent Fuel Management Costs	Site Restoration Costs	Processed Volume Cu. Feet	Class A Cu. Feet	Class B Cu. Feet	Class C Cu. Feet	GTCC Cu. Feet	Burial / Processed Wt. Lbs.	Craft Manhours	Utility and Contractor Manhours	
<b>Period 1a - Period-Dependent Costs</b>																						
1a.4	Property taxes	-	-	-	-	-	-	1,132	163	1,294	-	-	-	-	-	-	-	-	-	-	-	
1a.4.1	Health physics supplies	-	-	-	-	-	-	177	25	203	-	-	-	-	-	-	-	-	-	-	-	
1a.4.3	Heavy equipment rental	620	-	-	-	-	-	-	188	714	-	-	-	-	-	-	-	-	-	-	-	
1a.4.4	Disposal of DAV generated	507	-	-	-	-	16	-	122	680	-	-	-	-	-	-	-	-	-	-	-	
1a.4.6	Emergency budget	-	-	-	4	-	-	9,177	62	9,239	-	-	-	-	-	-	-	-	-	-	-	
1a.4.7	NRC Permitting	-	-	-	-	-	-	1,181	189	1,370	-	-	-	-	-	-	-	-	-	-	-	
1a.4.8	Emergency Planning Fees	-	-	-	-	-	-	1,001	169	1,170	-	-	-	-	-	-	-	-	-	-	-	
1a.4.9	Spent Fuel Pool O&M	-	-	-	-	-	-	782	170	953	-	-	-	-	-	-	-	-	-	-	-	
1a.4.10	RFESH Operating Costs	-	-	-	-	-	-	647	117	764	-	-	-	-	-	-	-	-	-	-	-	
1a.4.11	RFESH Staff Costs	-	-	-	-	-	-	41,741	4,860	46,601	-	-	-	-	-	-	-	-	-	-	-	
1a.4.12	Site Remediation	-	-	-	-	-	-	37,370	8,023	45,393	-	-	-	-	-	-	-	-	-	-	-	
1a.4.13	Utility Staff Cost	-	-	-	-	-	-	10,462	23,655	34,117	-	-	-	-	-	-	-	-	-	-	-	
1a.4	Subtotal Period 1a Period-Dependent Costs	1,063	-	-	4	-	10	100,462	23,655	134,153	-	-	-	-	-	-	-	-	12,190	20	720,266	
1a.0	TOTAL PERIOD 1a COST	1,063	-	2,851	107	-	-	102,610	33,856	146,467	187,166	2,771	861	-	10,855	-	-	-	637,135	337	800,061	
<b>PERIOD 1b - Decommissioning Preparations</b>																						
<b>Period 1b Direct Decommissioning Activities</b>																						
<b>Detailed Work Procedures</b>																						
1b.1.1	SSSS Decommissionation Flush	-	-	-	-	-	-	734	158	892	-	-	-	-	-	-	-	-	-	-	-	
1b.1.1.1	Reactor internals	-	-	-	-	-	-	155	53	208	-	-	-	-	-	-	-	-	-	-	-	
1b.1.1.2	Remainder buildings	-	-	-	-	-	-	388	83	471	-	-	-	-	-	-	-	-	-	-	-	
1b.1.1.3	CRD cooling assembly	-	-	-	-	-	-	299	45	344	-	-	-	-	-	-	-	-	-	-	-	
1b.1.1.4	CRD housings & ICI tubes	-	-	-	-	-	-	165	33	198	-	-	-	-	-	-	-	-	-	-	-	
1b.1.1.5	Reactor vessel	-	-	-	-	-	-	55	11	66	-	-	-	-	-	-	-	-	-	-	-	
1b.1.1.6	Facility cleanup	-	-	-	-	-	-	625	121	746	-	-	-	-	-	-	-	-	-	-	-	
1b.1.1.7	Missile shields	-	-	-	-	-	-	70	15	85	-	-	-	-	-	-	-	-	-	-	-	
1b.1.1.8	Biological shield	-	-	-	-	-	-	186	40	226	-	-	-	-	-	-	-	-	-	-	-	
1b.1.1.9	Reinforced concrete	-	-	-	-	-	-	133	25	158	-	-	-	-	-	-	-	-	-	-	-	
1b.1.1.10	Main Turbine	-	-	-	-	-	-	152	33	185	-	-	-	-	-	-	-	-	-	-	-	
1b.1.1.11	Main Condensers	-	-	-	-	-	-	52	10	62	-	-	-	-	-	-	-	-	-	-	-	
1b.1.1.12	Auxiliary building	-	-	-	-	-	-	242	52	294	-	-	-	-	-	-	-	-	-	-	-	
1b.1.1.13	Reactor building	-	-	-	-	-	-	433	91	524	-	-	-	-	-	-	-	-	-	-	-	
1b.1.1.14	Reactor building	-	-	-	-	-	-	111	23	134	-	-	-	-	-	-	-	-	-	-	-	
1b.1.1.15	Total	-	-	-	-	-	-	5,154	1,106	6,260	-	-	-	-	-	-	-	-	-	-	-	
1b.1.2	Decom primary loop	797	-	-	-	-	-	670	1,367	2,164	-	-	-	-	-	-	-	-	-	-	-	
1b.1	Subtotal Period 1b Activity Costs	797	-	-	-	-	-	1,677	7,628	10,102	-	-	-	-	-	-	-	-	-	1,667	33,243	
<b>Period 1b Additional Costs</b>																						
1b.2.1	Site Characterization	-	-	-	-	-	-	5,234	2,247	7,481	-	-	-	-	-	-	-	-	-	-	-	
1b.2.2	Hazardous Waste Management	-	-	-	-	-	-	217	47	264	-	-	-	-	-	-	-	-	-	-	-	
1b.2.3	Mixed Waste Management	-	-	-	-	-	-	287	62	349	-	-	-	-	-	-	-	-	-	-	-	
1b.2	Subtotal Period 1b Additional Costs	-	-	-	-	-	-	5,738	2,355	8,093	-	-	-	-	-	-	-	-	-	-	-	
<b>Period 1b Colateral Costs</b>																						
1b.3.1	Decom equipment	842	-	-	-	-	-	1,465	302	1,144	-	-	-	-	-	-	-	-	-	-	-	
1b.3.2	DOC staff relocation expenses	-	-	-	-	-	-	315	163	478	-	-	-	-	-	-	-	-	-	-	-	
1b.3.3	Process decommissioning water waste	46	-	-	54	-	151	-	163	366	-	-	-	-	-	-	-	-	-	-	-	
1b.3.4	Process decommissioning chemical flush waste	2	-	-	251	-	5,783	-	1,108	8,290	-	-	-	-	-	-	-	-	-	-	-	
1b.3.5	Reactor building information	-	-	-	-	-	-	326	138	464	-	-	-	-	-	-	-	-	-	-	-	
1b.3.6	Photostatic equipment	1,000	-	-	-	-	-	343	1,043	1,386	-	-	-	-	-	-	-	-	-	-	-	
1b.3.7	Decom rig	-	-	-	-	-	-	471	101	572	-	-	-	-	-	-	-	-	-	-	-	
1b.3.8	Environmental Permits and Fees	-	-	-	-	-	-	221	47	268	-	-	-	-	-	-	-	-	-	-	-	
1b.3.9	GTCC Storage Permitting (PG&E Labor)	-	-	-	-	-	-	613	110	723	-	-	-	-	-	-	-	-	-	-	-	
1b.3.10	GTCC Storage Permitting (Contractor)	-	-	-	-	-	-	110	623	733	-	-	-	-	-	-	-	-	-	-	-	
1b.3	Subtotal Period 1b Colateral Costs	2,890	1,100	-	306	-	5,564	2,570	3,597	16,336	-	-	-	-	-	-	-	-	-	1,667	223	

Table C-1  
Diablo Canyon Unit 1  
DECON Decommissioning Cost Estimate  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decon Cost	Removal Cost	Packaging Cost	Transport Cost	Off-Site Processing Cost	LLRW Disposal Cost	Other Costs	Total Contingency	Total Costs	Lic. Term. Costs	Spent Fuel Management Costs	Site Restoration Costs	Processed Volume Ch. Feet	Burial Volumes			GTCC Ch. Feet	Burial / Processed Wt. Lbs.	Craft Manhours	Utility and Contractor Materials	
															Class A Ch. Feet	Class B Ch. Feet	Class C Ch. Feet					
Period 1b Period-Dependent Costs																						
1b.4.1	Decon supplies	20							10	29	39											
1b.4.2	Insurance							561	89	642	642											
1b.4.3	Property taxes							101	13	114	101											
1b.4.4	Off-site processing supplies							101	13	114	101											
1b.4.5	Off-site processing equipment							311	69	380	311											
1b.4.6	Disposal of DAW generated			8			10		6	25	25				354					7,084	12	
1b.4.7	Plant energy budget							2,714	583	3,297	3,297											
1b.4.8	NIC Fees							391	40	431	391											
1b.4.9	Off-site processing equipment							391	40	431	391											
1b.4.10	Spent Fuel Pool O&M							428	71	499	428											
1b.4.11	Off-Site Processing Costs							329	58	387	329											
1b.4.12	Severance Related Costs							2,081	527	2,608	2,081											
1b.4.13	Security Staff Cost							12,639	2,269	14,908	12,639											
1b.4.14	DGC Staff Cost							8,638	1,612	10,250	8,638											
1b.4.15	Off-Site Processing Costs							428	71	499	428											
1b.4	Subtotal Period 1b Period-Dependent Costs	20	573	8		2	10	43,074	9,427	52,501	52,501	1,374			354				7,084	12		416,380
1b.0	TOTAL PERIOD 1b COST	3,416	1,676	135	367		6,944	37,137	17,055	86,070	83,118	1,374	1,177		645	887			110,080	26,301		468,955
PERIOD 1 TOTALS																						
		3,416	2,768	367	414		8,705	260,717	50,950	276,438	270,284	4,146	2,028		11,600	887			756,221	26,638		1,259,016
PERIOD 2a - Large Component Removal																						
Period 2a Direct Decommissioning Activities																						
Nuclear Steam Supply System Removal																						
2a.1.1.1	Reactor Coolant Piping	320	301	49	38		1,181		849	2,865	2,865				2,270				290,153			10,138
2a.1.1.2	Pressurizer Quench Tank	41	37	7	6		165		104	392	302				329				30,657			1,073
2a.1.1.3	Reactor Coolant Pumps & Motors	163	131	166	213		1,431		737	2,823	2,823				4,701				774,960			4,698
2a.1.1.4	Pressurizer	53	74	630	131		714		434	1,965	1,965				2,443				300,214			2,369
2a.1.1.5	Reactor Coolant Pumps	603	3,300	2,568	1,982		12,026		9,266	22,372	22,372				41,032				3,356,029			10,800
2a.1.1.6	Reactor Vessel Internals	207	380	2,095	35		691		563	2,092	2,092				3,881				146,494			7,976
2a.1.1.7	CRDMs/Service Structure Removal																					
2a.1.1.8	Reactor Vessel Internals	215	10,280	10,095	2,094		26,545	357	39,860	83,352	83,352				1,878	963			404,413			33,167
2a.1.1.9	Reactor Vessel	161	7,789	2,834	868		3,409	357	7,894	23,368	23,368				9,450				963,382			33,167
2a.1.1	Totals	1,724	22,385	19,465	7,300		62,867	714	58,719	167,885	167,885				107,671	563			9,396,502			126,467
Removal of Major Equipment																						
2a.1.2	Main Turbines/Generator		212						45	257			267									3,053
2a.1.3	Main Condensers		695						149	846			846									8,675
Cauldroning Costs from Clean Building Demolition																						
2a.1.4.1	*Reactor		1,262						271	1,533	1,533											11,866
2a.1.4.2	Containment Penetration Area		78						44	249	249											704
2a.1.4.3	Fuel Handling		205						332	1,877	1,877											1,746
2a.1.4	Totals		1,545																			14,316
Disposal of Plant Systems																						
2a.1.5.1	Auxiliary Steam		164						33	187	187		187									2,310
2a.1.5.2	Auxiliary Steam (RCA)		278		41	16	608		200	1,133	1,133				1,855							3,714
2a.1.5.3	Condensate System		708						162	860	860		860									10,671
2a.1.5.4	Condensate System (Insulated)		263						63	365	365		365									4,387
2a.1.5.5	Extraction Steam & Header Drip		272		47		1,266		69	332	332		332		6,441							4,122
2a.1.5.6	Feedwater System		48						10	68	68		68									768
2a.1.5.7	Feedwater System (Insulated)		170						38	213	213		213									2,655
2a.1.5.8	Feedwater System (RCA Insulated)		128		34	13	420		204	708	708		708		1,517							1,765
2a.1.5.9	Feedwater System (RCA Insulated)		6						11	64	64		64		80							1,005
2a.1.5.10	Label Oil Drainage & Purification		130						25	145	145		145									1,815
2a.1.5.11	Nitrogen & Hydrogen		30						0	25	25		25									310
2a.1.5.12	Nitrogen & Hydrogen (Insulated)		6						0	1	1		1									17
2a.1.5.13	Nitrogen & Hydrogen (RCA Insulated)		6		0	4	4		4	14	14		14									597
2a.1.5.14	Nitrogen & Hydrogen (RCA Insulated)		111		6	3	81		271	271	271		271		262							17,893
2a.1.5.15	Off-Site Processing Costs		198		10	4	132		43	241	241		241		478							26,128
2a.1.5.16	Off-Site Processing Costs		198		10	4	132		43	241	241		241		478							26,128
2a.1.5.17	Salvage System		790						170	960	960		960									11,665
2a.1.5.18	Turbine Steam Supply (RCA)		871		254	59	3,102		1,501	6,888	6,888		6,888		11,428							695,609
2a.1.5.19	Turbine Steam Supply (RCA)		871		254	59	3,102		1,501	6,888	6,888		6,888		11,428							695,609

**Table C-1  
Diablo Canyon Unit 1  
DECON Decommissioning Cost Estimate**  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decon Cost	Removal Cost	Packaging Cost	Transport Cost	Off-Site Processing Cost	LLAW Disposal Cost	Other Costs	Total Contingency	Total Lic. Term. Costs	Spent Fuel Management Costs	Site Restoration Costs	Processed Volume Cu. Feet	Burial Volumes			Burial / Processed Wt. Lbs.	Craft Manhours	Utility and Contractor Manhours		
														Class A Cu. Feet	Class B Cu. Feet	Class C Cu. Feet					
2a.1.1	Disposal of Plant Systems (continued)																				
2a.1.2	2a.1.2.1 Turbine and Generator (Insulated)		84						18	102									1,544		
2a.1.5	2a.1.5.1 Total	4,265	409		183		6		3,420	14,401		31,087					1,285,205	67,001			
2a.1.6	2a.1.6.1 Total	2,250	15		4		35		819	3,119		652					29,233	16,618			
2a.1	2a.1.1 Subtotal Period 2a Activity Costs	1,724	31,079	10,920	7,488		68,417	714	58,485	188,476		183,868				786	10,081,060	257,660		6,890	
2a.2.1	Period 2a Additional Costs																				
2a.2.2	2a.2.2.1 Remedial Action Surveys							6,877	2,623	8,400									71,016		
2a.2.2	2a.2.2.2 Remedial Action Team		263		81		1,615		567	2,456									2,068		
2a.2.2	2a.2.2.3 Remedial Action Team		628				628		1,697	2,325									59,433		
2a.2.4	2a.2.4.1 DGC RPT Staff Support Team						5,825		1,291	7,126									91,694		
2a.2	2a.2.4 Subtotal Period 2a Additional Costs		263		81		1,615	17,650	6,690	25,369								322,142	73,114		
2a.3	Period 2a Collateral Costs																				
2a.3.1	2a.3.1.1 Process decommissioning water waste	60					233		109	697									88		
2a.3.2	2a.3.2.1 Process decommissioning chemical flash waste																				
2a.3.3	2a.3.3.1 Small tool allowance		268						61	502		38									
2a.3.4	2a.3.4.1 Environmental Permits and Fees							3,243	696	3,940											
2a.3.5	2a.3.5.1 GTOCS Storage Permits (PG&E Labor)							2,906	495	2,800											
2a.3.6	2a.3.6.1 GTOCS Storage Permits (Contractor)							2,079	554	3,133											
2a.3	2a.3.6 Subtotal Period 2a Collateral Costs	60	268		84		233	8,128	1,667	10,811								27,170	88		
2a.4	Period 2a Period-Dependent Costs																				
2a.4.1	2a.4.1.1 Decon supplies	186						1,739	249	2,088											
2a.4.2	2a.4.2.1 Insurance							906	87	1,088											
2a.4.3	2a.4.3.1 Property taxes		3,530					1,298	422	4,250											
2a.4.4	2a.4.4.1 Heavy equipment rental		7,443					1,268	9,041	9,041											
2a.4.5	2a.4.5.1 Disposal of DAW generated		125		35		160	8,832	1,907	10,789									182		
2a.4.6	2a.4.6.1 Plant energy budget							2,139	306	2,445											
2a.4.7	2a.4.7.1 NRC Fees							2,107	593	2,700											
2a.4.8	2a.4.8.1 Spent Fuel Pool O&M							2,107	593	2,700											
2a.4.9	2a.4.9.1 Spent Fuel Pool O&M							2,107	593	2,700											
2a.4.10	2a.4.10.1 ISFSI Operating Costs							1,628	401	2,029											
2a.4.11	2a.4.11.1 Severance Related Costs							9,130	1,920	11,050											
2a.4.12	2a.4.12.1 Spent Fuel Storage Containers/Overpacks							1,893	400	2,293											
2a.4.13	2a.4.13.1 Spent Fuel Storage Containers/Overpacks							14,296	80	14,376											
2a.4.14	2a.4.14.1 Property Staff Cost							66,001	14,256	80,257											
2a.4.15	2a.4.15.1 Property Staff Cost							116,873	24,872	140,745											
2a.4.16	2a.4.16.1 Utility Staff Cost							116,873	24,872	140,745											
2a.4	2a.4.16 Subtotal Period 2a Period-Dependent Costs	186	10,673	125	35		160	291,654	95,697	398,131								5,680	182		
2a.0	2a.0.1 TOTAL PERIOD 2a COST	1,960	42,950	50,378	7,688		70,347	318,246	131,239	692,838		4,724						11,142,300	310,843		3,089,102
2b.0	PERIOD 2b - Site Decontamination																				
2b.1	Period 2b Direct Decommissioning Activities																				
2b.1.1	2b.1.1.1 Disposal of Plant Systems																				
2b.1.1.2	2b.1.1.2.1 Capital Addition 85-5005 (sham)		100						11	520											
2b.1.1.2	2b.1.1.2.2 Capital Addition 85-5005 (contaminated)		460		38		464		361	1,308											
2b.1.1.3	2b.1.1.3.1 Chemical & Volume Control	918	1,258	148	61		1,957		1,831	6,143								108,808	8,700		
2b.1.1.4	2b.1.1.4.1 Chemical & Volume Control (Insulated)	338	469	29	11		342		538	1,723								424,620	6,784		
2b.1.1.5	2b.1.1.5.1 Component Cooling Water		204						44	248								76,243	10,765		
2b.1.1.6	2b.1.1.6.1 Component Cooling Water (BCA)		932		88		1,662		919	3,090								407,837	3,078		
2b.1.1.7	2b.1.1.7.1 Component Cooling Water (BCA)		16						159	209								8,014			
2b.1.1.8	2b.1.1.8.1 Compressed Air (Insulated)		6						8	8								2,184			
2b.1.1.9	2b.1.1.9.1 Compressed Air (BCA Insulated)		29		2		22		19	73								4,883	383		
2b.1.1.10	2b.1.1.10.1 Compressed Air (BCA)		638		13		421		351	1,358								92,770	7,169		
2b.1.1.11	2b.1.1.11.1 Direct Engine-Generator		187						40	227								2,760			
2b.1.1.12	2b.1.1.12.1 Direct Engine-Generator (Insulated)		2,227						478	2,705								32,470			
2b.1.1.13	2b.1.1.13.1 Electrical (Sham)																				
2b.1.1.14	2b.1.1.14.1 Electrical (Contaminated)		630		35		1,124		649	2,631								247,469	8,650		
2b.1.1.15	2b.1.1.15.1 Electrical (Decommissioned)		3,481				1,124		747	4,228								353,070	5,469		
2b.1.1.16	2b.1.1.16.1 Fire Protection		395		50		1,007		745	2,022								16,953			
2b.1.1.17	2b.1.1.17.1 Gaseous Radwaste		85		6		75		69	228											

Table C-1  
Diablo Canyon Unit 1  
DECON Decommissioning Cost Estimate  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decon Cost	Removal Cost	Packaging Costs	Transport Costs	Off-Site Processing Costs	LLRW Disposal Costs	Other Costs	Total Contingency	Total	NRC Lic. Term. Costs	Spent Fuel Management Costs	Site Restoration Costs	Processed Volume Cu. Feet	Class A Cu. Feet	Class B Cu. Feet	Class C Cu. Feet	GTCCO Cu. Feet	Burial/Processed Wt. Lbs.	Contractor Manhours	Utility and	
2k.1.1.18	Disposal of Plant Systems (continued)																					
2k.1.1.19	HVAC (Clean Insulated)		39						6	35			35								475	
2k.1.1.20	HVAC (Contaminated Insulated)		381						82	463			463								6,016	
2k.1.1.21	HVAC (Contaminated)		1,425		40				355	1,860			1,860								141,531	
2k.1.1.22	Liquid Waste	10		82					1,716	1,808			1,808								207,889	
2k.1.1.23	Liquid Radioisotopes	72		67					1,072	1,144			1,144								18,472	
2k.1.1.24	Make-up Water		376						81	457			457								2,106	
2k.1.1.25	Make-up Water (Insulated)		34						7	41			41								5,914	
2k.1.1.26	Make-up Water (RCA Insulated)		45		8				38	148			148								12,866	
2k.1.1.27	Make-up Water (RCA) Coolant		227		27				219	815			815								3,159	
2k.1.1.28	Make-up Water (RCA) Fuel		188		9				113	436			436								2,146	
2k.1.1.29	Nuclear Steam Supply Sampling (Insulated)		67		1				26	100			100								2,709	
2k.1.1.31	Residual Heat Removal	338	344	123	50				990	3,424			3,424								333,070	
2k.1.1.32	Safety Injection		132		16				120	491			491								462,86	
2k.1.1.33	Safety Injection (Insulated)		42		1				3	45			45								1,852	
2k.1.1.34	Safety Injection (RCA Insulated)		352		64				380	1,465			1,465								16,071	
2k.1.1.35	Safety Injection (RCA)		123		7				109	100			100								658	
2k.1.1.36	Service Cooling Water		30		4				25	149			149								1,865	
2k.1.1.37	Service Cooling Water (RCA)		16,165		1,261				123	183			183								12,189	
2k.1.1	Totals	2,297	16,165	1,261	507			16,123	12,420	48,703	30,737		9,025								3,051,368	251,946
2k.1.2	Scarfolding in support of decommissioning		2,820		18			32	1,024	3,869	3,869		815								21,023	
2k.1.3.1	Decommissioning of Site Buildings		1,332		1,132			26,386	12,030	47,475	47,475		349,638								33,033,450	43,359
2k.1.3.2	Reactor Additions 85-2004		335		27			328	417	1,386	1,386		349,638								18,457	847
2k.1.3.3	Contaminant Penetration Area		1,332		1,163			26,769	12,544	40,085	40,085		352,387								172,763	7,352
2k.1.3	Totals	3,049	21,877	2,433	648			41,961	26,587	101,748	92,722		411,472								33,424,910	51,537
2k.1	Subtotal Period 2b, Activity Costs																				37,012,930	324,108
2k.2	Period 2b, Additional Costs																					
2k.2.1	Remedial Action Surveys							1,009	433	1,441	1,441											
2k.2.2	Subtotal Action 2b, Additional Costs							1,009	433	1,441	1,441											
2k.3	Period 2b, Collateral Costs																					
2k.3.1	Collateral Costs	133		68	164			457	308	1,100	1,100		882								52,900	172
2k.3.2	Process decommissioning chemical flash waste		400		165				861	486	486										155,622	273
2k.3.3	Small tool allowance							557	119	676	676											
2k.3.4	Environmental Permits and Fees							557	119	676	676											
2k.3	Subtotal Period 2b, Collateral Costs	137	400	263	577			1,801	1,107	4,831	4,831		2,341								206,421	446
2k.4	Period 2b, Period-Dependent Costs																					
2k.4.1	Decom supplies	702							251	953	953											
2k.4.2	Insurance							289	43	341	341											
2k.4.3	Property taxes							104	15	119	119											
2k.4.4	Health Physics supplies		1,010						626	2,036	2,036											
2k.4.5	Health Physics supplies		1,265						271	1,536	1,536											
2k.4.6	Disposal of DAW generated				20				14	217	217											
2k.4.7	Plant energy budget							1,203	258	1,462	1,462										62,046	101
2k.4.8	NRC Fees							397	53	450	450											
2k.4.9	Emergency Planning Fees							419	60	479	479											
2k.4.10	Emergency Planning Fees							110	10	120	120											
2k.4.11	Liquid Backstop Processing Equipment/Services							134	24	154	154											
2k.4.12	ISFSI Operating Costs							8,578	69	389	389											
2k.4.13	Severance Related Costs							9,718	1,927	10,905	10,905											
2k.4.14	Spent Fuel Storage Containers/Overpacks							657	137	774	774											
2k.4.15	Spent Fuel Storage Containers/Overpacks							1,823	137	1,960	1,960											
2k.4.16	DOC Staff Cost							6,000	1,483	8,309	8,309											
2k.4.17	Utility Staff Cost							10,751	2,208	13,008	13,008											
2k.4	Subtotal Period 2b, Period-Dependent Costs	702	3,183	70	30			83	41,657	10,110	56,825	2,207	3,102								62,046	101
2k.0	TOTAL PERIOD 2b COST	4,488	26,460	2,765	6,444			43,838	37,637	163,846	162,613	2,207	416,916								37,285,400	356,842

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Diablo Canyon Unit 1  
DECON Decommissioning Cost Estimate  
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Activity Index	Activity Description	Decon Cost	Removal Cost	Packaging Costs	Transport Costs	Off-Site Processing Costs	LLRW Disposal Costs	Other Costs	Total Contingency	Total Costs	NEC Lic. Term. Costs	Spent Fuel Management Costs	Site Restoration Costs	Processed Volume Cu. Feet	Clava A Cu. Feet	Clava B Cu. Feet	Clava C Cu. Feet	GTCC Cu. Feet	Burial/Processed Wt. Lbs.	Craft Manhours	Utility and Contractor Manhours	
<b>PERIOD 2c - Spent fuel delay prior to SFP decon</b>																						
<b>Period 2c Direct Decommissioning Activities</b>																						
<b>Period 2c Collateral Costs</b>																						
2c-3.1	Spent Fuel Transfer - Fuel to ISFSS	-	-	-	-	-	-	40,551	8,700	49,251	8,167	49,251	-	-	-	-	-	-	-	-	-	-
2c-3.2	Spent Fuel Transfer - Fuel to ISFSS	-	-	-	-	-	-	41,869	9,918	51,787	8,167	49,251	-	-	-	-	-	-	-	-	-	-
2c-3	Subtotal Period 2c Collateral Costs	-	-	-	-	-	-	82,420	18,618	101,038	16,334	98,502	-	-	-	-	-	-	-	-	-	-
<b>Period 2c Period-Dependent Costs</b>																						
2c-4.1	Insurance	-	-	-	-	-	-	2,295	328	2,623	2,623	-	-	-	-	-	-	-	-	-	-	-
2c-4.2	Property taxes	-	-	-	-	-	-	860	114	974	104	-	-	-	-	-	-	-	-	-	-	-
2c-4.3	Relocation expenses	-	-	-	-	-	-	47	25	72	121	-	-	-	-	-	-	-	-	-	-	-
2c-4.4	Disposal of DAW generated	869	-	39	11	-	-	-	25	939	1,231	-	-	-	-	-	-	-	31,657	66	-	-
2c-4.5	Plant energy budget	-	-	-	-	-	-	9,260	1,986	11,236	11,236	-	-	-	-	-	-	-	-	-	-	-
2c-4.6	NEC Fees	-	-	-	-	-	-	2,600	363	2,963	2,812	-	-	-	-	-	-	-	-	-	-	-
2c-4.7	Emergency Planning Fees	-	-	-	-	-	-	461	3,222	3,683	3,683	-	-	-	-	-	-	-	-	-	-	-
2c-4.8	Subcontractor Decommissioning Equipment/Services	-	-	-	-	-	-	2,222	461	2,683	2,683	-	-	-	-	-	-	-	-	-	-	-
2c-4.9	ISFSS Unloading Costs	-	-	-	-	-	-	2,464	529	2,993	1,027	-	-	-	-	-	-	-	-	-	-	-
2c-4.10	Spent Fuel Storage Containers/Overpacks	-	-	-	-	-	-	47,317	16,157	63,474	63,474	-	-	-	-	-	-	-	-	-	-	-
2c-4.11	Security Staff Cost	-	-	-	-	-	-	85,022	18,350	103,372	51,636	-	-	-	-	-	-	-	-	-	-	-
2c-4.12	Utility Staff Cost	-	-	-	-	-	-	13,558	2,910	16,468	8,234	-	-	-	-	-	-	-	-	-	-	-
2c-4	Subtotal Period 2c Period-Dependent Costs	869	-	39	11	-	-	107,254	35,601	142,854	70,770	-	-	-	-	-	-	-	34,657	66	-	-
2c-0	TOTAL PERIOD 2c COST	869	-	39	11	-	-	212,044	48,220	260,264	84,987	-	-	-	-	-	-	-	34,657	66	-	-
<b>PERIOD 2d - Decontamination Following Wet Fuel Storage</b>																						
<b>Period 2d Direct Decommissioning Activities</b>																						
2d-1.1	Remove spent fuel trucks	602	60	163	33	-	-	-	863	2,786	2,786	-	-	-	-	-	-	-	234,773	965	-	-
<b>Disposal of Plant Systems</b>																						
2d-1.2.1	Electrical (Contaminated) - FIB	-	185	13	6	-	-	-	130	605	605	-	-	-	-	-	-	-	37,721	2,462	-	-
2d-1.2.2	Electrical (Decontaminated) - FIB	-	1,140	126	49	-	-	-	1,001	3,895	3,895	-	-	-	-	-	-	-	346,053	10,093	-	-
2d-1.2.3	ISFSS Fuel Storage	-	329	27	12	-	-	-	397	755	755	-	-	-	-	-	-	-	131,725	4,375	-	-
2d-1.2.4	HVAC (Contaminated) - FIB	-	333	66	23	-	-	-	307	1,629	1,629	-	-	-	-	-	-	-	132,611	1,401	-	-
2d-1.2.5	Spent Fuel Fuel Cooling	-	90	46	19	-	-	-	260	1,022	1,022	-	-	-	-	-	-	-	142,103	1,923	-	-
2d-1.2.6	Spent Fuel Fuel Cooling - FIB	-	133	60	20	-	-	-	300	1,138	1,138	-	-	-	-	-	-	-	895,024	28,652	-	-
2d-1.2	Totals	-	2,152	319	128	-	-	-	2,297	8,959	8,959	-	-	-	-	-	-	-	-	-	-	-
<b>Decommissioning of Site Buildings</b>																						
2d-1.3.1	Fuel Handling	845	869	60	38	-	-	-	1,110	3,418	3,418	-	-	-	-	-	-	-	248,142	23,547	-	-
2d-1.3	Totals	845	869	60	38	-	-	-	1,110	3,418	3,418	-	-	-	-	-	-	-	248,142	23,547	-	-
2d-1.4	Scaffolding in support of decontamination	-	564	4	1	-	-	-	206	780	780	-	-	-	-	-	-	-	7,331	4,206	-	-
2d-1	Subtotal Period 2d Activity Costs	1,147	3,074	64	201	-	-	-	4,475	15,943	15,943	-	-	-	-	-	-	-	1,385,269	67,278	-	-
<b>Period 2d Additional Costs</b>																						
2d-2.1	License Termination Survey Planning	-	-	-	-	-	-	845	363	1,208	1,208	-	-	-	-	-	-	-	-	-	-	-
2d-2.2	Remedial Action Surveys	-	-	-	-	-	-	702	340	1,132	1,132	-	-	-	-	-	-	-	-	-	-	-
2d-2	Subtotal Period 2d Additional Costs	-	-	-	-	-	-	1,547	703	2,340	2,340	-	-	-	-	-	-	-	-	-	-	-
<b>Period 2d Collateral Costs</b>																						
2d-3.1	Process decommissioning water waste	46	-	35	69	-	-	-	169	414	414	-	-	-	-	-	-	-	16,142	62	-	-
2d-3.2	Process decommissioning chemical flush waste	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2d-3.3	Spent fuel storage	-	82	160	52	-	-	-	135	496	496	-	-	-	-	-	-	-	300,000	88	-	-
2d-3.4	Decommissioning Equipment Disposition	-	-	-	-	-	-	437	94	531	531	-	-	-	-	-	-	-	-	-	-	-
2d-3.5	Environmental Permits and Fees	-	-	-	-	-	-	437	94	531	531	-	-	-	-	-	-	-	-	-	-	-
2d-3	Subtotal Period 2d Collateral Costs	46	82	185	112	-	-	437	346	1,629	1,629	-	-	-	-	-	-	-	319,142	160	-	-
<b>Period 2d Period-Dependent Costs</b>																						
2d-4.1	Insurance	812	-	-	-	-	-	-	70	287	287	-	-	-	-	-	-	-	-	-	-	-
2d-4.2	Property taxes	-	-	-	-	-	-	234	24	258	258	-	-	-	-	-	-	-	-	-	-	-
2d-4.3	Property taxes	-	-	-	-	-	-	82	12	93	93	-	-	-	-	-	-	-	-	-	-	-
2d-4.4	Health physics supplies	-	226	-	-	-	-	82	188	714	714	-	-	-	-	-	-	-	-	-	-	-
2d-4.5	Heavy equipment rental	-	900	-	-	-	-	-	213	1,200	1,200	-	-	-	-	-	-	-	-	-	-	-
2d-4.6	Disposal of DAW generated	-	-	30	8	-	-	-	19	92	92	-	-	-	-	-	-	-	26,412	49	-	-



Table C-1  
Diablo Canyon Unit 1  
DECON Decommissioning Cost Estimate  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decon Cost	Removal Cost	Packaging Costs	Transport Costs	Off-Site Processing Costs	LLRW Disposal Costs	Other Costs	Total Contingency	Total	NRC Lic. Term. Costs	Spent Fuel Management Costs	Site Restoration Costs	Processed Volume Cu. Feet	Class A Cu. Feet	Class B Cu. Feet	Class C Cu. Feet	GTCC Cu. Feet	Burial/Processed Wt. Lbs.	Craft Manhours	Utility and Contractor Manhours
Period 2d Period-Dependent Costs (continued)																					
2d4.7	Plant energy budget	-	-	-	-	-	-	604	1,068	612	612	-	-	-	-	-	-	-	-	-	-
2d4.8	NRC Fees	-	-	-	-	-	-	245	35	280	280	-	-	-	-	-	-	-	-	-	-
2d4.9	Emergency Planning Fees	-	-	-	-	-	-	165	24	188	-	188	-	-	-	-	-	-	-	-	-
2d4.10	Spent Fuel Transfer - ISFSI to DOE	-	-	-	-	-	-	305	85	480	-	480	-	-	-	-	-	-	-	-	-
2d4.11	Spent Fuel Transfer - ISFSI to DOE	-	-	-	-	-	-	210	54	260	210	-	-	-	-	-	-	-	-	-	-
2d4.12	ISFSI Operating Costs	-	-	-	-	-	-	302	54	356	-	306	-	-	-	-	-	-	-	-	-
2d4.13	Severance Related Costs	-	-	-	-	-	-	6,857	1,472	8,329	8,329	-	-	-	-	-	-	-	-	-	-
2d4.14	Security Related Costs	-	-	-	-	-	-	1,304	253	1,557	1,557	-	-	-	-	-	-	-	-	-	-
2d4.15	DOE Staff Cost	-	-	-	-	-	-	3,059	781	4,420	4,420	-	-	-	-	-	-	-	-	-	-
2d4.16	Utility Staff Cost	-	-	-	-	-	-	1,000	1,170	2,170	2,170	-	-	-	-	-	-	-	-	-	-
2d4	Subtotal Period 2d Period-Dependent Costs	312	1,518	30	8	-	35	18,380	4,820	26,314	24,038	974	-	-	1,321	-	-	26,112	43	-	100,080
2d0	TOTAL PERIOD 2d COST	1,703	5,374	760	321	-	5,081	21,063	10,043	45,225	44,251	974	-	-	30,332	-	-	1,739,822	67,039	-	110,160
PERIOD 2e - Delay before License Termination																					
Period 2e Direct Decommissioning Activities																					
Period 2e Collateral Costs																					
2e3.1	Environmental Permits and Fees	-	-	-	-	-	-	780	167	948	948	-	-	-	-	-	-	-	-	-	-
2e3	Subtotal Period 2e Collateral Costs	-	-	-	-	-	-	780	167	948	948	-	-	-	-	-	-	-	-	-	-
Period 2e Period-Dependent Costs																					
2e4.1	Insurance	-	-	-	-	-	-	374	53	427	427	-	-	-	-	-	-	-	-	-	-
2e4.2	Property taxes	-	-	-	-	-	-	146	21	167	167	-	-	-	-	-	-	-	-	-	-
2e4.3	Health physical supplies	-	-	-	-	-	-	-	28	105	105	-	-	-	-	-	-	-	-	-	-
2e4.4	DOE DAW generated	-	-	-	-	-	-	-	1	6	6	-	-	-	-	-	-	-	-	-	-
2e4.5	Plant energy budget	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2e4.6	NRC Fees	-	-	-	-	-	-	209	30	238	238	-	-	-	-	-	-	-	-	-	-
2e4.7	Emergency Planning Fee	-	-	-	-	-	-	254	43	330	330	-	-	-	-	-	-	-	-	-	-
2e4.8	Spent Fuel Transfer - ISFSI to DOE	-	-	-	-	-	-	1,068	230	1,333	1,333	-	-	-	-	-	-	-	-	-	-
2e4.9	Spent Fuel Transfer - ISFSI to DOE	-	-	-	-	-	-	2,820	613	3,462	3,462	-	-	-	-	-	-	-	-	-	-
2e4.10	Security Staff Cost	-	-	-	-	-	-	1,051	229	1,289	1,289	-	-	-	-	-	-	-	-	-	-
2e4.11	Utility Staff Cost	-	-	-	-	-	-	6,480	1,347	7,959	6,094	2,215	-	-	82	-	-	1,039	3	-	48,103
2e4	Subtotal Period 2e Period-Dependent Costs	-	78	2	1	-	2	7,320	1,514	8,857	6,612	2,215	-	-	82	-	-	1,039	3	-	48,103
2e0	TOTAL PERIOD 2e COST	-	78	2	1	-	2	7,320	1,514	8,857	6,612	2,215	-	-	82	-	-	1,039	3	-	48,103
PERIOD 2f - License Termination																					
Period 2f Direct Decommissioning Activities																					
2f1.1	ORISE confirmatory survey	-	-	-	-	-	-	183	79	262	262	-	-	-	-	-	-	-	-	-	-
2f1.2	DOE confirmatory survey	-	-	-	-	-	-	183	79	262	262	-	-	-	-	-	-	-	-	-	-
2f1	Subtotal Period 2f Activity Costs	-	-	-	-	-	-	183	79	262	262	-	-	-	-	-	-	-	-	-	-
Period 2f Additional Costs																					
2f2.1	License Termination Survey	-	-	-	-	-	-	970	4,100	13,061	13,061	-	-	-	-	-	-	-	-	-	-
2f2	Subtotal Period 2f Additional Costs	-	-	-	-	-	-	970	4,100	13,061	13,061	-	-	-	-	-	-	-	-	-	-
Period 2f Collateral Costs																					
2f3.1	DOE staff relocation expenses	-	-	-	-	-	-	1,465	315	1,780	1,780	-	-	-	-	-	-	-	-	-	-
2f3.2	Environmental Permits and Fees	-	-	-	-	-	-	715	154	869	869	-	-	-	-	-	-	-	-	-	-
2f3	Subtotal Period 2f Collateral Costs	-	-	-	-	-	-	2,181	469	2,649	2,649	-	-	-	-	-	-	-	-	-	-

Table C-1  
Diablo Canyon Unit 1  
DECON Decommissioning Cost Estimate  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decom Cost	Removal Cost	Packaging Cost	Transport Cost	OR-Site Processing Cost	LLRW Disposal Cost	Other Disposal Cost	Total Contingency	Total	NRC Lic. Term. Costs	Spent Fuel Management Costs	Site Restoration Costs	Processed Volume Cu Feet	Burial Volumes			Burial / Processed Wt. Lbs.	Craft Manhours	Utility and Contractor Manhours
															Class A Cu Feet	Class B Cu Feet	Class C Cu Feet			
Period 2F Period-Dependent Costs																				
2F.4.1	Property taxes	-	-	-	-	-	-	542	40	391	391	-	-	-	-	-	-	-	-	-
2F.4.2	Health physics supplies	-	-	-	-	-	-	134	19	153	153	-	-	-	-	-	-	-	-	-
2F.4.3	Disposal of DAW generated	684	-	-	8	-	-	-	245	629	529	-	-	-	-	-	-	-	-	-
2F.4.4	Plant energy budget	-	-	-	-	-	-	412	89	601	601	-	-	-	-	-	-	-	-	-
2F.4.5	Emergency Planning Fees	-	-	-	-	-	-	209	39	368	368	-	-	-	-	-	-	-	-	-
2F.4.6	Spent Fuel Transfer - ISFSH to DOE	-	-	-	-	-	-	1,004	215	1,210	1,210	-	-	-	-	-	-	-	-	-
2F.4.7	ISFSH Operating Costs	-	-	-	-	-	-	412	88	600	600	-	-	-	-	-	-	-	-	-
2F.4.8	Security Staff Cost	-	-	-	-	-	-	2,859	622	3,621	3,621	-	-	-	-	-	-	-	-	-
2F.4.9	Utility Staff Cost	-	-	-	-	-	-	673	132	805	805	-	-	-	-	-	-	-	-	-
2F.4.10	Subtotal Period 2F Period-Dependent Costs	684	8	8	2	-	-	15,715	1,768	21,266	21,266	2,027	-	-	-	-	6,734	-	-	144,179
2F.0	TOTAL PERIOD 2F COST	8,181	75,305	23,042	14,496	-	-	630,704	231,118	1,107,650	902,013	191,287	13,760	-	-	6734	60,160,530	-	841,286	6,082,541
PERIOD 3b - Site Restoration																				
Period 3b Direct Decommissioning Activities																				
Demolition of Remaining Site Buildings																				
3b.1.1.1	*Roctor	7,188	-	-	-	-	-	-	1,543	8,731	8,731	-	8,731	-	-	-	-	-	-	-
3b.1.1.2	Capital Additions 85-2094	320	-	-	-	-	-	69	69	388	388	-	-	-	-	-	-	-	-	-
3b.1.1.3	Containment Penetration Area	730	-	-	-	-	-	157	157	887	887	-	-	-	-	-	-	-	-	-
3b.1.1.4	Miscellaneous	31	-	-	-	-	-	7	7	37	37	-	-	-	-	-	-	-	-	-
3b.1.1.5	Utilities	1,497	-	-	-	-	-	887	887	4,714	4,714	-	-	-	-	-	-	-	-	-
3b.1.1.6	Travel	1,497	-	-	-	-	-	301	301	1,705	1,705	-	-	-	-	-	-	-	-	-
3b.1.1.7	Fuel Handling	1,970	-	-	-	-	-	425	425	2,403	2,403	-	-	-	-	-	-	-	-	-
3b.1.1	Total	15,549	-	-	-	-	-	3,338	3,338	18,886	18,886	-	-	-	-	-	-	-	-	-
Site Closeout Activities																				
3b.1.2	Final report to NRC	2,337	-	-	-	-	-	242	52	2,829	2,829	-	-	-	-	-	-	-	-	-
3b.1	Subtotal Period 3b Activity Costs	17,885	-	-	-	-	-	242	3,891	22,019	294	-	-	-	-	-	-	-	-	-
Period 3b Additional Costs																				
3b.2.1	Concrete Crushing	147	-	-	-	-	-	2	68	657	657	-	-	-	-	-	-	-	-	-
3b.2.2	Soil/Sediment Control Plant Area	1,334	-	-	-	-	-	678	163	681	681	-	-	-	-	-	-	-	-	-
3b.2.3	Miscellaneous Construction Debris (out of state disposal)	-	-	-	-	-	-	6,870	285	1,629	1,629	-	-	-	-	-	-	-	-	-
3b.2.5	Scrap Metal Transportation (out of state)	-	-	-	-	-	-	4,976	1,058	6,014	6,014	-	-	-	-	-	-	-	-	-
3b.2.9	FSS Manager	-	-	-	-	-	-	622	134	756	756	-	-	-	-	-	-	-	-	-
3b.2	Subtotal Period 3b Additional Costs	2,398	-	-	-	-	-	11,471	2,919	10,688	10,688	-	-	-	-	-	-	-	-	-
Period 3b Collateral Costs																				
3b.3.1	Small tool allowance	208	-	-	-	-	-	45	45	253	253	-	-	-	-	-	-	-	-	-
3b.3	Subtotal Period 3b Collateral Costs	208	-	-	-	-	-	45	45	253	253	-	-	-	-	-	-	-	-	-
Period 3b Period-Dependent Costs																				
3b.4.1	Insurance	-	-	-	-	-	-	563	81	613	613	-	-	-	-	-	-	-	-	-
3b.4.2	Property taxes	-	-	-	-	-	-	678	145	823	823	-	-	-	-	-	-	-	-	-
3b.4.3	Heavy equipment rental	7,089	-	-	-	-	-	1,029	9,218	9,218	9,218	-	-	-	-	-	-	-	-	-
3b.4.4	Plant energy budget	-	-	-	-	-	-	884	157	1,041	1,041	-	-	-	-	-	-	-	-	-
3b.4.5	Emergency Planning Fees	-	-	-	-	-	-	127	101	1,012	1,012	-	-	-	-	-	-	-	-	-
3b.4.7	Spent Fuel Transfer - ISFSH to DOE	-	-	-	-	-	-	3,398	710	4,018	4,018	-	-	-	-	-	-	-	-	-
3b.4.8	ISFSH Operating Costs	-	-	-	-	-	-	9,522	2,014	11,645	11,645	-	-	-	-	-	-	-	-	-
3b.4.9	Security Staff Cost	-	-	-	-	-	-	16,157	3,229	19,386	19,386	-	-	-	-	-	-	-	-	-
3b.4.10	Utility Staff Cost	-	-	-	-	-	-	40,307	10,143	50,450	50,450	-	-	-	-	-	-	-	-	-
3b.4	Subtotal Period 3b Period-Dependent Costs	7,689	-	-	-	-	-	62,110	17,028	97,088	1,059	18,961	77,078	-	-	-	-	-	-	-
3b.0	TOTAL PERIOD 3b COST	27,951	-	-	-	-	-	630,704	231,118	1,107,650	902,013	191,287	13,760	-	-	6,734	60,160,530	-	841,286	6,082,541

Table C-1  
Diablo Canyon Unit 1  
DECON Decommissioning Cost Estimate  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decom Cost	Removal Cost	Packaging Costs	Transport Costs	Off-Site Processing Costs	LLRW Disposal Costs	Other Costs	Total Contingency	Total Costs	NRC Lic. Term. Costs	Spent Fuel Management Costs	Site Restoration Costs	Processed Volumes Cu. Feet	Class A Cu. Feet	Class B Cu. Feet	Class C Cu. Feet	GTCC Cu. Feet	Burial/Processed Vols. Wh. Lbs.	Grift Members	Utility and Contractor Manhours
<b>PERIOD 3a - Fuel Storage Operations/Shipping</b>																					
Period 3a Direct Decommissioning Activities																					
Period 3a Collateral Costs																					
3a.3	Subtotal Period 3a Collateral Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Period 3a Period-Dependent Costs																					
3a.1.1	Insurance	-	-	-	-	-	-	5,111	700	5,876	-	6,876	-	-	-	-	-	-	-	-	-
3a.1.2	Property taxes	-	-	-	-	-	-	4,016	676	4,689	-	4,689	-	-	-	-	-	-	-	-	-
3a.1.3	Professional fees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3a.1.4	NRC ISFSI Fees	-	-	-	-	-	-	4,109	688	4,697	-	4,697	-	-	-	-	-	-	-	-	-
3a.1.5	Emergency Planning Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3a.1.6	Spent Fuel Transfer - ISFSI to DOE	-	-	-	-	-	-	30,545	1,157	32,446	-	32,446	-	-	-	-	-	-	-	-	-
3a.1.7	ISFSI Operating Costs	-	-	-	-	-	-	37,101	6,590	43,691	-	43,691	-	-	-	-	-	-	-	-	-
3a.1.8	ISFSI Staff Cost	-	-	-	-	-	-	16,371	2,425	18,796	-	18,796	-	-	-	-	-	-	-	-	-
3a.1.9	Utility Staff Cost	-	-	-	-	-	-	15,178	3,268	18,430	-	18,430	-	-	-	-	-	-	-	-	-
3a.4	Subtotal Period 3a Period-Dependent Costs	-	-	-	-	-	-	145,435	25,690	176,126	-	176,126	-	-	-	-	-	-	-	-	-
3a.0	TOTAL PERIOD 3a COST	-	-	-	-	-	-	145,435	25,690	176,126	-	176,126	-	-	-	-	-	-	-	-	585,267
<b>PERIOD 3d - GTCC shipping</b>																					
Period 3d Direct Decommissioning Activities																					
Nuclear Steam Supply System Removal																					
3d.1.1	Transfer to Interim Disposal	-	-	-	-	-	9,625	-	2,759	14,431	14,431	-	-	-	-	-	-	-	-	-	-
3d.1.2	Transfer to Interim Disposal	-	-	-	-	-	9,625	-	2,759	14,431	14,431	-	-	-	-	-	-	-	-	-	-
3d.1	Subtotal Period 3d Activity Costs	-	-	-	-	-	9,625	-	2,759	14,431	14,431	-	-	-	-	-	-	-	-	-	330,307
3d.3	Subtotal Period 3d Collateral Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Period 3d Period-Dependent Costs																					
3d.4.1	Insurance	-	-	-	-	-	-	11	2	12	-	12	-	-	-	-	-	-	-	-	-
3d.4.2	Property taxes	-	-	-	-	-	-	8	1	9	-	9	-	-	-	-	-	-	-	-	-
3d.4.3	Professional fees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3d.4.4	ISFSI Group Indemnity	-	-	-	-	-	-	25	6	31	-	31	-	-	-	-	-	-	-	-	-
3d.4.5	Security Staff Cost	-	-	-	-	-	-	126	29	155	-	155	-	-	-	-	-	-	-	-	1,700
3d.4.6	Utility Staff Cost	-	-	-	-	-	-	31	7	38	-	38	-	-	-	-	-	-	-	-	328
3d.4	Subtotal Period 3d Period-Dependent Costs	-	-	-	-	-	-	211	44	255	-	255	-	-	-	-	-	-	-	-	2,028
3d.0	TOTAL PERIOD 3d COST	-	-	-	-	-	9,625	211	2,813	14,686	14,631	265	-	-	-	-	-	-	-	-	330,307
<b>PERIOD 3e - ISFSI Decommissionation</b>																					
Period 3e Direct Decommissioning Activities																					
Period 3e Additional Costs																					
3e.2.1	License Termination ISFSI	-	121	7	13	-	400	1,098	619	2,349	2,349	-	-	-	-	-	-	-	-	-	388
3e.2	Subtotal Period 3e Additional Costs	-	121	7	13	-	400	1,098	619	2,349	2,349	-	-	-	-	-	-	-	-	-	388
Period 3e Collateral Costs																					
3e.3	Subtotal Period 3e Collateral Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Period 3e Period-Dependent Costs																					
3e.4.1	Insurance	-	-	-	-	-	-	79	28	107	107	-	-	-	-	-	-	-	-	-	-
3e.4.2	Property taxes	-	-	-	-	-	-	29	21	50	50	-	-	-	-	-	-	-	-	-	-
3e.4.3	Professional fees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3e.4.4	ISFSI Group Indemnity	-	-	-	-	-	-	141	60	191	191	-	-	-	-	-	-	-	-	-	-
3e.4.5	Utility Staff Cost	-	-	-	-	-	-	184	68	250	250	-	-	-	-	-	-	-	-	-	1,601
3e.4	Subtotal Period 3e Period-Dependent Costs	-	-	-	-	-	-	462	155	628	628	-	-	-	-	-	-	-	-	-	3,803
3e.0	TOTAL PERIOD 3e COST	-	121	7	13	-	400	1,660	784	2,976	2,976	-	-	-	-	-	-	-	-	-	4,191

Table C-1  
Diablo Canyon Unit 1  
DECON Decommissioning Cost Estimate  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decon Cost	Removal Cost	Packaging Costs	Transport Costs	Off-Site Processing Costs	LLRW Disposal Costs	Other Costs	Total Contingency	Total Lic. Term. Costs	Site Restoration Costs	Processed Volume Cu. Feet	Class A Cu. Feet	Class B Cu. Feet	Class C Cu. Feet	Burial / Processed Wt. Lbs.	Craft Manhours	Utility and Contractor Manhours	
<b>PERIOD 3f - ISFSI Site Restoration</b>																			
Period 3f Direct Decommissioning Activities																			
Period 3f Additional Costs																			
3f.A.1	Demolition and Site Restoration ISFSI	-	1,612	-	-	-	-	2,749	942	5,333	5,333	-	-	-	-	-	20,483	80	
3f.A.2	ISFSI Remediation Control ISFSI Area	-	1,053	-	-	-	-	2,749	947	5,309	5,309	-	-	-	-	-	2,098	80	
3f.A.3	Subtotal Period 3f Additional Costs	-	2,665	-	-	-	-	5,498	1,889	10,642	10,642	-	-	-	-	-	22,581	160	
Period 3f Collateral Costs																			
3f.A.1	Small tool allowance	-	25	-	-	-	-	-	5	30	30	-	-	-	-	-	-	-	
3f.A.2	Subtotal Period 3f Collateral Costs	-	25	-	-	-	-	-	5	30	30	-	-	-	-	-	-	-	
Period 3f Period-Dependent Costs																			
3f.A.1	Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
3f.A.2	Property taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
3f.A.3	Heavy equipment rental	-	57	-	-	-	-	-	12	60	60	-	-	-	-	-	-	-	
3f.A.4	Fuel energy budget	-	-	-	-	-	-	-	6	38	38	-	-	-	-	-	-	-	
3f.A.5	Subtotal Period 3f Period-Dependent Costs	-	57	-	-	-	-	-	18	98	98	-	-	-	-	-	-	-	
3f.A.6	Utility Staff Cost	-	-	-	-	-	-	-	10	93	93	-	-	-	-	-	-	-	
3f.A.7	Subtotal Period 3f Period-Dependent Costs	-	-	-	-	-	-	-	14	256	256	-	-	-	-	-	-	-	
3f.0	TOTAL PERIOD 3f COST	-	1,744	-	-	-	-	2,905	999	5,645	5,645	-	-	-	-	-	23,011	1,213	
PERIOD 3 TOTALS		-	29,816	2,115	13	-	10,016	202,221	51,341	295,632	82,233	-	1,777	-	765	498,477	195,800	1,346,109	
TOTAL COST TO DECOMMISSION		11,697	197,890	26,424	14,893	-	139,114	1,042,672	356,459	1,679,630	1,196,754	-	693,159	1,850	765	51,384,230	1,069,725	7,667,666	
<b>TOTAL COST TO DECOMMISSION WITH 25.06% CONTINGENCY:</b>																			
TOTAL NRC LICENSE TERMINATION COST IS 79.92% OR:																			
\$1,196,754 thousands of 2014 dollars																			
SPENT FUEL MANAGEMENT COST IS 21.21% OR:																			
\$98,601 thousands of 2014 dollars																			
NON-NUCLEAR DEMOLITION COST IS 4.87% OR:																			
606,824 Cubic Feet																			
TOTAL LOW-LEVEL RADIOACTIVE WASTE BURIED (EXCLUDING GTCC):																			
1,649 Cubic Feet																			
TOTAL GREATER THAN CLASS C RADWASTE VOLUME GENERATED:																			
49,797 Tons																			
TOTAL SCRAP METAL REMOVED:																			
1,069,725 Man-hours																			

Each Number indicates that this activity not charged as decommissioning expense.  
n - indicates that this activity performed by decommissioning staff.  
0 - indicates that this value is less than 0.5 but is non-zero.  
a cell containing "-" indicates a zero value

Table C-2  
Diablo Canyon Unit 2  
DECON Decommissioning Cost Estimate  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decon Cost	Removal Cost	Packaging Cost	Transport Cost	Off-Site Processing Costs	LLHW Disposal Costs	Other Costs	Total Contingency	Total Costs	NEC Lic. Term. Costs	Spent Fuel Management Costs	Site Restoration Costs	Processed Volume Cu. Feet	Burial Volumes			Burial / Processed Wt. Lbs.	Craft Manhours	Utility and Contractor Manhours	
															Class A Cu. Feet	Class B Cu. Feet	Class C Cu. Feet				
<b>PERIOD Ia - Shutdown through Transition</b>																					
Period Ia Direct Decommissioning Activities																					
Ia.1.1	Prepare preliminary decommissioning cost	-	-	-	-	-	-	86	19	105	105	-	-	-	-	-	-	-	-	-	656
Ia.1.2	Notification of Cessation of Operations	-	-	-	-	-	-	-	-	a	-	-	-	-	-	-	-	-	-	-	-
Ia.1.3	Notification of Cessation of Operations	-	-	-	-	-	-	-	-	a	-	-	-	-	-	-	-	-	-	-	-
Ia.1.4	Notification of Permanent Deballing	-	-	-	-	-	-	-	-	a	-	-	-	-	-	-	-	-	-	-	-
Ia.1.5	Deactivate plant systems & process waste	-	-	-	-	-	-	133	20	152	152	-	-	-	-	-	-	-	-	-	866
Ia.1.6	Prepare and submit FSDAR	-	-	-	-	-	-	306	95	372	372	-	-	-	-	-	-	-	-	-	1,609
Ia.1.7	Review plant drawings & specs.	-	-	-	-	-	-	-	-	a	-	-	-	-	-	-	-	-	-	-	-
Ia.1.8	Review plant drawings & specs.	-	-	-	-	-	-	-	-	a	-	-	-	-	-	-	-	-	-	-	-
Ia.1.9	Estimate by-product inventory	-	-	-	-	-	-	66	14	81	81	-	-	-	-	-	-	-	-	-	428
Ia.1.10	End product description	-	-	-	-	-	-	66	14	81	81	-	-	-	-	-	-	-	-	-	428
Ia.1.11	Detailed by-product inventory	-	-	-	-	-	-	66	14	81	81	-	-	-	-	-	-	-	-	-	428
Ia.1.12	Define major work sequence	-	-	-	-	-	-	498	108	606	606	-	-	-	-	-	-	-	-	-	3,210
Ia.1.13	Perform SRR and LCC	-	-	-	-	-	-	252	49	300	300	-	-	-	-	-	-	-	-	-	1,547
Ia.1.14	Perform SRR and LCC Cost Study	-	-	-	-	-	-	252	49	300	300	-	-	-	-	-	-	-	-	-	1,547
Ia.1.15	Parasitological License Termination Plan	-	-	-	-	-	-	272	59	331	331	-	-	-	-	-	-	-	-	-	1,733
Ia.1.16	Receive NRC approval of termination plan	-	-	-	-	-	-	-	-	a	-	-	-	-	-	-	-	-	-	-	-
<b>Activity Specifications</b>																					
Ia.1.17.1	Plant systems	-	-	-	-	-	-	295	51	397	397	-	-	-	-	-	-	-	-	-	3,109
Ia.1.17.2	Plant systems	-	-	-	-	-	-	277	60	337	303	-	40	-	-	-	-	-	-	-	1,783
Ia.1.17.3	NSSS Decommissionation Flush	-	-	-	-	-	-	33	7	40	40	-	-	-	-	-	-	-	-	-	214
Ia.1.17.4	Reactor internals	-	-	-	-	-	-	471	102	673	673	-	-	-	-	-	-	-	-	-	3,039
Ia.1.17.5	Reactor vessel	-	-	-	-	-	-	431	94	525	525	-	-	-	-	-	-	-	-	-	2,782
Ia.1.17.6	Reactor vessel	-	-	-	-	-	-	431	94	525	525	-	-	-	-	-	-	-	-	-	2,782
Ia.1.17.7	Reactor vessel	-	-	-	-	-	-	431	94	525	525	-	-	-	-	-	-	-	-	-	2,782
Ia.1.17.8	Reinforced concrete	-	-	-	-	-	-	207	45	252	252	-	-	-	-	-	-	-	-	-	1,333
Ia.1.17.9	Main Turbine	-	-	-	-	-	-	105	23	128	128	-	65	-	-	-	-	-	-	-	885
Ia.1.17.10	Main Turbine	-	-	-	-	-	-	27	6	32	32	-	32	-	-	-	-	-	-	-	171
Ia.1.17.11	Plant structures & buildings	-	-	-	-	-	-	207	45	252	252	-	126	-	-	-	-	-	-	-	1,333
Ia.1.17.12	Plant structures & buildings	-	-	-	-	-	-	207	45	252	252	-	126	-	-	-	-	-	-	-	1,333
Ia.1.17.13	Facility & site closure	-	-	-	-	-	-	60	13	73	73	-	36	-	-	-	-	-	-	-	385
Ia.1.17	Total	-	-	-	-	-	-	2,610	545	3,055	2,600	-	305	-	-	-	-	-	-	-	16,100
<b>Planning &amp; Site Preparations</b>																					
Ia.1.18	Plant prep. & temp. survey	-	-	-	-	-	-	150	35	194	194	-	-	-	-	-	-	-	-	-	1,027
Ia.1.19	Design water clean-up system	-	-	-	-	-	-	3,000	631	3,631	3,631	-	-	-	-	-	-	-	-	-	609
Ia.1.20	Design water clean-up system	-	-	-	-	-	-	63	20	113	113	-	-	-	-	-	-	-	-	-	69
Ia.1.21	Rigging/Cont. Curt. Envelopes/Tooling/etc.	-	-	-	-	-	-	2,300	469	2,769	2,769	-	-	-	-	-	-	-	-	-	629
Ia.1.22	Procure workhorses & containers	-	-	-	-	-	-	82	18	99	99	-	-	-	-	-	-	-	-	-	629
Ia.1	Subtotal Period Ia Activity Costs	-	-	-	-	-	-	10,194	2,212	12,407	12,402	-	368	-	-	-	-	-	-	-	31,696
<b>Period Ia Additional Costs</b>																					
Ia.2.1	Spent Fuel Pool Isolation	-	-	-	-	-	-	14,442	3,134	17,577	17,577	-	-	-	-	-	-	-	-	-	62,194
Ia.2.2	Disposal of Contaminated Tools & Equipment	-	-	-	-	-	-	2,835	1,079	4,236	4,236	-	-	-	-	-	-	-	-	-	317
Ia.2	Subtotal Period Ia Additional Costs	-	-	-	-	-	-	14,442	4,214	18,110	18,113	-	-	-	-	-	-	-	-	-	62,194
<b>Period Ia Collateral Costs</b>																					
Ia.3.1	Environmental Permits and Fees	-	-	-	-	-	-	949	205	1,155	1,155	-	-	-	-	-	-	-	-	-	6,666
Ia.3.2	GTOC Storage Permitting (PC&E Labor)	-	-	-	-	-	-	3,389	735	4,124	4,124	-	-	-	-	-	-	-	-	-	24,242
Ia.3.3	GTOC Storage Permitting (Contractor)	-	-	-	-	-	-	1,671	341	1,912	1,912	-	-	-	-	-	-	-	-	-	11,299
Ia.3	Subtotal Period Ia Collateral Costs	-	-	-	-	-	-	6,009	1,282	7,192	7,192	-	-	-	-	-	-	-	-	-	18,199
<b>Period Ia Period-Dependent Costs</b>																					
Ia.4.1	Insurance	-	-	-	-	-	-	1,132	164	1,296	1,296	-	-	-	-	-	-	-	-	-	8,000
Ia.4.2	Property taxes	-	-	-	-	-	-	177	20	203	203	-	-	-	-	-	-	-	-	-	1,333
Ia.4.3	Health physics supplies	-	-	-	-	-	-	-	-	674	674	-	-	-	-	-	-	-	-	-	4,242
Ia.4.4	Health physics supplies	-	-	-	-	-	-	-	-	674	674	-	-	-	-	-	-	-	-	-	4,242
Ia.4.5	Disposal of DAW generated	-	-	-	-	-	-	15	8	40	40	-	-	-	-	-	-	-	-	-	266
Ia.4.6	Plant energy budget	-	-	-	-	-	-	2,737	684	3,331	3,331	-	-	-	-	-	-	-	-	-	21,210
Ia.4.7	NRC Fees	-	-	-	-	-	-	1,001	121	1,122	1,122	-	-	-	-	-	-	-	-	-	7,777
Ia.4.8	Emergency Planning Fees	-	-	-	-	-	-	140	140	1,146	1,146	-	-	-	-	-	-	-	-	-	8,888
Ia.4.9	Emergency Planning Fees	-	-	-	-	-	-	140	140	1,146	1,146	-	-	-	-	-	-	-	-	-	8,888
Ia.4.10	INRSI Operating Costs	-	-	-	-	-	-	457	119	605	605	-	-	-	-	-	-	-	-	-	4,242

Table C-2  
Diablo Canyon Unit 2  
DECON Decommissioning Cost Estimate  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decon Cost	Removal Cost	Packaging Costs	Transport Costs	Off-Site Processing Costs	LLAW Disposal Costs	Other Costs	Total Configuration	Total Costs	Lic. Term. Costs	NRC Management Costs	Spent Fuel Restoration Costs	Site Restoration Costs	Processed Volume Cu. Feet	Burial Volumes			Burial / Processed Wt. Lbs.	Craft Manhours	Utility and Contractor Manhours	
																Class A Cu. Feet	Class B Cu. Feet	Class C Cu. Feet				
Period 1a - Period-Dependent Costs (continued)																						
In.4.11	Security Staff Cost	-	-	-	-	-	-	45,943	9,970	55,913	56,913	-	-	-	-	-	-	-	-	-	-	280,786
In.4.12	Utility Staff Cost	-	-	-	-	-	-	21,316	4,026	25,341	25,941	-	-	-	-	-	-	-	-	-	-	346,229
In.4.13	Subtotal Period 1a - Period-Dependent Costs	-	1,032	13	4	-	10	29,883	22,751	128,186	128,186	-	2,776	-	-	-	-	-	-	11,299	-	653,014
In.4	TOTAL PERIOD 1a CWSF	-	1,032	322	107	-	2,860	134,908	30,438	169,897	169,897	-	2,776	-	-	-	-	-	-	690,344	-	654,680
PERIOD 1b - Decommissioning Preparations																						
Period 1b Direct Decommissioning Activities																						
Detailed Work Procedures																						
1b.1.1.1	Plant systems	-	-	-	-	-	-	314	68	382	344	-	-	-	-	-	-	-	-	-	-	2,020
1b.1.1.2	NSSS Decommissionation Flush	-	-	-	-	-	-	166	36	202	81	-	-	-	-	-	-	-	-	-	-	428
1b.1.1.3	Reactor internals	-	-	-	-	-	-	66	14	80	27	-	-	-	-	-	-	-	-	-	-	1,070
1b.1.1.4	Removal of remaining buildings	-	-	-	-	-	-	66	14	80	27	-	-	-	-	-	-	-	-	-	-	678
1b.1.1.5	CRD housing assembly	-	-	-	-	-	-	66	14	80	81	-	-	-	-	-	-	-	-	-	-	428
1b.1.1.6	CRD housings & ICI tubes	-	-	-	-	-	-	66	14	81	81	-	-	-	-	-	-	-	-	-	-	428
1b.1.1.7	Increase instrumentation	-	-	-	-	-	-	211	52	263	263	-	-	-	-	-	-	-	-	-	-	1,551
1b.1.1.8	Reactor vessel	-	-	-	-	-	-	80	17	97	97	-	-	-	-	-	-	-	-	-	-	614
1b.1.1.9	Facility cleanup	-	-	-	-	-	-	80	17	97	97	-	-	-	-	-	-	-	-	-	-	614
1b.1.1.10	Removal of remaining buildings	-	-	-	-	-	-	80	17	97	97	-	-	-	-	-	-	-	-	-	-	614
1b.1.1.11	Biological shield	-	-	-	-	-	-	305	66	372	372	-	-	-	-	-	-	-	-	-	-	1,969
1b.1.1.12	Steam generators	-	-	-	-	-	-	104	22	126	40	-	-	-	-	-	-	-	-	-	-	428
1b.1.1.13	Reinforced concrete	-	-	-	-	-	-	104	22	126	126	-	-	-	-	-	-	-	-	-	-	698
1b.1.1.14	Main Turbine	-	-	-	-	-	-	104	22	126	126	-	-	-	-	-	-	-	-	-	-	698
1b.1.1.15	Alum Containers	-	-	-	-	-	-	181	39	220	168	-	-	-	-	-	-	-	-	-	-	1,108
1b.1.1.16	Removal of remaining buildings	-	-	-	-	-	-	181	39	220	220	-	-	-	-	-	-	-	-	-	-	1,108
1b.1.1.17	Reactor building	-	-	-	-	-	-	2,206	479	2,685	2,685	-	-	-	-	-	-	-	-	-	-	14,228
1b.1.1	Total	-	-	-	-	-	-	2,206	577	1,374	1,374	-	-	-	-	-	-	-	-	-	-	10,607
1b.1.2	Decon primary loop	-	-	-	-	-	-	2,206	1,056	4,058	3,064	-	-	-	-	-	-	-	-	-	-	14,228
1b.1	Subtotal Period 1b Activity Costs	-	-	-	-	-	-	2,206	1,056	4,058	3,064	-	-	-	-	-	-	-	-	-	-	14,228
Period 1b Additional Costs																						
1b.2.1	Site Characterization	-	-	-	-	-	-	2,238	571	3,209	3,209	-	-	-	-	-	-	-	-	-	-	10,600
1b.2.2	Hazardous Waste Management	-	-	-	-	-	-	217	47	264	264	-	-	-	-	-	-	-	-	-	-	4,025
1b.2.3	Fixed Waste Management	-	-	-	-	-	-	287	62	349	349	-	-	-	-	-	-	-	-	-	-	4,025
1b.2	Subtotal Period 1b Additional Costs	-	-	-	-	-	-	2,742	1,081	3,823	3,823	-	-	-	-	-	-	-	-	-	-	10,600
Period 1b Collateral Costs																						
1b.3.1	Decon equipment	932	-	-	-	-	-	-	204	1,147	1,147	-	-	-	-	-	-	-	-	-	-	-
1b.3.2	DOC staff relocation expenses	-	-	-	-	-	-	1,466	318	1,784	1,784	-	-	-	-	-	-	-	-	-	-	-
1b.3.3	DOC staff relocation expenses	-	-	-	-	-	-	1,466	318	1,784	1,784	-	-	-	-	-	-	-	-	-	-	-
1b.3.4	Process decommissioning chemical flush waste	-	-	-	-	-	-	676	104	820	820	-	-	-	-	-	-	-	-	-	-	-
1b.3.5	Small tool allowance	-	-	-	-	-	-	-	1	5	5	-	-	-	-	-	-	-	-	-	-	-
1b.3.6	Pipe cutting equipment	-	-	-	-	-	-	-	239	1,339	1,339	-	-	-	-	-	-	-	-	-	-	-
1b.3.7	Decon rig	1,000	-	-	-	-	-	-	347	1,947	1,947	-	-	-	-	-	-	-	-	-	-	-
1b.3.8	Environmental Permits and Fees	-	-	-	-	-	-	471	102	573	573	-	-	-	-	-	-	-	-	-	-	-
1b.3.9	Professional Fees (P&E Labor)	-	-	-	-	-	-	471	102	573	573	-	-	-	-	-	-	-	-	-	-	-
1b.3.10	GTOC Storage Permitting (Contractor)	-	-	-	-	-	-	613	153	766	766	-	-	-	-	-	-	-	-	-	-	-
1b.3	Subtotal Period 1b Collateral Costs	2,560	1,103	127	305	-	5,934	3,254	3,753	17,076	17,076	-	-	-	-	-	-	-	-	-	-	223
Period 1b Period-Dependent Costs																						
1b.4.1	Decon supplies	-	-	-	-	-	-	561	10	59	59	-	-	-	-	-	-	-	-	-	-	-
1b.4.2	Income taxes	-	-	-	-	-	-	66	6	62	62	-	-	-	-	-	-	-	-	-	-	-
1b.4.3	Property taxes	-	-	-	-	-	-	88	13	101	101	-	-	-	-	-	-	-	-	-	-	-
1b.4.4	Health physics supplies	-	-	-	-	-	-	-	97	387	387	-	-	-	-	-	-	-	-	-	-	-
1b.4.5	Heavy equipment rental	-	-	-	-	-	-	-	61	342	342	-	-	-	-	-	-	-	-	-	-	-
1b.4.6	Proposal of DAW generated	-	-	-	-	-	-	-	5	23	23	-	-	-	-	-	-	-	-	-	-	-
1b.4.7	Proposal of DAW budget	-	-	-	-	-	-	-	5	23	23	-	-	-	-	-	-	-	-	-	-	-
1b.4.8	NRC Fees	-	-	-	-	-	-	231	68	300	300	-	-	-	-	-	-	-	-	-	-	11
1b.4.9	Emergency Planning Fees	-	-	-	-	-	-	497	72	569	569	-	-	-	-	-	-	-	-	-	-	-
1b.4.10	Spent Fuel Pool O&M	-	-	-	-	-	-	393	85	478	478	-	-	-	-	-	-	-	-	-	-	-

Table C-2  
Diablo Canyon Unit 2  
DECON Decommissioning Cost Estimate  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decom Cost	Removal Cost	Packaging Costs	Transport Costs	On-Site Processing Costs	LLRW Disposal Costs	Other Costs	Total Contingency	Total	NIC Lic. Term. Costs	Spent Fuel Management Costs	Site Restoration Costs	Processed Volume Cu. Feet	Class A Cu. Feet	Class B Cu. Feet	Class C Cu. Feet	GTCC Cu. Feet	Burial / Processed Wt. Lbs.	Craft Manhours	Utility and Contractor Manhours	
1b.4.11	Period 1b Period-Dependent Costs (continued)																					
1b.4.12	Security Staff Cost	-	-	-	-	-	-	10,570	4,254	12,824	12,864	330	-	-	-	-	-	-	-	-	-	142,214
1b.4.13	DO-S Staff Cost	-	-	-	-	-	-	4,592	0,075	4,667	0,075	-	-	-	-	-	-	-	-	-	-	46,543
1b.4.14	Utility Staff Cost	-	-	-	-	-	-	14,819	3,316	18,135	18,035	-	-	-	-	-	-	-	-	-	-	171,691
1b.4	Subtotal Period 1b Period-Dependent Costs	29	651	7	2	-	-	38,136	7,659	45,795	42,065	1,377	-	-	-	-	-	-	0,439	-	-	360,449
1b.0	TOTAL PERIOD 1b COST	3,416	1,633	134	307	-	6,943	43,338	15,698	68,386	65,047	1,377	605	-	613	887	-	-	118,441	11,600	378,701	
<b>PERIOD 1 TOTALS</b>		3,416	2,716	395	414	-	8,793	179,246	44,037	237,986	232,863	4,183	870	-	11,423	887	-	-	764,986	12,325	1,043,382	
<b>PERIOD 2a - Large Component Removal</b>																						
<b>Period 2a Direct Decommissioning Activities</b>																						
<b>Nuclear Steam Supply System Removal</b>																						
2a.1.1.1	Pressure Control Tank	309	301	48	8	-	1,181	-	856	2,874	3,874	-	-	-	2,276	-	-	-	260,153	10,158	-	-
2a.1.1.2	Pressurizer Quench Tank	41	37	7	0	-	1,605	-	106	203	263	-	-	-	329	-	-	-	36,857	1,073	-	-
2a.1.1.3	Reactor Coolant Pump & Motors	153	131	159	213	-	1,431	-	745	2,831	2,831	-	-	-	4,701	-	-	-	774,060	4,568	100	-
2a.1.1.4	Pressurizer	53	70	448	114	-	750	-	425	1,859	1,859	-	-	-	2,443	-	-	-	296,592	938	-	-
2a.1.1.5	Steam Generators	503	3,350	3,238	2,034	-	12,899	-	7,070	28,872	28,872	-	-	-	41,712	-	-	-	3,504,701	23,533	1,700	-
2a.1.1.6	Reactor Vessel Internals Removal	2,877	2,877	1,584	35	-	12,899	-	1,069	26,935	26,935	-	-	-	3,981	-	-	-	3,504,701	23,533	1,700	-
2a.1.1.7	CRDM/CRAMS Structure Removal	307	360	845	35	-	601	-	699	2,088	2,088	-	-	-	2,881	-	-	-	145,464	7,059	-	-
2a.1.1.8	Reactor Vessel Internals	185	10,112	9,705	1,509	-	16,920	334	25,620	63,834	63,834	-	-	-	1,878	963	350	-	344,339	30,833	1,365	-
2a.1.1.9	Reactor Vessel	181	7,612	2,639	858	-	3,459	334	7,818	22,850	22,850	-	-	-	9,420	-	-	-	983,382	30,833	1,365	-
2a.1.1	Totals	1,694	22,033	18,790	6,788	-	61,569	998	46,011	147,853	147,853	-	-	-	107,671	963	380	-	9,287,896	121,829	6,544	-
2a.1.2	Removal of Major Equipment	-	212	-	-	-	-	-	46	257	-	-	207	-	-	-	-	-	-	-	3,033	-
2a.1.3	Main Turbine/Generator	-	696	-	-	-	-	-	151	848	-	-	848	-	-	-	-	-	-	-	9,873	-
<b>Decommissioning Costs from Clean Building Demolition</b>																						
2a.1.4.1	Abactor	-	1,852	-	-	-	-	-	374	1,626	1,626	-	-	-	-	-	-	-	-	-	11,805	-
2a.1.4.2	Abactor	-	70	-	-	-	-	-	162	628	628	-	-	-	-	-	-	-	-	-	7,064	-
2a.1.4.3	Containment Penetration Arns	-	648	-	-	-	-	-	12	736	736	-	-	-	-	-	-	-	-	-	7,064	-
2a.1.4.4	End Waste Storage	-	78	-	-	-	-	-	17	95	95	-	-	-	-	-	-	-	-	-	704	-
2a.1.4.5	Fuel Handling	-	205	-	-	-	-	-	21	118	118	-	-	-	-	-	-	-	-	-	918	-
2a.1.4	Totals	-	2,405	-	-	-	-	-	62	2,057	2,057	-	-	-	-	-	-	-	-	-	17,446	-
<b>Disposal of Plant Systems</b>																						
2a.1.5.1	Auxiliary Steam	-	79	-	-	-	-	-	17	66	66	-	-	-	-	-	-	-	-	-	1,179	-
2a.1.5.2	Auxiliary Steam (RCA)	-	143	20	8	-	260	-	146	897	897	-	-	-	603	-	-	-	66,012	1,908	-	-
2a.1.5.3	Building Services (Non-Power Block)	-	648	-	-	-	-	-	2	736	736	-	-	-	-	-	-	-	-	-	9,316	-
2a.1.5.4	Condensate System (Insulated)	-	298	-	-	-	-	-	62	248	248	-	-	-	-	-	-	-	-	-	4,253	-
2a.1.5.5	Containment Spray	-	238	117	46	-	1,453	-	638	2,492	2,492	-	-	-	6,351	-	-	-	320,048	3,429	-	-
2a.1.5.6	Extraction Steam & Heater Drip	-	240	-	-	-	-	-	52	292	292	-	-	-	-	-	-	-	-	-	1,038	-
2a.1.5.7	Feedwater System	-	70	-	-	-	-	-	15	85	85	-	-	-	-	-	-	-	-	-	1,038	-
2a.1.5.8	Feedwater System (Insulated)	-	108	-	-	-	-	-	202	785	785	-	-	-	-	-	-	-	-	-	2,624	-
2a.1.5.9	Feedwater System (RCA Insulated)	-	121	53	13	-	416	-	32	741	741	-	-	-	1,602	-	-	-	91,654	1,685	-	-
2a.1.5.10	Feedwater System (RCA)	-	165	7	3	-	22	-	10	53	354	-	-	-	79	-	-	-	10,173	2,400	-	-
2a.1.5.11	NSSS Sampling (Insulated)	-	40	1	0	-	8	-	21	79	79	-	-	-	30	-	-	-	1,832	711	-	-
2a.1.5.12	NSSS Sampling (Insulated)	-	20	-	-	-	-	-	4	24	24	-	-	-	-	-	-	-	-	-	318	-
2a.1.5.13	Nitrogen & Hydrogen (Insulated)	-	6	-	-	-	-	-	3	13	13	-	-	-	-	-	-	-	-	-	73	-
2a.1.5.14	Nitrogen & Hydrogen (Insulated)	-	6	-	-	-	-	-	3	13	13	-	-	-	-	-	-	-	-	-	73	-
2a.1.5.15	Nitrogen & Hydrogen (RCA)	-	105	6	3	-	72	-	65	250	250	-	-	-	260	-	-	-	16,841	1,391	-	-
2a.1.5.16	Only Water Separator & TI Sump	-	188	-	-	-	88	-	44	171	171	-	-	-	317	-	-	-	19,303	403	-	-
2a.1.5.17	Only Water Separator & TI Sump	-	188	-	-	-	88	-	44	171	171	-	-	-	317	-	-	-	19,303	403	-	-
2a.1.5.18	Saltwater System	-	866	-	-	-	-	-	1,580	6,149	6,149	-	-	-	11,064	-	-	-	729,177	12,442	-	-
2a.1.5.19	Saltwater System	-	866	-	-	-	-	-	1,580	6,149	6,149	-	-	-	11,064	-	-	-	729,177	12,442	-	-
2a.1.5.20	Turbine and Generator (RCA)	-	85	-	-	-	-	-	18	103	103	-	-	-	-	-	-	-	-	-	378	-
2a.1.5.21	Turbine and Generator (Insulated)	-	25	-	-	-	-	-	30	30	30	-	-	-	-	-	-	-	-	-	378	-
2a.1.5.22	Turbine and Generator (Insulated)	-	4,357	468	179	-	6,710	-	3,389	14,074	10,900	-	-	-	20,035	-	-	-	1,207,612	63,726	-	-
2a.1.5	Totals	-	4,424	32	9	-	66	-	1,527	6,148	6,148	-	-	-	14,444	-	-	-	61,977	35,763	-	-
2a.1.6	Scaffolding in support of decommissioning	-	1,654	19,281	6,977	-	57,734	698	61,726	172,395	107,528	-	4,479	-	120,750	963	393	-	10,610,460	255,034	6,644	-
2a.1	Subtotal Period 2a Activity Costs	-	2,478	19,313	7,006	-	57,790	698	63,253	178,643	107,528	-	4,686	-	120,750	963	393	-	10,610,460	255,034	6,644	-

Table C-2  
Diablo Canyon Unit 2  
DECON Decommissioning Cost Estimate  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decon Cost	Removal Cost	Packaging Costs	Transport Costs	Off-Site Processing Costs	ILRW Disposal Costs	Other Costs	Total Contingency	Total Costs	Lic. Term. Costs	NRC Management Costs	Site Restoration Costs	Processed Volume Cu. Feet	Class A Cu. Feet	Class B Cu. Feet	Class C Cu. Feet	GTCC Cu. Feet	Burial / Processed Wt., Lbs.	Craft Manhours	Utility and Contractor Manhours
<b>Period 2a Additional Costs</b>																					
2a.2.1	Remedial Action Surveys	-	-	-	-	-	-	5,302	4,301	7,603	-	-	-	-	-	-	-	-	-	64,008	-
2a.2.2	Retired Reactor Head	-	-	303	-	-	-	-	603	2,462	-	-	-	-	-	-	-	-	322,142	2,008	40
2a.2.3	FO&E RPV Staff Support Team	-	-	-	-	-	-	6,098	1,323	7,422	-	-	-	-	-	-	-	-	-	-	60,603
2a.2.4	DOC-RPV Staff Support Team	-	-	-	-	-	-	8,870	1,775	10,645	-	-	-	-	-	-	-	-	-	-	91,694
2a.2	Subtotal Period 2a Additional Costs	-	-	303	-	-	-	11,270	6,663	24,037	-	-	-	-	-	-	-	-	322,142	66,166	101,667
<b>Period 2a Collateral Costs</b>																					
2a.3.1	Process decommissioning water waste	72	-	52	88	-	-	-	197	624	-	-	-	-	-	-	-	-	28,292	12	-
2a.3.2	Process decommissioning chemical finish waste	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2a.3.3	Spent fuel storage	-	321	-	-	-	-	-	70	3,601	-	-	20	-	-	-	-	-	-	-	-
2a.3.4	Environmental Permits and Fees	-	-	-	-	-	-	2,626	635	3,261	-	-	-	-	-	-	-	-	-	-	-
2a.3.5	GTCC Storage Permitting (FO&E Labor)	-	-	-	-	-	-	1,724	374	2,098	-	-	-	-	-	-	-	-	-	-	-
2a.3.5	GTCC Storage Permitting (Contractor)	-	-	-	-	-	-	1,118	398	1,726	-	-	-	-	-	-	-	-	-	-	-
2a.3	Subtotal Period 2a Collateral Costs	72	321	52	88	-	-	6,097	1,553	8,358	-	-	39	-	-	-	-	-	28,292	92	-
<b>Period 2a Period-Dependent Costs</b>																					
2a.4.1	Decon supplies	177	-	-	-	-	-	-	64	241	-	-	-	-	-	-	-	-	-	-	-
2a.4.2	Insurance	-	-	-	-	-	-	1,569	227	1,796	-	-	-	-	-	-	-	-	-	-	-
2a.4.3	Property taxes	-	-	-	-	-	-	647	79	626	-	-	63	-	-	-	-	-	-	-	-
2a.4.4	Health physics supplies	3,400	-	-	-	-	-	-	1,200	4,600	-	-	-	-	-	-	-	-	-	-	-
2a.4.5	Heavy equipment rentals	6,715	-	-	-	-	-	-	1,497	8,172	-	-	-	-	-	-	-	-	-	-	-
2a.4.6	Direct Cost of DAW generated	-	-	132	37	-	-	-	1,730	9,732	-	-	-	-	-	-	-	-	117,695	191	-
2a.4.7	Plant energy budget	-	-	-	-	-	-	8,018	194	1,637	-	-	-	-	-	-	-	-	-	-	-
2a.4.8	NRC Fees	-	-	-	-	-	-	1,243	194	1,637	-	-	-	-	-	-	-	-	-	-	-
2a.4.9	Emergency Planning Fees	-	-	-	-	-	-	2,204	319	2,523	-	-	-	-	-	-	-	-	-	-	-
2a.4.10	Spent Fuel Pool O&M	-	-	-	-	-	-	2,442	530	2,973	-	-	2,023	-	-	-	-	-	-	-	-
2a.4.11	SF6 gas handling costs	-	-	-	-	-	-	5,695	1,301	7,397	-	-	2,073	-	-	-	-	-	-	-	-
2a.4.12	Scrap Metal Costs	-	-	-	-	-	-	6,696	1,301	7,997	-	-	2,073	-	-	-	-	-	-	-	-
2a.4.13	Spent Fuel Storage Canisters/Overpacks	-	-	-	-	-	-	2,600	613	3,213	-	-	3,043	-	-	-	-	-	-	-	-
2a.4.14	Security Staff Cost	-	-	-	-	-	-	68,331	12,659	80,990	-	-	-	-	-	-	-	-	-	-	890,307
2a.4.15	DOC Staff Cost	-	-	-	-	-	-	70,100	15,313	85,413	-	-	-	-	-	-	-	-	-	-	642,607
2a.4.16	Utility Staff Cost	-	-	-	-	-	-	107,381	25,303	132,684	-	-	-	-	-	-	-	-	-	-	1,200,307
2a.4	Subtotal Period 2a Period-Dependent Costs	177	10,115	132	37	-	-	262,112	69,397	331,509	-	-	10,589	-	-	-	-	-	117,695	191	-
2a.0	TOTAL PERIOD 2a COST	1,943	44,622	19,728	7,182	-	-	69,651	118,090	637,278	-	-	4,380	-	-	-	-	-	11,078,280	322,683	2,890,702
<b>PERIOD 2b - Site Decommissionation</b>																					
<b>Period 2b Direct Decommissioning Activities</b>																					
<b>Disposal of Plant Systems</b>																					
2b.1.1.1	Capital Addition 65-3002 (Chem)	467	-	54	22	-	-	-	101	568	-	-	-	-	-	-	-	-	-	-	-
2b.1.1.2	Capital Addition 65-3002 (contaminated)	462	-	124	10	-	-	-	418	1,710	-	-	-	-	-	-	-	-	-	-	-
2b.1.1.3	Chemical & Volume Control (insulated)	1,439	-	24	10	-	-	-	1,499	1,605	-	-	-	-	-	-	-	-	-	-	-
2b.1.1.4	Chemical & Volume Control (uninsulated)	188	-	-	-	-	-	-	43	241	-	-	-	-	-	-	-	-	-	-	-
2b.1.1.5	Component Cooling Water	600	-	19	68	-	-	-	522	3,583	-	-	-	-	-	-	-	-	-	-	-
2b.1.1.6	Component Cooling Water (BGA)	123	-	-	-	-	-	-	27	149	-	-	-	-	-	-	-	-	-	-	-
2b.1.1.7	Compressed Air (insulated)	6	-	2	-	-	-	-	6	75	-	-	-	-	-	-	-	-	-	-	-
2b.1.1.8	Compressed Air (BGA insulated)	626	-	35	14	-	-	-	361	1,368	-	-	-	-	-	-	-	-	-	-	-
2b.1.1.9	Compressed Air (uninsulated)	143	-	-	-	-	-	-	30	174	-	-	-	-	-	-	-	-	-	-	-
2b.1.1.10	Diesel Engine-Generator (insulated)	3	-	-	-	-	-	-	1	4	-	-	-	-	-	-	-	-	-	-	-
2b.1.1.11	Diesel Engine-Generator (uninsulated)	3,297	-	-	-	-	-	-	707	3,993	-	-	-	-	-	-	-	-	-	-	-
2b.1.1.12	Electrical (Chem)	1,652	-	-	-	-	-	-	426	2,078	-	-	-	-	-	-	-	-	-	-	-
2b.1.1.13	Electrical (contaminated)	1,652	-	-	-	-	-	-	426	2,078	-	-	-	-	-	-	-	-	-	-	-
2b.1.1.14	Electrical (BGA)	135	-	-	-	-	-	-	31	174	-	-	-	-	-	-	-	-	-	-	-
2b.1.1.15	Fire Protection	374	-	122	60	-	-	-	737	2,699	-	-	-	-	-	-	-	-	-	-	-
2b.1.1.16	Fire Protection	335	-	14	6	-	-	-	118	456	-	-	-	-	-	-	-	-	-	-	-
2b.1.1.17	Gaseous Effluents	438	-	-	-	-	-	-	9	49	-	-	-	-	-	-	-	-	-	-	-
2b.1.1.18	HVAC (Chem Insulated)	438	-	-	-	-	-	-	9	49	-	-	-	-	-	-	-	-	-	-	-
2b.1.1.19	HVAC (Chem)	1,073	-	34	14	-	-	-	35	1,141	-	-	-	-	-	-	-	-	-	-	-
2b.1.1.20	HVAC (Contaminated Insulated)	469	-	173	71	-	-	-	32	636	-	-	-	-	-	-	-	-	-	-	-
2b.1.1.21	HVAC (Contaminated)	1,073	-	34	14	-	-	-	35	1,141	-	-	-	-	-	-	-	-	-	-	-
2b.1.1.22	Liquid Effluents	469	-	173	71	-	-	-	32	636	-	-	-	-	-	-	-	-	-	-	-
2b.1.1.23	Liquid Effluents (insulated)	31	-	44	3	-	-	-	51	153	-	-	-	-	-	-	-	-	-	-	-
2b.1.1.24	Light-Oil Distribution & Purification	132	-	-	-	-	-	-	29	161	-	-	-	-	-	-	-	-	-	-	-
2b.1.1.25	Mixing Water (Insulated)	245	-	-	-	-	-	-	6	31	-	-	-	-	-	-	-	-	-	-	-
2b.1.1.26	Mixing Water (uninsulated)	29	-	-	-	-	-	-	6	31	-	-	-	-	-	-	-	-	-	-	-



Table C-2  
Diablo Canyon Unit 2  
DECON Decommissioning Cost Estimate  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decom Cost	Removal Cost	Packaging Costs	Transport Costs	ORR Site Processing Costs	LLRW Disposal Costs	Other Costs	Total Contingency	Total Costs	Lic. Term. Costs	Site Restoration Costs	Processed Volume Cu. Feet	Burial Volumes			Burial/Processed Wt. Lbs.	Utility and Contractor Manhours
														Class A Cu. Feet	Class B Cu. Feet	Class C Cu. Feet		
Disposal of Plant Systems (continued)																		
2b.1.1.27	Make-up Water (RCA, Insulated)	-	33	4	2	-	-	62	31	121	-	-	-	-	186	-	11,355	411
2b.1.1.28	Make-up Water (RCA)	-	105	23	9	-	-	292	171	651	-	-	-	-	1,056	-	61,346	2,210
2b.1.1.29	Mechanical Department Equipment	-	1	-	-	-	-	112	0	62	-	-	-	-	-	-	24,121	19
2b.1.1.30	Residual Heat Removal	22	145	9	-	-	-	112	111	463	-	-	-	-	-	-	2,289	-
2b.1.1.31	Containment Penetration Arca	-	20	1	1	-	-	7	6	53	-	-	-	-	-	-	3,152	269
2b.1.1.32	Nuclear Steam Supply Sampling (Insulated)	-	1	-	0	-	-	15	-	23	-	-	-	-	-	-	1,028	130
2b.1.1.33	Residual Heat Removal	325	313	122	60	-	-	1,684	660	3,349	-	-	-	-	5,725	-	948,913	6,488
2b.1.1.34	Safety Injection (Insulated)	-	128	16	7	-	-	269	125	485	-	-	-	-	-	-	46,109	1,702
2b.1.1.35	Safety Injection (Insulated)	-	0	-	0	-	-	8	1	20	-	-	-	-	-	-	1,829	76
2b.1.1.36	Safety Injection (RCA)	-	20	1	0	-	-	20	6	26	-	-	-	-	-	-	1,035	67
2b.1.1.37	Service Cooling Water	-	320	61	21	-	-	671	372	1,412	-	-	-	-	2,427	-	147,890	4,277
2b.1.1.38	Service Cooling Water (RCA)	-	144	-	-	-	-	74	31	175	-	-	-	-	-	-	2,186	219
2b.1.1.39	Service Cooling Water (RCA)	-	37	-	2	-	-	74	42	162	-	-	-	-	-	-	16,409	565
2b.1.1.40	Sewer System Expansion	-	49	-	-	-	-	11	11	60	-	-	-	-	-	-	749	-
2b.1.1	Totals	1,014	14,355	1,076	436	-	-	13,873	10,789	42,124	-	-	-	-	60,136	-	3,053,638	222,884
2b.1.2	Scaffolding in support of decommissioning	-	5,630	41	12	-	-	70	2,034	7,686	-	-	-	-	1,805	-	81,221	44,703
Decommissioning of Site Buildings																		
2b.1.3.1	Removal	653	2,637	1,132	5,386	-	-	26,386	12,162	47,607	-	-	-	-	316,038	-	33,263,450	40,310
2b.1.3.2	Reactor	1,395	2,132	1,021	2,132	-	-	10,111	1,395	15,155	-	-	-	-	1,395	-	6,400	10,343
2b.1.3.3	Capital Addition 46-3004	434	176	10	19	-	-	111	423	1,171	-	-	-	-	1,306	-	117,118	8,113
2b.1.3.4	Containment Penetration Arca	-	335	25	27	-	-	328	452	1,391	-	-	-	-	2,129	-	172,703	7,352
2b.1.3.5	Radwaste Storage	-	9	65	4	-	-	35	46	106	-	-	-	-	606	-	65,164	897
2b.1.3	Totals	3,120	3,876	1,231	5,453	-	-	26,650	14,623	64,853	-	-	-	-	360,784	-	34,190,690	87,764
2b.1	Subtotal Period 2b Activity Costs	5,033	23,741	2,360	5,100	-	-	40,483	27,446	104,953	-	-	-	-	412,725	-	37,297,420	356,361
Period 2b Additional Costs																		
2b.2.1	Remedial Action Surveys	-	-	-	-	-	-	-	1,298	693	-	-	-	-	-	-	-	10,393
2b.2	Subtotal Period 2b Additional Costs	-	-	-	-	-	-	-	1,298	693	-	-	-	-	-	-	-	10,393
Period 2b Collateral Costs																		
2b.3.1	Process decommissioning water waste	143	-	104	175	-	-	488	333	1,243	-	-	-	-	942	-	56,620	184
2b.3.2	Small tool allowance	-	436	-	362	-	-	1,180	627	2,209	-	-	-	-	1,251	-	186,538	240
2b.3.3	Emergency Planning Fee	-	-	-	-	-	-	682	95	831	-	-	-	-	-	-	-	-
2b.3.4	Emergency Planning Fee	-	-	-	-	-	-	682	19	760	-	-	-	-	-	-	-	-
2b.3	Subtotal Period 2b Collateral Costs	146	436	211	537	-	-	1,950	1,146	5,055	-	-	-	-	2,223	-	193,058	423
Period 2b Period-Dependent Costs																		
2b.4.1	Decon supplies	1,380	-	-	-	-	-	-	602	1,892	-	-	-	-	-	-	-	-
2b.4.2	Decon supplies	-	-	-	-	-	-	-	75	184	-	-	-	-	-	-	-	-
2b.4.3	Priority taxes	-	-	-	-	-	-	-	24	189	-	-	-	-	-	-	-	-
2b.4.4	Health physics supplies	-	-	-	-	-	-	-	835	3,148	-	-	-	-	-	-	-	-
2b.4.5	Heavy equipment rental	-	2,312	-	-	-	-	-	435	2,438	-	-	-	-	-	-	-	-
2b.4.6	Disposal of DAW generated	-	2,003	-	-	-	-	-	59	287	-	-	-	-	-	-	-	-
2b.4.7	Emergency Planning Fee	-	-	92	26	-	-	110	414	2,320	-	-	-	-	4,005	-	81,805	134
2b.4.8	NRC Fee	-	-	-	-	-	-	-	654	760	-	-	-	-	-	-	-	-
2b.4.9	Emergency Planning Fee	-	-	-	-	-	-	-	95	393	-	-	-	-	-	-	-	-
2b.4.10	Spent Fuel Pool O&M	-	-	-	-	-	-	-	796	860	-	-	-	-	-	-	-	-
2b.4.11	Liquid Radwaste Processing Equipment/Services	-	-	-	-	-	-	-	312	212	-	-	-	-	-	-	-	-
2b.4.12	Liquid Radwaste Processing Equipment/Services	-	-	-	-	-	-	-	110	618	-	-	-	-	-	-	-	-
2b.4.13	Security Staff Cost	-	-	-	-	-	-	-	3,814	11,148	-	-	-	-	-	-	-	-
2b.4.14	Security Staff Cost	-	-	-	-	-	-	-	21,391	21,391	-	-	-	-	-	-	-	-
2b.4.15	DOC Staff Cost	-	-	-	-	-	-	-	18,904	18,904	-	-	-	-	-	-	-	-
2b.4.16	Utility Staff Cost	-	-	-	-	-	-	-	5,059	28,505	-	-	-	-	-	-	-	-
2b.4	Subtotal Period 2b Period-Dependent Costs	1,380	4,310	162	26	-	-	110	17,073	93,803	-	-	-	-	4,005	-	81,805	134
2b.0	TOTAL PERIOD 2b COST	6,568	28,493	2,983	6,483	-	-	42,271	46,338	195,023	-	-	-	-	410,043	-	37,672,380	376,214

**Table C-2**  
**Diablo Canyon Unit 2**  
**DECON Decommissioning Cost Estimate**  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decon Cost	Removal Cost	Packaging Costs	Transport Costs	Off-Site Processing Costs	LLRW Disposal Costs	Other Costs	Total Contingency	Total Costs	NRG Lic. Term. Costs	Spent Fuel Management Costs	Site Restoration Costs	Processed Volume Cu Feet	Class A Cu Feet	Class B Cu Feet	Class C Cu Feet	GTCC Cu Feet	Burial / Processed Wt. Lbs.	Craft Manhours	Utility and Contractor Manhours
<b>PERIOD 2c - Spent fuel delay prior to SFP decon</b>																					
Period 2c: Direct Decommissioning Activities																					
Period 2c: Collateral Costs																					
2c-3.1	Spent Fuel Transfer - Pool to IRSFI	-	-	-	-	-	-	30,221	7,210	40,431	6,168	40,431	-	-	-	-	-	-	-	-	-
2c-3.2	Environmental Permits and Fees	-	-	-	-	-	-	57,162	8,155	40,028	6,168	40,431	-	-	-	-	-	-	-	-	-
2c-3	Subtotal Period 2c Collateral Costs	-	-	-	-	-	-	87,383	15,365	80,013	12,336	80,013	-	-	-	-	-	-	-	-	-
Period 2c: Period-Dependent Costs																					
2c-4.1	Insurance	-	-	-	-	-	-	2,250	331	2,022	2,022	-	-	-	-	-	-	-	-	-	-
2c-4.2	Property taxes	-	-	-	-	-	-	718	115	914	914	-	-	-	-	-	-	-	-	-	-
2c-4.3	Subcontractor supplies	-	-	-	-	-	-	1,000	133	1,133	1,133	-	-	-	-	-	-	-	-	-	-
2c-4.4	Disposal of DAW Generated	-	-	61	12	-	-	-	27	133	133	-	-	-	-	-	-	-	38,042	62	-
2c-4.5	Plant energy budget	-	-	-	-	-	-	9,233	2,604	11,237	11,237	-	-	-	-	-	-	-	-	-	-
2c-4.6	NRC Fees	-	-	-	-	-	-	1,080	244	1,034	1,034	-	-	-	-	-	-	-	-	-	-
2c-4.7	Emergency Planning Fees	-	-	-	-	-	-	3,217	465	3,682	3,682	-	-	-	-	-	-	-	-	-	-
2c-4.8	Spent Fuel Transfer - IRSFI to DOB	-	-	-	-	-	-	807	188	1,095	1,095	-	-	-	-	-	-	-	-	-	-
2c-4.9	Spent Fuel Transfer - IRSFI to DOE	-	-	-	-	-	-	2,460	624	2,664	2,664	-	-	-	-	-	-	-	-	-	-
2c-4.10	IRSFI Operating Costs	-	-	-	-	-	-	2,460	624	2,664	2,664	-	-	-	-	-	-	-	-	-	-
2c-4.11	Spent Fuel Storage Containers/Overpacks	-	-	-	-	-	-	38,783	8,117	47,200	47,200	-	-	-	-	-	-	-	-	-	-
2c-4.12	Security Staff Cost	-	-	-	-	-	-	18,070	21,294	119,259	66,980	47,200	60,080	-	-	-	-	-	-	-	-
2c-4.13	Utility Staff Cost	-	-	-	-	-	-	41,297	8,055	60,222	25,111	35,111	50,000	-	-	-	-	-	38,042	62	460,077
2c-4	Subtotal Period 2c: Period-Dependent Costs	-	978	43	12	-	-	109,020	43,102	243,711	103,989	130,722	150,722	-	-	-	-	-	38,042	62	1,800,101
2c-0	TOTAL PERIOD 2c COST	-	978	43	12	-	-	237,017	51,239	288,326	109,187	180,153	180,153	-	-	-	-	-	38,042	62	1,800,101
<b>PERIOD 24 - Decontamination Following Wet Fuel Storage</b>																					
Period 24: Direct Decommissioning Activities																					
24.1.1	Remove spent fuel racks	602	69	163	33	-	-	-	873	2,705	2,705	-	-	-	-	-	-	-	234,773	965	-
Disposal of Plant Systems																					
24.1.2.1	Electrical (Controlroom) - FIB	-	111	8	3	-	-	-	78	301	301	-	-	-	-	-	-	-	22,229	1,498	-
24.1.2.2	Electrical (Controlroom) - FIB	-	24	2	1	-	-	-	62	27	27	-	-	-	-	-	-	-	2,925	1,035	-
24.1.2.3	Electrical (Controlroom) - FIB	-	295	38	15	-	-	-	274	1,022	1,022	-	-	-	-	-	-	-	103,349	3,043	-
24.1.2.4	HVAC (Controlroom) - FIB	-	96	37	15	-	-	-	395	1,034	1,034	-	-	-	-	-	-	-	194,757	3,086	-
24.1.2.5	Spent Fuel Pool Cooling	-	96	47	19	-	-	-	470	1,037	1,037	-	-	-	-	-	-	-	134,079	1,410	-
24.1.2.6	Spent Fuel Pool Cooling - FIB	-	133	50	21	-	-	-	297	1,156	1,156	-	-	-	-	-	-	-	144,256	1,021	-
24.1.2	Totals	-	1,627	253	101	-	-	-	1,778	6,886	6,886	-	-	-	-	-	-	-	710,819	20,385	-
Decontamination of Site Buildings																					
24.1.3.1	Fuel Handling	846	869	60	38	-	-	-	1,122	3,430	3,430	-	-	-	-	-	-	-	248,142	23,547	-
24.1.3	Totals	846	869	60	38	-	-	-	1,122	3,430	3,430	-	-	-	-	-	-	-	248,142	23,547	-
24.1.4	Scaffolding in support of decontamination	-	1,106	8	2	-	-	-	407	1,637	1,637	-	-	-	-	-	-	-	10,244	8,941	-
24.1	Subtotal Period 24 Activity Costs	1,417	3,690	684	170	-	-	-	4,180	14,049	14,049	-	-	-	-	-	-	-	1,210,607	53,837	-
Period 24 Additional Costs																					
24.2.1	Increase Termination Survey Planning	-	-	-	-	-	-	816	367	1,212	1,212	-	-	-	-	-	-	-	-	-	6,240
24.2.2	Additional Costs	-	-	-	-	-	-	2,256	711	2,948	2,948	-	-	-	-	-	-	-	-	-	6,240
24.2	Subtotal Period 24 Additional Costs	-	-	-	-	-	-	3,072	1,078	4,150	4,150	-	-	-	-	-	-	-	-	-	12,480
Period 24 Collateral Costs																					
24.3.1	Process decommissioning water waste	46	-	35	60	-	-	-	110	414	414	-	-	-	-	-	-	-	19,109	62	-
24.3.2	Storage of waste	-	-	-	-	-	-	-	17	94	94	-	-	-	-	-	-	-	-	-	-
24.3.3	Storage and offloading chemical flash waste	-	-	-	-	-	-	-	17	94	94	-	-	-	-	-	-	-	-	-	-
24.3.4	Storage and offloading chemical flash waste	-	78	150	62	-	-	-	126	587	587	-	-	-	-	-	-	-	300,000	88	-
24.3.5	Environmental Permits and Fees	-	-	-	-	-	-	437	96	532	532	-	-	-	-	-	-	-	-	-	-
24.3	Subtotal Period 24 Collateral Costs	46	78	185	111	-	-	-	348	1,027	1,027	-	-	-	-	-	-	-	319,109	150	-
Period 24 Period-Dependent Costs																					
24.4.1	Dworn supplies	212	-	-	-	-	-	-	77	288	288	-	-	-	-	-	-	-	-	-	-
24.4.2	Insurance	-	-	-	-	-	-	234	34	268	268	-	-	-	-	-	-	-	-	-	-
24.4.3	Property taxes	-	-	-	-	-	-	82	12	93	93	-	-	-	-	-	-	-	-	-	-
24.4.4	Health physics supplies	-	628	-	-	-	-	-	191	719	719	-	-	-	-	-	-	-	-	-	-
24.4.5	Heavy equipment rental	-	953	-	-	-	-	-	216	1,208	1,208	-	-	-	-	-	-	-	-	-	-



Table C-2  
Diablo Canyon Unit 2  
DECON Decommissioning Cost Estimate  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decom Cost	Removal Cost	Packaging Costs	Transport Costs	Off-Site Processing Costs	LLAW Disposal Costs	Other Costs	Total Configuring	Total Costs	Lic. Term. Costs	NRG Costs	Spent Fuel Management Costs	Site Restoration Costs	Processed Volume Cu. Feet	Burial Volumes			Burial / Processed Wt. Lbs.	Utility and Contractor Manhours
																Class A Cu. Feet	Class B Cu. Feet	Class C Cu. Feet		
Description of Remaining Site Buildings (continued)																				
38.1.1.13	Fabrication Shop	-	129	-	-	-	-	-	28	157	-	-	-	157	-	-	-	-	-	1,223
38.1.1.14	Fire Pump House	-	6	-	-	-	-	-	1	7	-	-	-	7	-	-	-	-	-	52
38.1.1.15	Hazardous Waste Storage Facility	-	42	-	-	-	-	-	9	52	-	-	-	52	-	-	-	-	-	430
38.1.1.16	Intake Structure	-	6,555	-	-	-	-	-	1,227	6,882	-	-	-	6,882	-	-	-	-	-	46,304
38.1.1.17	Maintenance Shop	-	204	-	-	-	-	-	48	252	-	-	-	252	-	-	-	-	-	1,751
38.1.1.18	Maintenance Warehouse	-	1,408	-	-	-	-	-	95	1,503	-	-	-	1,503	-	-	-	-	-	673
38.1.1.19	NPO Permanent Warehouse	-	-	-	-	-	-	-	310	1,787	-	-	-	1,787	-	-	-	-	-	14,003
38.1.1.20	Ponds	-	-	-	-	-	-	-	0	3	-	-	-	3	-	-	-	-	-	24
38.1.1.21	Portable Fire Pump & Fuel Cart	-	1	-	-	-	-	-	0	2	-	-	-	2	-	-	-	-	-	11
38.1.1.22	Pre-treatment	-	1	-	-	-	-	-	2	13	-	-	-	13	-	-	-	-	-	108
38.1.1.23	Reactor Building	-	1,625	-	-	-	-	-	41	2,365	-	-	-	2,365	-	-	-	-	-	17,826
38.1.1.24	Rebate Storage Facility (Additional)	-	65	-	-	-	-	-	11	64	-	-	-	64	-	-	-	-	-	662
38.1.1.25	Rebate Warehouse	-	602	-	-	-	-	-	196	1,068	-	-	-	1,068	-	-	-	-	-	9,938
38.1.1.26	Security	-	377	-	-	-	-	-	80	447	-	-	-	447	-	-	-	-	-	3,944
38.1.1.27	Security Buildings (additional)	-	57	-	-	-	-	-	12	70	-	-	-	70	-	-	-	-	-	722
38.1.1.28	Security Modifications (2010 to 2015)	-	1,404	-	-	-	-	-	353	1,757	-	-	-	1,757	-	-	-	-	-	14,325
38.1.1.29	Steam Generator	-	835	-	-	-	-	-	50	1,135	-	-	-	1,135	-	-	-	-	-	9,272
38.1.1.30	Steam Generator Storage Facility	-	958	-	-	-	-	-	210	1,178	-	-	-	1,178	-	-	-	-	-	8,888
38.1.1.31	Telephone Terminal	-	3	-	-	-	-	-	1	3	-	-	-	3	-	-	-	-	-	28
38.1.1.32	Turbine	-	5,008	-	-	-	-	-	1,282	7,150	-	-	-	7,150	-	-	-	-	-	57,744
38.1.1.33	Turbine Pedestal	-	1,404	-	-	-	-	-	305	1,709	-	-	-	1,709	-	-	-	-	-	11,300
38.1.1.34	Water Treatment	-	27	-	-	-	-	-	5	32	-	-	-	32	-	-	-	-	-	287
38.1.1.35	Water Holding & Treatment Facility	-	24	-	-	-	-	-	5	30	-	-	-	30	-	-	-	-	-	238
38.1.1.36	Water Treatment	-	1,579	-	-	-	-	-	429	2,408	-	-	-	2,408	-	-	-	-	-	16,750
38.1.1	Totals	-	47,015	-	-	-	-	-	10,253	67,218	-	-	-	67,218	-	-	-	-	-	439,079
Site Closure Activities																				
38.1.2	Final design site	-	2,337	-	-	-	-	-	607	2,844	-	-	-	2,844	-	-	-	-	-	4,587
38.1.3	Final report to NRC	-	-	-	-	-	-	-	23	126	-	-	-	126	-	-	-	-	-	608
38.1	Subtotal Period 3b Activity Costs	-	49,352	-	-	-	-	104	10,733	60,186	-	-	-	60,186	-	-	-	-	-	443,669
Period 3b Additional Costs																				
38.2.1	Asphalt Mill Structure & Concrete Removal (out of state disposal)	-	24,750	-	-	-	-	44,117	14,959	84,117	-	-	-	84,117	-	-	-	-	-	31,438
38.2.2	Asphalt Mill Structure & Concrete Removal (out of state disposal)	-	73,027	-	-	-	-	168,613	63,233	305,503	-	-	-	305,503	-	-	-	-	-	294,408
38.2.3	Asphalt Mill Structure & Concrete Removal (out of state disposal)	-	478	-	-	-	-	7	104	1,882	-	-	-	1,801	-	-	-	-	-	6,569
38.2.4	Concrete Crushing	-	1,473	-	-	-	-	421	51	612	-	-	-	612	-	-	-	-	-	1,145
38.2.5	Disposal of Galbestos Sliding	-	109	-	-	-	-	472	139	779	-	-	-	779	-	-	-	-	-	3,471
38.2.6	Disposal of Mobile Barriers (out of state disposal)	-	1,284	-	-	-	-	6,870	1,274	7,144	-	-	-	7,144	-	-	-	-	-	38,771
38.2.7	Disposal of Miscellaneous Construction Debris (out of state disposal)	-	-	-	-	-	-	7,857	1,701	9,558	-	-	-	9,558	-	-	-	-	-	61,148
38.2.8	Scrap Metal Transportation (out of state disposal)	-	-	-	-	-	-	632	135	767	-	-	-	767	-	-	-	-	-	6,148
38.2.9	FSS Manager	-	101,810	-	-	-	-	228,261	82,289	412,358	-	-	-	412,358	-	-	-	-	-	347,605
38.2.10	Subtotal Period 3b Additional Costs	-	101,810	-	-	-	-	228,261	82,289	412,358	-	-	-	412,358	-	-	-	-	-	6,148
Period 3b Collateral Costs																				
38.3.1	Small tool allowance	-	1,100	-	-	-	-	-	232	1,412	-	-	-	1,412	-	-	-	-	-	-
38.3.2	Subtotal Period 3b Collateral Costs	-	1,100	-	-	-	-	-	232	1,412	-	-	-	1,412	-	-	-	-	-	-
Period 3b Period-Dependent Costs																				
38.4.1	Property taxes	-	-	-	-	-	-	626	81	614	-	-	-	614	-	-	-	-	-	-
38.4.2	Heavy equipment rental	-	-	-	-	-	-	440	64	503	-	-	-	503	-	-	-	-	-	-
38.4.3	Plant energy budget	-	7,289	-	-	-	-	678	147	9,235	-	-	-	9,235	-	-	-	-	-	-
38.4.4	NRC ISFSI Fee	-	-	-	-	-	-	314	48	390	-	-	-	390	-	-	-	-	-	-
38.4.5	ISFSI Insurance Fee	-	-	-	-	-	-	3,895	718	4,613	-	-	-	4,613	-	-	-	-	-	-
38.4.6	ISFSI Operating Costs	-	-	-	-	-	-	1,354	294	1,648	-	-	-	1,648	-	-	-	-	-	-
38.4.7	ISFSI Staff Cost	-	-	-	-	-	-	6,259	2,068	11,566	-	-	-	11,566	-	-	-	-	-	-
38.4.8	ISFSI Staff Cost	-	-	-	-	-	-	16,137	3,285	18,423	-	-	-	18,423	-	-	-	-	-	-
38.4.9	ISFSI Staff Cost	-	-	-	-	-	-	8,195	1,779	9,974	-	-	-	9,974	-	-	-	-	-	-
38.4.10	ISFSI Staff Cost	-	-	-	-	-	-	40,566	10,256	68,246	-	-	-	68,246	-	-	-	-	-	-
38.4.11	ISFSI Staff Cost	-	-	-	-	-	-	268,789	103,527	532,397	-	-	-	532,397	-	-	-	-	-	-
38.4	Subtotal Period 3b Period-Dependent Costs	-	7,689	-	-	-	-	40,566	10,256	68,246	-	-	-	68,246	-	-	-	-	-	-
38.0	TOTAL PERIOD 3b COST	-	129,911	-	-	-	-	268,789	103,527	532,397	-	-	-	532,397	-	-	-	-	-	791,001

Table C-2  
Diablo Canyon Unit 2  
DECON Decommissioning Cost Estimate  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decon Cost	Removal Cost	Packaging Costs	Transport Costs	Off-Site Processing Costs	LLRW Disposal Costs	Other Costs	Total Contingency	Total Costs	NEC Lic. Term. Costs	Spent Fuel Management Costs	Site Restoration Costs	Processed Volume Cu. Feet	Burial Volumes			Burial / Processed Wt. Lbs.	Craft Manhours	Utility and Contractor Manhours
															Class A Cu. Feet	Class B Cu. Feet	Class C Cu. Feet			
<b>PERIOD 3a - Fuel Storage Operations/Shipping</b>																				
Period 3a Direct Decommissioning Activities																				
Period 3a Collateral Costs																				
3a.3	Subtotal Period 3a Collateral Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Period 3a Period-Dependent Costs																				
3a.4.1	Insurance	-	-	-	-	-	-	5,148	744	5,892	-	5,897	-	-	-	-	-	-	-	-
3a.4.2	Property taxes	-	-	-	-	-	-	4,016	581	4,597	-	4,607	-	-	-	-	-	-	-	-
3a.4.3	Plant energy budget	-	-	-	-	-	-	4,111	695	4,705	-	4,705	-	-	-	-	-	-	-	-
3a.4.4	NEC ISFSI Fees	-	-	-	-	-	-	8,091	1,171	9,262	-	9,262	-	-	-	-	-	-	-	-
3a.4.5	Emergency Planning Fees	-	-	-	-	-	-	30,555	6,631	37,186	-	37,186	-	-	-	-	-	-	-	-
3a.4.6	Spent Fuel Transfer - ISFSI to DOE	-	-	-	-	-	-	12,375	2,689	15,064	-	15,064	-	-	-	-	-	-	-	-
3a.4.7	ISFSI Operating Costs	-	-	-	-	-	-	18,000	3,875	21,875	-	21,875	-	-	-	-	-	-	-	-
3a.4.8	ISFSI Staff Cost	-	-	-	-	-	-	15,184	3,325	18,470	-	18,470	-	-	-	-	-	-	-	-
3a.4.9	Utility Staff Cost	-	-	-	-	-	-	145,488	30,028	175,516	-	175,516	-	-	-	-	-	-	-	-
3a.4	Subtotal Period 3a Period-Dependent Costs	-	-	-	-	-	-	145,488	30,028	175,516	-	175,516	-	-	-	-	-	-	-	-
3a.0	TOTAL PERIOD 3a COST	-	-	-	-	-	-	145,488	30,028	175,516	-	175,516	-	-	-	-	-	-	-	-
<b>PERIOD 3b - GTCC shipping</b>																				
Period 3b Direct Decommissioning Activities																				
Nuclear Steam Supply System Removal																				
3b.1.1	GTCC & Internals GTCC Disposal	-	-	-	-	-	-	0,525	0,525	1,052	-	1,052	-	-	-	-	-	-	-	-
3b.1.1	Totals	-	-	-	-	-	-	0,525	0,525	1,052	-	1,052	-	-	-	-	-	-	-	-
3b.1	Subtotal Period 3b Activity Costs	-	-	-	-	-	-	0,525	0,525	1,052	-	1,052	-	-	-	-	-	-	-	-
Period 3b Collateral Costs																				
3b.3	Subtotal Period 3b Collateral Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Period 3b Period-Dependent Costs																				
3b.4.1	Insurance	-	-	-	-	-	-	11	2	12	-	12	-	-	-	-	-	-	-	-
3b.4.2	Property taxes	-	-	-	-	-	-	8	1	9	-	9	-	-	-	-	-	-	-	-
3b.4.3	Plant energy budget	-	-	-	-	-	-	136	20	162	-	162	-	-	-	-	-	-	-	-
3b.4.4	ISFSI Operating Costs	-	-	-	-	-	-	126	105	231	-	231	-	-	-	-	-	-	-	-
3b.4.5	Security Staff Cost	-	-	-	-	-	-	31	30	61	-	61	-	-	-	-	-	-	-	-
3b.4.6	Utility Staff Cost	-	-	-	-	-	-	211	45	256	-	256	-	-	-	-	-	-	-	-
3b.4	Subtotal Period 3b Period-Dependent Costs	-	-	-	-	-	-	211	45	256	-	256	-	-	-	-	-	-	-	-
3b.0	TOTAL PERIOD 3b COST	-	-	-	-	-	-	211	45	256	-	256	-	-	-	-	-	-	-	-
<b>PERIOD 3c - ISFSI Decontamination</b>																				
Period 3c Direct Decommissioning Activities																				
Period 3c Additional Costs																				
3c.2.1	License Termination/ISFSI	-	121	7	13	-	460	1,066	626	2,350	2,350	-	-	-	-	-	-	-	-	-
3c.2	Subtotal Period 3c Additional Costs	-	121	7	13	-	460	1,066	626	2,350	2,350	-	-	-	-	-	-	-	-	-
Period 3c Collateral Costs																				
3c.3	Subtotal Period 3c Collateral Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Period 3c Period-Dependent Costs																				
3c.4.1	Insurance	-	-	-	-	-	-	79	28	107	107	-	-	-	-	-	-	-	-	-
3c.4.2	Property taxes	-	-	-	-	-	-	59	21	80	80	-	-	-	-	-	-	-	-	-
3c.4.3	Plant energy budget	-	-	-	-	-	-	141	51	192	192	-	-	-	-	-	-	-	-	-
3c.4.4	ISFSI Operating Costs	-	-	-	-	-	-	184	65	250	250	-	-	-	-	-	-	-	-	-
3c.4.5	Utility Staff Cost	-	-	-	-	-	-	462	167	629	629	-	-	-	-	-	-	-	-	-
3c.4	Subtotal Period 3c Period-Dependent Costs	-	-	-	-	-	-	462	167	629	629	-	-	-	-	-	-	-	-	-
3c.0	TOTAL PERIOD 3c COST	-	121	7	13	-	460	1,560	793	2,865	2,865	-	-	-	-	-	-	-	-	-

Table C-2  
Diablo Canyon Unit 2  
DECON Decommissioning Cost Estimate  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decon Cost	Removal Cost	Packaging Costs	Transport Costs	OR-Site Processing Costs	LLRW Disposal Costs	Other Costs	Total Contingency	Total Costs	NRG Lic. Term. Costs	Spent Fuel Management Costs	Site Restoration Costs	Processed Volume			Burial Volumes			Burial / Processed Wt. Lbs.	Utility and Contractor Manhours
														Cu. Feet	Class C Cu. Feet	Class B Cu. Feet	Class A Cu. Feet	Class C Cu. Feet	Class B Cu. Feet		
PERIOD 3f - INFSI Site Restoration																					
Period 3f Direct Decommissioning Activities																					
Period 3f Additional Costs																					
3f2.1	Demolition and Site Restoration INFSI	-	1,612	-	-	-	-	2,749	563	5,914	-	-	5,914	-	-	-	-	-	-	-	80
3f2.2	Site Safety INFSI	-	31	-	-	-	-	-	-	31	-	-	31	-	-	-	-	-	-	-	2,628
3f2	Subtotal Period 3f Additional Costs	-	1,643	-	-	-	-	2,749	667	6,369	-	-	6,369	-	-	-	-	-	-	-	25,011
Period 3f Collateral Costs																					
3f3.1	Small tool allowance	-	25	-	-	-	-	-	5	30	-	-	30	-	-	-	-	-	-	-	-
3f3	Subtotal Period 3f Collateral Costs	-	25	-	-	-	-	-	5	30	-	-	30	-	-	-	-	-	-	-	-
Period 3f Period-Dependent Costs																					
3f4.1	Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3f4.2	Property taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3f4.3	Heavy equipment rental	-	57	-	-	-	-	-	4	34	-	-	34	-	-	-	-	-	-	-	-
3f4.4	Heavy equipment fuel	-	-	-	-	-	-	-	12	59	-	-	59	-	-	-	-	-	-	-	-
3f4.5	Security Staff Cost	-	-	-	-	-	-	-	33	38	-	-	38	-	-	-	-	-	-	-	-
3f4.6	Utility Staff Cost	-	-	-	-	-	-	-	6	33	-	-	33	-	-	-	-	-	-	-	-
3f4	Subtotal Period 3f Period-Dependent Costs	-	57	-	-	-	-	156	44	257	-	-	257	-	-	-	-	-	-	-	340
3f0	TOTAL PERIOD 3f COST	-	1,744	-	-	-	-	2,905	1,077	6,656	-	-	6,656	-	-	-	-	-	-	-	1,133
PERIOD 3 TOTALS																					
		13,630	244,615	25,661	2,110	13	10,016	418,034	136,228	731,081	16,330	164,775	617,970	-	1,777	-	1,649	438,477	821,617	1,345,678	80
TOTAL COST TO DECOMMISSION																					
		13,630	244,615	25,661	14,365	-	126,035	1,255,606	420,251	2,100,172	1,172,913	894,217	552,942	-	604,598	1,850	1,649	51,453,240	1,796,295	7,964,900	80
TOTAL COST TO DECOMMISSION WITH 25.0% CONTINGENCY																					
									\$2,106,172												
TOTAL NRC LICENSE TERMINATION COST IS 24.85% OR:																					
									\$394,217												
SPENT FUEL MANAGEMENT COST IS 16.82% OR:																					
									\$532,942												
NON-NUCLEAR DEMOLITION COST IS 24.43% OR:																					
									605,840												
TOTAL LOW-LEVEL RADIOACTIVE WASTE BURIED (EXCLUDING GTCC):																					
									1,649												
TOTAL GREATER THAN CLASS C RADWASTE VOLUME GENERATED:																					
									76,297												
TOTAL SCRAP METAL REMOVED:																					
									1,796,295												

End Notes:  
n/a - indicates that this activity not charged as decommissioning expense.  
a - indicates that this activity performed by decommissioning staff.  
0 - indicates that this value is less than 0.5 but is non-zero.  
a cell containing "-" indicates a zero value

**APPENDIX D  
DETAILED COST ANALYSIS  
SAFSTOR**

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D-1 Diablo Canyon Power Plant, Unit 1 .....	2
D-2 Diablo Canyon Power Plant, Unit 2 .....	12

**Table D-1**  
**Diablo Canyon Unit 1**  
**SAFSTOR Decommissioning Cost Estimate**  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decon Cost	Removal Cost	Packaging Cost	Transport Cost	Off-Site Processing Cost	LLRW Disposal Cost	Other Disposal Cost	Total Contingency	Total Costs	NRC Lic. Term. Costs	Spent Fuel Management Costs	Site Restoration Costs	Processed Volume Cu. Feet	Class A Cu. Feet	Class B Cu. Feet	Class C Cu. Feet	GTCC Cu. Feet	Burial/Processed Wt. Lbs.	Craft Manhours	Utility and Contractor Manhours
<b>PERIOD 1a - Shutdown through Transition</b>																					
Period In Direct Decommissioning Activities																					
In.1.1	SAFSTOR site characterization survey	-	-	-	-	-	-	600	208	808	805	-	-	-	-	-	-	-	-	-	-
In.1.2	Prepare preliminary decommissioning cost	-	-	-	-	-	-	202	46	248	246	-	-	-	-	-	-	-	-	-	-
In.1.3	Notification of Cessation of Operations	-	-	-	-	-	-	-	-	a	a	-	-	-	-	-	-	-	-	-	-
In.1.4	Notification of Permanent Dismantling	-	-	-	-	-	-	-	a	a	-	-	-	-	-	-	-	-	-	-	-
In.1.5	Notification of Permanent Dismantling	-	-	-	-	-	-	-	a	a	-	-	-	-	-	-	-	-	-	-	-
In.1.6	Deactivate plant systems & process waste	-	-	-	-	-	-	310	69	379	379	-	-	-	-	-	-	-	-	-	2,000
In.1.7	Prepare and submit PSDAR	-	-	-	-	-	-	202	46	248	246	-	-	-	-	-	-	-	-	-	1,500
In.1.8	Review plant drawings & specs.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
In.1.9	Review and estimate decommissioning	-	-	-	-	-	-	155	31	186	189	-	-	-	-	-	-	-	-	-	1,000
In.1.10	Estimate and estimate decommissioning	-	-	-	-	-	-	233	51	284	284	-	-	-	-	-	-	-	-	-	1,000
In.1.11	End product description	-	-	-	-	-	-	105	34	139	139	-	-	-	-	-	-	-	-	-	1,000
In.1.12	Detailed by-product inventory	-	-	-	-	-	-	776	172	947	947	-	-	-	-	-	-	-	-	-	5,000
In.1.13	Define major work sequence	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5,000
In.1.14	Perform SER and EA	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5,000
In.1.15	Perform Site-Specific Cost Study	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5,000
Activity Specifications																					
In.1.16.1	Prepare plant and facilities for SAFSTOR	-	-	-	-	-	-	763	169	932	932	-	-	-	-	-	-	-	-	-	4,000
In.1.16.2	Plant systems	-	-	-	-	-	-	640	143	783	780	-	-	-	-	-	-	-	-	-	4,000
In.1.16.3	Structures and buildings	-	-	-	-	-	-	310	69	379	379	-	-	-	-	-	-	-	-	-	2,000
In.1.16.4	Waste management	-	-	-	-	-	-	310	69	379	379	-	-	-	-	-	-	-	-	-	2,000
In.1.16.5	Facility and site demurrage	-	-	-	-	-	-	2,513	566	3,080	3,080	-	-	-	-	-	-	-	-	-	10,207
In.1.16	Total	-	-	-	-	-	-	4,536	1,025	5,561	5,561	-	-	-	-	-	-	-	-	-	16,207
Detailed Work Procedures																					
In.1.17.1	Facility element & demurrage	-	-	-	-	-	-	183	41	224	224	-	-	-	-	-	-	-	-	-	1,183
In.1.17.2	Facility element & demurrage	-	-	-	-	-	-	186	41	227	227	-	-	-	-	-	-	-	-	-	1,200
In.1.17	Total	-	-	-	-	-	-	370	82	452	451	-	-	-	-	-	-	-	-	-	2,383
In.1.18	Procedure vacuum drying systems	-	-	-	-	-	-	10	3	13	10	-	-	-	-	-	-	-	-	-	100
In.1.19	Drain/de-energize non-core systems	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
In.1.20	Drain/de-energize non-core systems	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
In.1.21	Drain/de-energize contaminated systems	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
In.1.22	Drain/de-energize contaminated systems	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
In.1	Subtotal Period In Activity Costs	-	-	-	-	-	-	6,165	1,407	7,572	7,572	-	-	-	-	-	-	-	-	-	36,800
Period In Additional Costs																					
In.2.1	Spent Fuel Pool Isolation	-	-	219	103	-	-	21,064	4,766	25,830	25,459	-	-	-	-	-	-	-	-	-	-
In.2.2	Disposal of Contaminated Tools & Equipment	-	-	219	103	-	-	2,836	2,836	5,672	5,672	-	-	-	-	-	-	-	-	-	-
In.2	Subtotal Period In Additional Costs	-	-	438	206	-	-	23,900	7,602	31,502	31,131	-	-	-	-	-	-	-	-	-	-
Period In Collateral Costs																					
In.3.1	Excavation Permits and Fees	-	-	-	-	-	-	949	210	1,159	1,160	-	-	-	-	-	-	-	-	-	-
In.3	Subtotal Period In Collateral Costs	-	-	-	-	-	-	949	210	1,159	1,160	-	-	-	-	-	-	-	-	-	-
Period In Period-Dependent Costs																					
In.4.1	Insurance	-	-	-	-	-	-	1,132	107	1,239	1,269	-	-	-	-	-	-	-	-	-	-
In.4.2	Health physics supplies	-	-	-	-	-	-	177	104	281	281	-	-	-	-	-	-	-	-	-	-
In.4.3	Heavy equipment rental	-	-	-	-	-	-	29	125	154	154	-	-	-	-	-	-	-	-	-	-
In.4.4	Heavy equipment rental	-	-	-	-	-	-	2,737	666	3,403	3,342	-	-	-	-	-	-	-	-	-	-
In.4.5	Plant energy budget	-	-	-	-	-	-	1,809	1,146	2,955	2,955	-	-	-	-	-	-	-	-	-	-
In.4.6	Plant energy budget	-	-	-	-	-	-	792	176	968	968	-	-	-	-	-	-	-	-	-	-
In.4.7	NRC Fees	-	-	-	-	-	-	547	121	668	668	-	-	-	-	-	-	-	-	-	-
In.4.8	Spent Fuel Pool O&M	-	-	-	-	-	-	41,711	9,240	50,951	50,952	-	-	-	-	-	-	-	-	-	-
In.4.9	Spent Fuel Pool O&M	-	-	-	-	-	-	22,783	5,043	27,826	27,826	-	-	-	-	-	-	-	-	-	-
In.4.10	ISFSI Operating Costs	-	-	-	-	-	-	109,482	24,362	133,844	132,106	-	-	-	-	-	-	-	-	-	-
In.4.11	Severance Related Costs	-	-	-	-	-	-	1,093	14	1,107	1,106	-	-	-	-	-	-	-	-	-	-
In.4.12	Security Staff Cost	-	-	-	-	-	-	2,861	31,807	34,668	34,668	-	-	-	-	-	-	-	-	-	-
In.4.13	Security Staff Cost	-	-	-	-	-	-	109,482	24,362	133,844	132,106	-	-	-	-	-	-	-	-	-	-
In.4	Subtotal Period In Period-Dependent Costs	-	-	438	206	-	-	138,239	31,807	170,046	171,616	-	-	-	-	-	-	-	-	-	-
In.0	TOTAL PERIOD IN COST	-	-	438	206	-	-	138,239	31,807	170,046	171,616	-	-	-	-	-	-	-	-	-	782,198



Table D-1  
Diablo Canyon Unit 1  
SAFSTOR Decommissioning Cost Estimate  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decon Cost	Removal Cost	Packaging Costs	Transport Costs	Off-Site Processing Costs	LLRW Disposal Costs	Other Costs	Total Contingency	Total Costs	NRC Lic. Term. Costs	Spent Fuel Management Costs	Site Restoration Costs	Processed Volume			Burial Volumes			Burial/Processed Wt. Lbs.	Contractor Manhours	Utility and Manhours
														Cu. Feet	Cu. Feet	Cu. Feet	Class A Cu. Feet	Class B Cu. Feet	Class C Cu. Feet			
<b>PERIOD 1b - SAFSTOR Limited DECON Activities</b>																						
Period 1b Direct Decommissioning Activities																						
Decommissioning of Site Buildings																						
1b.1.1	1,015	-	-	-	-	-	-	-	746	1,761	1,761	-	-	-	-	-	-	-	-	-	13,165	-
1b.1.1.1	284	-	-	-	-	-	-	-	210	494	494	-	-	-	-	-	-	-	-	-	3,017	-
1b.1.1.2	791	-	-	-	-	-	-	-	536	1,270	1,270	-	-	-	-	-	-	-	-	-	8,816	-
1b.1.1.3	2,080	-	-	-	-	-	-	-	1,498	3,528	3,528	-	-	-	-	-	-	-	-	-	20,888	-
1b.1.1	2,080	-	-	-	-	-	-	-	1,498	3,528	3,528	-	-	-	-	-	-	-	-	-	20,888	-
1b.1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Period 1b Additional Costs																						
1b.2.1	-	-	-	-	-	-	-	217	46	265	265	-	-	-	-	-	-	-	-	-	-	-
1b.2.2	-	-	-	-	-	-	-	287	64	351	351	-	-	-	-	-	-	-	-	-	-	-
1b.2	-	-	-	-	-	-	-	504	112	616	616	-	-	-	-	-	-	-	-	-	-	-
Period 1b Collateral Costs																						
1b.3.1	942	-	-	-	-	-	-	-	209	1,151	1,151	-	-	-	-	-	-	-	-	-	-	-
1b.3.2	168	-	-	-	-	-	617	-	305	1,336	1,336	-	-	-	-	-	-	-	-	-	60,867	165
1b.3.3	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1b.3.4	-	34	-	-	-	-	-	-	6	40	40	-	-	-	-	-	-	-	-	-	-	-
1b.3.5	-	-	-	-	-	-	-	239	53	292	292	-	-	-	-	-	-	-	-	-	-	-
1b.3	1,100	34	-	-	-	-	617	-	634	2,821	2,821	-	-	-	-	-	-	-	-	-	60,867	165
Period 1b Period-Dependent Costs																						
1b.4.1	847	-	-	-	-	-	-	-	313	1,160	1,160	-	-	-	-	-	-	-	-	-	-	-
1b.4.2	-	-	-	-	-	-	-	285	4	327	327	-	-	-	-	-	-	-	-	-	-	-
1b.4.3	-	-	-	-	-	-	-	46	7	51	51	-	-	-	-	-	-	-	-	-	-	-
1b.4.4	-	284	-	-	-	-	-	-	97	381	381	-	-	-	-	-	-	-	-	-	-	-
1b.4.5	-	143	-	-	-	-	-	-	32	175	175	-	-	-	-	-	-	-	-	-	-	-
1b.4.6	-	-	-	-	-	-	11	-	16	29	29	-	-	-	-	-	-	-	-	-	-	-
1b.4.7	-	-	-	-	-	-	-	200	16	216	216	-	-	-	-	-	-	-	-	-	-	-
1b.4.8	-	-	-	-	-	-	-	174	25	200	200	-	-	-	-	-	-	-	-	-	-	-
1b.4.9	-	-	-	-	-	-	-	252	37	290	290	-	-	-	-	-	-	-	-	-	-	-
1b.4.10	-	-	-	-	-	-	-	200	44	244	244	-	-	-	-	-	-	-	-	-	-	-
1b.4.11	-	-	-	-	-	-	-	198	31	168	168	-	-	-	-	-	-	-	-	-	-	-
1b.4.12	-	-	-	-	-	-	-	35	4	39	39	-	-	-	-	-	-	-	-	-	-	-
1b.4.13	-	-	-	-	-	-	-	5,370	1,185	6,555	6,555	-	-	-	-	-	-	-	-	-	-	-
1b.4.14	-	-	-	-	-	-	-	9,410	1,160	11,604	11,604	-	-	-	-	-	-	-	-	-	-	-
1b.4	847	466	-	-	-	-	11	16,994	4,134	22,315	21,613	-	-	-	-	-	-	-	-	-	74,286	165,750
1b.0	5,077	441	120	188	-	-	626	17,617	6,377	26,379	26,377	-	-	-	-	-	-	-	-	-	68,112	27,066
<b>PERIOD 1c - Preparations for SAFSTOR Dormancy</b>																						
Period 1c Direct Decommissioning Activities																						
1c.1.1	501	-	-	-	-	-	-	-	111	612	612	-	-	-	-	-	-	-	-	-	3,600	-
1c.1.2	52	-	-	-	-	-	-	-	11	63	63	-	-	-	-	-	-	-	-	-	700	-
1c.1.3	-	-	-	-	-	-	-	733	324	1,057	1,057	-	-	-	-	-	-	-	-	-	8,517	-
1c.1.4	-	-	-	-	-	-	-	90	20	110	110	-	-	-	-	-	-	-	-	-	-	-
1c.1.5	-	-	-	-	-	-	-	853	467	1,343	1,343	-	-	-	-	-	-	-	-	-	-	-
1c.1	553	-	-	-	-	-	-	853	467	1,343	1,343	-	-	-	-	-	-	-	-	-	12,247	683
Period 1c Collateral Costs																						
1c.3.1	195	-	-	-	-	-	641	-	462	1,655	1,655	-	-	-	-	-	-	-	-	-	74,216	241
1c.3.2	-	-	-	-	-	-	-	-	1	6	6	-	-	-	-	-	-	-	-	-	-	-
1c.3.3	-	6	-	-	-	-	-	-	51	262	262	-	-	-	-	-	-	-	-	-	-	-
1c.3.4	-	-	-	-	-	-	-	231	594	1,944	1,944	-	-	-	-	-	-	-	-	-	-	-
1c.3	195	6	137	230	-	-	641	-	641	2,333	2,333	-	-	-	-	-	-	-	-	-	74,216	241

Table D-1  
Diablo Canyon Unit 1  
SAFSTOR Decommissioning Cost Estimate  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decon Cost	Removal Cost	Packaging Costs	Transport Costs	Off-Site Processing Costs	LLRW Disposal Costs	Other Costs	Total Contingency	Total	NRC Lic. Term. Costs	Spent Fuel Management Costs	Site Restoration Costs	Processed Volume Cu. Feet	Burial Volumes Class A Cu. Feet	Burial Volumes Class B Cu. Feet	Burial Volumes Class C Cu. Feet	GTCC Cu. Feet	Burial/Processed Wt. Lbs.	Craft Manhours	Utility and Contractor Manhours	
<b>Period 1a: Period-Dependent Costs</b>																						
1a.1	Insolvency costs	-	-	-	-	-	-	470	41	317	-	-	-	-	-	-	-	-	-	-	-	
1a.2	Property taxes	-	-	-	-	-	-	43	70	268	60	-	-	-	-	-	-	-	-	-	-	
1a.3	Health physics supplies	186	-	-	-	-	-	-	31	109	258	-	-	-	-	-	-	-	-	-	-	
1a.4	Heavy equipment rental	138	-	-	-	-	-	-	10	10	10	-	-	-	-	-	-	-	-	-	-	
1a.5	Disposal of DAW generated	-	-	4	1	-	-	657	182	841	-	-	-	-	-	-	-	-	-	6	-	
1a.6	Operating budget	-	-	-	-	-	-	198	25	163	158	-	-	-	-	-	-	-	2,072	-	-	
1a.7	NRC Fees	-	-	-	-	-	-	198	25	163	158	-	-	-	-	-	-	-	-	-	-	
1a.8	Emergency Planning Fees	-	-	-	-	-	-	214	36	250	-	-	-	-	-	-	-	-	-	-	-	
1a.9	Spent Fuel Pool O&M	-	-	-	-	-	-	163	43	206	-	-	-	-	-	-	-	-	-	-	-	
1a.10	ISFSI Operating Costs	-	-	-	-	-	-	133	30	163	-	-	-	-	-	-	-	-	-	-	-	
1a.11	ISFSI Staff Costs	-	-	-	-	-	-	163	30	193	-	-	-	-	-	-	-	-	-	-	-	
1a.12	Severance Related Costs	-	-	-	-	-	-	163	30	193	-	-	-	-	-	-	-	-	-	-	-	
1a.13	Utility Staff Cost	-	-	-	-	-	-	1,151	1,151	2,302	-	-	-	-	-	-	-	-	-	-	-	
1a.4	Subtotal Period 1a: Period-Dependent Costs	-	327	3	1	-	4	32,262	7,190	39,787	39,168	679	-	-	140	-	-	-	3,072	6	173,169	
1a.0	TOTAL PERIOD 1a: CO&ST	106	885	140	231	-	648	33,317	8,161	43,576	42,856	4,165	-	-	1,386	-	-	-	77,188	12,103	173,752	
PERIOD 1 TOTALS		4,173	2,418	463	626	-	4,025	186,203	46,145	247,283	243,117	4,165	-	-	13,650	-	-	-	782,435	39,926	1,114,056	
<b>PERIOD 2a - SAFSTOR Dormancy with Wet Spent Fuel Storage</b>																						
<b>Period 2a: Direct Decommissioning Activities</b>																						
2a.1.1	Quarterly Inspection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
2a.1.2	Semi-annual environmental survey	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
2a.1.3	Prepare reports	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
2a.1.4	Bituminous roof replacement	-	-	-	-	-	-	1,182	436	1,618	-	-	-	-	-	-	-	-	-	-	-	
2a.1.6	Maintenance supplies	-	-	-	-	-	-	1,182	436	1,618	-	-	-	-	-	-	-	-	-	-	-	
2a.1	Subtotal Period 2a: Activity Costs	-	-	-	-	-	-	2,364	872	3,236	-	-	-	-	-	-	-	-	-	-	-	
<b>Period 2a: Additional Costs</b>																						
2a.2.1	Severance Related Costs	-	-	-	-	-	-	10,864	2,405	13,268	13,268	-	-	-	-	-	-	-	-	-	-	
2a.2	Subtotal Period 2a: Additional Costs	-	-	-	-	-	-	10,864	2,405	13,268	13,268	-	-	-	-	-	-	-	-	-	-	
2a.3.1	Spent Fuel Transfer - Pool to ISFSI	-	-	-	-	-	-	40,531	8,972	49,503	-	-	-	-	-	-	-	-	-	-	-	
2a.3.2	Environmental Permits and Fees	-	-	-	-	-	-	1,788	9,857	11,645	-	-	-	-	-	-	-	-	-	-	-	
2a.3	Subtotal Period 2a: Collateral Costs	-	-	-	-	-	-	42,319	18,829	61,148	13,268	-	-	-	-	-	-	-	-	-	-	
2a.4	Subtotal Period 2a: Period-Dependent Costs	-	-	-	-	-	-	42,319	18,829	61,148	26,536	-	-	-	-	-	-	-	-	-	-	
2a.4.1	Property taxes	-	-	-	-	-	-	1,510	323	1,833	1,733	-	-	-	-	-	-	-	-	-	-	
2a.4.2	Health physics supplies	-	-	-	-	-	-	682	2,532	3,214	144	-	-	-	-	-	-	-	-	-	-	
2a.4.3	Disposal of DAW generated	-	-	16	13	-	-	1,031	2,089	3,120	2,811	-	-	-	-	-	-	-	-	-	-	
2a.4.4	NRC Energy budget	-	-	-	-	-	-	6,084	868	6,952	2,253	-	-	-	-	-	-	-	-	-	-	
2a.4.5	Emergency Planning Fees	-	-	-	-	-	-	6,743	1,163	7,906	-	-	-	-	-	-	-	-	-	-	-	
2a.4.6	Spent Fuel Pool O&M	-	-	-	-	-	-	1,030	5,083	6,113	-	-	-	-	-	-	-	-	-	-	-	
2a.4.7	ISFSI Operating Costs	-	-	-	-	-	-	11,028	60,844	71,872	-	-	-	-	-	-	-	-	-	-	-	
2a.4.8	ISFSI Staff Costs	-	-	-	-	-	-	16,300	17,380	33,680	-	-	-	-	-	-	-	-	-	-	-	
2a.4.9	Spent Fuel Storage Consistencies/Overpacks	-	-	-	-	-	-	76,090	17,380	93,470	-	-	-	-	-	-	-	-	-	-	-	
2a.4.10	Utility Staff Cost	-	-	-	-	-	-	321,310	70,779	392,089	392,089	-	-	-	-	-	-	-	-	-	-	
2a.4.11	Severance Related Costs	-	-	-	-	-	-	1,849	65	1,914	1,914	-	-	-	-	-	-	-	-	-	-	
2a.4.12	Subtotal Period 2a: Period-Dependent Costs	-	-	-	-	-	-	381,965	64,380	446,345	65,702	-	-	-	-	-	-	-	-	-	-	
2a.4	TOTAL PERIOD 2a: CO&ST	-	-	-	-	-	-	381,965	64,380	446,345	132,914	-	-	-	-	-	-	-	-	-	-	
PERIOD 2a TOTALS		-	-	-	-	-	-	381,965	64,380	446,345	132,914	-	-	-	-	-	-	-	-	-	-	
<b>PERIOD 2b - SAFSTOR Dormancy with Dry Spent Fuel Storage</b>																						
<b>Period 2b: Direct Decommissioning Activities</b>																						
2b.1.1	Quarterly Inspection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
2b.1.2	Semi-annual environmental survey	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
2b.1.3	Prepare reports	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
2b.1.4	Bituminous roof replacement	-	-	-	-	-	-	3,770	1,303	5,073	-	-	-	-	-	-	-	-	-	-	-	
2b.1.6	Maintenance supplies	-	-	-	-	-	-	3,770	1,303	5,073	-	-	-	-	-	-	-	-	-	-	-	
2b.1	Subtotal Period 2b: Activity Costs	-	-	-	-	-	-	7,540	2,606	10,146	-	-	-	-	-	-	-	-	-	-	-	
2b.2	Subtotal Period 2b: Collateral Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
2b.3	Subtotal Period 2b: Period-Dependent Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
2b.0	TOTAL PERIOD 2b: CO&ST	-	-	-	-	-	-	7,540	2,606	10,146	-	-	-	-	-	-	-	-	-	-	-	
PERIOD 2b TOTALS		-	-	-	-	-	-	7,540	2,606	10,146	-	-	-	-	-	-	-	-	-	-	-	



Table D-1  
Diablo Canyon Unit 1  
SAFSTOR Decommissioning Cost Estimate  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decom Cost	Removal Cost	Packaging Costs	Transport Costs	Off-Site Processing Costs	LLRW Disposal Costs	Other Costs	Total Contingency	Total Costs	Lic. Term. Costs	Spent Fuel Management Costs	Site Restoration Costs	Processed Volume Cu. Feet	Burial Volumes			Burial / Processed Wt. Lbs.	Craft Maltimers	Utility and Contractor Maltimers	
															Class A Cu. Feet	Class B Cu. Feet	Class C Cu. Feet				
<b>Period 3b Period-Dependent Costs (continued)</b>																					
3b.4.6	Plant energy budget	-	-	-	-	-	-	2,737	600	3,342	-	-	-	-	-	-	-	-	-	-	-
3b.4.7	NRC Fees	-	-	-	-	-	-	378	60	434	-	-	-	-	-	-	-	-	-	-	-
3b.4.8	Security Staff Cost	-	-	-	-	-	-	940	309	1,165	-	-	-	-	-	-	-	-	-	-	13,006
3b.4.9	Utility Staff Cost	-	-	-	-	-	-	28,187	6,133	28,310	-	-	-	-	-	-	-	-	-	-	268,020
3b.4	Subtotal Period 3b Period-Dependent Costs	-	1,026	12	3	-	14	27,863	6,537	33,310	-	-	-	-	-	-	-	10,287	17	-	271,051
3b.0	TOTAL PERIOD 3b COST	-	1,026	12	3	-	14	40,620	12,583	53,100	62,204	-	502	-	-	514	-	10,287	25,017	10	363,770
<b>PERIOD 3b - Decommissioning Preparations</b>																					
Period 3b Direct Decommissioning Activities																					
<b>Detailed Work Procedures</b>																					
3b.1.1.1	Plant systems	-	-	-	-	-	-	734	162	896	-	-	-	-	-	-	-	-	-	-	4,733
3b.1.1.2	Reactor internals	-	-	-	-	-	-	398	86	473	-	-	-	-	-	-	-	-	-	-	1,500
3b.1.1.3	Reactor vessel	-	-	-	-	-	-	1,167	243	1,410	-	-	-	-	-	-	-	-	-	-	1,000
3b.1.1.4	CRD housing & ICI tubes	-	-	-	-	-	-	155	31	189	-	-	-	-	-	-	-	-	-	-	1,000
3b.1.1.5	Incore instrumentation	-	-	-	-	-	-	155	34	189	-	-	-	-	-	-	-	-	-	-	1,000
3b.1.1.6	Incore instrumentation	-	-	-	-	-	-	155	34	189	-	-	-	-	-	-	-	-	-	-	1,000
3b.1.1.7	Reactor vessel	-	-	-	-	-	-	663	125	687	-	-	-	-	-	-	-	-	-	-	2,650
3b.1.1.8	Reactor vessel	-	-	-	-	-	-	190	41	227	-	-	-	-	-	-	-	-	-	-	1,200
3b.1.1.9	Reactor vessel	-	-	-	-	-	-	190	41	227	-	-	-	-	-	-	-	-	-	-	1,200
3b.1.1.10	Biological shield	-	-	-	-	-	-	189	41	227	-	-	-	-	-	-	-	-	-	-	1,200
3b.1.1.11	Steam generators	-	-	-	-	-	-	713	168	871	-	-	-	-	-	-	-	-	-	-	4,600
3b.1.1.12	Reinforced concrete	-	-	-	-	-	-	155	34	189	-	-	-	-	-	-	-	-	-	-	1,000
3b.1.1.13	Main Turbine	-	-	-	-	-	-	242	64	296	-	-	-	-	-	-	-	-	-	-	1,600
3b.1.1.14	Main Condensers	-	-	-	-	-	-	242	64	296	-	-	-	-	-	-	-	-	-	-	1,600
3b.1.1.15	Main Condensers	-	-	-	-	-	-	242	64	296	-	-	-	-	-	-	-	-	-	-	1,600
3b.1.1.16	Reactor building	-	-	-	-	-	-	423	84	517	-	-	-	-	-	-	-	-	-	-	2,720
3b.1.1	Total	-	1,026	12	3	-	14	4,669	1,107	6,100	4,922	-	1,184	-	-	-	-	-	-	-	32,243
3b.1	Subtotal Period 3b Activity Costs	-	1,026	12	3	-	14	4,669	1,107	6,100	4,922	-	1,184	-	-	-	-	-	-	-	32,243
<b>Period 3b Collateral Costs</b>																					
3b.3.1	Decom equipment	942	-	-	-	-	-	1,455	309	1,101	-	-	-	-	-	-	-	-	-	-	-
3b.3.2	DOC staff relocation expenses	-	-	-	-	-	-	224	224	1,799	-	-	-	-	-	-	-	-	-	-	-
3b.3.3	Pipe cutting equipment	1,100	-	-	-	-	-	244	244	1,344	-	-	-	-	-	-	-	-	-	-	-
3b.3	Subtotal Period 3b Collateral Costs	942	1,100	-	-	-	-	1,405	770	4,284	-	-	-	-	-	-	-	-	-	-	-
<b>Period 3b Period-Dependent Costs</b>																					
3b.4.1	Decom supplies	20	-	-	-	-	-	-	11	30	-	-	-	-	-	-	-	-	-	-	-
3b.4.2	Insurance	-	-	-	-	-	-	255	38	263	-	-	-	-	-	-	-	-	-	-	-
3b.4.3	Property taxes	-	-	-	-	-	-	89	13	102	-	-	-	-	-	-	-	-	-	-	-
3b.4.4	Health physics supplies	253	-	-	-	-	-	-	83	346	-	-	-	-	-	-	-	-	-	-	-
3b.4.5	Utility equipment rental	-	-	-	-	-	-	-	37	37	-	-	-	-	-	-	-	-	-	-	-
3b.4.6	Plant energy budget	-	-	-	-	-	-	-	-	31	-	-	-	-	-	-	-	-	-	-	-
3b.4.7	Plant energy budget	-	-	-	-	-	-	-	-	202	-	-	-	-	-	-	-	-	-	-	-
3b.4.8	NRC Fees	-	-	-	-	-	-	1,372	304	1,076	-	-	-	-	-	-	-	-	-	-	-
3b.4.9	Security Staff Cost	-	-	-	-	-	-	190	28	218	-	-	-	-	-	-	-	-	-	-	-
3b.4.10	Utility Staff Cost	-	-	-	-	-	-	474	105	679	-	-	-	-	-	-	-	-	-	-	6,536
3b.4.11	DOC Staff Cost	-	-	-	-	-	-	1,051	1,051	8,001	-	-	-	-	-	-	-	-	-	-	139,660
3b.4	Subtotal Period 3b Period-Dependent Costs	20	637	7	2	-	8	20,556	4,682	25,821	25,821	-	293	-	-	-	-	-	-	-	191,704
3b.0	TOTAL PERIOD 3b COST	971	1,637	7	2	-	8	27,021	6,956	36,311	35,037	-	1,184	-	-	-	-	-	-	-	227,007
<b>PERIOD 3 TOTALS</b>																					
3b.0	TOTAL PERIOD 3b COST	971	2,662	18	5	-	22	70,690	18,948	95,316	97,230	-	2,086	-	-	-	-	-	-	-	580,786

Table D-1  
Diablo Canyon Unit 1  
SAFSTOR Decommissioning Cost Estimate  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decom Cost	Removal Cost	Packaging Costs	Transport Costs	Off-Site Processing Costs	LLRW Disposal Costs	Other Costs	Total Contingency	Total Costs	NRC Lic. Term. Costs	Spent Fuel Management Costs	Site Restoration Costs	Processed Volume Cu. Feet	Class A		Class B		Class C		Burial/Processed Wt. Ds.	Crab Manhours	Utility and Contractor Manhours	
															Cu. Feet	Ch. Feet	Cu. Feet	Ch. Feet	Cu. Feet	Ch. Feet				
<b>PERIOD 4a - Large Component Removal</b>																								
Period 4a Direct Decommissioning Activities																								
Nuclear Steam Supply System Removal																								
4a.1.1	Resector Core and Fuel Tank	83	397	48	37	-	1,181	-	629	2,295	2,295	-	-	-	3,270	-	-	-	-	-	320,153	5,014	-	
4a.1.1.1	Resector Core and Fuel Tank	9	33	7	4	-	105	-	82	301	301	-	-	-	409	-	-	-	-	-	36,527	593	-	
4a.1.1.2	Resector Coolant Pumps & Motors	36	116	87	108	-	1,431	-	654	2,520	2,520	-	-	-	4,701	-	-	-	-	-	774,950	2,706	80	
4a.1.1.3	Pressurizer	11	70	370	110	-	769	-	360	1,702	1,702	-	-	-	2,413	-	-	-	-	-	397,055	1,501	760	
4a.1.1.6	Steam Generators	107	3,330	2,350	1,982	-	12,696	-	6,752	27,139	27,139	-	-	-	41,712	-	-	-	-	-	3,350,761	20,508	1,126	
4a.1.1.9	Off-Site Steam Generator Units	-	-	2,280	1,982	-	12,696	-	6,752	27,139	27,139	-	-	-	41,712	-	-	-	-	-	3,350,761	20,508	1,126	
4a.1.1.8	Off-Site Reactor Vessel Internals Removal	44	335	-	-	-	2,432	-	442	2,874	2,874	-	-	-	3,881	-	-	-	-	-	144,494	6,232	-	
4a.1.1.8	Reactor Vessel Internals	104	9,418	7,188	1,105	-	24,572	243	26,220	68,040	68,040	-	-	-	2,532	601	798	-	-	-	402,858	21,633	963	
4a.1.1.9	Vessel & Internals (GTCC) Disposal	-	6,918	1,046	210	-	9,525	243	2,169	11,631	11,631	-	-	-	-	-	-	-	-	-	330,397	-	-	
4a.1.1.10	Resector Vessel	303	20,546	14,063	6,733	-	2,901	243	6,463	18,371	18,371	-	-	-	108,439	601	798	-	-	-	963,812	21,533	963	
4a.1.1	Totals	-	212	-	-	-	6,577	499	49,156	157,025	157,025	-	-	-	108,439	601	798	-	-	-	9,657,585	10,114	6,007	
Removal of Major Equipment																								
4a.1.2	Main Turbine/Generator	-	212	-	-	-	-	-	47	268	-	-	238	-	-	-	-	-	-	-	-	3,033	-	
4a.1.3	Main Condensers	-	695	-	-	-	-	-	154	851	-	-	851	-	-	-	-	-	-	-	-	9,875	-	
Cascading Costs from Steam Building Demolition																								
4a.1.4.1	Plant	-	1,262	-	-	-	-	-	279	1,542	1,542	-	-	-	-	-	-	-	-	-	-	11,895	-	
4a.1.4.2	Containment Penetration Area	-	76	-	-	-	-	-	17	95	-	-	-	-	-	-	-	-	-	-	-	704	-	
4a.1.4.3	Fuel Handling	-	265	-	-	-	-	-	45	251	251	-	-	-	-	-	-	-	-	-	-	1,746	-	
4a.1.4	Totals	-	1,603	-	-	-	-	-	342	1,888	1,888	-	-	-	-	-	-	-	-	-	-	14,345	-	
Disposal of Plant Systems																								
4a.1.5.1	Auxiliary Systems	-	154	-	-	-	-	-	34	188	-	-	188	-	-	-	-	-	-	-	-	2,310	-	
4a.1.5.2	Auxiliary Steam (RCA)	-	278	41	16	-	509	-	269	1,142	1,142	-	-	-	1,805	-	-	-	-	-	-	3,714	-	
4a.1.5.3	Condensate System	-	708	-	-	-	107	-	865	-	-	-	865	-	-	-	-	-	-	-	-	10,671	-	
4a.1.5.4	Condensate System (Insulated)	-	293	-	-	-	358	-	358	-	-	-	358	-	-	-	-	-	-	-	-	4,397	-	
4a.1.5.5	Exhaust Steam & Heater Drip	-	274	121	47	-	1,006	-	617	2,033	2,033	-	-	-	5,441	-	-	-	-	-	-	4,192	-	
4a.1.5.7	Feedwater System	-	48	-	-	-	-	-	11	58	-	-	58	-	-	-	-	-	-	-	-	706	-	
4a.1.5.8	Feedwater System (Insulated)	-	170	-	-	-	429	-	39	214	-	-	214	-	-	-	-	-	-	-	-	2,055	-	
4a.1.5.9	Feedwater System (RCA Insulated)	-	128	34	13	-	429	-	210	805	805	-	-	-	1,517	-	-	-	-	-	-	2,055	-	
4a.1.6.10	Feedwater System (RCA)	-	15	6	1	-	22	-	11	42	42	-	-	-	80	-	-	-	-	-	-	1,700	-	
4a.1.6.11	Feedwater System (Insulated) & Purification	-	128	2	1	-	429	-	210	805	805	-	-	-	1,517	-	-	-	-	-	-	2,055	-	
4a.1.6.12	Nitrogen & Hydrogen	-	20	-	-	-	-	-	5	25	-	-	25	-	-	-	-	-	-	-	-	315	-	
4a.1.6.13	Nitrogen & Hydrogen (Insulated)	-	1	-	-	-	-	-	0	1	-	-	1	-	-	-	-	-	-	-	-	17	-	
4a.1.6.14	Nitrogen & Hydrogen (RCA Insulated)	-	6	0	0	-	4	-	4	14	14	-	-	-	16	-	-	-	-	-	-	77	-	
4a.1.6.15	Nitrogen & Hydrogen (RCA)	-	111	6	3	-	81	-	72	273	273	-	-	-	202	-	-	-	-	-	-	1,483	-	
4a.1.6.16	Nitrogen & Hydrogen (RCA)	-	106	10	4	-	102	-	41	242	242	-	-	-	178	-	-	-	-	-	-	2,093	-	
4a.1.6.17	Steam Separator & TR Stump	-	198	-	-	-	-	-	41	242	242	-	-	-	242	-	-	-	-	-	-	2,093	-	
4a.1.6.18	Turbine Steam Supply	-	790	-	-	-	-	-	175	965	965	-	-	-	-	-	-	-	-	-	-	11,905	-	
4a.1.6.19	Turbine Steam Supply (RCA)	-	871	254	99	-	3,162	-	1,548	5,905	5,905	-	-	-	11,428	-	-	-	-	-	-	12,203	-	
4a.1.6.20	Turbine and Generator	-	84	-	-	-	-	-	19	103	103	-	-	-	-	-	-	-	-	-	-	1,214	-	
4a.1.6.21	Turbine and Generator (Insulated)	-	28	-	-	-	31	-	15	46	46	-	-	-	-	-	-	-	-	-	-	1,214	-	
4a.1.6	Totals	-	4,685	469	183	-	5,635	-	3,527	14,621	14,621	-	-	-	21,087	-	-	-	-	-	-	1,285,205	67,025	
4a.1.6	Scaffolding in support of decommissioning	-	2,159	16	4	-	25	-	824	3,067	3,067	-	-	-	652	-	-	-	-	-	-	29,323	15,949	
4a.1	Subtotal Period in Activity Costs	303	25,784	14,576	6,923	-	72,437	486	54,066	177,689	177,689	-	-	-	130,175	501	798	-	-	-	-	10,972,110	200,340	6,067
Period 4a Additional Costs																								
4a.2.1	Remedial Action Surveys	-	-	-	-	-	-	4,703	2,082	6,785	6,785	-	-	-	-	-	-	-	-	-	-	65,835	-	
4a.2.2	Retired Reactor Head	-	-	293	81	-	1,616	-	616	2,474	2,474	-	-	-	-	-	-	-	-	-	-	2,058	-	
4a.2.3	PG&E RPV Staff Support Team	-	-	-	-	-	4,289	-	945	5,214	5,214	-	-	-	-	-	-	-	-	-	-	41,862	-	
4a.2.4	PG&E RPV Staff Support Team	-	-	-	-	-	4,113	-	6,065	10,178	10,178	-	-	-	-	-	-	-	-	-	-	100,088	-	
4a.2	Subtotal Period in Additional Costs	-	-	293	81	-	1,616	13,996	4,655	19,497	19,497	-	-	-	-	-	-	-	-	-	-	322,442	-	
Period 4a Collateral Costs																								
4a.3.1	Process decommissioning water waste	6	-	0	16	-	42	-	26	97	97	-	-	-	-	-	-	-	-	-	-	10	-	
4a.3.2	Process decommissioning chemical flash waste	-	230	-	-	-	-	-	53	301	302	-	-	-	-	-	-	-	-	-	-	-	-	
4a.3.3	Subtotal Period in Collateral Costs	6	230	0	16	-	42	-	78	350	350	-	-	-	-	-	-	-	-	-	-	16	-	

Table D-1  
Diablo Canyon Unit 1  
SAFSTOR Decommissioning Cost Estimate  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decon Cost	Removal Cost	Packaging Costs	Transport Costs	Off-Site Processing Costs	LLRW Disposal Costs	Other Disposal Costs	Total Contingency	Total	NRC Lic. Term. Costs	Spent Fuel Management Costs	Site Restoration Costs	Processed Volume Cu. Feet	Class A Cu. Feet	Class B Cu. Feet	Class C Cu. Feet	GTCC Cu. Feet	Burial/Processed Wt. Lbs.	Craft Manhours	Utility and Contractor Manhours	
4a.4.1	Period-Dependent Costs	107	-	-	-	-	-	-	68	215	215	-	-	-	-	-	-	-	-	-	-	
4a.4.2	Dismantling	-	-	-	-	-	-	1,302	205	1,598	1,598	-	-	-	-	-	-	-	-	-	-	
4a.4.3	Insurance	-	-	-	-	-	-	485	72	577	577	-	56	-	-	-	-	-	-	-	-	
4a.4.4	Property taxes	-	2,800	-	-	-	-	-	1,017	3,816	3,816	-	-	-	-	-	-	-	-	-	-	
4a.4.5	Health physics supplies	-	5,957	-	-	-	-	-	1,319	7,276	7,276	-	-	-	-	-	-	-	-	-	-	
4a.4.6	Heavy equipment rental	-	-	60	-	-	113	-	22	1,375	1,375	-	-	-	-	-	-	-	-	138	-	
4a.4.7	Disposal of debris generated	-	-	-	27	-	-	7,108	1,071	8,179	8,179	-	-	-	-	-	-	-	84,305	-	-	
4a.4.8	Plant energy budget	-	-	-	-	-	-	1,650	1,874	3,524	3,524	-	-	-	-	-	-	-	-	-	-	
4a.4.9	NRC Fees	-	-	-	-	-	-	1,026	227	1,253	1,253	-	-	-	-	-	-	-	-	-	-	
4a.4.10	Liquid Radwaste Processing Equipment/Services	-	-	-	-	-	-	2,686	573	3,259	3,259	-	-	-	-	-	-	-	-	-	-	
4a.4.11	Security Staff Cost	-	-	-	-	-	-	12,445	12,445	24,890	24,890	-	-	-	-	-	-	-	-	-	-	
4a.4.12	Utility Staff Cost	-	-	-	-	-	-	81,585	12,600	94,185	94,185	-	-	-	-	-	-	-	-	-	-	
4a.4	Subtotal Period in Period-Dependent Costs	107	8,766	66	27	-	113	102,316	35,933	107,302	107,302	-	56	-	-	-	-	-	84,305	138	1,485,906	
4a.0	TOTAL PERIOD in COST	556	38,786	14,943	6,045	-	74,168	105,887	94,653	394,983	390,354	-	4,729	-	-	768	1,649	-	11,383,810	259,427	1,698,061	
<b>PERIOD 4b - Site Decommissioning</b>																						
4b.1.1	Period 4b Direct Decommissioning Activities	544	50	103	33	-	1,066	-	848	2,714	2,714	-	-	-	-	-	-	-	231,773	965	-	
4b.1.1	Remove spent fuel racks	-	-	-	-	-	-	-	42	322	322	-	232	-	-	-	-	-	-	2,830	-	
4b.1.2.1	Disposal of PWR Systems	190	-	-	16	-	-	-	302	1,335	1,335	-	-	-	-	-	-	-	-	108,808	-	
4b.1.2.2	Capital Additions 86-2002 (contaminated)	436	-	-	-	-	484	-	1,165	4,436	4,436	-	-	-	-	-	-	-	-	16,528	-	
4b.1.2.3	Chemical & Volume Control	1,335	148	-	61	-	1,927	-	350	1,095	1,095	-	-	-	-	-	-	-	-	76,243	-	
4b.1.2.4	Chemical & Volume Control (insulated)	436	26	-	11	-	342	-	46	249	249	-	249	-	-	-	-	-	-	3,078	-	
4b.1.2.5	Component Cooling Water	204	-	-	-	-	-	-	947	3,308	3,308	-	-	-	-	-	-	-	-	407,807	-	
4b.1.2.6	Compressed Air	182	-	-	68	-	1,862	-	12	221	221	-	221	-	-	-	-	-	-	2,744	-	
4b.1.2.7	Compressed Air (insulated)	6	-	-	-	-	-	-	1	8	8	-	6	-	-	-	-	-	-	198	-	
4b.1.2.8	Compressed Air (insulated)	25	-	-	73	-	22	-	19	73	73	-	6	-	-	-	-	-	-	4,883	-	
4b.1.2.9	Compressed Air (RCA Insulated)	638	34	-	13	-	421	-	362	1,309	1,309	-	1,022	-	-	-	-	-	-	7,169	-	
4b.1.2.10	Compressed Air (RCA Insulated)	187	-	-	-	-	-	-	41	220	220	-	229	-	-	-	-	-	-	2,100	-	
4b.1.2.11	Diesel Engine-Generator	187	-	-	-	-	-	-	-	41	41	-	-	-	-	-	-	-	-	6	-	
4b.1.2.12	Diesel Engine-Generator (insulated)	2,227	-	-	-	-	-	-	403	2,729	2,729	-	2,729	-	-	-	-	-	-	32,770	-	
4b.1.2.13	Electrical (Clean)	673	867	-	35	-	1,124	-	617	2,465	2,465	-	-	-	-	-	-	-	-	247,460	-	
4b.1.2.14	Electrical (Contaminated) - FHB	107	-	-	13	-	171	-	128	484	484	-	-	-	-	-	-	-	-	37,721	-	
4b.1.2.15	Electrical (Contaminated) - FHB	3,481	-	-	6	-	1,770	-	1,770	4,251	4,251	-	-	-	-	-	-	-	-	40,641	-	
4b.1.2.16	Electrical (Contaminated) - FHB	1,467	-	-	10	-	1,569	-	1,467	3,036	3,036	-	-	-	-	-	-	-	-	345,753	-	
4b.1.2.17	Electrical (Contaminated) - FHB	1,467	-	-	40	-	1,607	-	773	2,381	2,381	-	-	-	-	-	-	-	-	363,970	-	
4b.1.2.18	Fires Protection (RCA)	250	-	-	28	-	342	-	225	860	860	-	-	-	-	-	-	-	-	75,973	-	
4b.1.2.19	Fires Protection (RCA)	81	-	-	2	-	72	-	58	220	220	-	-	-	-	-	-	-	-	15,953	-	
4b.1.2.20	Gaseous Radwaste	39	-	-	-	-	-	-	6	39	39	-	-	-	-	-	-	-	-	476	-	
4b.1.2.21	HVAC (Clean Insulated)	281	-	-	20	-	643	-	84	1,956	1,956	-	466	-	-	-	-	-	-	6,016	-	
4b.1.2.22	HVAC (Clean)	281	-	-	20	-	643	-	84	1,956	1,956	-	466	-	-	-	-	-	-	7,169	-	
4b.1.2.23	HVAC (Contaminated Insulated)	1,280	-	-	101	-	3,214	-	302	6,500	6,500	-	-	-	-	-	-	-	-	111,631	-	
4b.1.2.24	HVAC (Contaminated)	1,280	-	-	101	-	3,214	-	302	6,500	6,500	-	-	-	-	-	-	-	-	10,946	-	
4b.1.2.25	HVAC (Contaminated) - FHB	365	-	-	23	-	734	-	397	1,515	1,515	-	-	-	-	-	-	-	-	707,889	-	
4b.1.2.26	Liquid Radwaste	725	82	-	34	-	1,072	-	683	2,560	2,560	-	-	-	-	-	-	-	-	101,763	-	
4b.1.2.27	Liquid Radwaste (insulated)	79	-	-	2	-	67	-	55	208	208	-	-	-	-	-	-	-	-	230,137	-	
4b.1.2.28	Make-up Water (insulated)	34	-	-	-	-	-	-	8	42	42	-	-	-	-	-	-	-	-	1,478	-	
4b.1.2.29	Make-up Water (insulated)	34	-	-	-	-	-	-	8	42	42	-	-	-	-	-	-	-	-	6,014	-	
4b.1.2.30	Make-up Water (RCA Insulated)	46	-	-	2	-	69	-	39	149	149	-	-	-	-	-	-	-	-	12,850	-	
4b.1.2.31	Make-up Water (RCA Insulated)	237	-	-	10	-	332	-	216	822	822	-	-	-	-	-	-	-	-	73,070	-	
4b.1.2.32	Miscellaneous Reactor Coolant	126	0	-	3	-	111	-	50	339	339	-	-	-	-	-	-	-	-	24,489	-	
4b.1.2.33	Nuclear Steam Supply Sampling	198	-	-	4	-	121	-	109	412	412	-	-	-	-	-	-	-	-	26,971	-	
4b.1.2.34	Nuclear Steam Supply Sampling (insulated)	15	-	-	1	-	16	-	15	61	61	-	-	-	-	-	-	-	-	438	-	
4b.1.2.35	Residual Heat Removal	309	-	-	60	-	1,603	-	735	2,820	2,820	-	-	-	-	-	-	-	-	363,070	-	
4b.1.2.36	Safety Injection	119	-	-	16	-	210	-	125	476	476	-	-	-	-	-	-	-	-	46,248	-	
4b.1.2.37	Safety Injection (insulated)	6	-	-	1	-	8	-	21	21	21	-	-	-	-	-	-	-	-	1,841	-	
4b.1.2.38	Safety Injection (RCA Insulated)	42	-	-	2	-	75	-	46	170	170	-	-	-	-	-	-	-	-	658	-	
4b.1.2.39	Safety Injection (RCA Insulated)	123	-	-	21	-	167	-	97	1,407	1,407	-	-	-	-	-	-	-	-	16,071	-	
4b.1.2.40	Service Cooling Water	30	-	-	4	-	65	-	37	159	159	-	-	-	-	-	-	-	-	1,626	-	
4b.1.2.41	Service Cooling Water (RCA)	86	-	-	4	-	65	-	33	124	124	-	-	-	-	-	-	-	-	200	-	
4b.1.2.42	Spent Fuel Pit Cooling	120	-	-	60	-	602	-	265	1,017	1,017	-	-	-	-	-	-	-	-	12,169	-	
4b.1.2.43	Spent Fuel Pit Cooling - FHB	170	-	-	604	-	646	-	384	1,129	1,129	-	-	-	-	-	-	-	-	1,724	-	
4b.1.2	Totals	17,013	1,070	1,070	604	-	20,187	-	13,222	63,229	44,159	-	3,076	-	-	-	-	-	4,446,302	244,496	-	

Table D-1  
Diablo Canyon Unit 1  
SAFSTOR Decommissioning Cost Estimate  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decon Cost	Removal Cost	Packaging Costs	Transport Costs	Off-Site Processing Costs	LLRW Disposal Costs	Other Costs	Total Contingency	Total	Lic. Term. Costs	NRC Costs	Spent Fuel Management Costs	Site Restoration Costs	Processed Volume Cu. Feet	Burial Volumes			Burial/Processed Wt. Dis.	Craft Manhours	Utility and Contractor Manhours
																Class A Cu. Feet	Class B Cu. Feet	Class C Cu. Feet			
4b.1.3	Scaffolding in support of decommissioning	-	3,250	22	6	-	38	-	1,236	4,601	4,601	-	-	-	-	-	-	43,984	-	23,924	-
Decommissioning of Site Buildings																					
4b.1.4.1	*Reactor	1,015	2,748	1,132	5,303	-	25,385	-	12,471	48,058	48,058	48,058	-	-	-	-	-	33,323,450	-	44,903	-
4b.1.4.2	Capital Additions 8b-2004	30	20	7	3	-	85	-	65	215	215	-	-	-	-	-	-	18,671	-	762	-
4b.1.4.3	Contaminant Penetration Area	288	170	91	22	-	310	-	1,010	1,829	1,829	-	-	-	-	-	-	15,038	-	610	-
4b.1.4.4	Fuel Handling	2,007	7,728	4,651	32	-	26,224	-	13,953	52,547	52,547	-	-	-	-	-	-	210,094	-	30,246	-
4b.1.4	Totals	4,007	10,869	6,481	5,364	-	52,547	-	28,227	110,874	110,874	-	-	-	-	-	-	33,696,990	-	72,060	-
4b.1	Subtotal Period 4b Activity Costs	2,641	24,059	2,076	6,038	-	47,514	-	29,227	113,067	113,067	-	-	9,076	-	-	-	38,331,640	-	341,444	-
Period 4c Additional Costs																					
4b.2.1	License Termination Survey Planning	-	-	-	-	-	-	815	274	1,229	1,229	-	-	-	-	-	-	-	-	-	6,240
4b.2.2	Remedial Action Surveys	-	121	7	13	-	460	-	2,083	3,005	3,005	-	-	-	-	-	-	108,170	-	25,171	-
4b.2.3	License Termination (SFSL)	-	121	7	13	-	460	4,488	2,100	7,226	7,226	-	-	-	-	-	-	108,170	-	32,177	-
4b.2	Subtotal Period 4b Additional Costs	-	242	14	26	-	920	4,488	2,114	7,353	7,353	-	-	-	-	-	-	216,340	-	57,348	-
Period 4d Collateral Costs																					
4b.3.1	Process decommissioning water waste	15	-	22	37	-	103	-	60	238	238	-	-	-	-	-	-	11,971	-	39	-
4b.3.2	Process decommissioning chemical flush waste	-	-	-	-	-	-	-	16	626	626	-	-	-	-	-	-	-	-	-	-
4b.3.3	Small tool allowance	-	431	-	62	-	208	-	250	889	889	-	-	-	-	-	-	809,500	-	98	-
4b.3.4	Decommissioning Equipment Disposition	-	431	-	62	-	208	-	250	889	889	-	-	-	-	-	-	809,500	-	98	-
4b.3	Subtotal Period 4b Collateral Costs	15	862	22	99	-	519	-	510	1,566	1,566	-	-	-	-	-	-	311,071	-	127	-
Period 4e Period-Dependent Costs																					
4b.4.1	Decon supplies	503	-	-	-	-	-	-	333	1,236	1,236	-	-	-	-	-	-	-	-	-	-
4b.4.2	Insurance	-	-	-	-	-	-	617	91	708	708	-	-	-	-	-	-	-	-	-	-
4b.4.3	Property taxes	-	-	-	-	-	-	215	87	302	302	-	-	-	-	-	-	-	-	-	-
4b.4.4	Health physics supplies	-	2,370	-	-	-	-	-	87	3,253	3,253	-	-	-	-	-	-	-	-	-	-
4b.4.5	Heavy equipment rental	-	2,012	-	-	-	-	-	678	3,190	3,190	-	-	-	-	-	-	-	-	-	-
4b.4.6	Disposal of DAW generated	-	-	86	24	-	103	-	55	259	259	-	-	-	-	-	-	70,620	-	125	-
4b.4.7	Plant energy budget	-	-	-	-	-	-	2,485	550	3,038	3,038	-	-	-	-	-	-	-	-	-	-
4b.4.8	NYC Fee	-	-	-	-	-	-	431	108	539	539	-	-	-	-	-	-	-	-	-	-
4b.4.9	Local Disposal	-	-	-	-	-	-	431	108	539	539	-	-	-	-	-	-	-	-	-	-
4b.4.10	Security Staff Cost	-	-	-	-	-	-	1,146	254	1,399	1,399	-	-	-	-	-	-	-	-	-	-
4b.4.11	DGC Staff Cost	-	-	-	-	-	-	12,298	2,702	14,910	14,910	-	-	-	-	-	-	-	-	-	-
4b.4.12	Utility Staff Cost	-	-	-	-	-	-	18,533	4,103	22,636	22,636	-	-	-	-	-	-	-	-	-	-
4b.4	Subtotal Period 4e Period-Dependent Costs	503	4,988	86	24	-	103	35,389	9,784	52,277	52,277	-	-	-	-	-	-	76,029	-	125	-
4b.0	TOTAL PERIOD 4b-COST	3,550	30,291	3,241	6,105	-	48,469	40,877	41,831	173,942	173,942	-	-	9,076	-	-	-	38,828,390	-	373,873	-
PERIOD 4e - Delay before License Termination																					
Period 4e Direct Decommissioning Activities																					
4e.3	Subtotal Period 4e Collateral Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Period 4e Period-Dependent Costs																					
4e.4.2	Property taxes	-	-	-	-	-	-	181	27	208	208	-	-	-	-	-	-	-	-	-	-
4e.4.3	Health physics supplies	-	90	-	1	-	3	-	36	132	132	-	-	-	-	-	-	-	-	-	-
4e.4.4	Disposal of DAW generated	-	-	2	1	-	3	-	1	7	7	-	-	-	-	-	-	2,032	-	3	-
4e.4.5	Plant energy budget	-	-	-	-	-	-	559	87	646	646	-	-	-	-	-	-	-	-	-	-
4e.4.7	Security Staff Cost	-	-	-	-	-	-	984	213	1,178	1,178	-	-	-	-	-	-	-	-	-	-
4e.4.8	Utility Staff Cost	-	-	-	-	-	-	1,316	291	1,607	1,607	-	-	-	-	-	-	-	-	-	-
4e.4	Subtotal Period 4e Period-Dependent Costs	-	90	2	1	-	3	2,719	607	3,428	3,428	-	-	-	-	-	-	2,032	-	3	-
4e.0	TOTAL PERIOD 4e-COST	-	90	2	1	-	3	2,719	607	3,428	3,428	-	-	-	-	-	-	2,032	-	3	-

Table D-1  
Diablo Canyon Unit 1  
SAFSTOR Decommissioning Cost Estimate  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decon Cost	Removal Cost	Packaging Costs	Transport Costs	Off-Site Processing Costs	LLRW Disposal Costs	Other Costs	Total Contingency	Total Costs	NRC Lic. Term. Costs	Spent Fuel Management Costs	Site Restoration Costs	Processed Volume Cu. Feet	Class A Cu. Feet	Class B Cu. Feet	Class C Cu. Feet	GTCC Cu. Feet	Burial/Processed Wt. Lbs.	Craft Manhours	Utility and Contractor Manhours
<b>PERIOD 4f - License Termination</b>																					
Period 4f Direct Decommissioning Activities																					
4f.1.1	ORISE confirmatory survey	-	-	-	-	-	-	183	81	264	-	-	-	-	-	-	-	-	-	-	-
4f.1.2	Terminate license	-	-	-	-	-	-	183	81	264	-	-	-	-	-	-	-	-	-	-	-
4f.1	Subtotal Period 4f Activity Costs	-	-	-	-	-	-	366	162	528	-	-	-	-	-	-	-	-	-	-	-
Period 4f Additional Costs																					
4f.2.1	License Termination Survey	-	-	-	-	-	-	9,761	4,321	14,082	-	-	-	-	-	-	-	-	-	129,300	3,120
4f.2	Subtotal Period 4f Additional Costs	-	-	-	-	-	-	9,761	4,321	14,082	-	-	-	-	-	-	-	-	-	129,300	3,120
Period 4f Collateral Costs																					
4f.3.1	DCC staff relocation expenses	-	-	-	-	-	-	1,465	324	1,789	-	-	-	-	-	-	-	-	-	-	-
4f.3	Subtotal Period 4f Collateral Costs	-	-	-	-	-	-	1,465	324	1,789	-	-	-	-	-	-	-	-	-	-	-
Period 4f Period-Dependent Costs																					
4f.4.1	Insurance	-	-	-	-	-	-	174	39	213	-	-	-	-	-	-	-	-	-	-	-
4f.4.2	Physician services	-	-	-	-	-	-	174	39	213	-	-	-	-	-	-	-	-	-	-	-
4f.4.3	Health physics supplies	-	-	-	-	-	-	683	202	885	-	-	-	-	-	-	-	-	-	-	-
4f.4.4	Disposal of DAW generated	-	-	-	2	-	-	412	91	503	-	-	-	-	-	-	-	-	6,698	11	-
4f.4.5	Plant energy budget	-	-	-	-	-	-	465	67	532	-	-	-	-	-	-	-	-	-	-	-
4f.4.6	NRC Fee	-	-	-	-	-	-	5,072	1,123	6,195	-	-	-	-	-	-	-	-	-	-	-
4f.4.7	Site Staff Cost	-	-	-	-	-	-	12,240	2,923	15,163	-	-	-	-	-	-	-	-	-	-	-
4f.4.8	DCC Staff Cost	-	-	-	-	-	-	6,629	1,507	8,136	-	-	-	-	-	-	-	-	-	-	-
4f.4.9	Utility Staff Cost	-	-	-	-	-	-	324	73	397	-	-	-	-	-	-	-	-	-	-	-
4f.4	Subtotal Period 4f Period-Dependent Costs	-	-	-	-	-	-	23,648	7,690	31,338	-	-	-	-	-	-	-	-	-	6,698	11
4f.5	TOTAL PERIOD 4f COST	-	-	-	-	-	-	23,648	7,690	31,338	-	-	-	-	-	-	-	-	-	6,698	11
4f.6	TOTAL PERIOD 4f COST	4,115	60,789	18,196	12,213	-	122,889	233,132	144,341	604,302	694,648	-	13,865	-	685,280	561	708	1,650	60,220,940	768,707	2,869,907
<b>PERIOD 4b - Site Restoration</b>																					
Period 4b Direct Decommissioning Activities																					
Demolition of Remaining Site Buildings																					
4b.1.1.1	*Resector	7,188	-	-	-	-	-	-	1,091	8,779	-	-	-	-	-	-	-	-	-	-	67,914
4b.1.1.2	Capital Addition 65-2004	320	-	-	-	-	-	-	71	391	-	-	-	-	-	-	-	-	-	-	3,872
4b.1.1.3	Containment Penetration Area	730	-	-	-	-	-	-	102	832	-	-	-	-	-	-	-	-	-	-	6,063
4b.1.1.4	Site Access	3,821	-	-	-	-	-	-	863	4,707	-	-	-	-	-	-	-	-	-	-	38,646
4b.1.1.5	Turbine	1,404	-	-	-	-	-	-	311	1,715	-	-	-	-	-	-	-	-	-	-	11,300
4b.1.1.6	Turbine Pedestal	1,979	-	-	-	-	-	-	438	2,417	-	-	-	-	-	-	-	-	-	-	16,760
4b.1.1.7	Fuel Handling	15,549	-	-	-	-	-	-	3,442	18,991	-	-	-	-	-	-	-	-	-	-	144,951
4b.1.1	Totals	24,971	-	-	-	-	-	24,242	14,517	39,758	-	-	-	-	-	-	-	-	-	-	242,394
Site Cleanup Activities																					
4b.1.2	Grade & Landscape site	2,327	-	-	-	-	-	242	617	2,854	-	-	-	-	-	-	-	-	-	-	1,987
4b.1.3	Final report to NRC	17,886	-	-	-	-	-	242	617	20,745	-	-	-	-	-	-	-	-	-	-	1,660
4b.1	Subtotal Period 4b Activity Costs	24,971	-	-	-	-	-	484	1,284	21,848	-	-	-	-	-	-	-	-	-	-	149,638
Period 4b Additional Costs																					
4b.2.1	Concrete Crushing	467	-	-	-	-	-	-	102	569	-	-	-	-	-	-	-	-	-	-	1,971
4b.2.2	Collateral Construction and Teardown	1,478	-	-	-	-	-	2	106	1,584	-	-	-	-	-	-	-	-	-	-	4,004
4b.2.3	Soil / Sediment Control Plant Area	1,355	-	-	-	-	-	2,749	300	4,055	-	-	-	-	-	-	-	-	-	-	12,839
4b.2.4	Demolition and Site Restoration BPSI	1,642	-	-	-	-	-	699	699	4,999	-	-	-	-	-	-	-	-	-	-	20,143
4b.2.5	Business Construction Debris (out of state disposal)	-	-	-	-	-	-	2,870	1,300	7,170	-	-	-	-	-	-	-	-	-	-	6,077
4b.2.6	Business Construction Debris (out of state disposal)	-	-	-	-	-	-	4,622	1,138	5,760	-	-	-	-	-	-	-	-	-	-	5,168
4b.2.7	FSS Manager	-	-	-	-	-	-	622	700	769	-	-	-	-	-	-	-	-	-	-	5,228
4b.2	Subtotal Period 4b Additional Costs	3,931	-	-	-	-	-	14,220	3,655	21,845	-	-	-	-	-	-	-	-	-	-	39,257
Period 4b Collateral Costs																					
4b.3.1	Staff relocation expenses	928	-	-	-	-	-	-	61	989	-	-	-	-	-	-	-	-	-	-	-
4b.3	Subtotal Period 4b Collateral Costs	928	-	-	-	-	-	-	61	989	-	-	-	-	-	-	-	-	-	-	-



Table D-1  
Diablo Canyon Unit 1  
SAFSTOR Decommissioning Cost Estimate  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decom Cost	Removal Cost	Packaging Costs	Transport Costs	Off-Site Processing Costs	LLRW Disposal Costs	Other Costs	Total Contingency	Total	NRC Lic. Term. Costs		Spent Fuel Management Costs		Site Restoration Costs	Processed Volume		Burial Volumes		Burial/Processed		Utility and Contractor Manhours	
											Lic. Term. Costs	Total	Class A Cu. Feet	Class B Cu. Feet		Class C Cu. Feet	GTCC Cu. Feet	Class A Cu. Feet	Class B Cu. Feet	Class C Cu. Feet	Processed Wt. Lbs.		Burial Wt. Lbs.
6b-1.1	Period 1b Period-Dependent Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
6b-1.2	Insurance	-	-	-	-	-	-	-	65	65	504	-	-	-	504	-	-	-	-	-	-	-	
6b-1.3	Property taxes	-	-	-	-	-	-	-	1,090	1,090	9,359	-	-	-	9,359	-	-	-	-	-	-	-	
6b-1.4	Heavy equipment rental	-	7,589	-	-	-	-	-	100	7,689	-	-	-	-	7,689	-	-	-	-	-	-	-	
6b-1.5	Plant equipment	-	-	-	-	-	-	-	278	278	825	-	-	-	825	-	-	-	-	-	-	-	
6b-1.6	Site Preparation Costs	-	-	-	-	-	-	-	3,251	3,251	16,498	-	-	-	16,498	-	-	-	-	-	-	-	
6b-1.7	D/OE Staff Cost	-	-	-	-	-	-	-	15,137	15,137	7,762	-	-	-	7,762	-	-	-	-	-	-	-	
6b-1.8	Utility Staff Cost	-	-	-	-	-	-	-	1,407	1,407	7,762	-	-	-	7,762	-	-	-	-	-	-	-	
6b-1.9	Subtotal Period 1b Period-Dependent Costs	-	7,589	-	-	-	-	-	24,063	7,171	39,713	-	-	-	30,713	-	-	-	-	-	-	-	
6b-2.0	TOTAL PERIOD 1b COST	-	29,638	-	-	-	-	39,414	14,860	83,942	1,066	-	-	-	82,887	-	-	-	-	-	-	188,766	
6b-3.0	PERIOD 3 TOTALS	-	29,638	-	-	-	-	39,414	14,860	83,942	1,066	-	-	-	82,887	-	-	-	-	-	-	188,766	
6b-4.0	TOTAL COST TO DECOMMISSION	9,259	109,109	18,619	12,775	-	136,771	1,203,882	370,844	1,851,460	1,128,923	623,759	96,778	-	604,794	501	796	1,649	51,126,480	1,013,618	-	9,262,404	
TOTAL COST TO DECOMMISSION WITH 25.0% CONTINGENCY:																						\$1,851,460	thousands of 2014 dollars
TOTAL NRC LICENSE TERMINATION COST IS 66.97% OR:																						\$1,128,923	thousands of 2014 dollars
SPENT FUEL MANAGEMENT COST IS 33.46% OR:																						\$623,759	thousands of 2014 dollars
NON-NUCLEAR DEMOLITION COST IS 6.34% OR:																						\$96,778	thousands of 2014 dollars
TOTAL LOW-LEVEL RADIOACTIVE WASTE VOLUME BURIED (EXCLUDING GTCC):																						696,094	Cubic Feet
TOTAL GREATER THAN CLASS C RADWASTE VOLUME GENERATED:																						1,649	Cubic Feet
TOTAL SCRAP METAL REMOVED:																						49,707	Tons
TOTAL CRAFT LABOR REQUIREMENTS:																						1,013,618	Man-hours

End Notes:  
 n/a - indicates that this activity not charged as decommissioning expense.  
 a - indicates that this activity performed by decommissioning staff.  
 0 - indicates that this value is less than 0.0 but is non-zero.  
 \* cell containing "-" indicates a zero value

Table D-2  
Diablo Canyon Unit 2  
SAFSTOR Decommissioning Cost Estimate  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decon Cost	Removal Cost	Packaging Costs	Transport Costs	Off-Site Processing Costs	LLHW Disposal Costs	Other Costs	Total Contingency	Total	NIG Lic. Term. Costs	Spent Fuel Management Costs	Site Restoration Costs	Processed Volume Cu. Feet	Class A Cu. Feet	Class B Cu. Feet	Class C Cu. Feet	Burial Volumes	Burial / Processed W. Lbs.	Craft Manhours	Utility and Contractor Manhours	
PERIOD Ia - Shutdown through Transition																						
Period In Direct Decommissioning Activities																						
Ia.1.1	SAFSTOR site characterization survey	-	-	-	-	-	-	600	264	863	863	-	-	-	-	-	-	-	-	-	-	
Ia.1.2	Prepare preliminary decommissioning cost	-	-	-	-	-	-	86	19	106	106	-	-	-	-	-	-	-	-	-	666	
Ia.1.3	Notification of state agencies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Ia.1.4	Remove fuel and source materials	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Ia.1.5	Notification of Permittent. Ditching	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Ia.1.6	Deactivate plant systems & process waste	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Ia.1.7	Prepare and submit FSDAR	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Ia.1.8	Review plant logs & specs.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Ia.1.9	Estimate by-product inventory	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Ia.1.10	Estimate by-product inventory	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Ia.1.11	End product description	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Ia.1.12	Detailed by-product inventory	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Ia.1.13	Define major work sequence	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Ia.1.14	Define WER and ILC	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Ia.1.15	Perform Site-Specific Cost Study	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Activity Specifications																						
Ia.1.16.1	Prepare plant and facilities for SAFSTOR	-	-	-	-	-	-	326	72	398	398	-	-	-	-	-	-	-	-	-	-	2,100
Ia.1.16.2	Plant systems	-	-	-	-	-	-	61	17	77	77	-	-	-	-	-	-	-	-	-	-	1,783
Ia.1.16.3	Processors and buildings	-	-	-	-	-	-	133	29	162	162	-	-	-	-	-	-	-	-	-	-	859
Ia.1.16.4	Waste management	-	-	-	-	-	-	133	29	162	162	-	-	-	-	-	-	-	-	-	-	859
Ia.1.16.5	Facility and site dormancy	-	-	-	-	-	-	1,075	238	1,312	1,312	-	-	-	-	-	-	-	-	-	-	6,036
Ia.1.16	Total	-	-	-	-	-	-	1,075	238	1,312	1,312	-	-	-	-	-	-	-	-	-	-	6,036
Detailed Work Procedures																						
Ia.1.17.1	Plant closeout & dormancy	-	-	-	-	-	-	70	17	86	86	-	-	-	-	-	-	-	-	-	-	608
Ia.1.17.2	Facility closeout & dormancy	-	-	-	-	-	-	17	57	74	74	-	-	-	-	-	-	-	-	-	-	614
Ia.1.17	Total	-	-	-	-	-	-	158	35	193	193	-	-	-	-	-	-	-	-	-	-	1,220
Ia.1.18	Process vacuum drying system	-	-	-	-	-	-	7	1	8	8	-	-	-	-	-	-	-	-	-	-	43
Ia.1.19	Drain & dry steam generator systems	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Ia.1.20	Drain & dry NSSS	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Ia.1.21	Drain/de-energize contaminated systems	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Ia.1.22	Drain/de-energize contaminated systems	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Ia.1	Subtotal Period In Activity Costs	-	-	-	-	-	-	2,992	787	3,798	3,798	-	-	-	-	-	-	-	-	-	-	16,381
Period In Additional Costs																						
Ia.2.1	Spent Fuel Pool Isolation	-	-	-	-	-	-	14,442	3,473	17,915	17,915	-	-	-	-	-	-	-	-	-	-	-
Ia.2.2	Disposal of Contaminated Tools & Equipment	-	-	-	-	-	-	-	1,063	4,250	4,250	-	-	-	-	-	-	-	-	-	-	-
Ia.2	Subtotal Period In Additional Costs	-	-	-	-	-	-	2,835	4,265	21,865	21,865	-	-	-	-	-	-	-	-	-	-	-
Period In Collateral Costs																						
Ia.3.1	Environmental Permits and Fees	-	-	-	-	-	-	946	209	1,155	1,155	-	-	-	-	-	-	-	-	-	-	-
Ia.3	Subtotal Period In Collateral Costs	-	-	-	-	-	-	946	209	1,155	1,155	-	-	-	-	-	-	-	-	-	-	-
Period In Period-Dependent Costs																						
Ia.4.1	Insurance	-	-	-	-	-	-	1,132	165	1,297	1,297	-	-	-	-	-	-	-	-	-	-	-
Ia.4.2	Health physics supplies	-	-	-	-	-	-	177	181	358	358	-	-	-	-	-	-	-	-	-	-	-
Ia.4.3	Heavy equipment rental	-	-	-	-	-	-	485	125	610	610	-	-	-	-	-	-	-	-	-	-	-
Ia.4.4	Disposal of DAW generated	-	-	-	-	-	-	697	8	705	705	-	-	-	-	-	-	-	-	-	-	-
Ia.4.5	Plant energy budget	-	-	-	-	-	-	2,737	601	3,338	3,338	-	-	-	-	-	-	-	-	-	-	-
Ia.4.6	ERC Fees, Phasing Fees	-	-	-	-	-	-	183	122	305	305	-	-	-	-	-	-	-	-	-	-	-
Ia.4.7	Spent Fuel Pool O&M	-	-	-	-	-	-	752	174	926	926	-	-	-	-	-	-	-	-	-	-	-
Ia.4.8	Spent Fuel Pool O&M	-	-	-	-	-	-	647	120	767	767	-	-	-	-	-	-	-	-	-	-	-
Ia.4.9	ISFSI Operating Costs	-	-	-	-	-	-	46,943	10,663	57,606	57,606	-	-	-	-	-	-	-	-	-	-	-
Ia.4.10	Severance Related Costs	-	-	-	-	-	-	21,316	4,883	26,199	26,199	-	-	-	-	-	-	-	-	-	-	-
Ia.4.11	Security Staff Cost	-	-	-	-	-	-	15	15	30	30	-	-	-	-	-	-	-	-	-	-	-
Ia.4.12	Subtotal Period In Period-Dependent Costs	-	-	-	-	-	-	1,092	13	1,105	1,105	-	-	-	-	-	-	-	-	-	-	-
Ia.4	TOTAL PERIOD In COST	-	-	-	-	-	-	2,860	222	3,082	3,082	-	-	-	-	-	-	-	-	-	-	-
Ia.0	TOTAL PERIOD In COST	-	-	-	-	-	-	2,860	222	3,082	3,082	-	-	-	-	-	-	-	-	-	-	-

Table D-2  
Diablo Canyon Unit 2  
SAFSTOR Decommissioning Cost Estimate  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decom Cost	Removal Cost	Packaging Costs	Transport Costs	Off-Site Processing Costs	LLRW Disposal Costs	Other Costs	Total Contingency	Total Costs	NRC Lic. Term. Costs	Spent Fuel Management Costs	Site Restoration Costs	Processed Volume Cu. Feet	Burial Volumes			Burial/Processed Wt. Lbs.	Craft Manhours	Utility and Contractor Manhours	
															Class A Cu. Feet	Class B Cu. Feet	Class C Cu. Feet				
<b>PERIOD 1b - SAFSTOR Limited DECON Activities</b>																					
Period 1b Direct Decommissioning Activities																					
Decommissioning of Site Buildings																					
1b.1.1	Asbestos	1,015	-	-	-	-	-	-	745	1,760	1,760	-	-	-	-	-	-	13,195	-	-	
1b.1.2	Aviation	1,160	-	-	-	-	-	-	-	1,092	1,092	-	-	-	-	-	-	16,861	-	-	
1b.1.1.3	Capital Additions 86-2004	972	-	-	-	-	-	-	273	615	615	-	-	-	-	-	-	6,109	-	-	
1b.1.1.4	Containment Penetration Area	284	-	-	-	-	-	-	208	492	492	-	-	-	-	-	-	3,917	-	-	
1b.1.1.5	Fuel Handling	731	-	-	-	-	-	-	535	1,266	1,266	-	-	-	-	-	-	9,816	-	-	
1b.1.1	Totals	3,553	-	-	-	-	-	-	2,591	6,154	6,154	-	-	-	-	-	-	47,858	-	-	
1b.1	Subtotal Period 1b Activity Costs	3,553	-	-	-	-	-	-	2,591	6,154	6,154	-	-	-	-	-	-	47,858	-	-	
Period 1b Additional Costs																					
1b.2.1	Hazardous Waste Management	-	-	-	-	-	-	217	48	265	265	-	-	-	-	-	-	-	-	-	
1b.2.2	Material Handling	-	-	-	-	-	-	504	111	615	615	-	-	-	-	-	-	-	-	-	
1b.2	Subtotal Period 1b Additional Costs	-	-	-	-	-	-	504	111	615	615	-	-	-	-	-	-	-	-	-	
Period 1b Collateral Costs																					
1b.3.1	Decon equipment	942	-	-	-	-	-	-	207	1,149	1,149	-	-	-	-	-	-	-	-	-	
1b.3.2	Process decommissioning water waste	172	-	-	-	-	-	-	285	1,464	1,464	-	-	-	-	-	-	65,290	-	212	
1b.3.3	Process decommissioning chemical flush waste	-	-	-	-	-	-	564	-	-	-	-	-	-	-	-	-	-	-	-	
1b.3.4	Small tool allowance	-	60	-	-	-	-	-	13	73	73	-	-	-	-	-	-	-	-	-	
1b.2.5	Environmental Permits and Fees	-	-	-	-	-	-	259	53	312	312	-	-	-	-	-	-	-	-	-	
1b.3	Subtotal Period 1b Collateral Costs	1,114	60	121	202	-	564	259	698	2,988	2,988	-	-	-	-	-	-	65,290	-	212	
Period 1b Period-Dependent Costs																					
1b.4.1	Decon supplies	1,408	-	-	-	-	-	-	628	2,036	2,036	-	-	-	-	-	-	-	-	-	
1b.4.2	Insurance	-	-	-	-	-	-	285	42	327	327	-	-	-	-	-	-	-	-	-	
1b.4.3	Property taxes	-	-	-	-	-	-	46	7	51	51	-	-	-	-	-	-	-	-	-	
1b.4.4	Health physics supplies	308	-	-	-	-	-	-	131	439	439	-	-	-	-	-	-	-	-	-	
1b.4.5	Heavy machinery rental	143	-	-	-	-	-	-	10	153	153	-	-	-	-	-	-	-	-	-	
1b.4.6	Diesel and DAW material	-	-	16	4	-	19	-	10	49	49	-	-	-	-	-	-	13,892	-	23	
1b.4.7	Plant energy budget	-	-	-	-	-	-	690	102	841	841	-	-	-	-	-	-	-	-	-	
1b.4.8	NRC Fees	-	-	-	-	-	-	117	17	135	135	-	-	-	-	-	-	-	-	-	
1b.4.9	Emergency Planning Fees	-	-	-	-	-	-	252	37	289	289	-	-	-	-	-	-	-	-	-	
1b.4.10	Emergency Fuel Pool O&M	-	-	-	-	-	-	158	4	162	162	-	-	-	-	-	-	-	-	-	
1b.4.11	IPSSI	-	-	-	-	-	-	158	35	193	193	-	-	-	-	-	-	-	-	-	
1b.4.12	Security Staff Cost	-	-	-	-	-	-	6,373	1,180	6,553	6,553	-	-	-	-	-	-	-	-	-	
1b.4.13	Utility Staff Cost	-	-	-	-	-	-	7,532	1,655	9,187	9,187	-	-	-	-	-	-	-	-	-	
1b.4	Subtotal Period 1b Period-Dependent Costs	1,408	601	16	4	-	19	14,632	3,873	20,513	19,812	701	-	-	-	-	-	18,892	-	23	
1b.0	TOTAL PERIOD 1b COST	6,135	661	136	207	-	683	15,376	7,253	30,250	29,540	701	-	-	-	-	-	73,181	-	45,053	
<b>PERIOD 1c - Preparations for SAFSTOR Dormancy</b>																					
Period 1c Direct Decommissioning Activities																					
1c.1.1	Pressure support equipment for storage	-	601	-	-	-	-	-	110	612	612	-	-	-	-	-	-	-	-	-	
1c.1.2	Install containment pressure equal. lines	-	52	-	-	-	-	-	11	63	63	-	-	-	-	-	-	-	-	3,000	
1c.1.3	Interim survey prior to dormancy	-	-	-	-	-	-	733	322	1,055	1,055	-	-	-	-	-	-	-	-	700	
1c.1.4	Secure building accesses	-	-	-	-	-	-	-	9	47	47	-	-	-	-	-	-	-	-	8,517	
1c.1.5	Prepare & submit interim report	-	-	-	-	-	-	39	9	47	47	-	-	-	-	-	-	-	-	250	
1c.1	Subtotal Period 1c Activity Costs	-	653	-	-	-	-	772	452	1,777	1,777	-	-	-	-	-	-	-	-	12,247	
Period 1c Collateral Costs																					
1c.3.1	Process decommissioning water waste	105	-	137	230	-	641	-	448	1,652	1,652	-	-	-	-	-	-	-	-	-	
1c.3.2	Process decommissioning chemical flush waste	-	-	-	-	-	-	-	1	6	6	-	-	-	-	-	-	-	-	-	
1c.3.3	Small tool allowance	-	5	-	-	-	-	-	1	6	6	-	-	-	-	-	-	-	-	-	
1c.3.4	Environmental Permits and Fees	-	-	-	-	-	-	231	61	292	292	-	-	-	-	-	-	-	-	-	
1c.3	Subtotal Period 1c Collateral Costs	105	5	137	230	-	641	231	600	1,940	1,940	-	-	-	-	-	-	-	-	74,216	
Period 1c Period-Dependent Costs																					
1c.4.1	Property taxes	-	-	-	-	-	-	276	40	316	316	-	-	-	-	-	-	-	-	-	
1c.4.2	Health physics supplies	-	-	-	-	-	-	43	65	247	247	-	-	-	-	-	-	-	-	-	
1c.4.3	Health physics supplies	-	181	-	-	-	-	-	65	247	247	-	-	-	-	-	-	-	-	-	

Table D-2  
Diablo Canyon Unit 2  
SAFSTOR Decommissioning Cost Estimate  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decon Cost	Removal Cost	Packaging Costs	Transport Costs	On-Site Processing Costs	LLRW Disposal Costs	Other Costs	Total Contingency	Total	NIC Lic. Term. Costs	Spent Fuel Management Costs	Site Restoration Costs	Processed Volume Cu. Feet	Barrel Volumes		Barral/Processed Wt. Lbs.	Craft Manhours	Utility and Contractor Manhours
															Class A Cu. Feet	Class B Cu. Feet			
Period 1c Period-Dependent Costs (continued)																			
1c-4	Disposal of DAW generated	-	-	-	-	-	-	-	30	159	159	-	-	-	-	-	-	-	-
1c-4.5	Plant energy budget	-	-	-	-	-	-	607	147	814	10	-	-	-	-	138	-	-	-
1c-4.7	NRC Fees	-	-	-	-	-	-	244	39	280	130	-	-	-	-	-	-	-	-
1c-4.8	Emergency Planning Fees	-	-	-	-	-	-	130	236	366	-	-	-	-	-	-	-	-	-
1c-4.9	Spent Fuel Pool O&M	-	-	-	-	-	-	150	25	175	-	-	-	-	-	-	-	-	-
1c-4.10	ISFSI Operating Costs	-	-	-	-	-	-	10,703	3,469	14,172	10,153	-	-	-	-	-	-	-	-
1c-4.11	Severance Related Costs	-	-	-	-	-	-	2,660	649	3,309	-	-	-	-	-	-	-	-	-
1c-4.12	Spent Fuel Storage Containers/Overpacks	-	-	-	-	-	-	1,142	6,339	7,481	6,239	-	-	-	-	-	-	-	-
1c-4.13	Security Staff Cost	-	-	-	-	-	-	7,297	1,001	8,298	8,887	-	-	-	-	-	-	-	-
1c-4.14	Utility Staff Cost	-	-	-	-	-	-	32,358	7,128	39,486	39,115	-	-	-	-	138	-	-	-
1c-4	Subtotal Period 1c Period-Dependent Costs	-	138	-	-	-	-	319	-	457	-	-	3,727	-	-	2,766	-	-	-
1c-0	TOTAL PERIOD 1c COST	155	877	140	231	-	645	33,361	8,110	43,560	39,832	-	3,727	-	-	76,071	12,483	154,601	60,029
1c-0	TOTAL PERIOD 1c COST	6,331	2,499	608	544	-	4,078	171,472	43,634	220,096	221,806	-	7,210	-	-	762,390	60,921	992,631	484,423
PERIOD 2a - SAFSTOR Dormancy with Wet Spent Fuel Storage																			
Period 2a Direct Decommissioning Activities																			
2a-1.1	Quarterly Inspection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2a-1.2	Semi-annual environmental survey	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2a-1.3	Bituminous roof replacement	-	-	-	-	-	-	-	9	48	-	-	-	-	-	-	-	-	-
2a-1.5	Maintenance supplies	-	-	-	-	-	-	1,182	433	1,615	1,015	-	-	-	-	-	-	-	-
2a-1	Subtotal Period 2a Activity Costs	-	-	-	-	-	-	1,221	441	1,663	1,063	-	-	-	-	-	-	-	-
Period 2a Additional Costs																			
2a-2.1	Additional Work Related Costs	-	-	-	-	-	-	7,614	1,651	9,164	9,164	-	-	-	-	-	-	-	-
2a-2	Subtotal Period 2a Additional Costs	-	-	-	-	-	-	7,614	1,651	9,164	9,164	-	-	-	-	-	-	-	-
2a-0	TOTAL PERIOD 2a COST	-	-	-	-	-	-	1,221	7,297	8,518	10,228	-	-	-	-	-	-	-	-
2a-0	TOTAL PERIOD 2a COST	6,331	2,499	608	544	-	4,078	171,472	43,634	220,096	221,806	-	7,210	-	-	762,390	60,921	992,631	484,423
PERIOD 2b - SAFSTOR Dormancy with Dry Spent Fuel Storage																			
Period 2b Direct Decommissioning Activities																			
2b-1.1	Quarterly Inspection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2b-1.2	Semi-annual environmental survey	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2b-1.3	Prepare reports	-	-	-	-	-	-	-	27	149	149	-	-	-	-	-	-	-	-
2b-1.4	Bituminous roof replacement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2b-1.5	Maintenance supplies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2b-1	Subtotal Period 2b Activity Costs	-	-	-	-	-	-	-	27	149	149	-	-	-	-	-	-	-	-
Period 2b Collateral Costs																			
2b-3	Subtotal Period 2b Collateral Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2b-0	TOTAL PERIOD 2b COST	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2b-0	TOTAL PERIOD 2b COST	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-



Table D-2  
Diablo Canyon Unit 2  
SAFSTOR Decommissioning Cost Estimate  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decom Cost	Removal Cost	Packaging Cost	Transport Cost	On-Site Processing Cost	LLRW Disposal Cost	Other Cost	Total Contingency	Total Cost	NRC Lic. Term. Costs	Spent Fuel Management Costs	Site Restoration Costs	Processed Volumes Cu. Feet	Class A Cu. Feet	Class B Cu. Feet	Class C Cu. Feet	Burial Volumes Cu. Feet	Burial / Processed W. Lbs.	Craft Manhours	Utility and Contractor Manhours
Activity Specifics (continued)																					
3a.1.1.10	Plant structures & buildings	-	-	-	-	-	-	37	6	39	-	-	29	-	-	-	-	-	-	-	171
3a.1.1.11	Waste management	-	-	-	-	-	-	307	45	252	126	-	126	-	-	-	-	-	-	-	1,333
3a.1.1.12	Facility & site cleanup	-	-	-	-	-	-	305	67	372	372	-	36	-	-	-	-	-	-	-	1,609
3a.1.1.1	Total	-	-	-	-	-	-	2,610	689	3,299	2,851	-	395	-	-	-	-	-	-	-	3,654
3a.1.1.2	Planning & Site Preparations	-	-	-	-	-	-	159	35	194	104	-	-	-	-	-	-	-	-	-	1,027
3a.1.1.3	Plant prep. & temp. areas	-	-	-	-	-	-	3,060	659	3,659	3,659	-	-	-	-	-	-	-	-	-	-
3a.1.1.4	Design water clean-up system	-	-	-	-	-	-	53	20	113	113	-	-	-	-	-	-	-	-	-	609
3a.1.1.5	Pigging/Cont. Chrtt Enrichment/etc.	-	-	-	-	-	-	2,390	508	2,898	2,898	-	-	-	-	-	-	-	-	-	-
3a.1.1.6	Preparation of P&ID	-	-	-	-	-	-	1,646	42	1,688	1,688	-	-	-	-	-	-	-	-	-	-
3a.1	Subtotal Period 3a Activity Costs	-	-	-	-	-	-	10,135	2,224	12,239	11,603	-	386	-	-	-	-	-	-	-	31,117
Period 3a Additional Costs																					
3a.2.1	Site Characterization	-	-	-	-	-	-	5,234	2,300	7,534	7,534	-	-	-	-	-	-	-	-	-	26,000
3a.2	Subtotal Period 3a Additional Costs	-	-	-	-	-	-	5,234	2,300	7,534	7,534	-	-	-	-	-	-	-	-	-	26,000
3a.3	Subtotal Period 3a Collateral Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	9,412
Period 3a Period-Dependent Costs																					
3a.4.1	Property taxes	-	-	-	-	-	-	136	64	202	202	-	-	-	-	-	-	-	-	-	-
3a.4.2	Health physics supplies	-	-	-	-	-	-	177	95	272	272	-	-	-	-	-	-	-	-	-	-
3a.4.3	Heavy equipment rental	435	-	-	-	-	-	-	159	654	654	-	-	-	-	-	-	-	-	-	-
3a.4.4	Disposal of DAW generated	567	-	-	-	-	13	-	125	691	691	-	-	-	-	-	-	-	-	-	-
3a.4.5	Site energy budget	-	-	-	3	-	-	2,127	601	3,238	3,238	-	-	-	-	-	-	-	-	-	-
3a.4.6	NRC Fee	-	-	-	-	-	-	135	208	343	343	-	-	-	-	-	-	-	-	-	-
3a.4.7	Security Staff Cost	-	-	-	-	-	-	846	208	1,054	1,054	-	-	-	-	-	-	-	-	-	-
3a.4.8	Utility Staff Cost	-	-	-	-	-	-	17,360	3,818	21,168	21,168	-	-	-	-	-	-	-	-	-	13,009
3a.4.9	Subtotal Period 3a Period-Dependent Costs	-	1,092	-	3	-	13	22,010	5,067	28,095	28,095	-	-	-	-	-	-	-	-	-	200,229
3a.4	TOTAL PERIOD 3a COST	-	1,092	-	3	-	13	37,369	9,586	47,078	47,078	-	386	-	-	-	-	-	-	-	233,264
PERIOD 3b - Decommissioning Preparations																					
Period 3b Direct Decommissioning Activities																					
Detailed Work Procedures																					
3b.1.1.1	Plant systems	-	-	-	-	-	-	314	69	383	346	-	-	-	-	-	-	-	-	-	2,026
3b.1.1.2	Restor internals	-	-	-	-	-	-	106	35	202	202	-	-	-	-	-	-	-	-	-	1,070
3b.1.1.3	Remaining buildings	-	-	-	-	-	-	90	20	109	27	-	-	-	-	-	-	-	-	-	678
3b.1.1.4	CRD cooling assembly	-	-	-	-	-	-	66	16	81	81	-	-	-	-	-	-	-	-	-	428
3b.1.1.5	Process piping & P tubes	-	-	-	-	-	-	65	15	80	81	-	-	-	-	-	-	-	-	-	428
3b.1.1.6	Increase pasteurization	-	-	-	-	-	-	241	53	294	204	-	-	-	-	-	-	-	-	-	1,564
3b.1.1.7	Restor vessel	-	-	-	-	-	-	80	17	97	49	-	-	-	-	-	-	-	-	-	614
3b.1.1.8	Facility cleanup	-	-	-	-	-	-	30	7	36	36	-	-	-	-	-	-	-	-	-	103
3b.1.1.9	Missile shields	-	-	-	-	-	-	80	17	97	97	-	-	-	-	-	-	-	-	-	514
3b.1.1.10	Biological shield	-	-	-	-	-	-	65	15	80	81	-	-	-	-	-	-	-	-	-	1,008
3b.1.1.11	Reinforced concrete	-	-	-	-	-	-	66	15	81	40	-	-	-	-	-	-	-	-	-	628
3b.1.1.12	Main Turbine	-	-	-	-	-	-	104	23	126	126	-	-	-	-	-	-	-	-	-	698
3b.1.1.13	Main Condensers	-	-	-	-	-	-	104	23	126	126	-	-	-	-	-	-	-	-	-	698
3b.1.1.14	Auxiliary building	-	-	-	-	-	-	181	40	221	189	-	-	-	-	-	-	-	-	-	1,108
3b.1.1.15	Support building	-	-	-	-	-	-	181	40	221	189	-	-	-	-	-	-	-	-	-	1,108
3b.1.1.16	Subtotal Period 3b Activity Costs	-	-	-	-	-	-	2,144	470	2,614	2,614	-	-	-	-	-	-	-	-	-	13,960
3b.1	Subtotal Period 3b Activity Costs	-	-	-	-	-	-	2,144	470	2,614	2,614	-	-	-	-	-	-	-	-	-	13,960
Period 3b Collateral Costs																					
3b.2.1	Process equipment	942	-	-	-	-	-	1,465	207	1,449	1,449	-	-	-	-	-	-	-	-	-	-
3b.2.2	DOC	-	-	-	-	-	-	242	45	242	242	-	-	-	-	-	-	-	-	-	-
3b.2.3	Pipe-cutting equipment	-	1,100	-	-	-	-	-	771	1,342	1,342	-	-	-	-	-	-	-	-	-	-
3b.3	Subtotal Period 3b Collateral Costs	942	1,100	-	-	-	-	1,465	771	4,278	4,278	-	-	-	-	-	-	-	-	-	-

Table D-2  
Diablo Canyon Unit 2  
SAFSTOR Decommissioning Cost Estimate  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decom Cost	Removal Cost	Packaging Costs	Transport Costs	Off-Site Processing Costs	LLRW Disposal Costs	Other Costs	Total Contingency	Total Costs	NRC Lic. Term. Costs	Spent Fuel Management Costs	Site Restoration Costs	Processed Volume Ch. Feet	Burial Volumes			Burial/Processed Mt. Dbs.	Contractor Manhours	Utility and Maintainers	
															Class A Ch. Feet	Class B Ch. Feet	Class C Ch. Feet				
Period 3b Period-Dependent Costs																					
3b.4.1	Decon supplies	29	-	-	-	-	-	-	11	39	-	-	-	-	-	-	-	-	-	-	-
3b.4.2	Insurance	-	-	-	-	-	-	255	37	253	-	-	-	-	-	-	-	-	-	-	-
3b.4.3	Property taxes	-	-	-	-	-	-	89	102	102	-	-	-	-	-	-	-	-	-	-	-
3b.4.4	Health physics supplies	-	-	-	-	-	-	89	80	321	-	-	-	-	-	-	-	-	-	-	-
3b.4.5	Health physics contract	-	-	-	-	-	-	255	321	321	-	-	-	-	-	-	-	-	-	-	-
3b.4.6	Disposal of DAW generated	-	-	6	-	-	7	-	4	10	-	-	-	-	-	-	-	-	-	9	-
3b.4.7	Plant energy budget	-	-	-	-	-	-	1,372	301	1,673	-	-	-	-	-	-	-	-	-	-	-
3b.4.8	Plant energy budget	-	-	-	-	-	-	197	191	191	-	-	-	-	-	-	-	-	-	-	-
3b.4.9	Security Staff Cost	-	-	-	-	-	-	474	104	578	-	-	-	-	-	-	-	-	-	-	-
3b.4.10	Utility Staff Cost	-	-	-	-	-	-	4,714	1,014	5,728	-	-	-	-	-	-	-	-	-	-	-
3b.4.11	Utility Staff Cost	-	-	-	-	-	-	8,714	1,914	10,628	-	-	-	-	-	-	-	-	-	-	-
3b.4	Subtotal Period 3b Period-Dependent Costs	29	619	6	2	2	7	15,611	3,555	19,729	-	-	-	-	-	-	-	-	-	-	-
3b.0	TOTAL PERIOD 3b COST	971	1,619	6	2	2	7	19,216	4,796	26,017	26,111	-	-	-	-	-	-	-	-	-	-
PERIOD 3 TOTALS		971	1,621	17	5	5	30	65,585	14,376	74,094	74,703	-	-	-	-	-	-	-	-	-	-
PERIOD 4a - Large Component Removal																					
Period 4a Direct Decommissioning Activities																					
Nuclear Steam Supply System Removal																					
4a.1.1.1	Reactor Coolant Pumping	83	327	48	27	-	1,181	-	629	2,392	2,292	-	-	-	-	-	-	-	-	-	-
4a.1.1.2	Pressurizer Quench Tank	9	33	7	4	-	166	-	81	301	301	-	-	-	-	-	-	-	-	-	-
4a.1.1.3	Reactor Coolant Pumps & Motors	36	116	87	168	-	1,431	-	646	2,515	2,515	-	-	-	-	-	-	-	-	-	-
4a.1.1.4	Reactor Vessel	107	350	250	500	-	2,605	-	5,211	27,074	27,074	-	-	-	-	-	-	-	-	-	-
4a.1.1.5	Steam Generators	107	3,320	2,250	1,582	-	12,695	-	6,211	22,341	22,341	-	-	-	-	-	-	-	-	-	-
4a.1.1.6	Retired Steam Generator Units	44	335	246	20	-	691	-	438	1,749	1,749	-	-	-	-	-	-	-	-	-	-
4a.1.1.7	CRDMs/GRS/Service Structure Removal	77	9,244	6,769	701	-	13,094	220	17,839	48,871	48,871	-	-	-	-	-	-	-	-	-	-
4a.1.1.8	Reactor Vessel Internals	-	-	-	-	-	9,835	-	2,083	11,618	11,618	-	-	-	-	-	-	-	-	-	-
4a.1.1.9	Vessel & Internals GTCC Disposal	-	-	-	-	-	250	-	40	290	290	-	-	-	-	-	-	-	-	-	-
4a.1.1.10	Reactor Vessel	-	6,714	1,152	210	-	65,000	440	40,471	136,224	136,224	-	-	-	-	-	-	-	-	-	-
4a.1.1	Totals	366	20,197	13,526	5,241	-	65,000	440	40,471	136,224	136,224	-	-	-	-	-	-	-	-	-	-
4a.1.2	Main Turbine/Generator	-	212	-	-	-	-	-	46	258	258	-	-	-	-	-	-	-	-	-	-
4a.1.3	Main Condensers	-	636	-	-	-	-	-	151	819	819	-	-	-	-	-	-	-	-	-	-
Escalating Costs from Clean Building Demolition																					
4a.1.4.1	*Reactor	-	1,262	-	-	-	-	-	277	1,540	1,540	-	-	-	-	-	-	-	-	-	-
4a.1.4.2	Auxiliary	-	762	-	-	-	-	-	107	930	930	-	-	-	-	-	-	-	-	-	-
4a.1.4.3	Containment Penetration Area	-	78	-	-	-	-	-	17	96	96	-	-	-	-	-	-	-	-	-	-
4a.1.4.4	Pressure Storage	-	67	-	-	-	-	-	11	116	116	-	-	-	-	-	-	-	-	-	-
4a.1.4.5	Fuel Handling	-	205	-	-	-	-	-	45	250	250	-	-	-	-	-	-	-	-	-	-
4a.1.4	Totals	-	2,405	-	-	-	-	-	628	2,533	2,533	-	-	-	-	-	-	-	-	-	-
Disposal of Plant Systems																					
4a.1.5.1	Auxiliary Steam (RCA)	-	79	-	-	-	-	-	17	95	95	-	-	-	-	-	-	-	-	-	-
4a.1.5.2	Auxiliary Steam (RCA)	-	113	-	-	-	-	-	148	598	598	-	-	-	-	-	-	-	-	-	-
4a.1.5.3	Condensate System	-	645	-	-	-	-	-	142	787	787	-	-	-	-	-	-	-	-	-	-
4a.1.5.4	Condensate System (Insulated)	-	286	-	-	-	-	-	63	349	349	-	-	-	-	-	-	-	-	-	-
4a.1.5.5	Containment Spray	-	238	-	-	-	-	-	616	2,499	2,499	-	-	-	-	-	-	-	-	-	-
4a.1.5.6	Extraction Steam & Heater Drip	-	20	-	-	-	-	-	20	86	86	-	-	-	-	-	-	-	-	-	-
4a.1.5.7	Feedwater System (Insulated)	-	168	-	-	-	-	-	37	205	205	-	-	-	-	-	-	-	-	-	-
4a.1.5.8	Feedwater System (Insulated)	-	168	-	-	-	-	-	37	205	205	-	-	-	-	-	-	-	-	-	-
4a.1.5.9	Feedwater System (RCA Insulated)	-	121	-	-	-	-	-	204	787	787	-	-	-	-	-	-	-	-	-	-
4a.1.5.10	Feedwater System (RCA)	-	6	-	-	-	-	-	11	41	41	-	-	-	-	-	-	-	-	-	-
4a.1.5.11	NSSS Sampling	-	147	-	-	-	-	-	87	331	331	-	-	-	-	-	-	-	-	-	-
4a.1.5.12	Nitrogen & Hydrogen (Insulated)	-	20	-	-	-	-	-	4	24	24	-	-	-	-	-	-	-	-	-	-
4a.1.5.13	Nitrogen & Hydrogen	-	1	-	-	-	-	-	0	1	1	-	-	-	-	-	-	-	-	-	-
4a.1.5.14	Nitrogen & Hydrogen (Insulated)	-	6	-	-	-	-	-	0	3	3	-	-	-	-	-	-	-	-	-	-
4a.1.5.15	Nitrogen & Hydrogen (RCA Insulated)	-	105	-	-	-	-	-	66	251	251	-	-	-	-	-	-	-	-	-	-
4a.1.5.16	Nitrogen & Hydrogen (RCA)	-	188	-	-	-	-	-	41	229	229	-	-	-	-	-	-	-	-	-	-
4a.1.5.17	Dry Water Separator & TD Stump	-	188	-	-	-	-	-	41	229	229	-	-	-	-	-	-	-	-	-	-
4a.1.5.18	Turbine Steam Supply	-	704	-	-	-	-	-	174	908	908	-	-	-	-	-	-	-	-	-	-
4a.1.5.19	Turbine Steam Supply (RCA)	-	888	-	-	-	-	-	1,659	6,168	6,168	-	-	-	-	-	-	-	-	-	-
4a.1.5.20	Turbine Steam Supply (RCA)	-	888	-	-	-	-	-	1,659	6,168	6,168	-	-	-	-	-	-	-	-	-	-

Table D-2  
Diablo Canyon Unit 2  
SAFSTOR Decommissioning Cost Estimate  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decom Cost	Removal Cost	Packaging Costs	Transport Costs	Off-Site Processing Costs	LLRW Disposal Costs	Other Costs	Total Contingency	Total Costs	NEC Lic. Term. Costs	Spent Fuel Management Costs	Site Restoration Costs	Processed Volume Cu. Feet	Burial Volumes Class A Cu. Feet	Burial Volumes Class B Cu. Feet	Burial Volumes Class C Cu. Feet	GTCC Cu. Feet	Burial / Processed Wt. Lbs.	Craft Manhours	Utility and Contractor Manhours
4a.1.5.21	Turbine and Generator	87	25	-	-	-	-	-	19	103	-	-	103	-	-	-	-	-	-	1,250	-
4a.1.5.22	Turbine and Generator (Insulated)	4,328	468	468	179	-	5,710	-	3,401	14,076	10,004	-	3,172	-	20,056	-	-	-	1,257,012	63,323	-
4a.1.5	Totals	4,415	493	936	179	-	5,710	-	3,420	14,179	10,004	-	3,172	-	20,056	-	-	-	1,258,269	63,346	-
4a.1.6	Scarfing in support of decommissioning	-	4,350	32	0	-	55	-	1,583	5,931	5,931	-	-	-	1,444	-	-	-	61,077	33,097	-
4a.1	Subtotal Period 4a Activity Costs	399	32,688	11,000	5,129	-	61,765	440	46,183	160,372	165,992	-	4,279	-	130,515	501	495	1,649	10,920,100	217,002	4,880
Period 4a Additional Costs																					
4a.2.1	Retired Fuel Storage	-	-	-	-	-	-	4,211	1,864	6,106	2,106	-	-	-	-	-	-	-	322,142	51,254	-
4a.2.2	Retired Fuel Blending	-	-	263	81	-	1,615	4,299	688	6,263	5,206	-	-	-	6,072	-	-	-	-	2,066	-
4a.2.3	FCGE RVV Staff Support Team	-	-	-	-	-	-	4,113	904	5,016	5,016	-	-	-	-	-	-	-	-	64,186	-
4a.2.4	DOC RVV Staff Support Team	-	-	-	-	-	-	4,113	904	5,016	5,016	-	-	-	-	-	-	-	-	64,186	-
4a.2	Subtotal Period 4a Additional Costs	-	-	263	81	-	1,615	12,023	4,316	18,797	18,797	-	-	-	6,072	-	-	-	322,142	53,332	-
Period 4a Collateral Costs																					
4a.3.1	Process decommissioning water waste	6	-	9	15	-	43	-	25	96	96	-	-	-	82	-	-	-	4,029	16	-
4a.3.2	Small tool allowance	258	-	-	-	-	-	-	57	315	263	-	-	-	-	-	-	-	-	-	-
4a.3	Subtotal Period 4a Collateral Costs	264	-	9	15	-	43	-	82	311	263	-	-	-	82	-	-	-	4,029	16	-
Period 4a Period-Dependent Costs																					
4a.4.1	Decom supplies	142	-	-	-	-	-	-	32	194	194	-	-	-	-	-	-	-	-	-	-
4a.4.2	Insurance	-	-	-	-	-	-	1,265	184	1,439	1,439	-	-	-	-	-	-	-	-	-	-
4a.4.3	Property taxes	-	-	-	-	-	-	438	64	602	461	-	-	-	-	-	-	-	-	-	-
4a.4.4	Health physics supplies	2,731	-	-	-	-	-	1,000	3,731	3,731	3,731	-	-	-	-	-	-	-	-	-	-
4a.4.5	Health physics support	6,372	-	-	-	-	-	1,139	6,372	6,372	6,372	-	-	-	-	-	-	-	-	-	-
4a.4.6	Disposal of DAW generated	-	-	101	28	-	121	-	65	316	316	-	-	-	4,496	-	-	-	89,916	147	-
4a.4.7	Plant energy budget	-	-	-	-	-	-	6,410	7,819	7,819	7,819	-	-	-	-	-	-	-	-	-	-
4a.4.8	NEC Fees	-	-	-	-	-	-	1,033	151	1,184	1,184	-	-	-	-	-	-	-	-	-	-
4a.4.9	Liquid Radioactive Processing Equipment/Services	-	-	-	-	-	-	958	293	1,251	1,251	-	-	-	-	-	-	-	-	-	-
4a.4.10	Energy Staff Cost	-	-	-	-	-	-	2,338	1,013	2,850	2,850	-	-	-	-	-	-	-	-	32,143	-
4a.4.11	DOC Staff Cost	-	-	-	-	-	-	1,187	487	1,674	1,674	-	-	-	-	-	-	-	-	6,945	-
4a.4.12	Utility Staff Cost	-	-	-	-	-	-	78,257	17,162	95,419	95,419	-	-	-	-	-	-	-	-	870,425	-
4a.4	Subtotal Period 4a Period-Dependent Costs	142	8,103	101	28	-	121	142,635	33,110	184,441	184,391	-	60	-	4,496	-	-	-	89,916	147	1,389,657
4a.0	TOTAL PERIOD 4a COST	541	40,440	11,073	5,654	-	63,413	166,699	83,991	293,023	385,992	-	4,391	-	140,168	601	495	1,649	11,337,300	270,007	1,600,825
PERIOD 4b - Site Decommissionation																					
Period 4b Direct Decommissioning Activities																					
4b.1.1	Remove spent fuel racks	54	59	163	30	-	1,695	-	842	2,707	2,707	-	-	-	3,852	-	-	-	231,773	965	-
Disposal of Plant Systems																					
4b.1.2.1	Building Services (Non-Power Block)	-	407	-	-	-	-	-	2	409	-	-	-	-	-	-	-	-	-	107	-
4b.1.2.2	Capital Additions 65-2002 (Chem)	-	437	-	-	-	-	-	429	1,640	1,640	-	-	-	-	-	-	-	-	7,610	-
4b.1.2.3	Capital Additions 65-2002 (contaminated)	-	965	-	-	-	-	-	966	3,812	3,812	-	-	-	2,625	-	-	-	-	5,777	-
4b.1.2.4	Chemical & Volume Control	-	127	-	-	-	-	-	297	1,016	1,016	-	-	-	5,976	-	-	-	-	13,416	-
4b.1.2.5	Chemical & Volume Control (Insulated)	-	159	-	-	-	-	-	317	1,016	1,016	-	-	-	1,146	-	-	-	-	3,954	-
4b.1.2.6	Component Cooling Water (Insulated)	-	600	-	-	-	-	-	2,111	3,604	3,604	-	-	-	6,659	-	-	-	-	6,218	-
4b.1.2.7	Component Cooling Water (RCA)	-	123	-	-	-	-	-	97	3,604	3,604	-	-	-	6,659	-	-	-	-	6,218	-
4b.1.2.8	Compressed Air	-	29	-	-	-	-	-	27	160	160	-	-	-	-	-	-	-	-	1,881	-
4b.1.2.9	Compressed Air (Insulated)	-	29	-	-	-	-	-	1	6	6	-	-	-	-	-	-	-	-	89	-
4b.1.2.10	Compressed Air (RCA Insulated)	-	29	-	-	-	-	-	20	76	76	-	-	-	-	-	-	-	-	400	-
4b.1.2.11	Compressed Air (RCA Insulated)	-	143	-	-	-	-	-	30	1,103	1,103	-	-	-	1,619	-	-	-	-	2,998	-
4b.1.2.12	Diesel Engine-Generator	-	143	-	-	-	-	-	31	174	174	-	-	-	-	-	-	-	-	48	-
4b.1.2.13	Diesel Engine-Generator (Insulated)	-	3	-	-	-	-	-	1	4	4	-	-	-	-	-	-	-	-	-	-
4b.1.2.14	Electrical (Chem)	-	3,257	-	-	-	-	-	715	3,972	3,972	-	-	-	1,502	-	-	-	-	47,918	-
4b.1.2.15	Electrical (Contaminated)	-	329	-	-	-	-	-	327	1,252	1,252	-	-	-	1,002	-	-	-	-	4,386	-
4b.1.2.16	Electrical (RCA)	-	150	-	-	-	-	-	75	297	297	-	-	-	365	-	-	-	-	1,340	-
4b.1.2.17	Electrical (Contaminated) - FHB	-	1,450	-	-	-	-	-	42	1,492	1,492	-	-	-	-	-	-	-	-	2,229	-
4b.1.2.18	Electrical (RCA)-FHB	-	681	-	-	-	-	-	602	2,304	2,304	-	-	-	3,317	-	-	-	-	8,927	-
4b.1.2.19	Fire Protection (RCA)	-	384	-	-	-	-	-	746	2,889	2,889	-	-	-	5,726	-	-	-	-	34,842	-
4b.1.2.20	Fire Protection (RCA)	-	123	-	-	-	-	-	278	1,065	1,065	-	-	-	1,096	-	-	-	-	100,349	-
4b.1.2.21	Heavy Maintenance	-	123	-	-	-	-	-	116	440	440	-	-	-	660	-	-	-	-	1,644	-
4b.1.2.22	HVAC (RCA Insulated)	-	439	-	-	-	-	-	95	534	534	-	-	-	-	-	-	-	-	6,623	-
4b.1.2.23	HVAC (Chem)	-	439	-	-	-	-	-	95	534	534	-	-	-	-	-	-	-	-	7,010	-



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Diablo Canyon Unit 2  
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Activity Index	Activity Description	Decom Cost	Removal Cost	Packaging Costs	Transport Costs	Off-Site Processing Costs	LLRW Disposal Costs	Other Costs	Total Contingency	Total Costs	NRC Lic. Term. Costs	Spent Fuel Management Costs	Site Restoration Costs	Processed Volume Cu. Feet	Burial Volumes			Bertal/Processed Wt. Lbs.	Craft Manhours	Utility and Contractor Manhours	
															Class A Cu. Feet	Class B Cu. Feet	Class C Cu. Feet				
48.1.2.24	Plant Systems (continued)																				
48.1.2.25	HVAC (Contaminated/Insulated)	217	217	34	14		444		259	959	109			1,005			97,832	2,000			
48.1.2.25	HVAC (Contaminated/Insulated)	964	964	173	71		2,520		1,218	4,076	4,076			8,132			466,632	12,002			
48.1.2.25	HVAC (Contaminated) - FHB	116	116	37	16		476		202	1,004	1,004			1,710			104,707	2,677			
48.1.2.27	Liquid Radiaste (Insulated)	416	416	57	23		742		427	1,075	1,075			2,083			103,338	6,697			
48.1.2.27	Liquid Radiaste (Insulated)	33	33	3	1		33		16	52	52			106			7,330	154			
48.1.2.29	Loose Oil Distribution & Purification	132	132	3	1		132		29	161				101				1,654			
48.1.2.30	Make-up Water	255	255						56	311								3,794			
48.1.2.31	Make-up Water (Insulated)	25	25	4	2		62		5	30				186			11,385	376			
48.1.2.32	Make-up Water (RCA Insulated)	33	33	4	2		62		32	122				106			11,385	411			
48.1.2.33	Make-up Water (RCA)	105	105	23	9		262		170	693				1,066			64,346	2,410			
48.1.2.33	Make-up Water Equipment	12	12																		
48.1.2.35	Miscellaneous Reactor Coolant	130	130	9	4		142		91	346				406			24,791	1,817			
48.1.2.35	Miscellaneous Reactor Coolant	30	30	1	1		61		13	61				69			3,566	252			
48.1.2.37	Nuclear Steam Supply Sampling (Insulated)	8	8	1	0		7		6	22				22			1,328	108			
48.1.2.38	Residual Heat Removal	281	281	122	50		1,884		712	2,746				4,725			248,913	4,015			
48.1.2.38	Residual Heat Removal	112	112	1	0		112		42	154				19			1,026	100			
48.1.2.40	Safety Injection (Insulated)	112	112	1	0		112		5	119				7			1,826	68			
48.1.2.41	Safety Injection (RCA Insulated)	39	39	6	2		76		43	165				270			16,433	617			
48.1.2.42	Safety Injection (RCA)	323	323	54	21		671		377	1,417				2,427			147,859	4,277			
48.1.2.43	Service Cooling Water	144	144				144		32	176				176				2,186			
48.1.2.45	Service Water System Equipment	49	49	6	2		74		11	80				49			16,456	746			
48.1.2.46	Spent Fuel Pit Cooling	87	87				87		295	1,027				2,300			134,079	1,296			
48.1.2.46	Spent Fuel Pit Cooling	120	120	50	21		655		295	1,141				2,287			144,255	1,721			
48.1.2.47	Spent Fuel Pit Cooling - FHB	15,329	15,329	1,331	637		17,100		11,125	45,422				61,799			3,756,486	214,853			
48.1.2	Totals	6,376	6,376	49	14		84		2,975	8,867				3,106			97,455	49,645			
48.1.3	Scarfolding in support of decommissioning																				
48.1.4.1	Reactor	1,015	2,748	1,132	5,306		25,386		12,976	47,563				349,908			33,233,400	44,904			
48.1.4.2	Auxiliary	1,210	501	98	73		617		1,911	3,860				6,013			653,464	23,219			
48.1.4.3	Containment Penetration Area	298	170	24	23		210		462	1,226				1,838			143,037	6,139			
48.1.4.5	Radwaste Storage	6	46	3	7		27		33	121				470			42,164	692			
48.1.4.6	Fuel Handling	763	746	69	32		443		1,003	3,056				2,981			210,084	20,295			
48.1.4	Totals	3,008	4,303	1,284	6,465		26,877		16,622	67,200				361,863			34,184,120	101,966			
48.1	Subtotal Period 4b Activity Costs	4,213	26,156	2,827	6,040		46,137		29,853	114,226				429,681			38,282,840	397,447			
Period 4b Additional Costs																					
48.2.1	License Termination Survey Planning							845	971	1,917											
48.2.2	License Termination ISFSI							2,578	1,133	3,710											
48.2.3	License Termination ISFSI							460	893	2,965											
48.2	Subtotal Period 4b Additional Costs							460	4,983	7,922											
Period 4b Collateral Costs																					
48.3.1	Process decommissioning water waste	15		23	39		110		63	201											
48.3.2	Process decommissioning chemical flush waste																				
48.3.3	Small tool allowance		461				258		101	562											
48.3.4	Decommissioning Equipment Disposition			100	62		258		128	588											
48.3	Subtotal Period 4b Collateral Costs	15	461	113	91		568		259	1,401											
Period 4b Period-Dependent Costs																					
48.4.1	Decom supplies	1,640							564	2,104											
48.4.2	Permit fees								263	1,341											
48.4.3	Property taxes								39	305											
48.4.4	Health physics supplies	2,733							1,001	3,733											
48.4.5	Heavy equipment rental	3,232							710	3,942											
48.4.6	Disposal of DAW generated			103	29		123		67	323											
48.4.7	Contingency budget								3,726	3,726											
48.4.8	NRC Fees								628	716											
48.4.9	Liquid Radiaste Processing Equipment/Services								124	686											
48.4.10	Security Staff Cost								310	1,724											
48.4.11	DOC Staff Cost								6,031	27,590											
48.4.12	Utility Staff Cost								17,290	46,398											
48.4	Subtotal Period 4b Period-Dependent Costs	1,540	5,965	103	59		123		15,984	65,031											
48.0	TOTAL PERIOD 4b COST	5,768	32,703	3,111	6,174		46,108		48,447	209,560											

Table D-2  
Diablo Canyon Unit 2  
SAFSTOR Decommissioning Cost Estimate  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decom Cost	Removal Cost	Packaging Costs	Transport Costs	Off-Site Processing Costs	LLRW Disposal Costs	Other Costs	Total Contingency	Total	NRC Lic. Term. Costs	Spent Fuel Management Costs	Site Restoration Costs	Processed Volumes Cu. Feet	Class A Glass Cu. Feet	Class B Glass Cu. Feet	Class C Glass Cu. Feet	Burial Volumes	Burial / Processed Wt. Lbs.	Craft Manhours	Utility and Contractor Manhours
<b>PERIOD 4c - License Termination</b>																					
Period 4f Direct Decommissioning Activities																					
4c.L1	ORISE confirmatory survey	-	-	-	-	-	-	183	80	263	253	-	-	-	-	-	-	-	-	-	-
4c.L2	Terminate license	-	-	-	-	-	-	183	80	263	253	-	-	-	-	-	-	-	-	-	-
4c.L3	Subtotal Period 4f, Activity Costs	-	-	-	-	-	-	183	80	263	253	-	-	-	-	-	-	-	-	-	-
Period 4f Additional Costs																					
4f.2.1	License Termination Survey	-	-	-	-	-	-	15,159	6,678	21,877	21,877	-	-	-	-	-	-	-	-	250,408	3,120
4f.2	Subtotal Period 4f, Additional Costs	-	-	-	-	-	-	15,159	6,678	21,877	21,877	-	-	-	-	-	-	-	-	250,408	3,120
Period 4f Collateral Costs																					
4f.3.1	DOC staff relocation expenses	-	-	-	-	-	-	1,465	322	1,787	1,787	-	-	-	-	-	-	-	-	-	-
4f.3	Subtotal Period 4f Collateral Costs	-	-	-	-	-	-	1,465	322	1,787	1,787	-	-	-	-	-	-	-	-	-	-
Period 4f Period-Dependent Costs																					
4f.4.1	Insurance	-	-	-	-	-	-	134	30	163	153	-	-	-	-	-	-	-	-	-	-
4f.4.2	Professional Services	-	-	-	-	-	-	320	320	1,233	1,233	-	-	-	-	-	-	-	-	-	-
4f.4.3	Health physics supplies	962	-	-	-	-	9	412	61	603	603	-	-	-	335	-	-	-	0,088	11	-
4f.4.4	Disposal of DAW generated	-	-	8	-	-	-	302	44	347	347	-	-	-	-	-	-	-	-	-	-
4f.4.5	Plant energy budget	-	-	-	-	-	-	13	13	689	689	-	-	-	-	-	-	-	-	-	-
4f.4.6	NRC Fees	-	-	-	-	-	-	5,073	1,177	6,250	6,250	-	-	-	-	-	-	-	-	-	-
4f.4.7	DOC Staff Cost	-	-	-	-	-	-	5,073	1,177	6,250	6,250	-	-	-	-	-	-	-	-	-	-
4f.4.8	DOC Staff Cost	-	-	-	-	-	-	5,073	1,177	6,250	6,250	-	-	-	-	-	-	-	-	-	-
4f.4.9	Utility Staff Cost	-	-	-	-	-	-	4,522	1,198	5,720	5,720	-	-	-	-	-	-	-	-	-	-
4f.4	Subtotal Period 4f Period-Dependent Costs	962	-	-	-	-	9	12,087	2,656	15,396	15,396	-	-	-	335	-	-	-	6,658	11	113,539
4f.0	TOTAL PERIOD 4f COST	6,282	74,055	17,462	11,730	-	109,691	262,171	142,177	613,796	600,651	-	13,305	-	583,438	591	496	1,619	60,130,630	876,969	2,225,705
<b>PERIOD 4b - Site Restoration</b>																					
Period 4b Direct Decommissioning Activities																					
4b.A.1.1.1	*Reactor	7,188	-	-	-	-	-	1,679	1,679	8,707	8,707	-	-	-	-	-	-	-	-	-	67,214
4b.A.1.1.2	Administration	1,160	-	-	-	-	-	253	253	1,403	1,403	-	-	-	-	-	-	-	-	-	10,358
4b.A.1.1.3	Auxiliary	5,686	-	-	-	-	-	1,635	1,635	8,321	8,321	-	-	-	-	-	-	-	-	-	64,471
4b.A.1.1.4	Capital Addition 6E-2004	4,027	-	-	-	-	-	1,016	1,016	5,043	5,043	-	-	-	-	-	-	-	-	-	47,403
4b.A.1.1.5	Chemical Storage	5	-	-	-	-	-	2	2	12	12	-	-	-	-	-	-	-	-	-	96
4b.A.1.1.6	Chlorination	10	-	-	-	-	-	3	3	18	18	-	-	-	-	-	-	-	-	-	56
4b.A.1.1.7	Circulating Water Tanks	1,214	-	-	-	-	-	297	297	1,481	1,481	-	-	-	-	-	-	-	-	-	12,194
4b.A.1.1.8	Cold Machine Shop	427	-	-	-	-	-	94	94	521	521	-	-	-	-	-	-	-	-	-	3,785
4b.A.1.1.9	Communications	605	-	-	-	-	-	302	302	1,309	1,309	-	-	-	-	-	-	-	-	-	44
4b.A.1.1.10	Control Building/Technical Support	730	-	-	-	-	-	169	169	890	890	-	-	-	-	-	-	-	-	-	6,505
4b.A.1.1.11	Containment Penetration Arm	129	-	-	-	-	-	219	219	1,216	1,216	-	-	-	-	-	-	-	-	-	8,321
4b.A.1.1.12	Discharge Structure	507	-	-	-	-	-	28	28	157	157	-	-	-	-	-	-	-	-	-	1,223
4b.A.1.1.13	Fabrication Shop	129	-	-	-	-	-	1	1	7	7	-	-	-	-	-	-	-	-	-	55
4b.A.1.1.14	Fire Pump House	5	-	-	-	-	-	1	1	62	62	-	-	-	-	-	-	-	-	-	46
4b.A.1.1.15	Fire Pump House	5	-	-	-	-	-	1	1	62	62	-	-	-	-	-	-	-	-	-	46
4b.A.1.1.16	Inlet Structure	5,625	-	-	-	-	-	1,342	1,342	6,967	6,967	-	-	-	-	-	-	-	-	-	46,381
4b.A.1.1.17	Maintenance Shop	384	-	-	-	-	-	87	87	481	481	-	-	-	-	-	-	-	-	-	3,144
4b.A.1.1.18	Miscellaneous Structures	68	-	-	-	-	-	15	15	83	83	-	-	-	-	-	-	-	-	-	673
4b.A.1.1.19	NFO Permanent Warehouse	1,498	-	-	-	-	-	323	323	1,791	1,791	-	-	-	-	-	-	-	-	-	14,093
4b.A.1.1.20	Nonradioactive Waste	2	-	-	-	-	-	0	0	3	3	-	-	-	-	-	-	-	-	-	24
4b.A.1.1.21	Portable Fire Pump & Fuel Cart	11	-	-	-	-	-	2	2	13	13	-	-	-	-	-	-	-	-	-	108
4b.A.1.1.22	Pre-treatment	11	-	-	-	-	-	2	2	13	13	-	-	-	-	-	-	-	-	-	108
4b.A.1.1.23	Radiation Storage	1,802	-	-	-	-	-	410	410	2,307	2,307	-	-	-	-	-	-	-	-	-	17,654
4b.A.1.1.24	Radiation Storage Facility (Additional)	53	-	-	-	-	-	12	12	64	64	-	-	-	-	-	-	-	-	-	652
4b.A.1.1.25	Rotor Warehouse	902	-	-	-	-	-	198	198	1,100	1,100	-	-	-	-	-	-	-	-	-	9,938
4b.A.1.1.26	Security Building	57	-	-	-	-	-	11	11	58	58	-	-	-	-	-	-	-	-	-	3,914
4b.A.1.1.27	Security Buildings (Additional)	57	-	-	-	-	-	11	11	58	58	-	-	-	-	-	-	-	-	-	3,914
4b.A.1.1.28	Security Modifications (2010 to 2015)	935	-	-	-	-	-	202	202	1,141	1,141	-	-	-	-	-	-	-	-	-	9,627
4b.A.1.1.29	Simulator	444	-	-	-	-	-	68	68	512	512	-	-	-	-	-	-	-	-	-	4,191
4b.A.1.1.30	Steam Generator Storage Facility	958	-	-	-	-	-	213	213	1,181	1,181	-	-	-	-	-	-	-	-	-	8,888
4b.A.1.1.31	Telephone Terminal	3	-	-	-	-	-	1	1	4	4	-	-	-	-	-	-	-	-	-	28
4b.A.1.1.32	Turbine	5,508	-	-	-	-	-	1,298	1,298	7,205	7,205	-	-	-	-	-	-	-	-	-	57,741

Table D-2  
Diablo Canyon Unit 2  
SAFSTOR Decommissioning Cost Estimate  
(Thousands of 2014 Dollars)

Activity Index	Activity Description	Decom Cost	Removal Cost	Packaging Costs	Transport Costs	Off-Site Processing Costs	LLRW Disposal Costs	Other Costs	Total Contingency	Total Costs	NRC Lic. Term. Costs	Spent Fuel Management Costs	Site Restoration Costs	Processed Volume Ch. Feet	Burial Volumes			Burial/Processed Wt. Lbs.	Grants	Utility and Contractor Manhours	
															Class A Ch. Feet	Class B Ch. Feet	Class C Ch. Feet				
Demolition of Remaining Site Buildings (continued)																					
58.1.1.23	Turbine Pedestal	-	1,404	-	-	-	-	-	308	1,713	-	-	1,713	-	-	-	-	11,300	-	-	-
58.1.1.24	Vehicle Maintenance	-	37	-	-	-	-	-	8	45	-	-	45	-	-	-	-	307	-	-	-
58.1.1.25	Waste Water Holding & Treatment Facility	-	1,675	-	-	-	-	-	6	30	-	-	30	-	-	-	-	238	-	-	-
58.1.1	Total	-	47,015	-	-	-	-	-	10,258	57,274	-	-	57,274	-	-	-	-	16,750	-	-	-
Site Cleanup Activities																					
58.1.2	Grade & landscape site	-	2,337	-	-	-	-	-	613	2,950	-	-	2,950	-	-	-	-	4,687	-	-	-
58.1.3	Final report to NRC	-	-	-	-	-	-	-	23	126	-	-	126	-	-	-	-	-	-	-	-
58.1	Subtotal Period 5b Activity Costs	-	49,352	-	-	-	-	104	10,895	60,326	-	-	60,326	-	-	-	-	443,096	-	-	698
Period 5b Additional Costs																					
58.2.1	Backfill Structures & Concrete Removal (out of state disposal)	-	24,760	-	-	-	-	44,417	16,184	84,301	-	-	84,301	-	-	-	-	31,148	-	-	-
58.2.2	Breakwater Demolition and Removal (out of state disposal)	-	75,657	-	-	-	-	168,613	61,011	306,281	-	-	306,281	-	-	-	-	294,408	-	-	-
58.2.3	Concrete Crust Removal and Treatment	-	1,473	-	-	-	-	7	323	1,805	-	-	1,805	-	-	-	-	6,359	-	-	-
58.2.5	Disposal of Galvanneal Sliding	-	-	-	-	-	-	421	93	514	-	-	514	-	-	-	-	-	-	-	-
58.2.6	Disposition of Mobile Barriers (out of state disposal)	-	168	-	-	-	-	472	141	780	-	-	780	-	-	-	-	1,445	-	-	-
58.2.7	Soil/Sediment Control Plant Areas	-	1,355	-	-	-	-	268	268	1,623	-	-	1,623	-	-	-	-	12,839	-	-	-
58.2.8	Removal and Site Remediation (SISRS)	-	-	-	-	-	-	849	1,504	2,353	-	-	2,353	-	-	-	-	20,443	-	-	-
58.2.9	Miscellaneous Construction (out of state disposal)	-	-	-	-	-	-	6,167	1,222	7,389	-	-	7,389	-	-	-	-	-	-	-	-
58.2.10	Scrap Metal Transportation (out of state)	-	-	-	-	-	-	7,857	1,722	9,579	-	-	9,579	-	-	-	-	-	-	-	-
58.2.11	FSS Manager	-	-	-	-	-	-	622	137	759	-	-	759	-	-	-	-	-	-	-	-
58.2	Subtotal Period 5b Additional Costs	-	105,473	-	-	-	-	231,010	83,907	418,390	-	-	418,390	-	-	-	-	370,946	-	-	5,148
Period 5b Collateral Costs																					
58.3.1	Small tool allowance	-	1,184	-	-	-	-	-	260	1,444	-	-	1,444	-	-	-	-	-	-	-	-
58.3	Subtotal Period 5b Collateral Costs	-	1,184	-	-	-	-	-	260	1,444	-	-	1,444	-	-	-	-	-	-	-	-
Period 5b Period-Dependent Costs																					
58.4.1	Inventory taxes	-	-	-	-	-	-	-	64	64	-	-	64	-	-	-	-	-	-	-	-
58.4.2	Inventory taxes	-	-	-	-	-	-	-	440	440	-	-	440	-	-	-	-	-	-	-	-
58.4.3	Heavy equipment rental	-	7,680	-	-	-	-	678	1,697	9,256	-	-	9,256	-	-	-	-	-	-	-	-
58.4.4	Plant energy budget	-	-	-	-	-	-	2,343	515	2,858	-	-	2,858	-	-	-	-	-	-	-	-
58.4.5	Security Staff Cost	-	-	-	-	-	-	16,137	3,355	19,493	-	-	19,493	-	-	-	-	-	-	-	-
58.4.6	DOE Staff Cost	-	-	-	-	-	-	21,923	7,117	29,040	-	-	29,040	-	-	-	-	-	-	-	-
58.4.7	Utility Staff Cost	-	-	-	-	-	-	24,926	102,149	518,813	-	-	518,813	-	-	-	-	814,611	-	-	242,227
58.4	Subtotal Period 5b Period-Dependent Costs	-	7,680	-	-	-	-	256,066	102,149	518,813	-	-	518,813	-	-	-	-	814,611	-	-	242,227
58.0	TOTAL PERIOD 5b COST	-	161,608	-	-	-	-	356,096	102,149	518,813	-	-	518,813	-	-	-	-	814,611	-	-	242,227
PERIOD 5 TOTALS																					
TOTAL COST TO DECOMMISSION		13,684	244,911	18,114	13,206	-	113,775	1,772,756	419,290	2,994,726	1,048,860	512,351	533,025	-	602,488	601	406	1,649	51,033,850	1,777,668	6,070,724
TOTAL COST TO DECOMMISSION WITH 25.03% CONTINGENCY:																					
TOTAL NRC LICENSE TERMINATION COST IS 56.07% OR:											\$1,048,860 thousands of 2014 dollars										
SPENT FUEL MANAGEMENT COST IS 24.46% OR:											\$512,351 thousands of 2014 dollars										
NON-NUCLEAR DEMOLITION COST IS 25.45% OR:											\$333,025 thousands of 2014 dollars										
TOTAL LOW-LEVEL RADIOACTIVE WASTE VOLUME BURIED (EXCLUDING GTCCO):											692,394 Cubic Feet										
TOTAL GREATER THAN CLASS C RADIOACTIVE WASTE VOLUME GENERATED:											1,649 Cubic Feet										
TOTAL SCRAP METAL REMOVED:											78,297 Tons										
TOTAL CRAFT LABOR REQUIREMENTS:											1,777,668 Man-hours										

End Notes:  
na - indicates that this activity was changed or decommissioning expense.  
0 - indicates that this activity was not performed or decommissioning expense.  
- - - - - indicates that this value is less than 0.5 but is non-zero.  
\* - \* - \* indicates a zero value

**APPENDIX E**  
**ISFSI LICENSE TERMINATION ESTIMATE**

Table E  
Diablo Canyon Power Plant  
ISFSI Decommissioning Cost Estimate  
(thousands of 2014 dollars)

Activity Description	Removal Costs	Packaging Costs	Transport Costs	LLRW Disposal Costs	Other Costs	Total Costs	Person-Hours			NRC / NRC Contractor Manhours
							Burial Volume Class A (cubic feet)	Contractor	Licensee	
<b>Decommissioning Contractor</b>										
Planning (characterization, specs and procedures)	-	-	-	-	423	423	-	1,264	-	-
Decontamination (activated disposition)	243	15	27	981	55	1,320	3,555	852	-	-
License Termination (radiological surveys)	-	-	-	-	1,557	1,557	-	11,895	-	-
<b>Subtotal</b>	243	15	27	981	2,036	3,300	3,555	14,011	-	-
<b>Supporting Costs</b>										
NRC and NRC Contractor Fees and Costs	-	-	-	-	160	160	-	-	-	776
Insurance	-	-	-	-	158	158	-	-	-	-
Property Taxes	-	-	-	-	118	118	-	-	-	-
Security	-	-	-	-	282	282	-	-	3,803	-
FG&E Oversight Staff	-	-	-	-	368	368	-	-	3,803	-
<b>Subtotal</b>	-	-	-	-	1,084	1,084	-	-	7,606	776
<b>Total (w/o contingency)</b>	243	15	27	981	3,119	4,384	3,555	14,011	7,606	776
<b>Total (w/25% contingency)</b>	303	18	34	1,236	3,899	5,480				

The application of contingency (25%) is consistent with the evaluation criteria referenced by the NRC in NUREG-1757 (Consolidated Decommissioning Guidance, Financial Assurance, Recordkeeping, and Timeliness, U.S. NRC's Office of Nuclear Material Safety and Safeguards, NUREG-1757, Vol. 3, Rev. 1, February 2012). Note: The costs shown in this Appendix will differ from values in Appendices C and D costs tables due. These two appendices include a additional contingency to achieve an overall project contingency of 25%.



***Variance of the 2016 Forecast***





**Estimated Costs:**

Forecast of 2016 per PG&E Letter DCL-15-044, Enclosure 4, dated March 31, 2015, in 2015 dollars:

Unit 1:	
NRC Scope (Radiological)	\$0
Non-NRC Scope	\$0
Spent Fuel Management	\$0

Unit 2:	
NRC Scope (Radiological)	\$0
Non-NRC Scope	\$0
Spent Fuel Management	\$0

**Actual Costs:**

Actual 2016 Incurred Costs, provided in Enclosure 4 of this letter, reflects the actuals for 2016 in nominal dollars.

Unit 1:	
NRC Scope (Radiological)	\$250,623
Non-NRC Scope	\$0
Spent Fuel Management	\$0

Unit 2:	
NRC Scope (Radiological)	\$241,031
Non-NRC Scope	\$0
Spent Fuel Management	\$0

Variance: (Unfavorable)

Unit 1:	
NRC Scope (Radiological)	-\$250,623
Non-NRC Scope	\$0
Spent Fuel Management	\$0

Unit 2:	
NRC Scope (Radiological)	-\$241,031
Non-NRC Scope	\$0
Spent Fuel Management	\$0

Decommissioning costs were overspent in 2016 primarily due to PG&E's decision not to extend the operating license and began the planning process for decommissioning the two units. The costs for planning the decommissioning commenced in 2016.

